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IN THE HIGH COURT OF SOUTH AFRICA GAUTENG DIVISION, PRETORIA

Case No. 71147/17

In the matter between:	RANTHOR VAN OIL ADJUNCTER TO LODENT	
CHAMBER OF MINES OF SOUTH	1	Applicant
and	OFFICE OF THE DUPON / SUDDE PLESSOLGT	
MINISTER OF MINERAL RESOU	RCES	Respondent

RESPONDENT'S ANSWERING AFFIDAVIT TO THE CHAMBER OF MINES IN
THE REVIEW APPLICATION (PART B)

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I, the undersigned,

MOSEBENZI JOSEPH ZWANE

state under oath that:

- I am the Minister of Mineral Resources of the Republic of South Africa and was appointed to that post on 23 September 2015. The Minister's office is at building 2C, c/o Meintjes and Francis Baard Street (formerly Schoeman Street), Sunnyside, Pretoria.
- Unless stated otherwise or the contrary appears from the context, the facts
 contained in this affidavit fall within my personal knowledge and are to the best
 of my belief both true and correct.
- Where I state facts that fall outside my personal knowledge, I attach confirmatory
 affidavits of those persons who are able to confirm the correctness and the
 veracity of those facts.
- Where I make submissions of law, I do so on the advice of my legal advisors whose advice I accept to be correct.
- 5. For ease of reference, I use the definitions set out in paragraph 14 of the founding affidavit.¹

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¹ FA at pp 23-24, para 14.

- 6. I have read the founding affidavit of Tebello Laphatsoana Chabana ("Chabana"), and the supporting affidavits of Ambrose Vuzumuzi Richard Mabena ("Mabena") and Roger Alan Baxter ("Baxter"), that have been filed on behalf of the Chamber of Mines ("the Chamber").
- 7. This application brought by the Chamber is not about vindicating fundamental rights. Rather, it is about preserving the *status quo* for the Chamber and its members, borne out of commercial interests, to the detriment of persons who have been historically disadvantaged and subjected to discriminatory treatment. If the Chamber were to succeed in this application, such an outcome would be to the detriment of the efforts being made to achieve substantive equality in the mining sector.
- 8. The Chamber raises 58 grounds of review. Various of these grounds are repetitive, raised only blithely, without a factual or legal basis, and/or without serious attempt to provide a substantive basis on which the ground of review is premised. In view of this approach taken by the Chamber, I first deal with certain general matters relating to the background, statutory framework, legal status of the Mining Charter and the flawed nature of the present application, before turning to respond to the Chamber's allegations *seriatim*.
- 9. This affidavit is structured as follows:
 - 9.1. First, the relevant background and statutory framework;

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- 9.2. Second, the legal status of the Mining Charter;
- 9.3. Third, the flawed nature of this application:
- 9.4. Fourth, the general grounds of review raised by the Chamber;
- 9.5. Fifth, the grounds of review relating to the ownership element;
- 9.6. Sixth, the grounds of review relating to the non-ownership elements;
- 9.7. Seventh, the miscellaneous further grounds of review raised by the Chamber;
- 9.8. Lastly, I respond seriatim to the remaining allegations.
- 10. I deal with each of these sections in turn below.

RELEVANT BACKGROUND AND STATUTORY FRAMEWORK

- 11. In my answering affidavit to Part A of the present application, I set out the relevant background and statutory framework in some detail. It is apparent from this background that the Mining Charter in its different iterations are a key tenet to achieving substantive equality and transformation of the mining sector.
- 12. Given its relevance to the present application, as well as the Chamber's failure to deal with this in the present application. I repeat the main aspects in the interests of completeness below.

THE CONSTITUTION

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- 13. The application deals with legislation whose aim is to de-racialise and diversify the mining industry in South Africa in a meaningful and long-term manner.
- 14. The economic, political and social legacy inherited by the democratic South African government in 1994 was one characterized by the racial exclusion of the majority of South Africans from the mainstream economy. There was, and unfortunately still is, a massive disparity in access to, control over and ownership of resources in the economy, and in the mining industry in particular.
- 15. At the time, and shortly thereafter, the phraseology of reconstruction, development and transformation of society to redress the substantial imbalances of the past in a meaningful manner, became *de rigueur*, including in the mining industry. Everyone professed to be committed to achieve those objectives.
- 16. The Department published a white paper in 1998 entitled "A Minerals and Mining Policy for South Africa" which recorded, in relevant part (the preamble to chapter 2), as follows:

"Past legislation and practices have inhibited black ownership of assets, in mining as in other of the country's principal producing sectors. While various initiatives are under way to introduce black investors into the industry, ownership of the main mining companies remains as yet essentially unchanged. A long-term perspective is needed because of the difficulties of raising the large capital sums involved.

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Similarly, workplace discrimination (legislated in some cases) obstructed the advancement of black people into middle and senior management positions in the mining industry. Progress has been made in recent years, both on the mines (notably via apprenticeship and other training programmes) and in head offices. But the impact will take some years to start being really visible because of the long periods needed for employees to acquire the practical experience required for promotion.

Black participation in ownership and management of the mining industry will have special political significance for South Africa's development as a market-based democracy."

- 17. The relevant extract of the white paper is attached marked "AA16".
- 18. In this context, Parliament enacted the Mineral and Petroleum Resources Development Act 28 of 2002 ("MPRDA" or "the Act") as a measure inter alia to introduce historically disadvantaged South Africans ("HDSA") into the mining industry in an incremental, meaningful and sustainable manner.
- 19. The Constitution enjoins the government, to take legislative and other measures which are designed to protect or advance persons, or categories of persons, disadvantaged by unfair discrimination. In this regard, reference in the Constitution to categories of persons disadvantaged by unfair discrimination is a reference to HDSA.
- 20. In its terms, the Constitution provides, in section 9(2) that:

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"Equality includes the full and equal enjoyment of all rights and freedoms. To promote the achievement of equality, legislative and other measures designed to protect or advance persons or categories of persons disadvantaged by unfair discrimination may be taken."

21. Given the historical inequities of excluding HDSA from meaningful participation in the mining industry, legislative measures were taken to correct that past and to ensure the participation of HDSA in the mining industry in the future.

MPRDA

- 22. It is common cause that the then *status quo* within which mining companies operated in the pre-democratic era was not sustainable, did not encourage foreign direct investment, and excluded the majority of South Africans from ownership and management opportunities within the industry. There was also a constraint on the development of sound labour relations within the industry.
- 23. All of these matters of racial exclusion informed the decision to review the then status quo and to develop a new policy framework for the mining industry. One of the primary documents that records the history of post 1994 developments is the White Paper on a Minerals and Mining Policy for South Africa of 1998. A copy thereof is attached as "AA17".

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- 24. This policy document recognised and acknowledged the central role of mining in the South African economy. It essentially sought to create a policy and regulatory framework within which necessary and fundamental changes could be made to the mining industry. One of its primary objectives was that of aligning mining operations with the imperatives of the Constitution and the strategic developmental goals of the newly formed democratic government. This policy framework, developed further, ultimately became enshrined in the MPRDA.
- 25. The MPRDA is the legislative instrument in the mining industry that was enacted by Parliament to promote the achievement of equality as mandated by the Constitution. The MPRDA was promulgated by the legislature to deal with the prevailing reality that white South Africans wield real economic power while the overwhelming majority of black South Africans are still mired in unemployment and abject poverty. This is because they were (and still are) unable to benefit directly from the exploitation of South Africa's mineral resources by reason of their landlessness, exclusion and poverty.
- 26. In other words, the MPRDA was enacted to address the gross economic inequality in South Africa, and in particular to facilitate equitable access to opportunities in the mining industry. The commencement of the MPRDA had a seismic effect on the mining industry which, to date, is still not fully appreciated by the long-established and well-entrenched participants in the industry.

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- 26.1. It had the effect of freezing the ability to sell, lease or cede unused old order rights until they were converted into prospecting or mining rights with the written consent of the Minister for Minerals and Energy.
- 26.2. The MPRDA also had the deliberate and immediate effect of abolishing the land owner's entitlement to sterilise mineral rights, otherwise known as the entitlement not to sell or exploit minerals. This should have come as no surprise in a country with a progressive Constitution, a high unemployment rate and a gaping chasm (increasingly widening) between the rich and the poor which could be addressed partly through the optimal exploitation of its rich mineral and petroleum resources, to boost economic growth.
- 26.3. The MPRDA vested rights in the limited mineral resources in the state, as custodian on behalf of all South Africans as part of their common heritage. The MPRDA gave effect to this principle by granting limited prospecting, mining, exploration or production rights to successful applicants. Provision was made for the grant, content and duration of the rights (generally limited to varying time periods of up to 30 years). In terms of the MPRDA, these rights if not appropriately exercised, they may be suspended or cancelled.
- 27. It is a matter of public record that attempts by Agri-SA to challenge the MPRDA by alleging that it amounts to a deprivation and/or expropriation of its members'

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alleged rights was dismissed by the Constitutional Court (see **Agri SA v Minister** for **Minerals & Energy** 2013 (4) SA 1 (CC)).

- 28. According to its long title, the MPRDA was enacted to facilitate equitable access to and sustainable development of the nation's mineral and petroleum resources. This objective finds support from the preamble which sets out a list of commitments which lie at the heart of the MPRDA. They are, among others, the eradication of all forms of discriminatory practices in the mineral and petroleum industries. Also included is the undertaking to take measures to address the effects of the skewed distribution of economic benefits which took place during the apartheid era and the creation of a mining regime that is internationally competitive and efficient.
- 29. The preamble refers to the State's obligation under the Constitution to take legislative and other measures to redress the results of past racial discrimination. In the relevant part, the preamble points to the fact that the legislature, in passing the MPRDA, is committed to "eradicating all forms of discriminatory practices in the mineral and petroleum industries as well as having considered the obligations of the State under the Constitution 'to take legislative and other measures to redress the results of past racial discrimination'".
- 30. Amongst the objects of the MPRDA is the stated intention to substantially and meaningfully expand opportunities for historically disadvantaged persons including women, to enter the mineral and petroleum industries and to benefit from the exploitation of the nation's mineral and petroleum resources, to promote

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employment and advance the social and economic welfare of all South Africans, as well as to give effect to section 24 of the Constitution.

- 31. Section 24 relates inter alia to the right to have the environment protected, for the benefit of present and future generations, through reasonable legislative and other measures that include securing ecologically sustainable development and use of natural resources while promoting justifiable economic and social development.
- 32. The provisions of the MPRDA, as far as is relevant to the above context, read as follows:

"Objects of Act

- 2. The objects of this Act are to -
 - (a) ...
 - (b) ...
 - (c) promote equitable access to the nation's mineral and petroleum resources to all the people of South Africa;
 - (d) substantially and meaningfully expand opportunities for historically disadvantaged persons, including women and communities, to enter into and actively participate in the mineral and petroleum industries and to benefit from the exploitation of the nation's mineral and petroleum resources;
 - (e) ...

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- (f) promote employment and advance the social and economic welfare of all South Africans;
- (g) ...
- (h) give effect to section 24 of the Constitution by ensuring that the nation's mineral and petroleum resources are developed in an orderly and ecologically sustainable manner while promoting justifiable social and economic development..."
- 33. It is clear that the MPRDA aims at promoting equitable access to the nation's mineral and petroleum resources to all the people of South Africa. The purpose and objects of the MPRDA as described in the paragraphs above, permeate and have a direct bearing on the meaning of numerous other provisions of the MPRDA. I cite several key examples.
- 34. First, the ambit of the definition of HDSA whom the act seeks to empower in the mining industry must be interpreted with reference to the objects of the MPRDA, in particular, sections 2(d) and (f). The opportunities for HDSA must, according to the objects of the MPRDA, be substantial and meaningful to enable them to benefit from the exploitation of the nation's mineral and petroleum resources. From this, it is evident that any steps that seek to undermine the participation of HDSA in the mining industry in the future would be contrary to the objects of the MPRDA.
- 35. "Historically disadvantaged person" means:

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- "(a) any person, category of person or community, disadvantaged by unfair discrimination before the Constitution took effect;
- (b) any association, a majority of whose members are persons contemplated in paragraph (a);
- (c) any juristic person other than an association in which person contemplated in paragraph (a) own and control a majority of the issued capital or members' interest and are able to control a majority of the members' votes".
- 36. Secondly, in interpreting the provisions of the MPRDA, the objects under section 2 must necessarily be given effect to and trump any interpretation to the contrary. Section 4 of the MPRDA is a specific provision dealing with the interpretation of the MPRDA. It reads as follows:

"Interpretation of Act

- (1) When interpreting a provision of this Act, any reasonable interpretation which is consistent with the objects of this Act must be preferred over any other interpretation which is inconsistent with such objects.
- (2) In so far as the common law is inconsistent with this Act, this Act prevails."
- 37. The legislature was unequivocal in providing that precedence must be given to any reasonable interpretation which is consistent with the objects of the MPRDA,

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that is, any interpretation, reasonable or otherwise, that may stand in competition with the objects of the MPRDA must be rejected. This would include even the common law where it conflicts with the MPRDA.

- 38. Thirdly, the granting of a prospecting right is determined with reference to section 2(d) of the MPRDA. The relevant provisions of Section 17 of the MPRDA reads:
 - "(1) Subject to subsection (4) the Minister **must** grant a prospecting right if –
 - (2) ...
 - (3) ...
 - (4) The Minister may, having regard to the type of mineral concerned and the extent of the proposed prospecting project, request the applicant to give effect to the object referred to in section 2(d)." (Own emphasis).
- 39. As evident from this section, the Minister is obliged to grant prospecting rights if certain conditions are fulfilled. In granting such a prospecting right and having had regard to the type of minerals concerned and the extent of the proposed prospecting project, the Minister may request an applicant to give effect to the objects referred to in section 2(d) of the MPRDA.
- 40. Invariably, the Minister does require an applicant for a prospecting right to give effect to the transformation objectives sought to be realised by the MPRDA. This is because the realisation of empowering HDSA to participate in and derive meaningful benefits from the exploitation of the country's mineral resources

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commences at the initial and most basic of levels, the grant of prospecting rights, where the barriers to entry (such as capital costs) for HDSA are relatively minimal.

- 41. Fourthly, the Minister can only grant a mining right if it would further the objects in sections 2(d) and (f) of the MPRDA. In this regard, section 23(1), provides in relevant part as follows:
 - "(1) Subject to subsection (4) the Minister must grant a mining right if -
 - (h) The granting of such right will further the objects referred to in section 2(d) and (f) in accordance with the Charter contemplated in section 100 and the prescribed social and labour plan" (own emphasis).
- 42. Under section 23 of the MPRDA and after having had regard to various peremptory requirements including the achievement of HDSA ownership in the mining entities, the Minister is enjoined to grant a mining right. The authority to take into consideration these peremptory requirements is aligned to the transformation objectives that are sought to be achieved by the MPRDA.
- 43. Fifthly, section 100(2) of the MPRDA obliges the Minister to develop a broad based socio-economic empowerment Charter and uses the following language in the context of section 100 which deals with the transformation of the minerals industry:

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"100 Transformation of minerals industry

- (1) The Minister must, within five years from the date on which this Act took effect-
 - (a) and after consultation with the Minister for Housing, develop

 a housing and living conditions standard for the minerals

 industry; and
 - (b) develop a code of good practice for the minerals industry in the Republic.
- (2) (a) To ensure the attainment of Government's objectives of redressing historical, social and economic inequalities as stated in the Constitution, the Minister must within six months from the date on which this Act takes effect develop a broadbased socio-economic empowerment Charter that will set the framework, targets and time-table for effecting the entry of historically disadvantaged South Africans into the mining industry, and allow such South Africans to benefit from the exploitation of mining and mineral resources.
 - (b) The Charter must set out, amongst others, how the objects referred to in section 2 (c), (d), (e), (f) and (i) can be achieved." (Emphasis own).
- 44. "Broad based economic empowerment" as used in section 100(2) is defined in section 1 of the MPRDA to mean:

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"a social or economic strategy, plan, principle, approach or act which is aimed at --

- (a) redressing the results of past or present discrimination based on race, gender or other disability of historically disadvantaged persons in the minerals and petroleum industry, related industries and in the value chain of such industries; and
- (b) transforming such industries so as to assist in, provide for, initiate or facilitate -
 - (i) the ownership, participation in or the benefiting from existing or future mining, prospecting, exploration or production operations;
 - (iv) the ownership of and participation in the beneficiation of the proceeds of the operations or other upstream or downstream value chains in such industries;
 - (vii) the socio-economic development of all historically disadvantaged South Africans from the proceeds or activities of such operations ...".
- 45. Section 100(2)(a) of the MPRDA therefore obliges the Minister to develop a broad based socio-economic empowerment Charter to ensure the attainment of government's objective of redressing historical, social and economic inequalities as stated in the Constitution and set out in the purpose and objects of the

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MPRDA. The Charter is to set the framework, targets and timetable for effecting the entry of HDSA's into the mining industry. The Charter is to enable HDSAs to benefit from the exploitation of mining and mineral resources.

- 46. At the time of the drafting of the MPRDA, in particular section 100(2), the legislature contemplated that the Charter would be the most appropriate mechanism to give effect to section 2, enabling the Minister to respond progressively and step by step to a fluid and constantly evolving situation regarding methods for the achievement of the relevant objects set out in the MPRDA. It would be much easier and purposefully practical to update the Charter or write a new Charter to give effect to section 100(2) than to keep amending the Act through the legislative process that is inherently far slower and more cumbersome.
- In other words, the intention was that, over time, as it was discovered that some 47. aspects of the Charter worked and others did not, the Minister could, effectively and relatively expeditiously, give effect to section 100(2) and some of the key objects of the MPRDA. That would avoid:
 - 47.1. casting the modalities and mechanisms of giving effect to the relevant objects of the MPRDA through primary legislation (as opposed to a Charter), and
 - the resultant danger that, if the legislative mechanisms for giving effect 47.2. to section 100(2) and the relevant objects of the MPRDA did not go far

enough or if they proved to be excessive or if they needed to be amended as time passed and the situation changed (as would inevitably be the case), it would be impossible to amend them with any degree of flexibility and expeditiousness.

48. I point out that the Chamber, on behalf of its members, repeats in its founding affidavit the mantra that it is committed to ensuring transformation in the mining industry and is committed to achieving the objects in the MPRDA as set out above and construed against the values of the Constitution. But the indisputable facts demonstrate the contrary: the Chamber, through its conduct, seeks to subvert those very legislative objectives and underpinning values. This is a point that will be demonstrated repeatedly throughout this answering affidavit.

2004 CHARTER

- 49. In terms of section 100(2) the responsibility, indeed obligation, rests on the Minister (and his department) to develop the Charter.
- 50. Pursuant to section 100(2) of the MPRDA, in 2002, the Minister in conjunction with the Department developed a draft of what was ultimately gazetted as the 2004 Charter. After the draft was drawn, stakeholders in the mining industry were engaged in extensive consultations. These stakeholders included *inter alia* the Chamber of Mines of South Africa, the National Union of Mineworkers and the South African Mineral Development Association, which is a mining body representing mainly emerging black miners.

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- 51. I point out that the Department initially sought to include an HDSA ownership requirement of 50 plus 1% in the draft at the time. Some of the stakeholders strongly disagreed with this requirement.
- 52. The ensuing media blitz and concern from some of the established stakeholders, notably the Chamber of Mines, resulted in the draft Charter receiving a lot of attention from the executive, including the president and the minister of finance. After intensive consultations, in the interests of certainty and expeditiousness and in order to comply with the time frame set out in section 100(2) of the MPRDA, the draft was shortly thereafter finalised. The HDSA ownership requirement was considerably watered down to 26% in the final version of the 2004 Charter which was gazetted on 1 October 2004. This was exactly six months from the date of commencement of the MPRDA on 1 May 2004.
- 53. The final version of the 2004 Charter was a result of a compromise with the mining industry and other relevant stakeholders. The mining industry was granted an opportunity to meaningfully and substantially achieve the incremental objectives set out in the Charter for that period over a period of 10 years.
- 54. In relation to ownership, the 2004 Charter prescribed inter alia that:
 - 54.1. mining companies were to "achieve 26% HDSA ownership of the mining industry assets in 10 years by each mining company", and



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- 54.2. the Charter would be reviewed in 5 years' time with a view to determining what further steps, if any, need to be taken to achieve the target of 26%.
- 55. The mining companies were to assist in funding the 26% HDSA acquisition. The 2004 Charter prescribed the financing mechanism in the following terms:

"The industry agrees to assist HDSA companies in securing finance to fund participation in an amount of R100 billion within the first 5-years. Participants agree that beyond the R100 billion-industry commitment and in pursuance of the 26 per cent target, on a willing seller – willing buyer basis, at fair market value, where the mining companies are not at risk, HDSA participation will be increased".

- 56. The 26% HDSA ownership requirement had to be fulfilled by the mining industry incrementally. It had to occur over a period of ten years. There was an interim threshold of 15% at the 5 year mark that had to be achieved. At the end of the ten-year period, upon the HDSA ownership threshold of 26% being achieved, the Charter and its mechanisms to ensure compliance with the relevant objects of the MPRDA would be revisited.
- 57. The 2004 Charter recorded that the achievement of the objectives of the Charter (and that of the MPRDA) "entails an ongoing process" (at para 4.14). Mining companies were obliged to report on an annual basis their progress towards achieving their commitments under the 2004 Charter. These annual reports had to be verified by their external auditors.

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- 58. Going forward, the 2004 Charter, in its terms envisaged that its provisions had to be reviewed. This was to assess compliance with the 2004 Charter and to cater for the inevitable adjustments and new situations and circumstances that would arise in the future, and lessons learned from the past.
- 59. Furthermore, the 2004 Charter envisaged consultation with stakeholders in relation to a wide range of aspects including its implementation and an assessment of the effectiveness thereof, and any amendments in the future. The 2004 Charter recorded (at para 4.14) that the stakeholders, including the Chamber of Mines, agreed to participate in annual forums *inter alia* for the purposes of monitoring progress in the implementation of plans; developing new strategies as needs are identified; engaging in ongoing government/ industry interaction in respect of these objectives; developing strategies for intervention where hurdles are encountered; exchanging experiences, problems and creative solutions; arriving at joint decisions; and reviewing the 2004 Charter if required. These forums were opportunities for the Minister and the Department to consult with the stakeholders for purposes of, amongst other things, assessing the implementation and effectiveness of the 2004 Charter and consulting on any changes to the 2004 Charter.

2009 ASSESSMENT

60. The foreshadowed review or assessment of the effectiveness of the implementation of the 2004 Charter occurred in 2009. The Department

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appointed a third party service provider to assist in collating information and drawing the assessment. However, the Chamber initially refused to provide access to the relevant information sought. The Chamber had in fact written officially to the Department and communicated that it was opposed to the assessment. The Department responded that whilst the Minister had no authority over the Chamber, the Minister had an obligation over the right holder in assessing the right owner's compliance with the Charter which was a condition of the right. I point this out simply in order to demonstrate to the court the Chamber's reluctance to constructively meaningfully engage with objectives in the MPRDA. This exemplified the consistent approach adopted by the Chamber in relation to these issues of transformation over the years in terms of which the Chamber pays lip-service to the objectives in the MPRDA (enshrined in critical respects in the Charter) and the over-arching constitutional values, but it's conduct intentionally subverts those very processes.

61. Eventually after that relevant information was provided, a Mining Charter impact assessment report drawn up by the Department in October 2009 ("the 2009 assessment"). A copy of the 2009 assessment is attached marked "AA18". The DMR 2009 assessment revealed *inter alia* that the mining companies had fallen well short of their commitments and targets set out in the 2004 Charter in almost every aspect. For example, in relation to the HDSA ownership targets (of 15% in 5 years and 26% in 10 years), the DMR 2009 assessment revealed the following concerns and lack of compliance with the 2004 Charter –

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"the current net asset value of the South African mining industry averages R2 trillion, indicating that the 15 percent HDSA ownership threshold requires no less than R300 billion to accomplish (in 2009 terms). The industry's stated commitment of R100 billion to facilitate HDSA ownership represents 5 percent of the current net asset value of the mining industry, which falls far short of the agreed 15 percent empowerment target envisaged within 5 years.

. . .

Analysis of the available data shows that aggregated BEE ownership of the mining industry has, at best, reached 9 percent.

...

Regrettably, the reported level of BEE ownership is concentrated in the hands of anchor partners and SPV's, representing a handful of black beneficiaries, contrary to the spirit and aspiration of both the Freedom Charter and the Mining Charter.

Despite the noble intention of the empowerment vehicles (ESOPS and Community Trust) to effect the broad ownership transformation envisaged in the Mining Charter, a closer examination of these vehicles high lights the pervasive constraints presented in the form of non equitable distribution of benefits inherent in their implementation and such benefits being extended to non HDSA, which remains proverbially problematic.

The underlying empowerment funding model has resulted in the actual ownership of mining assets intended for transformation purposes being tied in loan agreements. Accordingly, the net value of a large proportion of empowerment deals is negative, due to high interest rates on the loan



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and moderate dividend flows, compounded by the recent implosion of the global financial markets. The rapacious tendencies of the capital markets have consistently thwarted the intended progress towards attaining the goals of transformation, as embedded in the Charter.

The assessment shows that the structure of most empowerment deals is insidiously effected at operational (mining rights) levels, which allows for ring-fencing of transformation at holding company level. Such undesirable practices perpetuate a culture and focus on regulatory compliance at the expense of fundamental transformation of the mining industry, including albeit not limited to de-racialising the corporate profiles and ownership of mining companies.

The assessment also points to a structural malaise in BEE deals focussed solely on economic interest, which is not representative of the true ownership transfer of mining assets to HDSA's. As a result of these structural weaknesses, the BEE companies end up in an invidious financial position, as evidenced by the swift mass exodus of these companies, which coincided with the global financial crisis.

The realisation of the benefits of BEE deal-flows to HDSA beneficiaries is delayed by elusive structuring of these deals. The nature of most BEE deals is such that the repayment terms for the HDSA continue beyond the Life of Mine (LOM). There are often onerous conditions attached to agreements to discourage HDSA participation. A majority of empowerment deals are structured with a lifespan ending 2014, contrary to the object of this element, which sought to achieve these targets as a baseline of transformation. Some companies have used what they call the

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"pool and share" method, which is their own creation and features nowhere in the Charter. Through this method, established mining companies enter into joint ventures with black owned companies and each party brings resources into the deal based on the close proximity of their operations "geographically".

The profits are shared on the basis of who has what percentage of the reserves brought into the deal. Effectively, the BBBEE ownership in such an arrangement is based on how much reserves each party brings into the deal. In essence such companies are not empowered and should not claim credit on the basis of attributable units of production since they did not give up any of their reserves for the benefit of black owned company and their racial profile remains unaltered.

Lack of HDSA representation at empowering companies' boards limits their decision making authority and leaves them at the mercy of empowering companies. Consequently, HDSA companies are generally excluded from major decisions relating to investment/divestment and key policies that determine the future direction of the company.

The prevalence of fronting is both an insult and an indictment to the broader objectives of the Mining Charter. This unscrupulous practice sets back the transformation agenda of South Africa and must be condemned in the strongest terms possible. The surreptitious nature of fronting remains a scourge to South Africa's transformation agenda."

(Underlining added).



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62. The DMR 2009 assessment recorded that there was material non-compliance with the 2004 Charter, and the provisions of the 2004 Charter also suffered some shortcoming which required remedy –

"The first period of the implementation of the current Mining Charter coincided with the longest synchronised commodity boom ever experienced by the mining industry globally. The Charter was developed as a pre-cursor lever to effect sectoral transformation, aligned to the broader national transformation agenda. In developing the Mining Charter, the DME accommodated the diverse interests of various stakeholders, as they lobbied for the protection of their various constituencies.

As an agreement based on concessions by the various stakeholders, the Mining Charter is not without shortcomings. The ambiguity inherent in the current construct of the Charter elements has given rise to various interpretations, which afford the industry an opportunity to exploit intrinsic weaknesses. This has resulted in shocking levels of non compliance.

Consequently, the intended benefits flowing from the mining industry fall significantly below the expectations and aspirations of the majority of South Africans as intended by the Charter. To this extent, there is a degree of criticism levelled against the Mining Charter that in its current form, it is a blunt tool to address the broad based transformation agenda. Although some of the elements of the Charter allude to the national objectives, there is a need to further align it to the developmental state

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agenda. However, this raises questions as to whether the state has utilised State Owned Enterprises for the maximum benefit of the nation and what needs to be done to ensure that such utilisation occurs.

It is therefore imperative that the Mining Charter be reviewed to ensure that it remains relevant and true to its original intent, and aligned to the Broad Based Black Economic Empowerment (BBBEE) Act No.53 of 2003 and the Codes of Good Practice championed by the DTI.

While the assessment of the Mining Charter demonstrates a measure of cumulative progress towards the attainment of its objectives as embedded in the elements, it also illuminates some deficiencies in the construct and mechanisms of implementation thereof. The juxtaposition of interpretation of the Mining Charter aligned to the score-card (measures) is blurry."

(Underlining added).

63. The 2009 assessment concluded in the following terms:

"The assessment of the Mining Charter has demonstrated that the Charter and its constituent elements for effecting meaningful transformation remain relevant. However, the efficacy of the Charter as an instrument of promoting transformation is blunted to a large extent by the identified shortcomings. It is therefore recommended that the Charter be reviewed to strengthen and sharpen its effectiveness in driving transformation in the industry. It is further recommended that the MPRDA be amended to ensure that non-compliance with the provisions of both



the Charter and the Act is severely penalised. In addition, there needs to be greater synergy between the procurement element of the Mining Charter and the procurement element of the DTI Codes of Good Practice" (emphasis added).

64. Shortly after the Department released the DMR 2009 assessment, the Chamber released its own assessment. A copy thereof is attached marked "AA19" ("the Chamber 2009 assessment"). This was drawn by the Chamber on a parallel process. At no point in time prior to the publication by the Chamber of its own assessment was the department alerted to the fact that the Chamber was drawing its own competing assessment. Needless to say, the Chamber's assessment painted a rosy picture of compliance with the targets, framework and thresholds set out in the 2004 Charter. The Chamber's rosy assessment was not reflective of reality.

2010 STAKEHOLDERS' DECLARATION

65. As demonstrated above, there was an obvious tension between the imperatives of the Chamber and the imperatives of the Department regarding the effectiveness of the implementation of the 2004 Charter. In order to best resolve this and consult with the Chamber and other stakeholders, the Department arranged an extensive consultative session, with its high watermark comprising a mining summit in Drakensberg in about March 2010 presided over by the then minister of mineral resources, Minister Susan Shabangu.



- 66. More particularly, the mining summit was a joint endeavour of the Mining Industry, Growth, Development & Employment Task Team hereafter referred to as "MIGDETT", a tripartite initiative comprising the government, organised business and organised labour (the Department, South African Mineral Development Association, the Chamber, National Union of Mineworkers, United Association of South Africa (UASA) and Solidarity).
- 67. The mining summit and the associated extensive consultation process that preceded and followed it resulted in the MIGDETT representatives (including the Chamber) jointly signing a declaration on the "strategy for sustainable growth and meaningful transformation of South Africa's mining industry" ("the 2010 stakeholders' declaration"), a copy of which is attached as "AA20". The 2010 stakeholders' declaration affirmed the mutual inclusivity of competitiveness and meaningful transformation of the mining industry and further ascertained that one attribute cannot be achieved without the other. It recorded in its terms that it was the product of extensive consultations: "this declaration symbolises the spirit of common purpose by the stakeholders".
- 68. The 2010 stakeholders' declaration affirmed 13 commitments in relatively detailed terms which included *inter alia* the following:
 - 68.1. establish a long-term infrastructure planning mechanism,
 - 68.2. add value through beneficiation,
 - 68.3. develop skills,
 - 68.4. advance employment equity,

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- 68.5. boost near-mine communities,
- 68.6. convert hostels into family units by 2014,
- 68.7. develop enterprises through procurement,
- 68.8. "A minimum target of 26% ownership by 2014 to enable meaningful economic participation of HDSA",
- 68.9. "Finalise the review of the Mining Charter by August 2010".
- 69. One of the aims of the 2010 stakeholders' declaration was "[t]o commit to effective implementation of the strategy" of supporting "the sustainable growth and meaningful transformation of South Africa's mining industry". The parties also undertook to "[a]dhere to effective implementation of strategy" for achieving the stated transformation objectives of the Charter, which entailed monitoring and compliance.
- 70. The 2010 stakeholders' declaration served as the basis on which the 2004 Charter was amended. The 2010 Charter, while retaining all the original elements of the 2004 Charter, sought to improve the construct, scorecard, and remove identified ambiguities. It introduced an element on "sustainable development and growth". This addressed the stakeholders' commitment to utilise South African based facilities for analysis, and research and development, throughout the mining value chain, together with the improvement of the industry's environmental management as well as progress in implementation of the mine health and safety summit commitments. Furthermore, it introduced the concept of meaningful economic participation.



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2010 CHARTER SIGN

71. After extensive consultations including with all stakeholders, the 2010 Charter was published in the government gazette on 20 September 2010.

72. The 2010 Charter incrementally built on and amended the 2004 Charter. The 2004 Charter records the commitment of stakeholders to a minimum target of 26% ownership by 2014 to enable de-racialisation and diversification of ownership in the mining industry through HDSA participation. That commitment is echoed in the 2010 Charter and expanded to meaningful economic participation. Once again, these provisions indicate a full alignment between the MPRDA and the 2010 Charter.

73. The 2010 Charter reads:

"The systematic marginalization of the majority of South Africans, facilitated by the exclusionary policies of the apartheid regime, prevented Historically Disadvantaged South Africans (HDSA) from owning the means of production and from meaningful participation in the mainstream economy. To redress these historic inequalities, and to thus give effect to section 9 (equality clause) of the Constitution of the Republic of South Africa, Act 108 of 1996 (Constitution), the democratic government has enacted, inter alia, the Mineral and Petroleum Resources Development Act 28 of 2002 (MPRDA). The objective of the MHPRDA is to facilitate meaningful participation of HDSA in the mining and minerals industry. In



particular, section 100(2) of the MPRDA provides for the development of the Mining Charter as an instrument to effect transformation with specific targets. Embedded in the Mining Charter of 2002 is the provision to review the progress and determine what further steps, if any, need to be made to achieve its objectives."

- 74. The vision, mission and purpose of the 2010 Charter is:
 - 74.1. to facilitate sustainable transformation, growth and development of the mining industry;
 - 74.2. to give effect to section 100(2)(a) of the MPRDA;
 - 74.3. to give effect to section 9 of the Constitution;
 - 74.4. to redress the historical exclusion of HDSA in mining;
 - 74.5. to ensure meaningful participation by HDSA in the mainstream economy; and
 - 74.6. to review progress and to determine what further steps, if any, need to be taken to achieve the objects of the 2010 Charter.
- 75. "Effective ownership" in the definition clause of the 2010 Charter defines the term to mean the meaningful participation of HDSA in the ownership, voting rights, economic interests and management control of mining entities.
- 76. The flow-through principle is not defined in the 2010 Charter. Reference to the flow through principle is made in the Generic Codes of Good Practice on Broad Based Black Economic Empowerment ("the Generic Code") and states:

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"3,3 Flow-Through Principle

- Ownership of any category of Black people in a measured Entity only rights held by natural persons are relevant. If the rights of Ownership (of Black people) pass through a juristic person then the rights of ownership of Black people in that juristic person are measurable. This principle applies across every tier of Ownership in a multi-tiered chain of Ownership until that chain ends with a Black person holding rights of Ownership."
- 77. The Generic Code provides a method of applying the principle across one or more intervening juristic persons. Having applied the method, the result of the calculation will represent the percentage of ownership held by the participant.
- 78. It admits of no dispute, therefore, that the beneficiaries of the transformation objectives set out in the Charters, are natural persons whose participation in the mining industry is sought to be achieved.
- 79. The 2010 Charter defines "Meaningful economic participation" as including inter alia the following key attributes:
 - 79.1. that BEE transactions shall be concluded with clearly identifiable beneficiaries in the form of:

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- 79.1.1. BEE entrepreneurs,
- 79.1.2. workers (including ESOP's), and
- 79.1.3. communities; and that
- 79.1.4. barring any unfavourable market conditions, some of the cash-flow should flow to the BEE partner throughout the term of investment, and that for this purpose, stakeholders should engage financing entities in order to structure BEE financing in a manner that permits a percentage of cash-flow to service the funding of the structure, while the remaining amount is paid to BEE beneficiaries.
- 80. The definition of meaningful economic participation further states that BEE entities should be able to leverage equity from that time in proportion to vested interests over the life of the transaction in order to facilitate sustainable growth of BEE entities.
- 81. The definition of "meaningful economic participation" is mirrored in the 2010 stakeholder's declaration to which the Chamber is a signatory.
- 82. As far as material, the objectives of the Charters are to, amongst others, promote equitable access to the nation's mineral resources to all the people of South Africa and to substantially and meaningfully expand opportunities for HDSA to enter the mining and minerals industry and to benefit from the exploitation of the nation's mineral resources that belong to the state.

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- 83. With regard to the element of ownership, clause 2 of the 2010 Charter states in express terms that "effective ownership is a requisite instrument to effect meaningful integration of HDSA into the mainstream economy. In order to achieve a substantial change in racial and gender disparities prevalent in ownership of mining assets, and thus pave the way for meaningful participation of HDSA for attainment of sustainable growth of the mining industry", stakeholders are to commit to achieving a minimum target of 26% ownership to enable meaningful economic participation of HDSA by 2014.
- 84. Clause 2 of the 2010 Charter also deals with permissible offsets, limiting these to offsets "against the value of beneficiation, as provided for by section 26 of the MPRDA and elaborated in the mineral beneficiation framework". Whereas the 2004 Charter did not cap the offsets that may be derived from beneficiation, the impact assessment review revealed that some right holders thought it was conceivable to achieve offsets and/or credits of up to 26% from beneficiation. This could never have been the intention that beneficiation can completely supplant the equity requirements in the MPRDA. To remove any doubt, the 2010 Charter capped the credits that may be achieved through beneficiation to 11%.
- 85. The 2004 Charter and the 2010 Charter, as elaborated in the scorecard, divide the ownership compliance targets into two parts. The first part was the achievement of a 15% HDSA ownership target by 2009 and the second, the achievement of a minimum 26% HDSA ownership holding with meaningful economic participation and full shareholder rights by 2014. This merely mirrors the provisions of the Charters.

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86. The 2010 Charter expressly provided that the "Department shall monitor and evaluate, taking into account the impact of material constraints which may result in not achieving targets" (at para 3). Moreover, it anticipated the inevitable situation that would arise in the future, namely the need for the Minister to amend the provisions of the Charter. Therefore, it expressly recorded that "[t]he Minister of the Department of Mineral Resources may amend the Mining Charter as and when the need arises" (at para 4).

CHAMBER'S ACCEPTANCE OF THE 2010 CHARTER

- 87. Bearing in mind that the underpinning framework, the targets, the thresholds were agreed upon in 2004 and the amendments thereto were extensively consulted on and in principle enshrined in the 2010 declaration of stakeholders, there was no conceivable scope for dispute about the content of the 2010 Charter.
- 88. The indisputable facts bear this out. After publication of the 2010 Charter in September 2010, there was no real dispute from any stakeholder, including the Chamber. On the contrary, there was unequivocal support for the 2010 Charter from all the stakeholders, including the Chamber. The annual report of the Chamber for 2009/2010 makes express reference to the extensive consultation that had taken place, and emphasises that its members are fully committed to implement the 2010 Charter inter alia because there was more than sufficient

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consultation regarding its content. The Chamber's 2010 annual report is attached marked "AA21". It states in relevant part as follows:

"The significance of this [2010 stakeholders'] declaration is that it is a joint government, labour and business initiative. All the stakeholders agree that growth and transformation are interdependent and the achievement of these two vital objectives will ensure that South Africa is well positioned for the next global commodities boom. This is the reason our theme for this year's annual report is: 'Sustainable growth and development in mining'.

The commitments in the [2010 stakeholders'] declaration were also contained and expanded upon in the [2010] Mining Charter, which was published on 20 September 2010. In the revised Charter, some of the targets were specified in more detail and new targets relating to the sustainability of the mining industry were added, and the scorecard was improved. Contrary to what some stakeholders have reportedly asserted, the Department of Mineral Resources (DMR) had in fact consulted with all stakeholders in the process of drafting the revised Charter. The Chamber is satisfied that the outcome is a reasonably balanced Charter. The views of no single stakeholder are fully accommodated, but the Chamber and its members are fully committed to ensure that the revised Charter is implemented not only in the letter but also in the spirit."

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89. The Chamber's 2009/2010 annual report again makes reference to the fact that the 2010 stakeholder's declaration and the 2010 Charter were effectively jointly developed through a process of open and extensive communication between the Department and all stakeholders including the Chamber. In short, on the Chamber's own version, the 2010 Charter was a product of long-running, extensive and detailed collaboration and consultation. In this regard, I refer to the following extract from the Chamber's 2009/2010 annual report:

"In an effort to reposition the South African mining industry, the sector has developed strategies to address identified shortcomings, signed a joint mining declaration with 13 commitments [the 2010 stakeholders' declaration], and amended the Mining Charter [culminating in the 2010 Charter]" (emphasis added).

90. A mere perusal of the Chamber's 2009/2010 annual report also demonstrates that the Chamber and its constituent members regarded the 2010 Charter as imposing binding obligations on them on every aspect of the 2010 Charter.

2015 ASSESSMENT

91. As part of its monitoring function, and in order to gauge whether there has been actual compliance with the 2004 Charter and thereafter the 2010 Charter in terms of the targets, frameworks and timetables set out therein, the Department commenced an assessment of the effectiveness of the implementation of the 2010 Charter in 2014.

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- 92. Once again, the Department struggled to get the co-operation of the mining companies. Therefore, this necessitated a new approach by the Department.
- 93. The Department then formed a project management steering committee. It held several workshops with stakeholders under the auspices of MIGDETT. The purpose thereof was to establish the requirements of a template to request information from mining companies. In terms of this web-based information gathering exercise, all rights holders would have immediate and ongoing insight into what was transpiring regarding the assessment. They could log in and access their information on the database on the web.
- 94. However, the Chamber representatives appeared not to understand the need for monitoring and compliance of the Charter, and how and why the templates were to be completed. Therefore, the Department officials met with Chamber representatives and conducted several workshops to facilitate this process, including specifically in order to explain the rationale and purpose for the templates and how they were to be completed, in order to ensure consistency in their completion and to facilitate compliance.
 - 94.1. On or about 10 November 2014 the Department's Mining Charter project steering committee met to review progress on the assessment of the implementation of the 2010 Charter. I attach hereto a copy of the minute of the meeting marked "AA22".

94.1.1. Under the heading "critical decisions" the following is noted:

"[t]he CFO confirmed that the following key decisions need to be taken by the steering committee based on the outcome of the Chamber of Mines stakeholder meeting."

94.1.2. Under the header "Revision of Mining Charter Questionnaires", the following is recorded:

"HM [Henirich Mundt] stated that the representatives at the Chamber of Mines Info meeting requested the Department to align the Mining Charter questionnaires exclusively to the requirements as stipulated in the Mining Charter. Examples of issues as raised were provided ...

It was agreed that the project task team will review and amend the templates and questionnaires to address the issues as raised by the Chamber of Mines and also to align questions to what is relevant to the Mining Charter only" (emphasis added).

94.1.3. Under the header "Project Communication", the following is recorded:

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"It was agreed that the <u>Project Task Team will continue to</u>
engage with other stakeholders, including organised
labour <u>following the meeting held with the Chamber of</u>
<u>Mines</u>. Also that a follow up meeting will be scheduled with
the Chamber of Mines to consult and provide feedback on
the issues as raised during the 1st meeting" (emphasis
added).

- 94.2. I attach hereto marked "AA23" is a copy of a briefing note spanning two workshops held with the Chamber in November 2014 (and foreshadowing a further such workshop on 27 November 2014).
- 94.3. On or about 17 November 2014 the Department's Mining Charter project steering committee met again to review progress on the assessment of the implementation of the 2010 Charter. I attach hereto a copy of the minute of the meeting marked "AA24". The following is recorded:

"HM [Henirich Mundt] confirmed that the planned follow-up meeting with the Chamber of Mines scheduled for last week did not transpire due to the unavailability of a number of mining company representatives. He confirmed that a follow-up meeting is proposed for 24 November '14 by the Chamber of Mines, which need to be confirmed. The DG [Director-General] indicated that he will attempt to intervene to secure an earlier meeting."



- 94.4. In summary, in relation to the above documents, I point out to this court that they demonstrate the extensive lengths to which the Department took to involve the Chamber in consultations (including the DG intervening to secure a meeting with the Chamber in circumstances where the Chamber was unable to make an earlier meeting because of the unavailability of some of its members.
- 94.5. The above documents also illustrate the ongoing communications and meetings between the parties, and the significant extent to which the Department took on board the Chamber's input and considerations (including (but not solely) in relation to the relatively minor matter of formulating a template in order to elicit information from mining companies).
- 94.6. Finally, I note that these are mere samples of minutes and documents. Given the urgent nature of the application, the attendant logistical constraints (including staff members being away), and the relatively limited time period within which I (in conjunction with the Department) have been able to produce this answering affidavit, it has not been possible to exhaustively consider or even produce the full gamut of the documentary trail evidencing the extent to which the Chamber has been consulted with, and its inputs considered.
- 95. A further letter addressed from the Chamber to the Department and dated4 February 2015 reveals yet further extensive consultation and engagement

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between the parties. A copy of this letter is attached as "AA25". It records a meeting between the parties the day before. It also summarises the parties' "areas of disagreement, proposals and requests as raised in the meeting yesterday, and adds to these based on the web based template we received this morning".

- 96. The Department drew up a template requesting relevant information, with the input of the Chamber and other stakeholders (under the auspices of MIGDETT), and the assistance of a third party service provider. All rights holders had access to their own information on the web based system. They accessed and monitored it.
- 97. The preliminary ex facie result of the assessment based on the information submitted from mining companies was that there was substantial compliance with the 2010 Charter. For example, based on the information submitted from mining companies there was apparently 70% plus compliance with the 26% HDSA ownership target. There was a difference between the Department and the Chamber on this preliminary result in at least one important respect. The Department was of the view that this face value result had to be viewed with significant caution for at least the following reason. The preliminary result was based on the Chamber's notion of 'once empowered always empowered' in terms of which, once a mining company entered an empowerment transaction, it considered itself as thereafter always being in compliance with its Charter obligations even though its empowerment partner may already have exited. On closer scrutiny, the Department and the Minister came to the considered view

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that only 6% of mining rights holders met or fulfilled the requirement of meaningful economic participation as included and defined in the 2010 stakeholders' declaration and in the 2010 Charter.

- 98. Therefore, the Department called in some of the mining companies who claimed to comply with the 26% ownership requirement in the 2010 Charter. The Department engaged them on their notion of 'once empowered always empowered' and the continued consequences of previous transactions, in order to understand exactly what they meant by this in the context of their individual cases. Furthermore, after this process of engagement, the Department tested the information on the templates further for accuracy by taking the top 17 (seventeen) miners and establishing the veracity of the information. The Department thereafter considered the views of the Chamber and its members on their so-called 'once empowered always empowered' notion and took the (tested) information from the templates. Together with the assistance of an actuary, the Department then drew up a report.
- 99. The Department intended publishing the results of its assessment in a report on 31 March 2015. However, because of a threatened interdict from the Chamber to prevent the release of the Department's assessment, the Department did not release its assessment report on that date.
- 100. In an application launched in about March/April 2015 and brought under case number 41661/15 the Chamber challenged the 2010 Charter and the Minister on the basis that the 2010 Charter and the Minister did not have regard to the

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Chamber's asserted notion of 'once empowered always empowered' in dealing with the ownership requirement under the 2010 Charter.

- 101. In short, the Department and the Chamber had a dispute on policy. The Chamber had repeatedly presented its view. The Department and the Minister were of a different view. The Chamber sought to go to court in order to resolve that difference, in the context of the 2010 Charter. The Department and the Minister agreed to refer that dispute to court.
- 102. This approach of going to court appeared to temporarily appease the Chamber. As a result the Department published the results of its 2015 assessment in the absence of the threat of an urgent interdict, on or about 15 May 2015. The report is headed "Assessment of the Broad-Based Socio-Economic Empowerment Charter for the South African mining industry (Mining Charter), May 2015", and a copy thereof is attached as "AA26" ("the Department's 2015 assessment report").
- 103. The Department's 2015 assessment report notes that it "presents the findings of the assessment of implementation of the Mining Charter against each element, effectively quantifying progress of implementation of the instrument in an aggregated manner over a ten year window period".
- 104. The foreword of the then Minister to the Department's 2015 assessment report conveniently summarises its findings as follows:

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"The Mining Charter is a trailblazing sector-specific transformation instrument in pursuit of meaningful transformation. It was developed and subsequently refined by government, in collaboration with organised labour and business, in order to emphasise mutual inclusivity of meaningful transformation and global competitiveness of the mining industry.

As of 2014, the Mining Charter had been in force for a decade. This report presents the findings of an assessment in terms of the extent of progress to date.

Notwithstanding a paucity of companies of all sizes that have fully embraced the spirit and the letter of the Mining Charter, there's an extremely varied performance that seems suggest a compliance-driven mode of implementation, designed only to protect the 'social license to operate'.

Whereas the MPRDA has transferred the ownership of the mineral wealth of our country to all the people of South Africa, under the custodianship of the State, a proliferation of communities living in abject poverty continues to be largely characteristic of the surroundings of mining operations.

Limited progress has been made in embracing the broad-based empowerment ownership in terms of meaningful economic participation of HDSAs. The trickle flow of benefits that ought not only to service the loan, but also include cash-flow directly to a combination of beneficiaries, Is vastly limited. To this end, the interests of mineworkers and communities are typically held in nebulously defined Trusts, which constrain the flow of benefits to intended beneficiaries. As a result, the mining industry bas



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broadly been faced with increasing tensions with both workers and host communities.

Some strides have been made to date in creating an enabling environment for women to participate in the development of mining and mineral resources.

However, more still needs to be done to ensure meaningful participation of women in the sector.

Transformation remains a central tenet of the government of South Africa.

As a result, the Mining Charter targets remain applicable and the government will work tirelessly to turn this picture around and achieve radical socio-economic transformation to deracialise the economy and greater equality in the development of the nation's mineral wealth."

- 105. The day before publication of the Department's results, on 14 May 2015, the Department called the Chamber representatives and other stakeholders in, and shared all its findings with them.
- 106. A day after the Department released its 2015 assessment report, the Chamber released its own assessment report. A copy of a summary thereof is attached marked "AA27" ("the Chamber 2015 assessment"). This was drawn by the Chamber in a parallel process. At no point in time prior to the publication by the Chamber of its own assessment was the department alerted to the fact that the Chamber was drawing its own competing assessment. In all the many consultation and workshops and interactions that preceded the Department's release of its report, the Chamber did not once disclose that it had a parallel

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process in terms of which it was drawing its own report. Needless to say, the Chamber's assessment painted a rosy picture of compliance with the targets, framework and thresholds set out in the 2010 Charter.

DRAFT 2017 CHARTER

- 107. In a meeting dealing with the mining industry, in about September 2015, the President of the Republic of South Africa expressed the public view that the Chamber and the Department should not as a measure of first instance resort to courts to resolve their differences, but should speak to one another first in an endeavour to find solutions.
- 108. To this end, in about December 2015, another MIGDETT meeting was held between the relevant stakeholders. The various stakeholders were aware that the Department was drafting an amendment to the 2010 Charter. All of the stakeholders wanted certainty in relation to the Mining Charter. They wanted this finalised as soon as possible. This is because there was too much uncertainty in the mining industry, bearing in mind the events at Marikana had relatively recently occurred and the economy was in recession.
- 109. In response to this overwhelming request for certainty, in February 2016 I attended my first mining indaba and very explicitly undertook to bring finality to the Charter within a year, taking into account all representations made on the issues. I made this commitment to the entire industry.

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- 110. At that juncture, in about February 2016, the court application involving the Chamber's asserted notion of 'once-empowered always-empowered' in the context of the 2010 application was to be heard in court.
- 111. In about March 2016, another MIGDETT meeting was held between the relevant stakeholders. The Department presented the content of the draft 2017 Charter at this meeting. In that context, the various stakeholder representatives made their respective submissions. Admittedly, they did not have sight of the content of the 2017 draft Charter before. However, there was nothing revolutionary in the draft 2017 Charter or draconianly different. It simply proposed an incremental build-on to the 2010 Charter which in turn incrementally built on the 2004 Charter. Each of the successive Charters was based on agreed principles and objectives enshrined in the Constitution and the MPRDA, and each Charter built incrementally upon its predecessor.
- 112. The draft 2017 Charter took into account all the submissions of relevant stakeholders, the Department's 2015 assessment report, as well as the submissions and assertions by the Chamber expressed in its separate report and in its earlier correspondence and submissions. Once the drafting of the 2017 Charter was concluded internally, the Minister wrote to the key stakeholders in the mining industry (including the Chamber) in early April 2016 and informed them of his intention to publish the draft 2017 Charter for comment and input. A copy of the Minister's letter to the Chamber is attached as "AA28".

- 113. In accordance with the Department's long-standing practice, the draft 2017

 Charter was published for comment on 15 April 2016. On that same date the

 Chamber published a media statement, a copy of which is attached as "AA29",

 in which the Chamber recorded inter alia that:
 - 113.1. the "Chamber of Mines member companies continue to be committed to the achievement of all the transformation objectives of the Mining Charter and, for the most, have met the targets set by the 2010 Mining Charter" (emphasis added); and
 - 113.2. "the version published this morning will be used as the basis for engagement between the DMR and key industry stakeholders. At a meeting this morning between Minister Mosebenzi Zwane and Chamber office bearers and a number of company CEOs, he and the Chamber team agreed on a process over the coming month, or beyond if necessary, on the content of a revised version of the Mining Charter" (emphasis added).

2017 CHARTER

114. All interested parties were invited to comment on the draft 2017 Charter, including especially stakeholders in the mining industry. In addition to inviting written submissions from any interested party, the Department set aside a period of 4 weeks after the deadline for written submissions closed, in order to receive face-to-face follow up representations.

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- 115. Shortly after publication of the draft 2017 Charter, there were various meetings between the Chamber and the Department:
 - 115.1. On 24 April 2016 I called Mr Teke on behalf of the Chamber and arranged for a meeting at the Inter-Continental Hotel next to the OR Tambo International Airport. In attendance were myself, several members of the Department and Mr Mike Teke (on behalf of the Chamber). It was at this meeting that the parties discussed *inter alia* options around the Chamber's notion of 'once empowered always empowered' and the HDSA ownership threshold.
 - Mr Roger Baxter, the Chamber's representative, and arranged for a meeting of the Department and the Chamber on or about 26 April 2017, in order that differences could again be discussed and, where possible, resolved. The meeting of principals, attended by senior representatives of the Chamber and the Department, occurred at the Johannesburg Country Club. This was a without prejudice meeting. However, I am advised and respectfully submit that I can allude to the meeting, at least to the extent set out herein in order to set out the true and full chronological sequence of events in order to refute the Chamber's allegations that there has been no meaningful consultation. The parties agreed to establish a joint technical committee (comprising six persons from each side) to look at finding a solution to their differences regarding



the Charter. They agreed that the joint technical committee would meet at least once every three months and report back to a meeting of principals (senior representatives of the Chamber and the department). As described further below, the Chamber/Department technical team met periodically over the next few months, and reported back to a joint meeting of the principals. I point out that no other stakeholder in the mining industry benefited from this much attention and consultation which was afforded to the Chamber.

116. The Chamber/Department joint technical team had over the course of the next few months come up with a jointly agreed proposal inter alia in terms of which the Department would allow, as an exception, eight mining companies identified by the Chamber to benefit from the Chamber's notion of 'once empowered always empowered. The agreement was further that the Department would write appropriate letters to those companies that claim that they have achieved the HDSA ownership targets. The Chamber was going to furnish the Department with the names of those 8 companies proposed to be exempted. The basis of that in-principle agreement was limited to the 8 companies that the Chamber alluded to. The Department's assessment was that, given the extent of mining activities in the country, the exemption of 8 companies as part of a negotiated compromise with the Chamber would not have a material adverse impact on the objectives of the Charter. But when the Chamber recanted and suddenly produced over a hundred companies, this defied the very basis for that negotiated compromise. More importantly, it subverted the very basic principles on which the parties had agreed, and the mechanisms to give effect to those

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principles in the mining industry on the parties appeared to have also reached agreement.

- 117. On 19 July 2016 the joint technical team reported back to a meeting of principals of the Chamber and the Department. At that meeting the Chamber suddenly reneged on the joint technical proposal. Furthermore, the proposed list of 8 companies illustrated that these companies actually owned more than 130 mining and prospecting rights. This changed the position for an exemption materially. The parties simply could not find common ground on this issue.
- 118. The Department received just over 60 written representations from various stakeholders in response to its invitation for comments from interested parties on the draft 2017 Charter. The Chamber presented a written submission to the Department on or about 27 May 2016, a copy of which is attached as "AA30".
- 119. In its written submission, the Chamber complained about insufficient time within which to draft its response to and comments on the 2017 draft Charter. The Chamber foreshadowed many of the arguments that now feature in this application. Constituent members of the Chamber also submitted their own written representations, as did other stakeholders. A broad summary of those submissions is contained in the attached table marked "AA31".
- 120. Thereafter, for part of June, the entire month of July 2016 and for the early part of August 2016, on a daily basis, the Department engaged in face-to-face consultations with individual entities and groups of entities. For illustrative

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purposes I attach as "AA32" a copy of the then itinerary for the limited period of 21 June 2016 until 28 July 2016.

- 121. The Chamber was also given such an audience and opportunity to make further representations. When the Chamber met with the Department in the course of about 8 July 2016, it sought permission to submit a further written submission. The Department granted the Chamber this permission and accepted and considered this further written submission which was dated 16 September 2016, a copy of which is attached as "AA33".
- 122. The Chamber's constituent members who had made written submissions were also granted an opportunity to make oral representations. Again, I point out that there was not always uniformity between the Chamber's representations on the one hand, and those of its constituent members on the other hand. Nor was there a uniformity between the different Chamber members' representations. On the contrary, they sometimes differed in material respects. I cite but one example. In relation to the 1% contribution from foreign suppliers, Afrisam (a Chamber member) proposed 1% of net profit after tax (as opposed to 'annual turnover generated from local mining companies' stipulated in the draft 2017 Charter). However, the Chamber disagreed with this contribution entirely.
- 123. I point out that all the elements in the draft Charter were discussed with the Chamber, except for that of ownership and the Chamber's notion of 'once empowered always empowered'. This is because the Chamber and the Department agreed that issue would be best dealt with by a one-on-one bilateral

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consultation process specially accorded to the Chamber which, as described above, comprised joint meetings at the level of principals and a slew of periodic meetings of the six-a-side joint technical committee. However, other stakeholders who had made written submissions and made oral representations broached the question of ownership targets for HDSA. Some were calling for 40%, some were calling for 51%, and some were calling for 60% HDSA ownership.

124. The Department had originally intended to finalise the 2017 Charter and publish it by the end of October 2016. However, there was intense interest in the Charter. Many persons and entities who had not made written submissions sought to make oral representations. Furthermore, the Charter deals with a highly contested and emotive subject-matter. And the content of the Charter was (and remains) of critical importance for the country, and the mining industry specifically, going forward. For those reasons, inter alia, I took a decision in August 2016 (after conferring with the relevant representatives of the Department) to extend the period for consultations for several months. During that period, the Department consulted inter alia with black person shareholders, various communities, traditional leaders, emerging black miners, major commercial and private banks and other major financial institutions (including the IDC and PIC). I attach hereto a copy of a document marked "AA34" and headed "Continued Stakeholder Engagements on the Gazetted Draft Reviewed Mining Charter, 2016 - List of Engagements (August 2016 to 21 April 2017)" which was drawn up at the relevant time. It illustrates the comprehensive, intensive and detailed nature of the consultative process that was embarked upon.

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- 125. In October 2016 the Department had yet another meeting with the Chamber to engage it and receive oral representations from the Chamber on its revised written submission. As a result of the Chamber's submissions, there were changes wrought to the sustainable development target in the draft 2017 Charter, to accord closer with the Chamber's position.
 - 125.1. For example, on 18 October 2016, the Department met with the Chamber to engage further on the draft 2017 Charter. During the engagement the Department indicated that due to public interest it sought to reinsert the sustainable development element in the draft 2017 Charter (I point out that the sustainable development element was included in the 2010 Charter, but had been omitted from the draft 2017 Charter). That element requires that every mining right holder must contribute 0.15% annual turnover towards Research and Development.
 - 125.2. The Chamber indicated that its concern with regard to the 0.15% of annual turnover was that not all mining companies were investing in research and development, and further, that a compulsory requirement is an additional obligation on all mining companies.
 - 125.3. The Department then reconsidered the requirement as follows: where a right holder is investing in research and development, 70% of the investment must be utilised using local facilities.

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- 125.4. Therefore, in response to the Chamber's contribution, the element only applies to those companies investing in research and development, and not to all mining companies. Furthermore, in response to the Chamber's contribution, the benchmark of 0,15% of turnover was rendered more flexible.
- 125.5. The Chamber's submissions in relation to other elements of the draft 2017 Charter might not have manifested in the 2017 Charter in a similar manner described above. This, however, does not in any way mean that the Chamber's submissions were not considered by the Department and myself, or that the Chamber was not meaningfully consulted. The contrary is true.
- 126. On about 15 November 2016 the Department presented its latest thinking on the then evolved draft 2017 Charter to the parliamentary portfolio committee. It had evolved as a result of the Department's consultations over the preceding few months. The parliamentary portfolio committee meeting is an open public hearing. The Chamber sent a representative to attend the hearing.
- 127. The Chamber and the Department were scheduled to have another principals meeting on 19 November 2016. The agenda for that principals meeting was to once again attempt to break the deadlock in relation to the Chamber's asserted notion of 'once empowered always empowered' in relation to the question of HDSA ownership, which issue was pending before the high court. The meeting did not happen. The Chamber sent the Department a letter in advance, raising

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all sorts of reasons for not attending and withdrew from the meeting. A copy of that letter is attached as "AA35".

- 128. On 17 January 2017 the senior principals of the Department and the Chamber once again met. The Department arranged for that meeting, despite the Chamber having pulled out of the 19 November 2016 meeting. The parties mainly discussed the issues in the pending court application. They also broached other issues raised by the Chamber regarding the draft 2017 Charter.
- 129. All these issues were taken up further as part of the joint technical meetings between the Chamber and the Department, the next one which occurred on 18 January 2017. In the joint technical committee meeting the Department presented its thinking on the content of a near final version of the draft 2017 Charter. The Chamber replied in a letter in January 2017, attacking some aspects of the revised draft 2017 Charter which had been shared with it at that stage. A copy of that letter is attached as "AA36".
- 130. On 23 January 2017 the Chamber/Department technical committee had a further meeting to discuss the draft 2017 Charter. At this juncture the parties' respective contentions regarding the ownership element in the draft 2017 Charter was contained in a document, in its eighth iteration (and headed "Version 8"). It is attached as "AA37". It once again demonstrates that the Department bent over backwards to meaningfully consult with the Chamber.

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- 131. On or about 17 February 2017, the joint technical committee of the Chamber the Department met again and produced a document setting out the results of the detailed discussions and meetings between the parties over the preceding months and recording the instances where they agreed, where they disagreed, and where an accommodation was possible. This document was developed further over the next few meetings and through consultations between the parties. A copy of this document is attached hereto marked "AA38".
- 132. The final joint technical committee meeting (comprising Chamber and Department representatives) was held on or about 23 March 2017. It was the final technical joint committee meeting held between the parties.
- 133. On 24 March 2017 the Chamber, per Mr Roger Baxter, wrote to the acting DG of the Department, Mr David Msiza, and responded in detail to "the request by the DMR for further input on three important elements of the DMR's reviewed Mining Charter [namely, employment equity, procurement targets and community investment target]". A copy of this letter is attached as "AA39". This letter once again is illustrative of the ongoing engagement, consultation and interaction between the Department on the one hand and the Chamber on the other.
- 134. The consultation process with the Chamber came to a natural end. The Department aimed to publish the 2017 Charter by the end of March. However, after it finalised its consultations with cabinet (the last cabinet meeting dealing with the 2017 Charter was on 24 May 2017), it was only able to do so on 15 June 2017.

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- 135. I point out that throughout the course of its deliberations and consultations with the Chamber from at least July 2016 onward, the Department kept the Chamber apprised of its thinking and consulted with the Chamber as the draft 2017 Charter evolved as part of the consultative process with all the other parties. I attach hereto marked "AA40" a schedule headed "Meetings with Chamber of Mines on the Draft Reviewed Charter". The schedule sets evidences that over the period March 2016 until March 2017 there were at least 17 substantive meetings and extensive engagements which the Department had with the Chamber in relation to the draft 2017 Charter.
- 136. I believe and am advised that the above described extensive, detailed and long-running consultative process has more than reasonably and adequately met the requirement for consultation. I note that the Chamber no longer claims that it was not adequately consulted. Indeed, it cannot properly be a requirement of consultation that any and every change in a draft must engage the full consultative process: this would be impractical and ill-conceived.
- 137. Confirmatory affidavits of the following persons from the Department who were, amongst others, involved at various stages throughout the above described procedure are attached hereto:
 - 137.1. Sibongile Jane Malie (Director: Mineral Policy Development);
 - 137.2. Bongiwe Mabusela (Director: Empowerment Transactions Assessment);
 - 137.3. David Msiza (Acting CEO Mintek);

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- 137.4. Mosa Mabuza (CEO of the Council of Geoscience);
- 137.5. Rendani Muthige (Deputy Director: Mineral Policy Development);
- 137.6. Rofhiwa Irene Singo (Chief Financial Officer);
- 137.7. Setepane Mohale (Chief Director: Mineral Promotion and International Co-ordination);
- 137.8. Sibusiso Kobese (Deputy Director: Mineral Policy Development);
- 137.9. Ayanda Shezi (Director: Communications);
- 137.10. Mthokozisi Lethukuthula Mtshali (Deputy Directory Mineral Policy Development);
- 137.11. Martin Madiala (Director in the Deputy Director General's Office);
- 137.12. Pieter Alberts (Chief Director: Legal Services);
- 137.13. Seipati Dhlamini (Acting Deputy Director General: Mineral Regulation);
- 137.14. Jeaniffer Ntome (Assistant Director: Mineral Policy Development);
- 137.15, Kagiso Menoe (Director: Mineral Beneficiation Economics and Acting Chief Executive Officer, State Diamond Trader).
- 138. These persons are also relevant to and confirm the remaining allegations made in this affidavit regarding the Department and its interactions with various parties, including the Chamber.

LEGAL STATUS OF THE MINING CHARTER

139. Section 100(2) of the MPRDA provides as follows:

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- "(a) To ensure the attainment of Government's objectives of redressing historical, social and economic inequalities as stated in the Constitution, the Minister must within six months from the date on which this Act takes effect develop a broad-based socio-economic empowerment Charter that will set the framework, targets and timetable for effecting the entry into and active participation of historically disadvantaged South Africans into the mining industry, and allow such South Africans to benefit from the exploitation of mining and mineral resources and the beneficiation of such mineral resources.
- The Charter must set out, amongst others how the objects referred to in section 2(c), (d), (e), (f) and (i) can be achieved."
- 140. There are five key tenets to section 100(2) of the MPRDA:
 - 140.1 It mandates the development of a broad-based socio-economic empowerment Charter.
 - 140.2. It requires that such an empowerment Charter must set out a framework, targets and time-table.
 - 140.3. The framework, targets and time-table must effect entry into, and active participation of, HDSAs into the mining industry, and allow them to benefit from mining and beneficiation.

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- 140.4. The empowerment Charter must set out how the specified objectives can be achieved including in relation to, amongst other considerations, the promotion of equitable access to the nation's mineral and petroleum resources, the substantial and meaningful expansion of opportunities for HDSAs to enter into and actively participate in the industry, and the contribution of mining and production rights holders towards the socioeconomic development of the areas in which they operate.
- 140.5. Notably, section 100(2) does not provide an exhaustive list of what the empowerment Charter must contain. Sub-section 100(2)(b) provides for what the empowerment Charter must set out, "amongst others". As such, in giving effect to the mandate contained in section 100(2), the Minister is vested with a discretion to determine what should be contained in the empowerment Charter.
- 141. The Chamber contends that the Mining Charter constitutes "a formal guideline or statement of policy, mandated by section 100".² The Chamber goes on to state that: "A policy, formal or otherwise, is not legislation and remains a guideline. It could never be applied so as to have the force of law …".
- 142. I am advised, however, that this is not correct. As a point of departure, I am advised that a "law" is defined as meaning "any law, proclamation, ordinance, Act of Parliament or other enactment having the force of law". As such, whilst

² FA at p 21, para 32.

³ Section 1 of the Interpretation Act 31 of 1957.

section 100(2) creates a *sui generis* enactment that is particular to the framework, the Mining Charter is still an enforceable law. Whilst the Mining Charter is not an Act of Parliament, it is nevertheless a law as contemplated in the definition above.

- 143. There are a number of considerations that confirm the legal enforceability of the Mining Charter. First and foremost, this is apparent from the wording of section 100 of the MPRDA, read together with the objects which, amongst other things, strive to meet the aims of substantive equality in the mining sector. These transformational objectives, as contained in section 2 of the MPRDA in particular, section 2(d) and (f) are legally binding. Indeed, they serve as an imperative to the mining industry, for instance as a prerequisite for the grant of a mining right or prospecting right.
- 144. This is recognised by the Chamber itself.⁴ The Chamber opportunistically seeks to argue that the Mining Charter is policy, on the hand, whilst later arguing that the 2017 Charter stands to be reviewed and set aside because of the fact that the Mining Charter will have a direct, external legal effect in line with section 23(1)(h). The Chamber cannot have it both ways.
- 145. The power to revise the Charter is further derived from the provisions of the 2004 Charter (to which the Chamber was a signatory), which explicitly provided that "all stakeholders accept that transactions will take place in a transparent manner and for fair market value. Stakeholders agreed to meet after five (5) years to

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⁴ FA at pp 50-51, para 97.

review the progress and to determine what further steps, if any, need to be made to achieve a 26% target". The target referred to was that of the 2004 Charter. It has been reviewed in the 2010 Charter and the 2017 Charter. The empowering provision of the Minister herein is informed by the lack of adequate compliance, if any, to meet the targets and has to be redressed by taking further steps to ensure the deracialisation and active participation in the main stream mining industry.

- 146. The Minister's powers also are contained in explicitly in the mining rights which makes specific reference to the objectives as contained in section 2(d). This aspect has to be taken into consideration and considered in light of the fact that mining or mineral resources are non-renewable resources. The effect thereof means that once the depleted there will not be a mining industry to regulate and ensure entry by black persons and benefiting therefrom.
- 147. This is further reinforced by the following considerations:
 - 147.1. The Constitution demands everyone to enjoy equality which includes the full and equal enjoyment of all rights and freedoms. Participation of HDSA in the mining industry is a search for the substantive equality that is promised under the Constitution. The objective to achieve equality is not merely aspirational or a guideline.

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- 147.2. The MPRDA in its own various provisions makes it patently clear that the transformational objectives spelt out, *inter alia*, in section 2(d), are legally binding.
- 147.3. The granting of a mining right or a prospecting right is only legally competent if the Minister is satisfied that the transformation objectives are achieved as well.
- 147.4. Furthermore, section 25(2)(d) of the MPRDA provides that the holder of a mining right must "comply with the relevant provisions of this Act, any other relevant law and the terms and conditions of the mining right". Similarly, section 19(2)(d) of the MPRDA provides that the holder of a prospecting right must "comply with the terms and conditions of the prospecting right, relevant provisions of this Act and any other relevant law".
- 147.5. "[T]his Act" is defined in section 1 of the MPRDA as including "the regulations and any term or condition to which any permit, permission, licence right, consent, exemption, approval, notice, closure certificate, environmental management plan, environmental management programme or directive issued, given, granted or approved in terms of this Act, is subject".
- 147.6. In other words, the granting of a mineral right is generally subject to the condition that the transformation objectives are to be achieved. By way

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of illustration, a standard mining right reads "in the furthering of the objects of this Act, the holder is bound by the provisions of an agreement or arrangement dated ... entered into between the holder/empowering partner and ... (the empowerment partner) which agreement or arrangement was taken into consideration for the purposes of compliance with the requirements of the Act and/or a Broad Based Economic Empowerment Charter developed in terms of the Act and such agreement shall form part of this right. The legal enforceability of the Charter could not have been stated any higher. The standard conditions imposed by the Department against the grant of any mining or prospecting right are attached marked as "AA41" to "AA42".

- 147.7. Finally, the MPRDA empowers the minister to develop a Charter. This legislative instruction bears legal consequences which follow the development of the Charter by the minister. Parliament therefore, in empowering the minister to develop the Charter was intent on ensuring that government's objectives of redressing historical, social and economic inequalities must be achieved in the broadest manner possible.
- 147.8. Taken together, these are some of the factors that demonstrate that the transformation objectives spelt out in the Constitution and the MPRDA, and enshrined in the Charter, produces obligations which the right holders must meet.



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- 148. Second, the enforcement of the MPRDA and attempted compliance therewith by mining companies (including members of the Chamber) also makes that clear.
 - 148.1. The terms of the 2004 Charter were enforced by the DMR in a flexible, sensitive and accommodating manner. However, they were certainly not aspirational or viewed as such. When non-compliance notices in terms of section 47 of the MPRDA were issued, the holders of relevant rights (including many members of the Chamber of Mines) indicated that they had complied with the terms of the Charter.
 - 148.2. The mining companies, including members of the Chamber, filed their annual audited reports setting out their degree of compliance with the Charter. Two examples hereof are attached marked as "AA43" and "AA44".
 - 148.3. There were also a number of cases where the holder of a right under the MPRDA challenged allegations of non-compliance with the framework targets and milestones set out in the 2004 Charter. Despite a search the DMR officials have not unearthed any case where the validity of the 2004 Charter as a binding instrument was challenged or where it was contended that a Charter in terms of section 100(2)(a) is a mere non-binding guideline. Furthermore, I am led to believe that there is no finding by any court or regulator that any Charter is a mere non-binding guideline. Instead, the 2004 Charter was enforced by the Department,

and viewed by mining companies (including the Chamber and its constituent members), as binding law.

- 149. Third, the Chamber accepts the binding nature of the 2004 Charter. However, it refuses to accept the binding nature of the 2010 and 2017 Charters. Instead, it contends that, by their nature, they are non-binding guidelines. This obvious contradiction in the Chamber's stance is not explained clearly, or at all. It is not rooted in principle. It demonstrates that the objection to the Charter as a non-binding guideline is an excuse to latch onto the lowest common denominator insofar as the achievement of the objects of the MPRDA is concerned. The Chamber's actual challenge to the 2010 Charter is to a limited aspect of that Charter.
- 150. Fourth, although not required for purposes of enforcement, it appears from a reference in the 2004 Charter that the relevant stakeholders signed the 2004 Charter as a mark of their acquiescence therein. Furthermore, in relation to the 2010 Charter the Chamber signed the 2010 stakeholder's declaration that preceded, informed and gave effect to it. The Chamber's express conduct belies its relatively recent submission that the Charter is a non-binding guideline. As set out above, in its 2009/2010 annual report the Chamber expressly acknowledged that the 2010 Charter was a binding document to be implemented by its members and that it was the result of a full and proper consultative process.
- 151. Fifth, it is self-evident that the framework, targets and timetable in the respective Charters are a baseline set for the transformation of the mining industry at a

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particular point in time and for a particular period of time, until such time that the Minister deems it prudent to revisit them given, for example, changed circumstances or the non-effectiveness of any measures. In short, the Charter was intended by the legislature:

- 151.1. to constitute a flexible measure implemented by the Minister in 2004 that was to be incrementally built as and when the occasion arose;
- 151.2. in order to effectively ensure the entry of HDSAs into the mining industry and, more importantly, to ensure that such HDSA benefit from the exploitation of mining and mineral resources in a meaning and substantive manner over the long term.
- 152. Accepting as the Chamber does that it embraces the transformation objectives of the MPRDA which in substance are particularised in the Charters, and then to argue that those targets are merely aspirational or guidelines, is plainly wrong.
- 153. Parliament's objective, as set out in section 2(d) and (f) of the MPRDA, of redressing historical inequalities through the Charter, would not be realised if the Charter had no legal force but was a mere "aspirational" document or were its provisions considered to be mere non-binding "guidelines".
- 154. Further argument in this regard will be addressed to the court at the hearing of this matter.

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FLAWED NATURE OF THIS APPLICATION

- 155. Although this is raised under the first general ground of review raised by the Chamber, I deal with it separately because it is fundamental to the entirety of the Chamber's application as a whole.
- 156. The Chamber seeks to review and set aside the 2017 Charter on the basis of it being impermissible administrative action in terms of the Promotion of Administrative Justice Act 3 of 2000 ("PAJA"), alternatively the principle of legality. The Chamber itself accepts that it is a strain for the Chamber to seek to rely on PAJA for the purpose of its application.⁵
- 157. In this regard, I am advised that the Chamber's reliance on PAJA must fail for two key reasons. The first is that the Chamber fails to identify the decision on which it relies and seeks to set aside. Instead, the Chamber speaks in broad, vague terms of the "developing and publishing" of the 2017 Charter. The second is that the definition of "administrative action" in terms of PAJA expressly excludes decisions taken in the exercise of executive or legislative functions.
- 158. Accordingly, I am advised that the Chamber's reliance on PAJA is misplaced, and cannot be sustained.
- 159. I accept unreservedly that all exercise of public power must be constrained by the principle of legality. However, I am advised that various of the grounds of

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⁵ FA at p 46, para 98.

review relied on by the Chamber are not encapsulated within the principle of legality alone, and therefore fall to be dismissed outright on the basis of not constituting administrative action for the purpose of PAJA.

- 160. Further argument in this regard will be advanced at the hearing of this matter.
- 161. I note that, despite the Chamber's repeated assertion that it is committed to transformation, its contrary conduct speaks louder than its words. As demonstrated below, the Chamber advances arguments that are patently incorrect and implausible, with little to no effort in the founding affidavit to substantiate the grounds, in an effort to impede the implementation of the 2017 Charter.
- 162. A classic illustration of the Chamber's unfortunate approach to this litigation appears from a cursory comparison between the Chamber's urgent interdict application (which is not before this court), and its present judicial review application.
 - 162.1. The Chamber spent a considerable amount of time and effort in drawing the founding papers in its urgent interdict application. The Chamber foreshadowed its grounds of review in that application. The thrust of its first complaint was an alleged lack of consultation by the Minister and the Department in drawing the 2017 Charter. The Chamber made this complaint in sweeping and dramatic terms in the opening gambit to its founding affidavit. This complaint was strongly echoed in the Chamber's

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media statements at the time, and curiously found its way, in almost identical words, into several newspaper articles.

- 162.2. However, as a result of work done over a number of consecutive nights and days, and after consulting with numerous employees in the Department, an answering affidavit was filed in the urgent interdict application. Despite the severely tight time constraints, the answering affidavit demonstrated unequivocally that the chamber's allegations of a lack of consultation were factually and legally incorrect. The true facts revealed that the Chamber had the benefit of remarkably extensive and detailed consultation, more than any other party. The Chamber well knew that, but nevertheless raised the argument of an alleged lack of consultation in strident terms in its urgent interdict application and actively disseminated that legally and factually incorrect contention.
- 162.3. The only reasonable infererence to draw is that the Chamber did that in the hope that its spurious claim of a lack of consultation 'would stick' for purposes of the urgent interdict application because the Department would not be able to respond timeously within the tight time constraints (having regard to the many number of employees that would be required to be consulted with and the numerous documents that would require to be collated and canvassed). The Chamber, however, made a wrong gamble. The Department burnt the midnight oil. The answering affidavit revealed the Chamber's complaint to be spurious.

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- 162.4. In the present judicial review application, the Chamber raises an astonishing 58 grounds of review (which are ill-conceived, theoretical, speculative and not rooted in fact). But the Chamber does not utter a single word about any lack of consultation, despite this constituting the thrust of its opening complaint (made in strident terms and forming part of its media offensive) in the urgent interdict application. I respectfully submit that this, once again, reveals the Chamber's assertions of good faith and a commitment to transformation to be untrue.
- 163. Various of the grounds of review raised by the Chamber are only raised as a statement of the ground, without a factual basis or substantiation. There is therefore little by way of response that I can provide in this affidavit, and will properly dealt with in the appropriate stages of argument.
- 164. A further aspect to note is the abstract nature of the application that the Chamber brings. While the Chamber's application is rife with speculation and conjecture, the Chamber in no way that any person has in fact suffered an adverse effect on rights. It is my understanding that unless a law is generally incapable of being followed in a manner that is consistent with the Constitution, it does not fall foul by mere virtue that its application in the future may give rise to unconstitutionality in certain circumstances.
- 165. It is at all times open to any affected applicant in the future to seek recourse for a decision that has been taken in terms of the 2017 Charter, in circumstances in which it avers that it has unjustifiably suffered an adverse effect to its rights.

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However, in the absence of any such facts in the present application, and for the reasons set out further below when I deal with the grounds of review raised by the Chamber, there is no basis in the abstract to set aside the 2017 Charter on speculation alone.

- 166. In this regard, I emphasise that the Chamber deliberately fails to have regard to the flexible discretion vested in the Department and the Minister to remedy any problems that might arise in the application of the provisions of the 2017 Charter; or the fact that rights holders have a slew of remedies at their disposal in the event that the 2017 Charter is applied in a manner that unlawfully infringes on their rights, which may properly be raised in the event that this arises.
- 167. I deny that the Chamber is entitled to any of the relief sought in this application. However, I note that even if it were to succeed on one of the individual 58 grounds of review raised, this would not necessarily in and of itself entitle the Chamber to the relief sought in this application. At best, in respect of the vast majority of the grounds raised by the Chamber, the Chamber would only be entitled to the relief sought in respect of the specific provision in question, not to the invalidation of the 2017 Charter as a whole. Furthermore, I am advised that our courts have given ample guidance in respect of the determination of a just and equitable order, which I submit would direct the Court to avoid undoing the 2017 Charter in view of the public importance and national interest that it serves. Further argument will be advanced in this regard.

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168. This, of course, is only relevant in the unlikely event that the Court finds in favour of the Chamber in respect of any of the grounds of review. I turn next to deal with why the grounds of review raised by the Chamber cannot succeed.

GENERAL GROUNDS OF REVIEW RAISED BY THE CHAMBER

THE POWERS OF THE MINISTER

- 169. As I have already dealt with above, I submit that as the Minister I am both empowered and authorised to develop, publish and implement the 2017 Charter. The powers in this regard stem directly from the provisions of section 100, read with the objectives contained in section 2. Furthermore, the Original Charter (to which the Chamber was a signatory) explicitly provided that "all stakeholders accept that transactions will take place in a transparent manner and for fair market value. Stakeholders agreed to meet after five (5) years to review the progress and to determine what further steps, if any, need to be made to achieve a 26% target".
- 170. As indicated above, the Minister's powers also are contained in explicitly in the mining rights which makes specific reference to the objectives as contained in section 2(d). Moreover, of relevance, the clear wording of section 100 of the MPRDA makes apparent that it does not provide an exhaustive list of what is to be contained in the Charter. It therefore vests the Minister with a discretion to include that which may be pertinent in order to achieve the objectives in section 2. This is precisely what has been done in relation to the 2017 Charter.

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Ad paragraphs 71 to 75

171. I deny the allegations contained in these paragraphs, which summarise the Chamber's allegations in reference to this ground of review. In particular, for the reasons set out in this affidavit, and as will be further advanced in argument, I deny that the Chamber is entitled to its relief in terms of the review application, or that this matter falls within the purview of PAJA.

Ad paragraphs 76 to 78

- 172. The MPRDA was a carefully considered and negotiated piece of legislation.

 Each provision in the MPRDA therefore bears meaning and reference. This includes in reference to the preamble, the long title and the objectives, all of which speak to the intention of the legislature, and give guidance on the interpretation and application of mining laws. Moreover, section 2 of the MPRDA contains substantive provisions which are of application to the MPRDA as a whole, as well as with specific application to those provisions of the MPRDA that make express reference to section 2.
- 173. In addition to what is set out in this affidavit, further argument on the proper interpretative approach will be advanced in argument.

Ad paragraphs 79 to 82

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174. The contents of these paragraphs are noted.

Ad paragraphs 83 to 84

175. I submit that, on a proper interpretation of the mining framework as a whole, the transformation objectives set out in section 2 of the MPRDA, and implemented through the Mining Charter, are of overarching relevance as a whole. As such, I deny that the Chamber's interpretive approach is correct.

Ad paragraphs 85 to 95

- 176. I have dealt with the legal enforceability of the Mining Charter above. For the reasons set out therein, I deny the Chamber's averment that the Charter is a "formal guideline or statement of policy", which is only aspirational in nature. Instead, the Mining Charter is legally enforceable as law, in light of the express wording of section 100(2) of the MPRDA, read with section 2 and the 2004 Mining Charter.
- 177. I deny that, in publishing the 2017 Charter in accordance with section 100(2) of the MPRDA that I as the Minister have taken any action that usurps the powers of Parliament. I am not only permitted, but mandated, by the legislature to engage in this regard.

Ad paragraph 96

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178. I note the Chamber's acknowledgement that section 100(2) may constitute a proper delegation of legislative power to the Minister. I deny that I have amended the source of authority or assumed any power not conferred to me by the MPRDA.

Ad paragraphs 97 to 102

- 179. I have already dealt above with the characterisation of this application. As submitted, I deny that the Chamber is entitled to the relief sought in this judicial review application, because the preparation and development of the 2017 Charter does not constitute administrative action contemplated under PAJA.
- 180. Whilst I accept unreservedly that the exercise of public power is constrained by the principle of legality, I deny the Chamber's averment that there is little practical difference whether the publication and development of the 2017 Charter constitutes administrative action or not. To the contrary, the consequence is that the Chamber is not entitled to the relief sought in the application. This will be dealt with further in argument.

THE 2017 CHARTER'S APPLICATION TO 'BLACK PERSON'

Ad paragraphs 103 to 108

181. The Chamber adopts a patently contradictory approach, simultaneously complaining about the widening and narrowing of the scope of application.

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submit that there is nothing improper or unlawful about the application to "Black persons", as defined, who represent the majority of the category of HDSAs. It is clear from the MPRDA that it seeks to address the injustices of our racially discriminatory past. This provision gives effect to precisely this.

182. This provision seems to ensure effective integration and participation of black persons into the mainstream economy. The definition of black persons accords with the BBBEE Act as amended and the applicable codes. The empowering provision in the portion of the Charter being worded as it is, is to ensure effective integration and participation of black persons into the mainstream economy.

183. Accordingly, the Chamber's allegations in this regard are denied.

THE 2017 CHARTER'S APPLICATION TO 'HOLDERS'

Ad paragraph 109 to 111

184. I admit the contents of these paragraphs insofar as they accord with the express wording of the applicable law.

Ad paragraphs 112

185. I deny that there is any conflict, as claimed by the Chamber. Indeed, the Chamber makes no effort to explain its position in this regard. I further deny that the Chamber is entitled to the relief sought.

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Ad paragraph 113

186. The contents of this paragraph are noted.

THE CODE OF GOOD PRACTICE

Ad paragraphs 114 to 115

187. The Chamber blithely states that the "2017 Charter conflicts with the Code as a

whole", without giving any further indication of its argument in this regard. It is

therefore not possible to respond to the Chamber's claim, save to state that I

deny that there is any such conflict, or that the Chamber is entitled to the relief

sought.

GROUNDS OF REVIEW RELATING TO THE OWNERSHIP ELEMENT

EXISTING RIGHTS: ALLEGED IMPOSITION OF NEW OBLIGATIONS

188. In order to assess the proper context, I begin by outlining the position in terms of

the three Charters, before answering the allegations in the founding affidavit.

189. In terms of the 2004 Charter:

- 189.1. Under the scorecard enquired whether has the mining company achieved HDSA participation in terms of ownership for equity or attributable units of production of 15% in HDSA hand within five years and 26% on ten (10) years. This contained a five-year target at 15% and a ten (10) year target at 26%.
- 189.2. In the definitions ownership of a business entity entails to be achievable in a number of ways.
 - 189.2.1. a majority shareholding position, i.e. 50% plus one share;
 - 189.2.2. joint ventures of partnerships (25% equity plus one share);
 - 189.2.3. broad-based ownership (such as HDSA dedicated mining unit trust, or employee share ownership schemes).
- 189.3. Ownership in joint ventures government and industry recognise that one of the means of effecting the entry of HDSA's into the mining industry and of allowing HDSA's to benefit from the expectation of mining and mineral resources is by encouraging greater ownership of mining industry assets by HDSA's. Ownership and participation by HDSA's can be divided into active or passive involvement as follows.
- 189.4. Active involvement entails:

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- 189.4.1. HDSA controlled companies (50% plus one vote), which includes management control;
- 189.4.2. strategic joint ventures or partnerships (25% plus one vote).

 These would include a management agreement that provides the joint management and control which would also provide for dispute resolution.; and
- 189.4.3. collective investment, through ESOPS and mining dedicated unit trust. The majority ownership of these would need to be HDSA-based. Such empowerment vehicles would allow the HDSA participants to vote collectively;
- 189.5. Passive involvement entailed:
- 189.6. greater than 0% and up to 100% ownership with no involvement in management, particularly broad-based ownership like ESOPS. In order to measure progress on the broad transformation front the following indicators are important:
 - 189.6.1. the currency of measure of transformation and ownership could, inter alia, be market share as measured by attributable units of South African production controlled by HDSA's;
 - 189.6.2. that there would be capacity for offsets which would entail credits that offsets would allow for flexibility;

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- 189.6.3. the continuing consequences of all previous deals will be included in calculating such credit/offsets in terms of market share as measured by attributable units of production;
- 189.7. Government will consider special incentives to encourage HDSA companies to hold on to newly acquired equity for a reasonable period. In order to increase participation in ownership by HDSA's in the mining industry, mining companies agree:
- 189.8. to achieve 26% HDSA ownership of the mining industry assets in 10 years each mining company; and that where a company has achieved HDSA participation in excess of any set target in a particular operation then such access may be utilised to offset any shortfall in its other operations. All stakeholders except the transaction will take place in a transparent manner and for a fair market value. Stakeholders agreed to meet after five (5) years to review the progress and to determine what further steps, if any, need to be made to achieve the 26% target.

190. In terms of 2010 Charter:

190.1. Effective ownership is defined to mean the meaningful participation of HDSA's in the ownership, voting rights, economic interest and management control of mining entities;

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- 190.2. Meaningful economic participation includes the following key attributes:
 - 190.2.1. These transactions shall be concluded with clearly identifiable beneficiaries in the form the BE entrepreneurs, workers (including ESOP) and community;
 - 190.2.2. barring any unfavourable market conditions, some of the cash flow should flow to the BE partner throughout the term of investment, and for this purpose, stakeholders will engage the financing entities in order to structure the BE financing in a manner where a percentage of the cash flow is used to service the funding of the structure, while the remaining amount is paid to the beneficiaries. Accordingly, BEEE entities enabled to leverage equity henceforth in proportion to vested interests over the life of the transaction in order to facilitate sustainable growth of BEE entities;
 - 190.2.3. these rights such as being entitled to full participation at Annual General Meetings and exercising of voting rights, regardless of the legal form of the instruments used; and ownership shall vest within the timeframes agreed taking into account market conditions.
- 190.3. Effective ownership is a requisite instrument to effect meaningful integration of HDSA into the mainstream economy. In order to achieve a

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substantial change in racial and gender disparities prevalent in ownership of mining assets, and thus paved the way for meaningful participation of HDSA for attainment of stainable growth of the mining industry, stakeholders commit to:

- 190.3.1. achieve a minimum target of 26% ownership to enable meaningful economic participation of HDSA by 2014;
- 190.3.2. the only offsetting permissible under the ownership element is against the value of beneficiation, as provided for by section26 of the MPRDA and elaborated in the mineral beneficiation framework.
- 190.4. The continuing consequence of all previous deals concluded prior to the Promulgation of the Mineral and Petroleum Resources Development Act 2008 at 2000 will be included in calculating such credit/offsets in terms of market share as measured by attributable units of production.
- 190.5. The outlined provisions of the Original Charter and the 2010 Charter should be taken into consideration when considering the Department's response into the specific challenge on the terms of the 2017 Charter.

Ad paragraphs 116 to 118

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- 191. I have noted the contents of these paragraphs. They do not, however, provide a complete picture of the relevant framework.
- 192. In terms of the provisions of section 17 for the Minister may, having regard to the type of mineral concerned and the extent of a proposed prospecting project, request the Chamber to give effect to the object referred to in section 2(d).
- 193. In terms of the provisions of section 19(d) the holder of a prospecting right has to comply with the terms and conditions of the prospecting right, relevant provisions of this Act and any other relevant law.
- 194. In terms of section 23(h), the Minister must grant a mining right if the granting of such right will further the objects referred to in section 2(d) and (f) and in accordance with the Charter contemplated in section 100 and the prescribed social and labour plan.
- 195. In terms of the provisions of section 25(1)(d) and (f) the holder of a mining right must comply with the relevant provisions of the MPRDA and any other relevant law and the terms and conditions of the mining right.
- 196. Further the holder of the mining right must comply with the requirements of the prescribed social and labour plan.
- 197. Section 25(1)(h) goes further to create an obligation on the holder of a mining right to submit a prescribed annual report, detailing the extent of the holder's

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compliance with the provisions of section 2(d) and (f), the Charter contemplated in section 100 and the social labour plan.

198. Be it in-line with prospecting or mining, the Minister did not impose any new obligation other than an obligation which was originally enshrined and entrenched in the provisions pertaining to prospecting rights and mining rights.

Ad paragraphs 122 to 126

- 199. Firstly, I deny that I imposed any additional obligations on holders of mining rights above what was committed to at the time of the grant of the right. The additional requirements prescribed by the Charter are for purposes of giving effect to the objectives as contained in *inter alia* section 2(d). I refer this Court to "AA41" and "AA42", which are copies of template prospecting rights and mining rights.
- 200. Evident ex facie the prospecting rights and the mining rights, are an integral requirement to give effect to the objectives as contained in section 2 of the MPRDA. In this regard, mining rights specifically provide as follows:

"Provision relating to section 2(d) and (f) of the Act in the furthering of the object of this Act, the holder is bound by the provisions of an agreement entered into between the holder and empowering partner which agreement or arrangement was taken into consideration for purposes of compliance with the requirements of the Act and/or broad-

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based economic empowerment Charter developed in terms of this Act and such agreement shall form part of this writing".

- 201. The Minister when granting the mining right must satisfy himself that, in line with the provisions of 23(h), the granting of such right will further the objects referred to in section 2(d), (f) and in accordance with the Charter as contemplated in section 100. The requirements which prevailed from time to time were as follows:
 - 201.1. Pre-2004 lacked any form of regulatory framework ("unChartered");
 - 201.2. The period 2004 2009 period where the 2004 Charter was applicable;
 - 201.3. The period 2010 2017 where the 2010 Charter was applicable; and
 - 201.4. Presently, the 2017 Charter onwards.
- 202. I admit that the decision to grant a mining right is administrative action. However, I deny the contention that a mining right cannot be amended after it has been granted, or that the Minister is rendered functus officio once the mining right has been granted. This contention is simply not borne out by the provisions of the MPRDA:
 - 202.1. Section 47(1)(b) of the MPRDA expressly empowers the Minister to cancel or suspend a right if the holder or owner breaches any material term or condition of the right, which as referred to above, includes

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provision relating to section 2(d) and (f) of the MPRDA in furthering the objects of the Act.

- 202.2. Furthermore, it is clear from section 47 of the MPRDA, as well as other relevant sections that require the Minister to exercise ongoing authority after the grant of a right, including supervisory authority, that the Minister is not rendered functus officio once the right has been granted. To the contrary, the Minister retains powers in relation thereto, including being empowered to suspend or cancel a right in circumstances of non-compliance.
- 203. Moreover, any steps required by the Chamber's members to meet the revised targets are mitigated by the transitional provisions contained in the 2017 Charter, to assist with easing the process. I note that:
 - 203.1. An existing mining right holder has a maximum of twelve (12) months to comply with the revised target of the 2017 Charter from the date of publication of the 2017 Charter;
 - 203.2. The holder must align existing targets cumulatively from the targets in the 2010 Charter within the transitional period referred to above to meet the revised mining target in line with the attached scorecard;

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203.3. The holder's performance shall be reported and audited against each element in respect of the implementation for the applicable transitional period.

Ad paragraph 127 to 128

204. For the reasons set out above, the Chamber correctly notes that the Department holds a different view to that which has been taken by the Chamber. I deny that the Chamber is entitled to the relief sought in its application.

EXISTING RIGHTS: REFERENCES TO PAST TRANSACTIONS

Ad paragraphs 131 to 133

- 205. The Chamber seeks to advance the argument of "once empowered, always empowered", which undermines the objects of section 2(d) of the MPRDA. I deny that the relevant provisions are unclear or ambiguous, and note that these are matters of statutory interpretation that will be dealt with in argument.
- 206. For present purposes, I note that paragraph 2.1.2 of the 2017 Charter contemplates different factual situations which may exist (having regard to historical targets and levels of BEE shareholding actually achieved and retained) as at the date of publication of the 2017 Charter.

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- 207. The manner in which, and the transitional period permits for the attainment of the required 30% shareholding is then set out.
- 208. Thereafter, reference is made to historical BEE transactions where the previous requirement of 26% was not met.
- 209. Finally, provision is made to dispense with recognition of historical transactions for future applications for mining and prospecting rights and the renewal of such rights.
- 210. These provisions are directed towards ensuring that the targets for percentage black shareholdings are actually met.
- 211. Historical transactions are recognised for the reporting period up to the date of publication of the 2017 Charter. But after publication of the 2017 Charter, the BEE shareholding of 30% must be met, and to facilitate this the 12 month transitional period is provided for.

Ad paragraph 134 to 135

212. The Chamber's approach to this issue frustrates the transformation imperatives of the MPRDA, and such is not consistent with the provisions of the MPRDA. The Chamber's view on this issue has been fully considered. However, I came to the view that the suggestion of "once empowered always empowered" has led,

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and would continue to lead, to abuses in regulatory attempts to transform the mining industry and has also undermined the objectives of the MPRDA.

- 213. The obligation to continually maintain the 26% HDSA ownership level was an obligation provided for in the 2004 Charter and the 2010 Charter. A failure to maintain the 26% HDSA ownership is a contravention of the targets contained in the 2004 Charter as developed by the 2010 Charter. The 2017 Charter makes provision for a twelve (12) month transitional period within which the mining right holders can top-up to 30%.
- 214. The principled issue the Chamber attacks is a requirement in the 2017 Charter, as existed in the 2010 Charter, that true transformation of the industry can only occur if the required level of Black Shareholding is always maintained in the entity holding mining or prospecting rights. Transformation is not directed to a moment in time. It requires, to be effective, continuity.

Ad paragraphs 136 to 137

- 215. I deny that the Chamber's interpretation of the MPRDA is in line with the language, spirit, purport and objectives of the MPRDA.
- 216. I deny the notion of perpetual lock-ins and submit that the Charter properly interpreted makes provision for a consistent and constant participation of HDSA shareholders. The contention that the lock-ins will reduce the value of their HDSA investment and materially impair investment opportunities available to

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HDSA and discourage investments in HDSA is misplaced. The 2004 Charter describes as one of the goals, the intention to create an industry that would "proudly reflect the promise of a non-racial South African".

- 217. A requirement limited to the notion of "once empowered always empowered" has the likelihood of perpetuity an ownership structure of mining and prospecting rights which will not give effect to the objects in the MPRDA. The Chamber, in taking this approach, does not use the objects of the MPRDA as its point of departure.
- 218. I deny that the consequence of cashing out will be that HDSA shareholding and the holder of the right diminishes. This is catered for by the fact that an exiting HDSA must be replaced by an entering HDSA participant at market related prices for fair value. The issue is policy driven in order to ensure that the objects of the MPRDA are not diluted. The consequence of the Chamber's approach is that theoretically (and perhaps even practically) a time could come when the mining industry is devoid of any Black Shareholding even if it once did have Black Shareholding this approach undermines the objects of the MPRDA and its legislative imperatives, as well as the Constitution.
- 219. A previously empowered mining right holder who's HDSA shareholder wishes to sell its shares will be able to do so and will be entitled to sell its shares to another HDSA. The right holder and the HDSA can commercially reach such a measure through disclosing agreements. There is no obligation for an HDSA to disinvest when market conditions are not conducive. If the HDSA equity is sold to another

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HDSA which is a transaction that is commercially permissible, then the

transformation credentials of such right holder will not be open to any threat. If

all is HDSA participants who seek to disinvest are enjoined to sell their shares to

other HDSAs then there is no risk of dilution by the mining company. There are

many sound companies of varying economic standing which have lock-up

clauses in their shareholder's agreements without diluting the valuation of the

shareholders.

220. The MPRDA is designed in a way to retain sustainable participation of HDSA in

the mining industry. There is yet a further issue to consider. The acquisition of

equity in a mining company by HDSA is facilitated by the MPRDA and the

Charter. This arises from ownership by the State of South Africa's mineral

resources on behalf of the people of South Africa. And the corollary of such a

facilitation of ownership is the requirement that the principle of Black Ownership

in mining companies remain constant and not be limited to a "moment in time".

Ad paragraph 138

221. I deny that the Chamber is entitled to the relief that it seeks.

EXISTING RIGHTS: SHAREHOLDING

Ad paragraphs 139 to 142

- 222. I deny that existing shareholders will be arbitrarily deprived of shareholding which vested in them. The relevant paragraph clearly regulates that to the extent that the BEE partner or partners have exerted the BEE historical transaction or the contract between the holder and the BEE partners have lapsed or the BEE partners have transferred the shares to a person other than a black person, then the top-up shall be to a BEE person entrepreneur.
- 223. The 2017 Charter is consistent in this regard, both with the Constitution and the MPRDA.
- 224. I admit the contents of these paragraphs to the extent that they are direct restatements of existing law.

Ad paragraph 143 to 144

- 225. I deny that that the Charter is not a law. As dealt with above, this is provided for in terms of the MPRDA.
- 226. I deny that the requirement of 30% Black shareholding is arbitrary. It is directed towards giving effect to the objects of the MPRDA.
- 227. I deny that there has been any expropriation, or that there is any entitlement for compensation that arises. As indicated, I deny that there has been any arbitrary deprivation of property, which is a precursor to any claim for compensation for expropriation.

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228. These are matters for argument that will be dealt with further in due course.

Ad paragraph 145

229. I deny that the provisions are inconsistent with the Companies Act, 2008.

Contrary to the contention advanced by the Chamber, the Companies Act does not prohibit different classes of shareholders.

Ad paragraph 146

230. I deny that the Chamber is entitled to the relief sought.

EXISTING RIGHTS: TRANSITIONAL PROVISIONS

- 231. The twelve (12) month transitional period in terms of 2017 Charter cannot be considered in isolation.
- 232. In terms of the 2004 Charter, the scorecard under the heading of ownership and joint ventures contained a five year target of 15% and a ten year target of 26%. The ownership aspect entailed an enquiry as to whether a holder of a mining right has achieved HDSA participation in terms of ownership for equity or attributable units of production in relation to the said five year and ten year targets.

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- 233. The 15% target would have had to have been obtained in 2009 and the 26% target in 2014.
- 234. In terms of the 2010 Charter effective ownership is a requisite instrument to effect meaningful integration of HDSA into the mainstream economy. In order to achieve a substantial change in racial and gender disparities prevalent in ownership of mining assets, and thus paved the way for meaningful participation of HDSA for attainment of sustainable growth of the mining industry, Stakeholders committed to achieve a minimum target of 26% ownership participation by HDSA by 2014.
- 235. The 26% ownership as outlined in the Original Charter and the 2010 Charter was a minimum target to be achieved by 2014. This in turn means that if holders of mining companies exceeded the 26% threshold by 2014 that additional percentage would be recognised as at the inception of the 2017 Charter. The transitional period of twelve (12) months is applicable to the following:
 - 235.1. A holder who claims the recognition of historical transactions is required to top-up its black person shareholding from the existing level to a minimum of 30% black person shareholding;
 - 235.2. An existing holder, who after the coming into operation of the 2017 Charter, has maintained a minimum of 26% black person shareholding who will be required to top-up its black person shareholding to a minimum of 30%. An existing holder who has acquired and maintained

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more than 30% black person shareholding shall be allowed to maintain its existing structure until such time as the BEE partner/partners exit or upon renewal of such right.

236. In terms of paragraph 2.1.2.8 a holder referred to in paragraph 2.1.2.3 or to 2.1.2.5 must, within the transitional period of twelve (12) months, ensure that the BEE partners directly and actively control their share of equity interest in the holder, including transportation as well as trading and marketing of the proportionate share of the production.

Ad paragraph 147

237. The contents of this paragraph are admitted.

Ad paragraph 148

238. I deny that the transitional period offered is unreasonable. I reiterate the provisions of subsection 2(d) of the MPRDA, namely that it is an object of the MPRDA to substantially and meaningfully underline substantially and meaningfully expand opportunities for historically disadvantaged persons including woman and communities, to enter into and actively participate in the mineral and petroleum industries and to benefit from the exportation of the nation's mineral and petroleum resources.

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- 239. The emphasis is on historically disadvantaged persons including women and communities to enter into and activity participate and benefit from the exploitation of the nation's mineral.
- 240. Minerals are non-renewable resources and as such the transformation of the mining industry cannot be prolonged any further. The longer transformation is prolonged, the less historically disadvantaged persons enter into and actively participate in mineral and petroleum resources and benefit therefrom. Non-renewable mineral resources will be exploited without the benefit of the HDSA. The alleged complaints by the Chamber of an "unreasonably short" period indicates the lack of compliance with the 2014 target. The targets as contained in the 2004 Charter and reaffirmed in the 2010 Charter indicate that as at 2009, 15% effective HDSA ownership had to have been achieved, and full minimum 26% HDSA ownership in a ten year period (by 2014). Once the 30% target is considered in this context, then the Chamber's contention reveals itself as without merit.
- 241. The transitional aspects, and recognition of the consequence of previous deals are contained in the Charter to cater for such situations wherein a holder of a right was compliant prior to the effective date of the 2017 Charter. The 2004 Charter to which the Chamber is a signatory, reaffirmed by the stakeholder declaration, was a commitment to achieve the target as contained in the 2004 Charter. The Chamber cannot at this stage, after three (3) years from which the 26% minimum HDSA ownership target had to be obtained, complain of a top-up of 4% being unreasonable within a twelve month period.

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Ad paragraph 149

242. The Chamber's reference to "basic principles of company law", "the law of contract" and changes to existing arrangements/shareholders' agreements is not only misplaced in law but is quite simply a veiled attempt to persist with a failure to give real effect to the objects of the MPRDA. Indeed, the constant and continued failure in the mining industry to give effect in real terms to the objects of the MPRDA has been a major factor motivating the 2017 Charter. The Chamber, rather than constructively engage on how the MPRDA objects can be met has sought to put up one technical objection after another, it would now seem, to undermine those objects.

Ad paragraphs 150 to 151

- 243. The 2017 Charter contains a scorecard dealing with the 2009 and 2014 assessment and focused on ridding the notion of once empowered forever empowered in the mining industry. The contention of the pending rights being treated as new rights and not as existing rights and shareholding will immediately have to be restructured is not contrary to the object as contained in section 2(g) of the MPRDA.
- 244. I note, as indicated previously, that I amcertain that should the holder of a right show cause to the Department on transformational orientated grounds which require more time to implement, this would be considered by the Department. I

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reiterate that the longer it takes for transformation to be implemented, the more minerals are exploited from the Republic of South Africa without having fully benefited HDSA. The Charter envisages the continued involvement of the HDSA.

Ad paragraph 152

245. I deny that the provisions as so unreasonable that no reasonable person could have so exercised the power conferred by section 102(a) of the MPRDA. I deny that publication of the 2017 Charter stands to be set aside in terms of PAJA. I deny that I failed to have regard to relevant considerations and information put forward by the Chamber. I further deny that this Charter stands to be set aside on the basis that irrelevant considerations were taken into account or relevant considerations were not considered. The extensive consultations with members of the Chamber indicate a vigorous consultation process which then led to the 2017 Charter. I submit that I took into consideration all the relevant considerations put forward by the Chamber and refer this Court to all the minutes of the extensive consultation with the Chamber.

Ad paragraph 153

- 246. I deny that the non-recognition of renewals is contrary to the object of security of tenure and contradicts the provisions of section 18(3) and 24(3).
- 247. The provisions of section 18(3) provides as follows:

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"The Minister must grant the renewal of a prospecting right if application complies with subsections (1) and (2) and the holder of a prospecting right has complied with the:

- (a) terms and conditions of a prospecting right and is not in contravention of any relevant provision of this Act;
- (b) prospecting work programme; and
- (c) compliance with the conditions of the environmental authorisation."

248. Section 24(3) provides as follows:

"The Minister must grant the renewal of a mining right if the application complies with subsections (1) and (2) and the holder of a mining right has complied with:

- (a) terms and conditions of the mining right and is not contravention of any relevant provision of this Act or any other laws.
- (b) the mining works programme;
- (c) provisions of the environmental authorisation; and
- (d) requirements of the approved environmental management program."
- 249. In terms of both the above quoted provisions compliance is required with either the terms and conditions of the prospecting rights or the mining right and no contravention of any relevant provision of the MPRDA or any other law is permitted.
- 250. As highlighted above both the prospecting rights and mining rights make express provision for the objects of section 2(d) to be achieved.

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Ad paragraphs 154 to 156

251. For the reasons set out above, I deny the allegations contained in these

paragraphs, or that the Chamber is entitled to the relief sought.

NEW RIGHTS: REFERENCE TO ALL PROSPECTING RIGHTS HOLDERS

Ad paragraphs 157 to 158

252. I deny that 2017 Charter introduces a new minimum level of black ownership

shareholding which is ultra vires the MPRDA. I submit that this contention is

without merit and baseless. The 2017 Charter seeks to give effect to the objects

set out in section 2 of the MPRDA, insofar as permitted by the MPRDA.

253. The interpretation of section 17(1)(f) which is in line with the objects of the Act,

would entail that in the absence of prescribed minerals, it is applicable to all

minerals. Any Chamber would have to give effect to the objects referred to in

section 2(d). The notion that the section does not allow the imposition of a 51%

black shareholding in respect of minerals is in the circumstances and in light of

the three Charters unfounded and misplaced.

Ad paragraph 159

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254. I admit the contents of this paragraph the extent that it is a re-statement of the legal position under the MPRDA.

Ad paragraph 160

255. I deny that the Chamber's interpretation is correct, or that it is entitled to the relief

sought.

NEW RIGHTS: 51% BLACK OWNERSHIP

Ad paragraph 161

256. I admit the contents of this paragraph the extent that it is a re-statement of the

legal position under the MPRDA.

Ad paragraph 162

257. I deny the Chamber's allegations in this regard. I note that the Chamber persists

with its speculative, negative outlook, without providing any factual underpinning

for such speculation. I further deny that this provision is contrary to the MPRDA;

instead, it specifically seeks to further the objects set out therein.

Ad paragraph 163

258. I deny the contents of this paragraph, in particular that the Chamber is entitled to

the relief sought.

NEW RIGHTS: SPECIFIC DISTRIBUTION OF SHAREHOLDING

Ad paragraphs 164 to 165

259. I deny the allegations herein contained. The objectives of the MPRDA for

purposes of redressing historical, social and economic inequalities, empower me

as the Minister to develop a broad-based socio-economic empowerment Charter

that will set the timeframe for targets and timetable for the effecting of the entry

into an active participation of historically disadvantaged South Africans.

alternative black persons into the mining industry. This is in order to allow South

Africans to benefit from the exploitation of the mineral resources.

260. The Charter is not solely intended to guide the Minister's discretion. Instead the

Charter is intended to create a framework and set timeframes to allow for greater

participation of black business defined in the Charter.

261. I deny that the Chamber is entitled to the relief as sought.

NEW RIGHTS: TRANSFERS

Ad paragraphs 166 to 167

262. I deny that paragraph 2.1.1.4 is contrary to the MPRDA. The rationale behind this provision is simply to ensure that the thresholds reached are maintained. There is nothing contained in section 11 of the MPRDA that renders this provision impermissible, and it accords with the transformative intentions of the MPRDA and the Charter.

263. I deny that the Chamber is entitled to the relief sought.

NEW RIGHTS: SECTION 9 OF THE CONSTITUTION

Ad paragraphs 168 to 169

264. I deny the allegations herein contained. Paragraph 2.1.1.5 pertains to any reduction of shareholding of existing shareholders through the issue of new shares. The effect thereof that it shall not reduce percentage black shareholdings. The provision is directed towards ensuring that the threshold levels of black ownership is not progressively diluted.

265. I deny that this amounts to unequal treatment that is contrary to section 9 of the Constitution. Quite the opposite, in fact: this measure is in further pursuit of the transformative objectives being sought to achieve meaningful economic participation in the mining sector.

266. I deny that the Chamber is entitled the relief sought.

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NEW RIGHTS: ALLEGED EXPROPRIATION OF DEBT

Ad paragraph 170.

267. The 2014 assessment found that there was substantial non-compliance with

transformation targets. This led to a policy reconsideration which required the

Department to ensure greater compliance with the implementation of the targets.

The 2017 Charter evidences a value unlocking document to facilitate entry to and

benefit from exploitation of minerals by black persons.

268. The effect of paragraph 2.1.1.6 is that the 50% black shareholding has to be

concluded within twelve (12) months notwithstanding that distribution has to vest

within ten (10) years. The Department's intention is to ensure that this black

shareholding is unencumbered. The effect of the 50% plus one for prospecting

and 30% for mining in effect means that with the transition from prospecting to

mining the black shareholding can be diluted to 30% from the 50% plus 1% the

dilution from 50% plus 1% from the prospecting right stage to 30% at the mining

right stage then negates the effect of any amount which will have to be written

off. The emphasis and intention of the Department is to ensure an unencumbered

black shareholding. There are various examples of BEE transactions which

evidenced the perpetual encumbrance of the black shareholder. The 2017

Charter seeks to correct and redress this problem.

Ad paragraph 171

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269. I deny that there is any form of expropriation and deprivation of property. The transition from prospecting to mining right permits a dilution to the maximum of 30% of the black shareholding. I submit that the transition caters for and considers the rights of the holder.

270. I deny that the Charter is not a law of general application. It does not fall foul of this requirement solely by virtue of it being prescribed for the mining sector; this is so for various laws, that regulate all persons who engage specifically with the subject matter in question. If the Chamber's argument in this regard were correct, the MPRDA would similarly not be considered a law of general application, which would be patently wrong in law.

271. I deny that the Chamber is entitled to the relief sought.

NEW RIGHTS: SECTIONS 9 AND 25 OF THE CONSTITUTION, AND SECTION 37(1) OF THE COMPANIES ACT

Ad paragraph 172 to 174

272. I deny the alleged intended effective meaning attributed to black shareholders. Paragraph 2.1.1.7 clearly provides that subject only to the solvency and liquidity requirements as set out in the Companies Act, a holder of a new mining right must pay a minimum of 1% of its annual turnover in any given financial year to black person shareholders, prior to and over and above any distributions to the shareholders of the holder.

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273. The 1% payment of the annual turnover is subject to the solvency and liquidity requirements as set out in the Companies Act. In turn this means that should the solvency and liquidity requirements not be satisfactory, then the payments of the minimum 1% annual turnover will in any given financial year not ensue to the

black person shareholders.

274. I deny that the Chamber is entitled to the relief sought.

NEW RIGHTS: THE COMPANIES ACT

Ad paragraph 175 to 176

275. I deny that paragraph 2.1.1.12 is ultra vires or that the interpretation is contrary to the objectives as contained in section 2(d). Paragraph 2.1.11.12 gives effect

to active participation of Black Shareholders and ensures that they benefit from

the exploitation of mineral resources. The contention contained herein by the

Chamber is contrary to its self-proclamation as being in favour of transformation.

276. This contention should also be considered against the backdrop of the Chamber

contending that the mining industry has achieved 38% of black ownership and

shareholding. The intention behind the provisions of paragraph 2.1.1.12 is to

ensure that black persons are not deprived of ownership in the true sense and

their share of equity. The intention is to ensure that black persons are active

participants and are involved in the running of operations as to ensure a skills

transfer at operational management and board level and to ensure that value is

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created throughout the entire value chain. This policy position will begin to truly unlock the value of the black equity part of the shareholding which will give effect to the object as contained in section 2(d) and the objectives of the 2017 Charter.

277. The MPRDA's objects facilitate Black Shareholders' participation in the mining industry, and this is echoed in practical terms by the 2017 Charter. The Charter creates a reciprocal duty and obligation on the black shareholder to direct and actively control the issue of shareholding and equity in order to give effect to the MPRDA. I submit that the alleged idea of a shareholder being entitled to actively pursue a proportionate share of the business of the company merely by virtue of being a shareholder is entirely inconsistent with the Companies Act of 2008 as being inconsistent with the objectives of the Act and intentions of the Charter. Paragraph 2.1.12 creates a clear obligation on the black persons to participate.

Ad paragraphs 177 to 179

278. These paragraphs summarise the Chamber's contentions. For the reasons set out above, the Chamber's allegations are denied.

SALE OF MINING ASSETS, BENEFICIATION AND OFF-SETS: RESTRICTIONS

Ad paragraphs 180 to 192

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- 279. The question of off-sets relates to a recurring theme in the founding papers, namely the assertion of continuing consequences of empowerment deals. The debate must therefore be construed in light of the above paragraphs.
- 280. Off-setting in the 2004 Charter entailed the recognition of activity outside the scope of ownership. Based on the results of the 2009 assessment pointing to minimal meaningful black ownership, a policy consideration arose requiring an incremental curtailment of off-sets.
- 281. Accordingly, in the 2017 Charter, the off-set is designed for an inclusion of an activity other than ownership.
- 282. The Chamber's complaint that the Minister does not have the power to revisit any element of the Original Charter has been dealt with above. It also applies in relation to off sets. I am advised further that allegations of retrospective application of the 2017 Charter are ill-conceived.
- 283. The provisions of the Original Charter, the 2010 Charter and the 2017 Charter are admitted to the extent that they accord with those Charters.
- 284. It bears mention again that the Chamber alleges a factual basis for its claim in the abstract, without providing a substantiation. In particular, in this regard, that "[m]assive transactions were designed and implemented on this basis", which will now be prejudiced as a result of the 2017 Charter. Nothing further is provided by the Chamber to support this claim.

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285. Save as aforesaid these allegations are denied.

Ad paragraph 193

286. I deny that the Chamber is entitled to the relief sought.

SALE OF MINING ASSETS, BENEFICIATION AND OFF-SETS: BENEFICIATION IN THE CONTEXT OF OFF-SETS

Ad paragraphs 194 to 196

- 287. The Chamber's complaint that the Minister does not have the power to revisit any element of the 2004 Charter has been dealt with above. It also applies in relation to beneficiation. I am advised further that allegations of retrospective application of the 2017 Charter are ill-conceived.
- 288. The provisions of the 2004 Charter and the 2017 Charter are admitted to the extent that they accord with those Charters.

Ad paragraph 197

289. The 2017 Charter deals with beneficiation in a manner that aims to develop industrialisation, facilitate de-racialisation and encourage the entry black persons

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into the mining industry. The Chamber's three complaints regarding the beneficiation element in the 2017 Charter are without merit.

- 290. There is no discrimination against mining right holders who have already met the 30% ownership target. The Chamber's contentions in this regard are ill-conceived.
- 291. The Chamber's second complaint, once again, reveals its true views. The Chamber is clamouring to avoid black ownership in the mining industry, so much so that it advocates that a rights holder should be able to off set the entire 30% HDSA ownership target. This is contrary to the intention of the Charter and the objects of the MPRDA.
- 292. The Chamber's third complaint is that the 2017 Charter does not give any indication of how the 11% off set is to be calculated. This is incorrect. The post-amble to paragraph 2.1.4 of the 2017 Charter states that –

"The processes and mechanisms that shall determine the offset of each mineral value chain, shall be provided for by the Minister, by way of Government Gazette, as envisioned in section 26 (2) of the MPRDA".

293. I refer this court to the undertaking given by myself not to implement the provisions of the 2017 Charter either directly or indirectly. I submit that this prevents me from publishing in the Government Gazette the processes and mechanisms that shall determine the off-set of each mineral value chain.

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Ad paragraph 198

294. I deny the allegations contained in this paragraph, in particular that the Chamber is entitled to the relief sought.

SALE OF MINING ASSETS, BENEFICIATION AND OFF-SETS: PREFERENTIAL OPTION ON SALE OF MINING ASSETS

Ad paragraphs 199 to 200

- 295. The 2017 Charter provides, in essence, that in order to ensure effective and meaningful participation of black persons in mining and mineral industry, a holder who sells its mining assets must give black owned companies a preferential option to purchase. This is a laudatory objective that accords with the objects of the 2017 Charter, the MPRDA and the Constitution.
- 296. The Chamber complains about this. First, it contends that the meaning of "mining assets" is not defined, vague and possibly *ultra vires* section 11 of the MPRDA. I deny this. I am advised that the interpretation that best fits with the spirit, purport and object of the Charter, section 100(2) of the MPRDA and the Constitution is the appropriate interpretation to adopt. The Chamber resorts to the most strained interpretations of every provision of the 2017 Charter in a bid to subvert the Charter by contending that it is potentially problematic.

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- 297. Secondly, the Chamber complains that paragraph 2.1.3 "confers a right of first refusal but contains no mechanism and hence contravenes the rule of law requirements". But this is incorrect. I am advised that such rights of first refusal are uncontroversially incorporated into agreements and observed and enforced on an everyday basis.
- 298. Thirdly, the Chamber attempts to equate this requirement in the 2017 Charter as akin to a species of property deprivation. This is incorrect and denied. There is nothing arbitrary about the right of first refusal. It does not amount to a deprivation of property. And, in any event, there is no lack of compensation. I do not understand why the Chamber assumes that the right of first refusal would be at anything less than market related prices.

299. Save as aforesaid these allegations are denied.

GROUNDS OF REVIEW RELATING TO THE NON-OWNERSHIP ELEMENTS

Ad paragraphs 202 to 203

300. The contents of these paragraphs are noted.

PROCUREMENT, SUPPLIER AND ENTERPRISE DEVELOPMENT: CONTEXT

301. It is trite that mining development presents a catalyst for other economic development. From a policy perspective, the Department adopted an integrated

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value-addition approach. According to this policy approach, the mining activity must extend to and be associated with economic activity that occurs beyond just the mining and deal with, for example, suppliers of goods and services in the mining industry.

- 302. This is a relatively uncontroversial approach. The Department considered various regulatory frameworks in multiple jurisdictions, including Canada, Australia and several Latin American countries and found that this approach is prevalent and accepted. It is sometimes referred to as "value addition" which is a broad concept that, depending on the context and jurisdiction, includes *inter alia* beneficiation of minerals, skills development, and other elements of the 2017 Charter.
- 303. The Department conservatively estimated, based on an average calculated over several 'good' and 'bad' years, that the procurement budget for the mining industry is approximately R250 billion annually. The purchasing power inherent in that, if carefully and appropriately harnessed, is sufficient to assist in influencing economic policy and conduct in the mining industry in particular, and in the adjoining related economic areas.
- 304. In short, government sought to use the mining industry's purchasing power and concomitant influence to encourage the consumption (and production) of goods and services of South African origin. On the face of it, there is no dispute that this policy imperative is to be accepted and applied in the present instance. (However, as demonstrated below, the Chamber's submissions reveal its

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constant refrain to be one of pro-transformation in favour of the objectives underpinning the MPRDA, yet in the same breath its conduct seeks to subvert those very objectives).

- 305. In short, government sought to use the mining industry's purchasing power and concomitant influence to encourage the consumption (and production) of goods and services of South African origin.
- 306. The procurement element of the Charter is a deliberate intervention by stakeholders to create new avenues for HDSA supplier participation in the mainstream economy, to bridge the divide between the two economies, as espoused in the Broad Based Black Economic Empowerment Act No. 53 of 2003. It is precisely for this reason that this policy imperative first featured in the 2004 Charter.
 - 306.1. Note 8 to the 2004 Charter provided that "[i]n terms of procurement the mining company should commit to an increase of procurement from HDSA companies over the 3-5 year time frame and agree to a monitoring system".
 - 306.2. As set out in the 2004 Charter, the scorecard represented 5 year targets.

 Under the header of "Procurement" in the scorecard, holders of rights were required to answer "Yes" or "No" to the following three questions:
 - "Has mining company given HDSA's preferred supplier status?

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- Has the mining company identified current level of procurement from HDSA companies in terms of capital goods, consumables and services?
- Has the mining company indicated a commitment to a progression of procurement from HDSA companies over a 3 - 5 year time frame in terms of capital goods, consumables and services and to what extent has the commitment been implemented?"
- 306.3. The definition of Broad Based Socio-Economic Empowerment (BBSEE) under the 2004 Charter is also relevant. It refers in relevant part to "a social or economic strategy, plan, principle, approach or act, which is aimed at ... Transforming such industries so as to assist in, provide for, initiate, facilitate or benefit from the ... Involvement of or participation in the procurement chains of operations."
- 306.4. Paragraph 4.6 of the 2004 Charter deals with the heading of "Procurement" and provides as follows:

"Procurement can be broken down into three levels, namely: capital goods; services; and consumables.

Stakeholders undertake to give HDSAs a preferred supplier status, where possible, in all three levels of procurement. To this end stakeholders undertake to:

· Identify current levels of procurement from HDSA companies;

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- Commit to a progression of procurement from HDSA companies over a 3 to 5-year time frame reflecting the genuine value added by the HDSA provider;
- Encourage existing suppliers to form partnerships with HDSA companies, where no HDSA Company tenders to supply goods or services; and
- Stakeholders commit to help develop HDSA procurement capacity and access Department of Trade and Industry (DTI) assistance programmes to achieve this.

List of suppliers: It is envisaged that information on all HDSA companies wishing to participate in the industry will be collected and published. All participants in the industry will assist the DTI in compiling such a list that will inter alia be published by government on the Internet and updated regularly."

- 307. The above is apparently not disputed by the Chamber. On the contrary, on its own version, it is accepted.
- 308. The 2009 assessment by the Department made the following findings regarding procurement:

"The assessment illustrates that 89 percent of companies have not given HDSA companies preferred supplier status, while 80 percent have not indicated commitment to the progression of procurement from HDSA companies over a 3-5 year time-frame. The current reported level of

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procurement from HDSA companies averages a mere 37 percent of companies, although companies could not always ascertain the ownership and management control status of their HDSA suppliers.

Procurement of capital goods, consumables and services managed and dispensed by the mining companies continues to be skewed in favour of their preferred untransformed suppliers to the detriment of HDSA companies.

HDSA companies largely benefit from procurement contracts for the provision of consumables and non-core services such as providing cleaning facilities, toilet paper and other trivial activities.

The value of HDSA procurement expenditure as a percentage of total procurement remains below 3 percent, consistent with the insignificant provisions of preferred supplier status to HDSA companies. There is no evidence that stakeholders have identified levels of procurement from the HDSA companies and developing HDSA procurement capacity as per their undertaking at the time of adopting the Charter. This demonstrates lack of commitment by mining companies to advance the procurement element of the Mining Charter. The pervasive resistance by the industry to meaningfully engage the services of HDSA companies continues to delay the achievement of broader economic freedom!" (emphasis added).

309. For the above reasons, the 2010 Charter incrementally built on and amended the procurement requirements.

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309.1. The 2010 stakeholder's declaration which preceded the Charter recorded the following commitment inter alia by the Chamber in relation to procurement:

"Realising that procurement provides an important market opportunity for goods and services and that lack of access to market is a major impediment to growth and expansion of enterprises, parties commit to:

- Adhere to fundamental principles of enterprise development,
 irrespective of the mining company's turnover;
- Develop mechanisms for multinational suppliers of capital goods to the mining industry, which are operating in South Africa to contribute towards social development."
- 309.2. This commitment, building on the 2004 Charter, was then given effect to in the provisions of the 2010 Charter. Clause 2.2, under the heading "Procurement and Enterprise Development", provided as follows:

"Local procurement is attributable to competitiveness and transformation, captures economic value, presents opportunities to expand economic growth that allows for creation of decent jobs and widens scope for market access of South African capital goods and services. In order to achieve this, the mining industry must procure from BEE entities in accordance with the following criteria, subject to the provisions of clause 2.9-

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- Procure a minimum of 40% of capital goods from BEE entities
 by 2014;
- Ensure that multinational suppliers of capital goods annually contribute a minimum of 0.5% of annual income generated from local mining companies towards socio-economic development of local communities into a social development fund from 2010;
- Procure 70% of services and 50% of consumer goods from BEE entities by 2014. The targets above are exclusive of nondiscretionary procurement expenditure".
- 309.3. "Non-discretionary procurement expenditure" was defined in the 2010 Charter to mean "expenditure that cannot be influenced by a mining company, such as procurement from the public sector and public enterprises".
- 309.4. The accompanying scorecard to the 2010 Charter required set targets for procurement compliance, which had to be met by 2014 (ten years from the 2004 Charter). These targets were: 40% of procurement spend on HDSA in relation to capital goods, 70% of procurement spend on HDSA in relation to services, and 50% of procurement spend on HDSA in relation to consumable goods. These categories of capital goods, consumables and services, echoed the terminology employed in the scorecard to the 2004 Charter.

- 309.5. Apart from strengthening the scorecard (by moving away from a simple yes/no binary response to quantifiable targets), the 2010 Charter also introduced an effective monitoring and compliance system. This included annual audited reports that would have to be provided by mining companies, as well as consequences for companies who failed to comply with the 2010 Charter.
- 310. As demonstrated above, in relation to the Chamber's 2010 annual report, the Chamber unequivocally and expressly accepted, adopted and encouraged the implementation of the 2010 Charter.
- 311. Moreover, the Chamber is of the view that it not only complied with the targets set out in the 2010 Charter in relation to procurement, but that it exceeded them. In this regard, I attach as "AA45" a schedule headed "Chamber of Mines of South Africa Assessment of Mining Charter 2014 targets". It shows inter alia that on the Chamber's own version:
 - 311.1. Its assessment of whether its members met the targets for HDSA procurement of capital goods and consumable goods was "achieved well";
 - 311.2. Its assessment of whether its members met the targets for HDSA procurement of services was "good progress made"; and

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- 311.3. It contended that the 2014 targets were broadly aligned with the 2010 Charter requirements, based on a weighted average.
- 312. The 2015 assessment described above, however, revealed inter alia that there was material non-compliance if the relevant data was properly and more accurately assessed on a non-weighted basis:
 - 312.1. In relation to capital goods, the percentage of right holders meeting the 40% target is 39.1% when the data is not weighted. (But 81.6% of mining right holders (weighted) met the 2014 target of spending 40% of their total expenditure on capital goods sourced from BEE entities).
 - 312.2. With respect to procurement of services from BEE entities, 32% of the rights in the not-weighted dataset met the target of 70%. (It is noteworthy that 64.8% of mining right holders met the 2014 target when data is weighted by employment).
 - 312.3. On procuring consumables from BEE entities, the not-weighted data shows that 57.8% of rights met the 2014 target of 50%. (There is, however, a marked increase when weighing the data with employment, with mining right holders meeting the target increasing to 82.7%).
- 313. The 2017 Charter imposes a minimum 70% target for the domestic procurement of mining goods, a minimum 80% target for the domestic procurement of general services, a 100% target for the domestic procurement of mineral sample analysis

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services, and a 1% contribution of annual turnover from foreign suppliers generated from its local mining and to be paid to a special fund, the Mining Transformation and Development Agency ("the MTDA").

- 314. What is apparent from the above description of the indisputable facts are the following three points:
 - 314.1. First, the policy imperative underpinning domestic procurement is not sudden or in least surprising. It has not been launched by stealth on the Chamber for the first time in the 2017 Charter. Nor is it exceptional. It applies in many other jurisdictions the world over.
 - 314.2. Secondly, and relatedly, as demonstrated above and elsewhere in this affidavit, the Chamber has constantly been engaged on this issue and has been consulted on procurement issues at a detailed level throughout the process of drawing the 2004 Charter, and its successive changes in the 2010 Charter and the 2017 Charter.
 - 314.3. Thirdly, the Chamber fully supported and was in agreement with the 2004 Charter, and the 2010 Charter (despite their more recent claim to the contrary).
- 315. It is against this factual and legal context that the Chamber's complaints about certain procurement aspects of the 2017 Charter must be assessed.

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PROCUREMENT, SUPPLIER AND ENTERPRISE DEVELOPMENT: MINING GOODS

Allegations regarding "must be set aside": Ad paragraphs 204 to 206

316. The Chamber's second complaint is that the phrase "must be set aside" is unclear. The relevant provision of the 2017 Charter in which the phrase "must be set aside" arises, is as follows:

"A Holder must spend a minimum of 70% of total mining goods procurement spend on South African Manufactured Goods. The abovementioned 70% of the total goods procurement spend shall be apportioned in the following manner:

- (a) A minimum of 21% of total mining goods procurement spend <u>must</u> <u>be set aside</u> for sourcing South African Manufactured Goods from Black Owned Companies;
- (b) A minimum of 5% of total mining goods procurement spend must be set aside for sourcing South African Manufactured Goods from Black Owned Companies with a minimum of 50%+1 vote female Black Person owned and controlled and/or 50% +1 vote Youth owned and controlled; and
- (c) A minimum of 44% of total mining goods procurement <u>spend must</u>

 <u>be set aside</u> for sourcing South African Manufactured Goods from

 BEE Compliant Manufacturing Companies" (emphasis added).

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- 317. The Chamber contends that the phrase "must be set aside" suggests that money need not actually be spent on mining goods, but instead provision can be made for possible future spend. To put it in its proper perspective, the Chamber's argument boils down to the following: There is a possibility of another interpretation. Such possibility gives rise to vagueness. Therefore, because of this vagueness, the 2017 Charter in violation of the rule of law.
- 318. But the Chamber's argument is incorrect. If there is more than one reasonable interpretation to be accorded to this phrase "must be set aside" in the relevant context, the interpretation that best fits with the spirit, purport and object of the Charter, section 100(2) of the MPRDA and the Constitution is the appropriate interpretation to adopt. That is a matter of common sense and trite law.

Allegations regarding Black owned Companies: Ad paragraph 207

- 319. The Chamber's further complaint is that it does not understand what is mean by the phrase "Black Owned Companies with a minimum of 50%+1 vote female Black Person owned and controlled and/or 50% +1 vote Youth owned and controlled".
- 320. But the Chamber's complaint is difficult to understand. This is particularly so because, as indisputably demonstrated above, the Chamber was intimately involved in the consultative process that culminated in the 2017 Charter. The Chamber was first made aware of the exact wording it now complains of vague and uncertain in the meeting before the parliamentary portfolio committee on 16

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November 2016. Furthermore, in the Chamber's meetings with the Department on 18 and 19 January 2017 this formulation was again expressly pointed out to the Chamber. Yet there appears to be no record whatsoever of the Chamber previously raising this point in all its consultations and submissions, including those just prior to the finalisation of the 2017 Charter. The Chamber's most recent submission dealing with the procurement issue, dated 24 March 2017, is attached hereto marked "AA39". It deals with the issue of procurement extensively and the Chambers concerns in that regard. Nowhere does the Chamber claim that it does not understand this expression. I add that no member of the Department who has periodically engaged the Chamber recalls any Chamber representative previously raising this point. Therefore, it appears that the Chambers inability to understand this expression has been sudden and has arisen in the course of the launch of these proceedings.

321. In any event, I point out that this is a matter of legal interpretation. The words are to be construed and made sense of in their proper context against the objects underpinning the Charter. The Chambers contention that they cannot be made sense of are incorrect.

Allegations regarding unconstitutionality for impossibility: Ad paragraph 208

322. The Chamber complains that the 2017 Charter might possibly not be capable of implementation because the Minister has not provided the Chamber with any evidence of sufficient HDSA supplier capacity to meet the 2017 Charter procurement targets. This complaint is contradictory, ill-conceived and incorrect.

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- 323. The Chamber's complaint is riddled with a fundamental contradiction. On the one hand, in asserting this argument, the Chamber suggests that there might not be sufficient HDSA supplier capacity to meet the 2017 Charter procurement targets. On the other hand, as described above, the Chamber itself is of the view that it not only complied with the (lower but still substantial) targets set out in the 2010 Charter in relation to procurement, but that it exceeded them. In this regard, I refer to two examples of the Chamber confirming existing HDSA supplier capacity for mining goods:
 - 323.1. The Chamber's revised written submission on the draft 2017 Charter, submitted to the Chamber in October 2017, confirms the Chamber's view that there is domestic HDSA supplier capacity for mining goods. It states at page 7 thereof, under the heading "Procurement, Enterprise and Supplier Development", as follows:

"Procurement, Enterprise and Supplier Development can be a catalyst for growth

- Consumables and parts of the mining equipment <u>can be</u> <u>produced economically in SA</u>.
- SA industry <u>has</u> the expertise, funding support and baseline off take.
- The vision must be for a South African parts and consumables
 Hub for Africa and for operations of OEM locally and



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internationally (The Mining and Innovation Hub initiative is as an example).

- Our expertise developed for local produced consumables and services can be exported" (emphasis added).
- 323.2. The Chamber's schedule headed "Chamber of Mines of South Africa Assessment of Mining Charter 2014 targets" which appears as annexure "AA45" also demonstrates the Chamber's view that there is sufficient HDSA supplier capacity for meeting the mining goods target. In it, the Chamber affirms:
 - 323.2.1. its assessment of whether its members met the targets for HDSA procurement of capital goods and consumable goods, as "achieved well";
 - 323.2.2. its assessment of whether its members met the targets for HDSA procurement of services, as "good progress made"; and
 - 323.2.3. that the 2014 targets were broadly aligned with the 2010 Charter requirements, based on a weighted average.
- 323.3. I point out that in the last several weeks the Department has chased up several prominent Chamber members to provide the department with their compliance reports insofar as procurement was concerned. This

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demonstrated, without exception, that they had all complied with the 2010 Charter procurement targets. Copies of these reports are attached hereto as "AA46". In many instances, they claim to have exceeded those targets. I also point out that it demonstrates that these mining companies, contrary to what the Chamber is submitting, appear to be seized with a clear understanding of the relevant wording.

- 324. The Chamber's complaint is contradictory for a further reason. On the one hand, the Chamber and its members claim to have been complying with their procurement obligations for at least 13 years and have collectively spent billions of rands on building HDSA supplier capacity. But on the other hand, the Chamber complains and suggests that there is insufficient HDSA supplier capacity which, I submit, can only be attributable to non-compliance by rights holders with their obligations under the Charter over the last 13 years.
- 325. The Chamber's complaint is incorrect because it appears to be based on the mistaken assumption that the Minister is obliged to provide evidence of the existence of a requisite pool of black suppliers before he can amend the Charter in relation to procurement. There is no such obligation on the Minister to provide any evidence to the Chamber. Furthermore, the Chamber fails to appreciate that the consultation process was extremely wide and in-depth and included parties other than the Chamber.
- 326. The Chamber's complaint is incorrect for a further reason. It fails to have regard to the effective HDSA mining goods procurement target in the 2017 Charter, and

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the relatively minor and incremental change from the previous position under the 2010 Charter.

- 326.1. Under the 2010 Charter a rights holder had to procure 40% of all its capital goods from BEE entities.
- 326.2. Under the 2017 Charter a rights holder has to spend 70% of its mining goods procurement on South African Manufactured Goods. South African Manufactured Goods are in turn defined as goods where at least 60% of the value added during assembly and/or manufacturing is realised in South Africa.
- 326.3. Therefore, under the 2017 Charter a holder must spend an effective rate of 42% on domestic mining goods (70% of 60%). This is only a 2% increase on the capital goods target set out under the 2010 Charter, which as demonstrated above, the Chamber and its members fully accepted and purportedly implemented.
- 326.4. Furthermore, the position under the 2017 Charter is far more flexible in favour of the rights holder than that under the 2010 Charter. It allows the rights holder to structure its HDSA procurement targets more flexibly, so as to accommodate, for example, joint ventures with foreign suppliers and the use of foreign parts in the assembly of local products. The formula under the 2010 Charter was not as flexible.

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- 327. The Chamber's complaint is also wrong because it fails to take into account the transitional arrangements for procurement in the 2017 Charter.
 - 327.1. Paragraphs 2.11(c) stipulates that a rights holder has three years within which to implement the HDSA procurement targets.
 - 327.2. Paragraphs 2.11(e) provides that, in relation to mining goods, the first year target is 15% of the 70%, the second year target is 45% of the 70%, and the third year target is the full 70%.
 - 327.3. Paragraphs 2.11(d) states that after this three-year period, the transition period may upon request by the rights holder be extended by a further two years in terms of paragraph 2.11 (d) of the 2017 Charter.
 - 327.4. In these circumstances, there can be no question of hardship to the rights holder. Similarly, questions about capacity of HDSA suppliers become academic at best. The Chamber's persistence with its arguments in the face of these provisions which it is intimately familiar with, is most revealing.
- 328. The Chamber's complaint is incorrect for yet a further reason, namely that it fails to have regard to the actual facts. As a matter of practice, the Department always applied the Charter in a flexible and sensitive manner that took into account the individual circumstances of each rights holder. This was also in relation to monitoring and implementing procurement. The following is typically what

transpired where a rights holder experienced difficulty in meeting its HDSA requirements.

- 328.1. If a rights holder approached the Department and contended that it was unable to comply with its target HDSA procurement obligations the Department did not inflexibly treat the rights holder with contempt and in a high-handed manner.
- 328.2. On the contrary, the Department arranged workshops and indabas where it introduced rights holders and HDSA suppliers. The Department invited all HDSA suppliers in the relevant area to a workshop with rights holders to present and showcase their capacity. These were termed black industrialist or procurement workshops. The Department intentionally facilitated these workshops between the parties in order to identify suitable HDSA capacity and potential capacity for rights holders.

 I attach hereto several examples of attendance registers of such meetings with mining companies the majority of whom are Chamber members attached as "AA43" and "AA44".
- 328.3. In addition to this, the Department also made presentations to rights holders, individually and collectively, on procurement. The Department provided rights holders in the course of such presentations with HDSA supplier lists of mining goods and services, and encouraged them to interview prospective HDSA suppliers. The suppliers drawn from such supplier are reflected in the above lists. This almost always had the result

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of assisting a rights holder who was otherwise unable to comply with its HDSA procurement targets.

- 329. The Chamber's complaint is also ill-conceived. The Chamber and its members cannot now, through their own conduct of not complying historically and incrementally with procurement targets, suddenly contend that the targets are too difficult to achieve from their baseline. In other words, if there is insufficient HDSA supplier capacity, this can only be attributable to non-compliance by rights holders with their obligations under the Charter over the last 13 years. It is untenable for the Chamber and its members to use their historical non-compliance with procurement targets in the 2004 Charter and the 2010 Charter to build up the relevant procurement HDSA capacity for mining goods, to justify their future inability to comply with slightly more onerous procurement targets in the 2017 Charter.
- 330. The Chamber's complaint is ill-conceived for a further reason. The Chamber fails to appreciate the flexibility built into the 2017 Charter and given effect to in practice by the Department since the commencement of the 2004 Charter.
 - 330.1. Paragraph 2.9 of the 2017 Charter provides that "[t]he Department shall monitor and evaluate the Holder's implementation of this Mining Charter of 2017, taking into account the impact of material constraints which may result in not achieving the set target" (emphasis added).

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331. Accordingly, if in any given case a rights holder under the MPRDA faces a non-compliance notice in relation to its HDSA procurement target, in circumstances where such rights holder correctly asserts in its defence that there are no HDSA suppliers, a court will certainly come to the assistance of that rights holder.

Allegations regarding relevant considerations and information: Ad paragraph 209

332. I deny that I failed to take into account relevant considerations and information.

I duly applied my mind to the submissions received, but – as already indicated – came to a different conclusion, as I am entitled to do. The Chamber speculates that this may be challenging for mining companies to meet, but does not provide a basis for this claim, or aver that it cannot be done.

Allegations regarding international trade agreements: Ad paragraph 210

- 333. The Chamber's seventh complaint is that the 70% target on HDSA procurement in the Charter "is in breach of South Africa's obligations under the General Agreement on Trade and Tariffs (GATT) and the Trade, Development and Cooperation Agreement (TDCA) in that it discriminates against the exports of other member countries". This complaint is meaningless, ill-conceived and incorrect.
- 334. The Chamber makes this complaint, like most of its others, in a cavalier *en* passant manner in order to invoke support for its interdictory relief. Had the

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Chamber really thought this is a significant or remotely plausible point, it would have made out a proper case in its founding affidavit. It hasn't. Instead the Chamber has elected to mention in passing, and in an off-hand manner, an alleged contravention of GATT the TDCA in the briefest and most general terms possible.

- 334.1. The Chamber does not even bother to identify which particular provision or provisions of GATT and the TDCA it alleges has been breached by the 2017 Charter.
- 334.2. To compound matters, the Chamber does not explain how, even if there is a breach of certain (unidentified) articles of GATT and the TDCA, such breach is not capable of being justified by the exemption provisions that might apply internally to the article/s concerned.
- 334.3. Nor does the Chamber explain how, even if there is a breach of certain (unidentified) articles of GATT and the TDCA that is/are not capable of being justified by any internal exemptions to the relevant articles, such breach is not capable of being justified by the general exemption provision under each treaty. In short, the Chamber's objection is entirely meaningless.
- 335. I am advised, and respectfully submit, that the Chamber's complaint is also illconceived and incorrect.

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335.1. This is because the provisions of the WTO and GATT and the TDCA are not directly enforceable and justiciable in a South African court, despite the Chamber's attempt to effectively do so.

335.2. Furthermore, and in any event, the threshold of review when considering South Africa's international obligations simply requires a court to assess whether the decision-maker took into account the relevant provisions of any treaties such as the WTO and GATT and the TDCA in making its decision and reaching its conclusions in a bona fide manner. The Chamber has misconceived the law in this regard.

336. I am advised that further argument in this regard will be addressed to the court at the hearing of this matter.

PROCUREMENT, SUPPLIER AND ENTERPRISE DEVELOPMENT: SERVICES

MISCELLANEOUS FURTHER GROUNDS OF REVIEW

Ad paragraph 212

337. The contents of this paragraph are noted to the extent that it expressly reflects the correct legal position.

Allegations regarding unconstitutionality for impossibility: Ad paragraph 213

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338. As indicated by the Chamber in the founding affidavit, this is the same objection as that raised in respect of mining goods. This has been dealt with above. Save as aforementioned, the allegations in this paragraph are denied.

Allegations regarding Black owned Companies: Ad paragraph 214

339. In the same vain, this is the same objection as that raised by the Chamber in respect of mining goods. This has been dealt with above. Save as aforementioned, the allegations in this paragraph are denied.

Ad paragraph 215

340. I deny that this sub-element is *ultra vires* the MPRDA, or that the Chamber is entitled to the relief sought.

PROCUREMENT, SUPPLIER AND ENTERPRISE DEVELOPMENT: SAMPLES

341. Prior to and up until 1994 the mining industry's analytical facilities, and research and development capacity, was resilient and strong. Sampling is required at several and various stages of the mining process. Samples are collected and analysed during exploration. At every point during actual mining samples collected, to test the ore, to test the grade of mineral mined etc. As the extracted mineral is processed, further samples are required to be tested and analysed.

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- 342. The mining industry's analytical facilities, and research and development capacity employed tens of thousands of professionals. These persons included chemists, geologists, engineers etc. Since 1994, however, the Department has witnessed a discernable shift in the practice of the mining industry in terms of which the analysis of samples and the accompanying research and development is abroad and not in South Africa. This has resulted in the closure of many analytical and research and development facilities. Today the infrastructure and installed capacity for analysis and research and development in the mining industry has been considerably reduced from the position which obtained prior to 1994.
- 343. The requirement for 100% processing of samples at South African facilities was aimed at stemming the local demise of this ancillary but necessary limb of the mining industry. It was aimed at ensuring skills capacity being retained and developed and infrastructure being utilised instead of being mothballed.
- 344. The requirement for 100% processing of samples domestically first featured in the 2010 Charter. Paragraph 2.8, under the heading "Sustainable Development and the Growth of the Mining Industry", recorded inter alia as follows:

"Stakeholders undertake to enhance the capacity and skills in relevant South African research and development facilities in order to ensure quality, quick turn around, cost effectiveness and integrity of such facilities.

To this extent, mining companies are required to utilise South African

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based facilities for the analysis of samples across the mining value chain' (emphasis added).

- 345. Compliance with the requirement in the 2010 Charter was not immediate. On the contrary, rights holders were provided with a period of 4 years within which to reach 100% compliance, staggered over that 4 year period as follows: 25% in 2011, 50% in 2012, 75% in 2013 and 100% in 2014.
- 346. As demonstrated above from the Chamber's 2009/2010 annual report, the Chamber expressly and unequivocally accepted *inter alia* this obligation under the 2010 Charter, required all its members to implement the provisions of the 2010 Charter (including this obligation) and confirmed that the 2010 Charter was a product of extensive consultation with which it agreed. Moreover, as demonstrated above, the Chamber's members purported to implement this obligation. Indeed, several of their audited annual reports regarding compliance with the Charter indicate that they have had success in complying with this obligation.
- 347. The Department's 2015 assessment attached as "AA26" concluded that "[w]ith regard to the utilisation of South African based research facilities, the performance is encouraging" (at paragraph 5) because, based on the information provided by rights holders (including the Chamber's members), a majority of the right holders met and exceeded the target of utilising South African based research facilities. Therefore, this has proven to be a non-issue until now.

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348. The only difference between the 2010 Charter and the 2017 Charter in this regard is that the requirement for 100% sampling at local facilities has been moved from the chapter on *sustainable* development and placed under procurement, where it more properly belongs. However, that makes no difference whatsoever to rights holders. Nor do they complain about that movement. Paragraph 2.2 of the 2017 Charter, dealing with procurement, provides as follows:

"Processing of Samples

- (a) A Holder must utilise South African Based Companies for the analysis of 100% of all mineral samples across the mining value chain, except in cases where samples are analysed for the purpose of verification of the accuracy of local laboratories.
- (b) A Holder may not conduct sample analysis using foreign based facilities and/or companies without the prior written consent of the Minister."

Allegations regarding relevant considerations: Ad paragraph 217

- 349. the Chamber complains that the Minister has not presented any evidence to demonstrate that local companies "have the capacity to conduct an analysis of 100% of a Holder's mineral samples", and has not taken this submission by the Chamber into account. However, this is incorrect.
 - 349.1. The Department and the Minister did have regard to the Chamber's submission in this regard. We did not agree with the Chamber's submission.

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349.2. Furthermore, this complaint is without merit for the reasons described above. In essence, the Minister is not obliged to demonstrate such capacity and, most importantly, the Chamber and its members have themselves expressly, and in writing, confirmed such capacity.

349.3. Finally, in relation to this point, I attach marked "AA47" an excerpt of a document headed "Strategy for sustainable development and meaningful transformation of the South African mining industry" which was jointly authored and jointly presented by Mr Mosa Mabuza (of the Department) and Mr Roger Baxter (of the Chamber) and drawn in about August 2011. This document expressly describes the under-utilisation of local capacity for mineral sampling and research and development in South Africa in the following terms:

"The research and development capacity that was installed in South Africa pre-1991 remains grossly under-utilised, with the industry almost exclusively using off-shore facilities for its research and development needs notwithstanding the availability of such facilities in the country including state-owned facilities such as Mintek, CSIR and CGS."

Allegations regarding lack of criteria: Ad paragraph 218

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350. The Chamber complains that the Minister's discretion to exempt a right holder from the requirement is open-ended or not bound by any constraints (including time constraints), might be exercised capriciously or arbitrarily, and for that reason it is reviewable. This complaint is incorrect. It is incorrect because the discretion granted to the Minister is not at all free from legal fetters. On the contrary, as a basic proposition of law, the exercise of any administrative discretion must reasonable failing which it is reviewable under PAJA and/or the principle of legality. Therefore, for example, if the Minister does not respond to a request for an exemption within a reasonable period of time in any given circumstances, the Minister's decision would immediately be reviewable and appropriate relief could be sought from a court

Allegations regarding micro-management: Ad paragraph 219

- 351. The Chamber asserts that I may not be able to timeously process request received for written permission in circumstances where a holder cannot obtain the sampling services of a South African based company. I deny that this is the case, or that the Chamber has any basis to assume as much. It is inappropriate for the Chamber to cast aspersions in the abstract, with no evidence to support this.
- 352. I deny that I, in any way, would be 'micro-managing' the daily affairs of the industry through this provision, or that the consequences that this provision will have are indeed as suggested by the Chamber. Furthermore, I deny that the Chamber is entitled to the relief sought.

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Allegations regarding section 100(2) of the MPRDA: Ad paragraph 220

353. I deny that the processing of samples does not fall within the ambit of section 100(2). The provisions in this regard also seek to further the transformative objectives of the MPRDA, and ensure meaningful economic participation. As set out above, section 100(2) also does not provide an exhaustive list in respect of what can be included in the Charter. I therefore deny that the Chamber is entitled to the relief sought.

PROCUREMENT, SUPPLIER AND ENTERPRISE DEVELOPMENT:
VERIFICATION OF LOCAL CONTENT

Ad paragraph 335 to 336

354. Paragraph 2.2 of the 2017 Charter, dealing with procurement, provides in relevant part as follows:

"Verification of local content

(a) A Holder shall, when submitting the annual Mining Charter report contemplated in paragraph 2.9 to the Department of Mineral Resources, provide proof of local content for goods and services in the form of certification from the South African Bureau of Standards (SABS).

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- (b) The responsibility to verify local content lies with the supplier of goods and/or services."
- 355. The Chamber complains that the responsibility to verify local content lies with the supplier who is not bound by the MPRDA. Therefore, so the argument runs, the provision is *ultra vires* the MPRDA. This is incorrect. The express mechanism created in terms of the Mining Charter is through the certification from the South African Bureau of Standards.
- 356. Added to this, sub-paragraph (a) requires the Holder to obtain such proof from the supplier. As such, while the 2017 Charter does not impose direct obligations on the supplier, the consequence of the refusal is that the supplier cannot benefit from the transaction in order for the Holder to be compliant with the MPRDA. This provision is therefore rendered operative through this duality.

PROCUREMENT, SUPPLIER AND ENTERPRISE DEVELOPMENT: CONTRBUTION BY FOREIGN SUPPLIERS

357. As described above, the MPRDA ushered in a new era and a seismic shift in how the limited mineral resources in South Africa are to be perceived and treated. It stipulates that the mineral resources belong to the people of South Africa, and the development thereof has to occur in a manner that benefits the people of South Africa throughout the value chain. If one takes capital goods as an example, the fact that the HDSA target for procurements was at 40% in 2010, meant that the balance of 60% of capital goods could still be procured through

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foreign nationals and foreign companies. These foreign persons would benefit from doing business on the development of mineral resources of South Africa without contributing towards the socio-economic development program. Therefore, an obligation on such suppliers to contribute toward the socioeconomic development program was inserted in the 2017 Charter.

358. Paragraph 2.2 of the 2017 Charter, under the heading "Procurement and Enterprise Development", provided in relevant part as follows:

> "Ensure that multinational suppliers of capital goods annually contribute a mini- mum of 0,5% of annual income generated from local mining companies to- wards socio-economic development of local communities into a social development fund from 2010".

- 359. This placed an obligation on rights holders to ensure that their multi-national suppliers contributed to a social development fund.
- 360. Government was preoccupied with implementing other aspects of the 2010 Charter. In the ensuing period, it did not as vigorously chase up implementation of this aspect of the Charter as it did others. Accordingly, some members of the Chamber complied more effectively with this aspect of the Charter than others.
- 361. In the Northern Cape, for example, the Chamber has a mine manager's forum where they established a fund to collect the monies from multinationals, and appointed themselves as trustees of the fund. In this regard, I point out that many

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of the Chamber's members purported to implement this obligation. Several of their audited annual reports regarding compliance with the Charter indicates that they have had success in complying with this obligation. The Department and the Minister's office do not know what they did with the money that came through. In fact, based on information provided to the Department by mining rights holders, and as reflected in the 2015 assessment attached as "AA26", "3.4% (not-weighted) have reportedly met the required target Weighted data indicates that 14.9% of the industry has reportedly met and exceeded the target of multinational suppliers contributing towards the social fund".

- 362. There were many other companies that approached the Department when it came to reporting on this requirement. Some of them had indicated that they had created a provision within the company for such monies received. Others reported that they were awaiting on the Department and the Minister's office to create a fund in which the monies could be collected and placed. The 2010 Charter did not provide a timeline in terms of which government would establish a fund.
- 363. No rights holder had complained about the principle underpinning the obligation, or the actual obligation. The only complaints the Department ever received in relation to this obligation imposed on rights holders was the manner in which it was to be effected
- 364. On the contrary, as demonstrated above from the Chamber's 2009/2010 annual report, the Chamber expressly and unequivocally accepted *inter alia* this

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obligation under the 2010 Charter, required all its members to implement the provisions of the 2010 Charter (including this obligation) and confirmed that the 2010 Charter was a product of extensive consultation with which it agreed.

365. This obligation on rights holders to ensure a contribution by foreign suppliers is repeated in the 2017 Charter at paragraph 2.2 under the heading "Contribution by Foreign Suppliers". It provides as follows:

"A Foreign Supplier must contribute a minimum of 1% of its annual turnover generated from local mining company/ies towards the Mining Transformation and Development Agency."

- 366. In terms of paragraph 2.11(a), a rights holder has 12 months within which to ensure compliance. Therefore, the 2017 Charter has, yet again, incrementally strengthened a long-established and agreed principle. It now stipulates a deadline of 12 months from June 2017 for implementation. It has increased the contribution to 1% form 0,5%. And it has provided for a fund, the Mining Transformation and Development Agency ("the MTDA"), into which such monies are to be paid.
- 367. The Chamber raises a number of complaints in relation to this obligation. None of these complaints have any merit.

Allegations regarding Money Bills: Ad paragraphs 223 to 224

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- 368. I note that, but for the broad undertaking that was insisted on by the Chamber, the Department and the Minister would have made substantial progress in setting in setting up the MTDA within the next few months. It is directly as a result of the Chamber's conduct that the Department and Ministry's hands are tied. Nevertheless, there are ongoing efforts to overcome these hurdles.
- 369. The Chamber's interpretation of section 77 of the Constitution, as well as of the provision under question, is incorrect. I deny that the funds constitute a tax, levy, duty or surcharge as contemplated by section 77(3) of the Constitution, or that the procedure in terms of section 75 was required to be followed. As such, I deny that the 2017 Charter is unconstitutional.

Allegations regarding receipt of levy by the MTDA: Ad paragraphs 225 to 226

- 370. I deny that the MTDA will exercise an unconstitutional mandate. On a proper analysis, and having regard to the wording, spirit, purport and objects of the MPRDA and the Constitution, the foreign supplier contribution and the payment into the MTDA is entirely lawful. Further argument will be advanced in this regard at the hearing of the matter.
- 371. Furthermore, I point out that this attack has never featured by the Chamber in relation to the in-principle same obligation under the 2010 Charter. On the contrary, as demonstrated above, the Chamber and its battery of legal advisors expressly and unequivocally accepted and supported the implementation of the obligations under the 2010 Charter (including this in-principle same obligation),

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without demur. After several years they have now decided that they object to such an obligation. This gives rise to the compelling inference that the Chamber's conduct is not motivated by its stated commitment to the transformational objectives of the MPRDA, but instead that it is geared toward actively subverting those transformational objectives.

Allegations regarding extraterritoriality: Ad paragraphs 227

- 372. The Chamber complains that in certain highly unlikely hypothetical circumstances which *might possibly* arise, the 2017 Charter *might possibly* be applied by the Department in a manner which results in it not capable of being enforced against a foreign supplier. The Chamber contends further that, in such instance, *if the Department decides to enforce* the 2017 Charter against such foreign supplier that has no assets or funds locally, the Department effectively would be enforcing the Charter in an extra-territorial manner. That, says the Chamber, is unlawful.
- 373. This argument is highly speculative. It is also transparently incorrect. If the 2017 Charter is not capable of extra-territorial application in any given instance, the Department generally will not be able to enforce it against such foreign supplier. If the Department unlawfully attempts to do so, it will no doubt be challenged in court by the very vigilant Chamber and some of its members.
- 374. Furthermore, this is yet another instance of the Chamber clutching at straws in an attempt to conjure every possible argument, irrespective of how desperate or

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poor, in a bid to stymie the implementation of the 2017 Charter. As repeatedly described in this affidavit, this repeated conduct by the Chamber stands in marked contrast to its stock refrain of "being fully committed to the transformational objective of the MRDA".

375. This argument is also incorrect because it fails to appreciate the nature of the obligations imposed upon the rights holder. The MPRDA regulates right holders. If a rights holder fails to comply with the 2017 Charter, it will be dealt with in accordance with the provisions of the MRDA. It is there therefore incumbent on the rights holder, when they seek services of foreign suppliers, to ensure that the relevant requirements are met by, for example, inserting a condition into their contractual relationship with that supplier or obtaining the requisite guarantee or other assurances from the foreign supplier.

Allegations regarding obligations on suppliers: Ad paragraphs 228

376. I deny that I am not empowered by section 100(2) to give effect to this provision. The Mining Charter creates the framework for those who wish to mine in South Africa, and participate in the mining industry. I note in this regard that the Chamber does not provide any express authority for raising this complaint, or any indication that any of its members are impacted by this provision. I therefore submit that the Chamber does not have the authority to raise this ground.

Ad paragraph 229

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377. I deny that this sub-element is unconstitutional and ultra vires the MPRDA.

PROCUREMENT, SUPPLIER AND ENTERPRISE DEVELOPMENT: TRANSITIONAL ARRANGEMENTS

- 378. The transitional arrangements set out at paragraph 2.11 of the 2017 Charter are there to mitigate any possibility of alleged hardship occasioned to a rights holder caused by the implementation of the 2017 Charter.
- 379. I point out that there should in fact be no basis for such a claim. This is because the rights holders ought to have incrementally applied the Charter from inception (the 2004 Charter), then reached the targets set out therein over the ten year period, then dealt with the 2010 Charter and taken the incremental steps prescribed therein, and now be in an ideal position to immediately implement the incremental further steps in the 2017 Charter. After all, the Chamber and its members have consistently submitted, over the last 13 years, that they were generally in compliance with the Charter obligations.
- 380. The Chamber complains that there is confusion and a lack of clarity regarding the meaning to be accorded to the transitional arrangements in the 2017 Charter.

 This is incorrect. I am advised that, properly interpreted, the relevant provisions are as follows:
 - 380.1. Paragraph 2.11(c) stipulates that a rights holder has three years within which to implement the HDSA procurement targets.

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380.2. Paragraph 2.11(e) provides that, in relation to mining goods, the first year target is 15% of the 70%, the second year target is 45% of the 70%, and the third year target is the full 70%.

380.3. Paragraph 2.11(d) states that in relation to all HDS procurement targets, after this three-year period, the transition period may upon request by the rights holder be extended by a further two years in terms of paragraph 2.11 (d) of the 2017 Charter.

380.4. At best for the Chamber, there appears to be an omission in relation to staggered yearly thresholds for the other HDSA procurement targets over the three year period. However, that does not in any way detract from the above. It simply means that in respect of those HDSA procurement targets, the rights holders are at liberty to decide how and to what extent they which to phase in compliance with the prescribed target over the three year period, provided that by the end of the three year period, they meet the prescribed target.

380.5. There can be no confusion as claimed by the Chamber. Its claim to that effect is, with respect, contrived. I am advised that further argument in this regard will be addressed to the court at the hearing of this matter.

PROCUREMENT, SUPPLIER AND ENTERPRISE DEVELOPMENT:

PROCUREMENT: GENERAL

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- 381. The Chamber's complaint is that when the Minister first proposed procurement targets in April 2016 the Chamber made a number of submissions in that regard. However, so argument runs, when the 2017 Charter transitional arrangements were promulgated, a year later in July 2017, the Chamber's submissions were not reflected in the revised document. The Chamber concludes that the "only conclusion to draw from this is that the Minister failed to apply his mind to those submissions".
- 382. This is incorrect for several obvious and related reasons. First, as demonstrated above, the Minister's obligation is to consult with all relevant persons, including the Chamber. The Minister is not obliged to slavishly follow anyone's submissions entirely or in part.
- 383. Secondly, in any event, extensive, lengthy, detailed and comprehensive consultations were held with the Chamber and other stakeholder. The Chamber had every opportunity to engage with the Department and the Minister throughout the evolution of the Charter from 2004 to date. This is especially the case between April 2016 and April 2017. These consultations were substantive, lengthy and meaningful. They resulted in negotiated positions, and a constant back and forth between the Department and the Chamber. At times, they resulted in the Department and myself being persuaded on certain aspects, at other times we were not persuaded by the Chamber's position. The Chamber's failure to disclose this and to claim that it was not consulted is not an act of good faith.

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384. Thirdly, in these circumstances, it is incorrect to conclude that the Minister failed to have regard to the Chamber's submissions merely because the Minister did not adopt the Chamber's submissions. It reveals once again the leitmotif informing the Chamber's approach to this litigation: the Chamber professes lip service to transformation, but by its conduct it actually seeks to subvert transformation by desperately latching onto every and any argument in a bid to prevent the implementation of the 2017 Charter.

EMPLOYMENT EQUITY

Ad paragraphs 238 to 241

- 385. The Chambers grounds of review in this regard are overlapping and inter-related.

 I deny that there is any merit to any of the grounds of review raised.
- 386. The Chamber complains that the employment equity targets are imposed immediately but are not capable of being implemented immediately and this will cause havoc in the mining industry. But this is incorrect for several reasons, including the following.
- 387. But the Chamber's complaint is incorrect. It fails to have regard to the actual facts. As described above, a matter of practice, the Department always applied the Charter in a flexible and sensitive manner that took into account the individual circumstances of each rights holder. This was also in relation to monitoring and implementing employment equity.

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- 388. Furthermore, on the rights holder's own version, there is capacity for higher employment equity thresholds. The Chamber's allied complaint that the targets for Black Women do not take into account the mining industry's existing employment equity profile or the university skills pipeline is incorrect. In other words, there are pools of suitably qualified HDSA persons who are not being employed by the mining industry. In this regard, and by way of example, I attach as "AA48" a recent list drawn by the Mining Qualifications Authority established in terms of the provisions of the Mine Health and Safety Act 29 of 1996. It was drawn as at 26 July 2017 by that authority. It shows a current list of qualified graduates from universities or other institutions of higher learning with professional skills relevant to the mining industry (and related disciplines), and who are either unemployed or employed in other sectors. The relevant MQA official will provide a confirmatory affidavit in due course.
- 389. The Chamber's complaint is also ill-conceived. The Chamber and its members cannot now, through their own conduct of not complying historically and incrementally with employment targets, suddenly contend that the targets are too difficult to achieve from their baseline. In other words, if there are insufficient pools of qualified persons (which is denied), this can only be attributable to non-compliance by rights holders with their obligations under the Charter over the last 13 years. It is untenable for the Chamber and its members to use their historical non-compliance with employment equity obligations in the 2004 Charter and the 2010 Charter (including to build up the relevant employment equity capacity), to

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justify their inability to now comply with slightly more onerous targets in the 2017 Charter.

- 390. The Chamber's complaint is ill-conceived for a further reason. As described above, the Chamber fails to appreciate the flexibility built into the 2017 Charter. The Chamber has 12 months within which to implement the employment equity targets. It is not "immediate". Furthermore, paragraph 2.9 of the 2017 Charter provides that "[t]he Department shall monitor and evaluate the Holder's implementation of this Mining Charter of 2017, taking into account the impact of material constraints which may result in not achieving the set target" (emphasis added).
- 391. The Chamber complains that the problem is exacerbated because, it notes, white women are now excluded from the qualifying employment pool whereas previously they were included. I disagree with the suggestion that there is an insufficient pool of skilled HDSA persons to meet the employment equity targets for the reasons described above. In any event, I note that the Chamber's concern regarding white women is, once again, revealing of its intention to subvert true transformation. The Chamber appears to be concerned that the pool of qualified persons is going to be diminished by the exclusion of white women from the definition of Black Person. However, as demonstrated elsewhere in this affidavit, where the definition of Black Person has been sought to be legitimately expanded to include HDSAs that are otherwise unfairly excluded from the pool of qualified persons, the Chamber objects. This contradiction in the Chamber's approach is telling.

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392. I deny that the Chamber is entitled to the relief sought.

HUMAN RESOURCE DEVELOPMENT

Ad paragraphs 242 to 249

- 393. The rationale and objectives of human resource development as a core transformational objective is not in dispute. On the contrary, by all accounts its repeated public utterances are to the effect that it supports this.
- 394. However, as will be demonstrated below, the Chamber's conduct demonstrates that it is only paying lip service to the objective of human resource development.

 In reality through its conduct, the Chamber is actively seeking to undermine this transformational objective.
- 395. Human resources development first featured in the 2004 Charter at para 4.1 in inter alia the following terms:

"The South African labour market does not produce enough of the skills required by the mining industry. Stakeholders shall work together in addressing this skills gap in the following manner:

Through the standing consultative arrangements they will interface
 with statutory bodies such as the Mines Qualifications Authority

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(MQA), in the formulation of comprehensive skills development strategies that include a skills audit;

- By interfacing with the education authorities and providing scholarships to promote mining related educational advancement, especially in the fields of mathematics and science at the school level;
- By undertaking to ensure provision of scholarships and that the number of registered learnerships in the mining industry will rise from the current level of some 1200 learners to not less than 5000 learners by March 2005; and
- Through the MQA shall undertake to provide skills training opportunities to miners during their employment in order to improve their income earn- ing capacity after mine closure.

Companies undertake:

- To offer every employee the opportunity to become functionally literate and numerate by the year 2005 in consultation with labour;
- To implement career paths to provide opportunities to their HDSA employees to progress in their chosen careers; and
- To develop systems through which empowerment groups can be mentored as a means of capacity building."

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- 396. However, there was a lack of progress regarding the implementation of the transformational objective of human resources development. This is reflected at para 3.1 of the 2009 assessment, attached as AA18".
- 397. This resulted in the promulgation of the 2010 Charter which imposed the following obligations on rights holders in terms of paragraph 2.4 under the heading "Human Resource Development":

"The mining industry is knowledge based and thus hinges on human resource development, constituting an integral part of social transformation at workplace and sustainable growth. To achieve this objective, the mining industry must—

- Invest a percentage of annual payroll (as per relevant legislation) in essential skills development activities reflective of the demographics, but excluding the mandatory skills levy, including support for South African based research and development initiatives intended to develop solutions in exploration, mining, processing, technology efficiency (energy and water use in mining), beneficiation as well as environmental conservation and rehabilitation; as follows—
 - Target for 2010 = 3%;
 - Target for 2011 = 3.5%;
 - Target for 2012 = 4%;
 - Target for 2013 = 4.5%;
 - Target for 2014 = 5%."

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- 398. I point out that the above obligation imposed on rights holders was almost the exact same obligation which the parties (including the Chamber) had agreed on and signed in the 2010 declaration (see "commitment 7") that is attached as "AA20".
- 399. Furthermore, as demonstrated above, in relation to the Chamber's 2010 annual report, the Chamber unequivocally and expressly accepted, adopted and encouraged the implementation of the 2010 Charter.
- 400. The 2015 assessment report, attached as "AA26", assessed the implementation of the 2010 Charter, based again on information provided by rights holders. It recorded the following at paragraph 4.6:

"When weighted, the number of right holders meeting the target increases to 56.8%.

Although there are some right holders that have striven to meet this target, there are still a significant number of right holders that have fallen below the requisite threshold."

401. The only material difference in the 2017 Charter is that the 5% is no longer to be assessed against annual payroll, but instead against a Leviable amount. The Chamber motivated for that submission and the Department and the Ministry accepted it. It effectively results in a less onerous requirement being placed on the Chamber.

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402. However, the Chamber now complains about this obligation to invest 5% although it championed and supported it in the 2010 declaration and the 2010 Charter and even though its member applied it thereafter. Remarkably, the Chamber invokes the equality clause of the Constitution and complains that it is being unfairly discriminated against. This is obviously incorrect. I am advised that further argument in this regard will be addressed to the court at the hearing of this matter. Moreover it reveals the Chamber's bad faith approach to engaging the transformational objectives underpinning the Charter.

403. The Chamber also raises a series of other complaints, identical to those considered above in relation to other obligations under the 2017 Charter against this transformational obligation. These arguments concern the MTDA and the constitutionality of a 5% "levy". They are, for the reasons advanced above, incorrect.

MINE COMMUNITY DEVELOPMENT

Ad paragraphs 250 to 253

404. The Chamber's attacks against the obligation on rights holders in relation to mine community development follow a similar pattern as described above. There is no merit to any of these attacks.

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- 405. The Chamber contends inter alia that the obligation is vague. This is incorrect.

 I am advised that it is a question of statutory interpretation that will be dealt with by way of argument at the hearing of this matter.
- 406. The Chamber also complains about the MTDA. That complaint is identical to the Chamber's complaint considered above in relation to other obligations under the 2017 Charter. It is, for the reasons advanced above, incorrect.
- 407. The Chamber complains that the 2017 Charter obligation in respect of mine community development is the same as rights holders' obligations under their SLPs (regulated by MPRDA regulations), except for a problematic timing difference between the two. But the Chamber's complaint is ill-conceived. The Charter simply reinforces existing SLP obligations. The contention that there is a timing difference between these identical respective obligations is incorrect. This is because an SLP has to be renewed every 5 years. At any time in the year a rights holder should be implementing its SLP. Rights holders are already under a continuing obligation in that regard. The SLP reporting requirement is also annual. There can be no problem regarding the immediate implementation of the 2017 Charter obligation in this regard. It simply requires the rights holder to comply with what it already should be complying with under its SLP.
- 408. I deny that the Chamber is entitled to the relief sought. I am advised that further argument will be advanced at the hearing of this matter.

SUSTAINABLE DEVELOPMENT AND GROWTH

MK MJ.Z

Ad paragraphs 254 to 261

- 409. The Chamber's attacks against the obligation on rights holders in relation to sustainable development are without merit.
- 410. The Chamber's main contention that this objective in the 2017 Charter does not fall within the purview of the empowering provision of the MPRDA is incorrect. It is artificial to contend, as the Chamber effectively does, that health and safety and sustainable development are not part of a socio-economic development obligation.
- 411. The Chamber's complaint that its submissions were not taken into account are incorrect for the reasons described above in response to the identical complaint regarding other Charter obligations. In essence, they were taken into account. However, they were not adopted.
- 412. The Chamber's complaint that this obligation already features in other statutory instruments is, likewise, not a concern. This is because the 2017 Charter simply reinforces existing obligations. No issues arise from that. Nor has the Chamber been able to specifically identify any. If and when such issues do arise, the Department will deal with them accordingly.
- 413. Without a shred of evidence, the Chamber complains that the relevant percentages in relation to research and development to be spent on historically

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black academic institutions were "plucked out of nowhere". This is incorrect. The Department considered inter alia the financial statements of a sample of rights holders, considering their total expenditure, their research and development, their history of spending, and the 2017 Charter targets for the procurement of goods in order to determine these percentages.

- 414. The Chamber complains that the wording "must be spent on South African Historically Black Academic Institutions" is unclear. This is incorrect.
- 415. The Chamber complains that there is no evidence that these institutions have relevant research capacity. But there is no obligation imposed on the Minister to provide such evidence to the Chamber. Nor does the Chamber squarely contend on oath that there are no historically black institutions that have the requisite capacity. In any event, if a rights holder runs into any difficulty because of a lack of institutional capacity, the 2017 Charter caters for this. Paragraph 2.9 provides that "[t]he Department shall monitor and evaluate the Holder's implementation of this Mining Charter of 2017. taking into account the impact of material constraints which may result in not achieving the set target" (emphasis added). Furthermore, in this regard, I refer to the above-described statements where the Chamber has itself expressly acknowledged the gross under-utilisation of local research and development capacity and facilities.
- 416. The Chamber raises other complaints regarding infringements of the Constitution which it also raises in the context of other Charter. These have been dealt with above. There is no merit in any of them. They also reveal the Chamber's failure

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to appreciate the change wrought by the MPRDA and the values underpinning that act and the Charter.

417. I am advised that further argument in the above respects will be dealt with at the hearing of the matter.

HOUSING AND LIVING CONDITIONS

Ad paragraph 262

418. The Chamber's complaint that this obligation already features elsewhere under the MPRDA, therefore it is claimed the Minister inclusion thereof under the 2017 Charter is ultra vires. This is incorrect. At worst, the 2017 Charter simply reinforces existing obligations. No issues arise from that. Nor has the Chamber been able to specifically identify any. In any event, this complaint reveals the Chamber's failure to appreciate the role and transformational objectives underpinning the Charter.

419. I am advised that further argument in the above respects will be dealt with at the hearing of the matter.

MISCELLANEOUS GROUNDS OF REVIEW RAISED BY THE CHAMBER

APPLICATION TO THE PRECIOUS METALS ACT AND THE DIAMONDS ACT

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Ad paragraphs 263 to 264

420. I admit the contents of these paragraphs.

Ad paragraphs 265 to 267

421. I deny that the Chamber's interpretation of these provisions is correct, or that paragraph 2.8.2 is ultra vires. This is a matter of statutory interpretation that will be dealt with in argument.

RING-FENCING AND COMPLIANCE

Ad paragraph 268

422. It is unclear of what basis the Chamber states so categorically that compliance is not possible. Indeed, it does not provide any substantiation for this bald allegation. However, I note in this regard, as referred to above, that the Chamber fails to have regard to the flexible and sensitive approach that the Department has always had, and the willingness of the Department to engage with the industry and other stakeholders.

APPLICABILITY OF TARGETS

Ad paragraphs 269 to 270

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423. The Chamber simply refers to its general grounds of review in this regard.

Accordingly, I refer to my responses thereto.

NON-COMPLIANCE WITH THE 2017 CHARTER

Ad paragraphs 271 to 277

424. The Chamber repeats its allegations that the Charter is *ultra vires* and that the Minister is not empowered in terms of section 47. I have dealt with this extensively above, and again deny the allegations in this regard. I deny that the Chamber is entitled to the relief sought.

AD SERIATIM

425. Set out below, I provide my ad seriatim responses to the remaining allegations contained in the Chamber's application.

AD PARAGRAPH 1

426. As I have already dealt with above, the 2017 Charter is an instrument that strives to achieve transformation in the mining industry. It seeks to do so incrementally in the pursuance of substantive equality. The Chamber's efforts to undermine the Mining Charter through this application in turn undermine the achievement of that aim, and seek to halt the steps being taken in this regard.

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427. It is therefore inapposite for the Chamber to claim, as it does, that it and its members are fully committed to the transformational objectives of the MPRDA. While certainly members of the Chamber – some more so than others – have taken certain steps to achieve these objectives, chiefly through the mechanisms created through the implementation of the Mining Charter, it is undeniable that the mining industry remains frustratingly untransformed and reluctant to the transformative agenda of the Department.

AD PARAGRAPHS 2 TO 3

- 428. As dealt with above, I deny that the Chamber has any basis to claim that there have been attempts to subvert the rule of law, the MPRDA or its objectives. To the contrary, the instrument of which the Chamber complains is directly in pursuance of the objectives set out in the MPRDA.
- 429. The Chamber's application is littered with emotive, unsubstantiated claims of the 2017 Charter being the death knell of the mining industry. I deny that this this is true. There is no evidence whatsoever to substantiate the Chamber's claim that the 2017 Charter "will, if implemented, destroy the [mining] industry". Furthermore, there is no reason to think that the 2017 Charter will have such a dire consequence, where the previous Charters did not. Instead, the furtherance of the aims contained in the MPRDA and the 2017 Charter has the potential to serve in the best interest of the country, the industry and those who have been affected by mining-activities.

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430. The Chamber's flawed approach in bringing this application by way of a judicial review, which cannot be sustained in law, will be dealt with further in argument. For present purposes, suffice it to say that I deny that the Chamber is entitled to the relief sought.

AD PARAGRAPHS 4 TO 5

- Charter border on being reckless, in addition to being inaccurate. The Chamber's miscommunications and mischaracterisations of the Charter have contributed considerably to the negative press. I deny that there has been "universal disbelief and condemnation on the part of mining lawyers", or that it has been an "unmitigated disaster". Again, in the absence of any substantiation, such overt exaggeration and inaccuracies do not have any place in court proceedings or the public discourse in matters of such public importance.
- 432. The table of figures attached as Annexure FA1 to the Chamber's application does nothing to provide context, reflect the usual exigencies of the market or other factors that may have also had an impact, or provide any indication of the market recovery in this regard. Furthermore, I have noted the indication provided by Moody's. However, contrary to the Chamber's averment that Moody's has implied that this may lead to a cut in South Africa's credit rating, Moody's has expressly urged that its position be clarified to reflect that the phrase "negative

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credit" does not mean that it intends downgrading a rating. A copy of media reportage in this regard is annexed marked "AA49".6

AD PARAGRAPHS 6 TO 9

433. The Chamber's arguments are summarised in these paragraphs. These allegations have been dealt with above.

434. Save as aforesaid these allegations are denied.

AD PARAGRAPHS 10, 11 AND 13

435. The contents of these paragraphs are noted.

AD PARAGRAPH 12

436. I deny that the allegations in the founding affidavit are true and correct.

AD PARAGRAPH 14

437. I note the definitions contained in these paragraphs, and for ease of reference and consistency, have used the same in this affidavit. However, as dealt with

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⁶ Business Day, *Moody's warns Mining Charter will be 'credit negative' for SA resources groups*, 21 June 2017: https://www.businesslive.co.za/bd/economy/2017-06-21-moodys-warns-of-ratings-cuts-to-resources-firms-if-mining-Charter-is-enforced/

above, I deny that there has been anything unlawful in referring to "Black Person" and "Black Owned Company" instead HDSA in the 2017 Charter.

AD PARAGRAPHS 15 TO 16

- 438. As I pointed out in my answering affidavit to Part A of the present application, the Chamber has not attached a resolution of its members who have voted in favour of the present litigation or the challenge to the Charter. The Chamber has still not done so and again, I invite the Chamber to do so. Furthermore, I again invite the Chamber to indicate to this Court the extent to which the content of the 2017 Charter was debated with its members, and the outcome of that debate.
- 439. I have already dealt above with the Chamber's self-proclaimed commitment to transformation. Save as aforesaid, these allegations are noted.

AD PARAGRAPHS 17 TO 50

440. I have dealt with the context and history relevant to this matter in some detail above. Chabane accuses me and my team of being blind to the processes and outcomes of discussions because I was not present during the early discussions regarding the Original Charter. Whilst it is correct that I did not attend the meetings preceding the Original Charter during 2004, I am familiar and well-versed in the discussions, considerations and negotiations that took place. I have also had the benefit of members of the experience of members of my team having been present.

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- 441. While I am aware of the steps that have been taken since the Original Charter, it is undeniable that not enough has yet been done to meaningfully transform the mining industry, which is precisely what the 2017 Charter seeks to remedy.
- 442. It is further not clear from Chabane's founding affidavit, who seeks to level this criticism against me, or the confirmatory affidavit of Baxter, whether these averments fall within the personal knowledge of Chabane himself.
- 443. Save as aforesaid, the contents of these paragraphs are noted.

AD PARAGRAPHS 51 TO 56

- 444. The context and history relevant to the 2010 Charter has also been dealt with in detail above. The Chamber adopts a contradictory stance in respect of the 2010 Charter: on the one hand, it claims to have shown defiance insofar as industry stakeholders were not signatories to the 2010 Charter, whilst on the other hand it trumpets the steps taken by its members in pursuance of the targets set out therein.
- 445. As I have set out above, I submit that the 2010 Charter is legally enforceable and binding, and through conduct has been recognised as such by the Chamber.
- 446. In respect of the Chamber's 2015 Application, there can be no basis on which the Chamber could reasonably have expected for the transformation imperatives

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to be held in abeyance pending its litigation. First, the Chamber only sought to launch its application in 2015 against the 2010 Charter, five years after the 2010 Charter had been in force. It has since been more than two years since the application was launched, before the matter will be heard by a court. This does not include any appeal processes that may arise.

447. Such delays are untenable and impermissible. The Chamber has nevertheless sought to persist with its litigation in respect of the 2010 Charter, notwithstanding the publication of the 2017 Charter. Whilst this stance by the Chamber is unfortunate, it would have been unacceptable to permit this to delay the ongoing work of the Department.

448. Save as aforesaid, the contents of these paragraphs are noted.

AD PARAGRAPHS 57 TO 58

449. The contents of these paragraphs are noted.

AD PARAGRAPHS 59 TO 70

450. I deny that the Chamber had made out a case for the grant of an interim interdict in Part A of the present application. The Chamber's application was stridently opposed, and as I set out in detail in my answering affidavit in Part A, the Chamber was not entitled to the relief sought.

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451. In particular, I deny that there are no transitional provisions contained in the 2017 Charter. This has been dealt with above. Again, the Chamber engages in speculation and conjecture regarding the possible outcomes that the 2017 Charter may have – characteristically proffering that which appears to present the most dire consequences, without a factual underpinning to substantiate the allegations.

452. Save as aforesaid, the contents of these paragraphs are noted.

AD PARAGRAPH 278 TO 280

453. The contents of these paragraphs have been dealt with above. I deny that the Chamber has established a case in support of any of the contentions listed herein, or that it is entitled to the relief that it seeks. Accordingly, I submit that the application fails to be dismissed in its entirety.

AD PARAGRAPH 281

454. The contents of this paragraph are noted.

AD CONFIRMATORY AFFIDAVIT OF MAGWENA AD PARAGRAPHS 1 TO 2

455. The contents of these paragraphs are noted.

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AD CONFIRMATORY AFFIDAVIT OF BAXTER

456. The contents of these paragraphs are noted.

457. I note that at paragraph 17 of the Chamber's founding affidavit, the Chamber refers to the confirmatory affidavit of Baxter "who has personal knowledge" in respect of the Original Charter. However, neither in the subsequent paragraphs in the founding affidavit relating to the Original Charter, nor in Baxter's confirmatory affidavit, is it made clear which averments are attributable to Baxter and which fall within the purview of the personal knowledge of Chabana.

CONCLUSION

458. The Chamber's approach to this litigation – including in raising 58 grounds of review, many of which are only blithely raised and without any real substantiation – borne out of commercial interests, has resulted in costly and unnecessary litigation. Accordingly, I am advised that I am entitled to seek an order that the Chamber be liable for the costs of this litigation in the event that it is either wholly or substantially unsuccessful.

⁷ FA at p 27, para 17.

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MOSEBENZI JOSEPH ZWANE

The Deponent has acknowledged that he knows and understands the contents of this affidavit, which was signed and sworn to or solemnly affirmed before me November 2017, the regulations contained in Government Notice No. R1258 of 21 July 1972, as amended, and Government Notice No. R1648 of 19 August 1977, as amended, having been complied with.

COMMISSIONER OF OATHS

Full names:

Business address: Mabumetja Klaas Mabote

Designation:

PREMIUM TOWERS, PRETORIA COMMISSIONER OF OATHS

Capacity:

PRACTISING ATTORNEYS, R.S.A.

IN THE HIGH COURT OF SOUTH AFRICA (GAUTENG DIVISION, PRETORIA)

CASE NO 71147/17

In the matter between:	
CHAMBER OF MINES OF SOUTH	AFRICA Applican
and	
MINISTER OF MINERAL RESOUR	CES Responden
CONFIRMA	TORY AFFIDAVIT
I, the undersigned,	
SIBONGIL	E JANE MALIE
state under oath that:	
I am the Director Mineral Policy Resources ("the Department").	Development in the Department of Mineral
The facts contained in this affida	avit are within my personal knowledge and

are, to the best of my knowledge and belief, both true and correct.

W5-2 Mb

- 3. I have read the Answering Affidavit of Mosebenzi Joseph Zwane the Respondent in this judicial review application, and confirm its correctness insofar as it relates to the Department and me.
- In particular, I confirm the contents of the Answering Affidavit in so far as it 4. deals with:
- 4.1 the history, nature, purpose, scope and development of the charters from inception until the 2017 charter; and
- 4.2 the consultation between the Respondent and the Department on the one hand, and the Applicant and the other stakeholders on the other hand.

SIBONGILE JANE MALIE

The Deponent has acknowledged that the Deponent knows and understands the contents of this affidavit, which was signed and sworn to or solemnly affirmed before me at regulations contained in Government Notice No. R1258 of 21 July 1972, as amended, and Government Notice No. R1648 of 19 August 1977, as amended, having been complied with.

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Full names:

Business address:

Designation:

Capacity:

Mabumetja Klaas Mabote

PREMIUM TOWERS, PRETORIA COMMISSIONER OF OATHS

PRACTISING ATTORNEYS, R.S.A

W.J.2

IN THE HIGH COURT OF SOUTH AFRICA (GAUTENG DIVISION, PRETORIA)



CASE NO 71147/17

In the matter between:	
CHAMBER OF MINES OF SOUTH AFRICA	Applicant
and	
MINISTER OF MINERAL RESOURCES	Respondent
CONFIRMATORY AFFIDAVIT	
I, the undersigned,	
BONGIWE MABUSELA	

state under oath that:

- I am the Director Empowerment Transactions Assessment in the 1. Department of Mineral Resources ("the Department").
- 2. The facts contained in this affidavit are within my personal knowledge and are, to the best of my knowledge and belief, both true and correct.
- I have read the Answering Affidavit of Mosebenzi Joseph Zwane the 3. Respondent in this judicial reveiw application, and confirm its correctness insofar as it relates to the Department and me.

W-5-2 B.H. Mk

- In particular, I confirm the contents of the Answering Affidavit in so far as it 4. deals with:
- 4.1 the history, nature, purpose, scope and development of the charters from inception until the 2017 charter; and
- 4.2 the consultation between the Respondent and the Department on the one hand, and the Applicant and the other stakeholders on the other hand.

BONG WE MABUSELA

The Deponent has acknowledged that the Deponent knows and understands the contents of this affidavit, which was signed and sworn to or solemnly affirmed before me at regulations contained in Government Notice No. R1258 of 21 July 1972, as amended, and Government Notice No. R1648 of 19 August 1977, as amended, having been complied with.

M.k W.S.Z

Full names:

Business address:

Designation:

Capacity:

Mabumetja Klaav Mabote

PREMIUM TOWERS, PRETORIA COMMISSIONER OF OATHS PRACTISING ATTORNEYS, R.S.A

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IN THE HIGH COURT OF SOUTH AFRICA (GAUTENG DIVISION, PRETORIA)

CASE NO 71147/17

In the matter between:			
СН	AMBER OF MINES OF SOUTH AFRICA	Applicant	
and			
MIN	NISTER OF MINERAL RESOURCES	Respondent	
- 	CONFIRMATORY AFFIDAVIT		
I, the	e undersigned,		
	DAVID MSIZA		
state	e under oath that:		
1.	I am the Chief Inspector of Mines currently the Acting CEO	of MINTEK.	
2.	The facts contained in this affidavit are within my personal are, to the best of my knowledge and belief, both true and o	_	

MK M

- I have read the Answering Affidavit of Mosebenzi Joseph Zwane the Respondent in this judicial review application, and confirm its correctness insofar as it relates to the Deaprtment and me.
- 4. In particular, I confirm the contents of the Answering Affidavit in so far as it deals with:
- 4.1 the history, nature, purpose, scope and development of the charters from inception until the 2017 charter; and
- the consultation between the Respondent and the Department on the one hand, and the Applicant and the other stakeholders on the other hand.

DAVID MSIZA

M.T. Z

Full names:

Business address:

Designation:

Capacity:

Mabumetja Klaas Mabote

PREMIUM TOWERS, PRETORIA COMMISSIONER OF OATHS PRACTISING ATTORNEYS, R.S.A

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IN THE HIGH COURT OF SOUTH AFRICA (GAUTENG DIVISION, PRETORIA)

AAL

CASE NO 71147/17

ln	n the matter between:	
C	CHAMBER OF MINES OF SOUTH AFRICA	Applicant
ar	nd	
Ŋ	MINISTER OF MINERAL RESOURCES	Respondent
	CONFIRMATORY AFFIDAVIT	
l, tl	the undersigned,	
	MOSA MABUZA	
sta	ite under oath that:	
1.	I am the Chief Executive Officer of the Council for Geoscience,	
	Deputy Director General in the Department of Mineral Resource Department").	rces (" the
2.	The facts contained in this affidavit are within my personal knowledge.	edge and
	are, to the best of my knowledge and belief, both true and correct	

M. F. Z

- I have read the Answering Affidavit of Mosebenzi Joseph Zwane the Respondent in this judicial review application, and confirm its correctness insofar as it relates to the Department and me.
- 4. In particular, I confirm the contents of the Answering Affidavit in so far as it deals with:
- 4.1 the history, nature, purpose, scope and development of the charters from inception until the 2017 charter; and
- 4.2 the consultation between the Respondent and the Department on the one hand, and the Applicant and the other stakeholders on the other hand.

MOSA MABUZA

The Deponent has ack	knowledged that the Deponent knows	and understands the
contents of this affida	vit, which was signed and sworn to	or solemnly affirmed
before me at	on	2017, the
regulations contained	in Government Notice No. R1258	of 21 July 1972, as
amended, and Govern	nment Notice No. R1648 of 19 August	: 1977, as amended,
having been complied	with.	

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v	M 1 FA E I	133	IULIGI	U 1	oduis

Full names:

Business address:

Designation:

Capacity:

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IN THE HIGH COURT OF SOUTH AFRICA (GAUTENG DIVISION, PRETORIA)

CASE NO 71147/17

ln t	the matter between:	
CI	HAMBER OF MINES OF SOUTH AFRICA	Applicant
and	d .	
M	INISTER OF MINERAL RESOURCES	Respondent
	CONFIRMATORY AFFIDAVIT	
l, th	ne undersigned, RENDANI M UTHENGE MUTH	1196
stat	e under oath that:	
1.	am the Deputy Director Mineral Policy Development in the Mineral Resources ("the Department").	Department of
2.	The facts contained in this affidavit are within my personal ke are, to the best of my knowledge and belief, both true and co	

W.J. D. MA

- I have read the Answering Affidavit of Mosebenzi Joseph Zwane the Respondent in this judicial review application, and confirm its correctness insofar as it relates to the Department and me.
- 4. In particular, I confirm the contents of the Answering Affidavit in so far as it deals with:
- 4.1 the history, nature, purpose, scope and development of the charters from inception until the 2017 charter; and
- 4.2 the consultation between the Respondent and the Department on the one hand, and the Applicant and the other stakeholders on the other hand.

RENDANI MUTHENGE MUTHIGE

The Deponent has acknowledged that the Deponent knows and understands the contents of this affidavit, which was signed and sworn to or solemnly affirmed before me at PRETORIA on 10TH OVEMBER2017, the regulations contained in Government Notice No. R1258 of 21 July 1972, as amended, and Government Notice No. R1648 of 19 August 1977, as amended, having been complied with.

D MEZ

Full names:

Business address:

Designation:

Capacity:

Mabumetja Klaas Mabote

PREMIUM TOWERS, PRETORIA COMMISSIONER OF OATHS PRACTISING ATTORNEYS, R.S.A

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IN THE HIGH COURT OF SOUTH AFRICA (GAUTENG DIVISION, PRETORIA)

AA6

CASE NO 71147/17

lr	n the matter between:	
(CHAMBER OF MINES OF SOUTH AFRICA	Applican
aı	nd	
Λ	MINISTER OF MINERAL RESOURCES	Responden
	CONFIRMATORY AFFIDAVIT	
I, t	the undersigned,	
	ROFHIWA IRENE SINGO	
sta	ate under oath that:	
1.	I am the Chief Financial Officer in the Department of Mineral F	Resources
	("the Deaprtment").	
2.	The facts contained in this affidavit are within my personal knowl	edge and
	are, to the best of my knowledge and belief, both true and correct	

AND MK

- I have read the Answering Affidavit of Mosebenzi Joseph Zwane the 3. Respondent in this judicial review application, and confirm its correctness insofar as it relates to the Department and me.
- In particular, I confirm the contents of the Answering Affidavit in so far as it 4. deals with:
- 4.1 the history, nature, purpose, scope and development of the charters from inception until the 2017 charter; and
- 4.2 the consultation between the Respondent and the Department on the one hand, and the Applicant and the other stakeholders on the other hand.

ROFHIWA IRENE SINGO

The Deponent has acknowledged that the Deponent knows and understands the contents of this affidavit, which was signed and sworn to or solemnly affirmed before me at Tong regulations contained in Government Notice No. R1258 of 21 July 1972, as amended, and Government Notice No. R1648 of 19 August 1977, as amended, having been complied with.

M.K.

Full names:

Business address:

Designation:

Capacity:

Mabumetja Klaas Mabote

PREMIUM TOWERS, PRETORIA COMMISSIONER OF OATHS

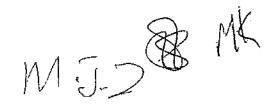
PRACTISING ATTORNEYS, R.S.A



IN THE HIGH COURT OF SOUTH AFRICA (GAUTENG DIVISION, PRETORIA)

CASE NO 71147/17

In t	the matter between:	
CI	HAMBER OF MINES OF SOUTH AFRICA	Applican
and	d	
M	INISTER OF MINERAL RESOURCES	Respondent
	CONFIRMATORY AFFIDAVIT	
l, th	e undersigned,	
	SETEPANE MOHALE	
stat	e under oath that:	
1.	l am the Chief Director Mineral Promotion and International	Cordination in
	the Department of Mineral Resources ("the Department").	
2.	The facts contained in this affidavit are within my personal k	nowledge and
	are, to the best of my knowledge and belief, both true and co	rrect.



- I have read the Answering Affidavit of Mosebenzi Joseph Zwane the 3. Respondent in this judicial review application, and confirm its correctness insofar as it relates to the Department and me.
- In particular, I confirm the contents of the Answering Affidavit in so far as it 4, deals with:
- 4.1 the history, nature, purpose, scope and development of the charters from inception until the 2017 charter; and
- 4.2 the consultation between the Respondent and the Department on the one hand, and the Applicant and the other stakeholders on the other hand.

SÉTEPANE MOHALE

The Deponent has acknowledged that the Deponent knows and understands the contents of this affidavit, which was signed and sworn to or solemnly affirmed before me at regulations contained in Government Notice No. R1258 of 21 July 1972, as amended, and Government Notice No. R1648 of 19 August 1977, as amended, having been complied with.

MK MJ

Full names:

Business address:

Designation:

Capacity:

Mabumetja Klaas Mabote

PREMIUM TOWERS, PRETORIA COMMISSIONER OF OATHS PRACTISING ATTORNEYS, R.S.A

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Ro

IN THE HIGH COURT OF SOUTH AFRICA (GAUTENG DIVISION, PRETORIA)



CASE NO 71147/17

In '	the matter between:	
С	HAMBER OF MINES OF SOUTH AFRICA	Applicant
and	d	
M	INISTER OF MINERAL RESOURCES	Respondent
	CONFIRMATORY AFFIDAVIT	
l, th	ne undersigned,	
	SIBUSISO KOBESE	
stat	te under oath that:	
1.	l am the Deputy Director Mineral Policy Development in the	Department of
	Mineral Resources ("the Department").	
2.	The facts contained in this affidavit are within my personal l	knowledge and

are, to the best of my knowledge and belief, both true and correct.

MK JE

- I have read the Answering Affidavit of Mosebenzi Joseph Zwane the Respondent in this judicial review application, and confirm its correctness insofar as it relates to the Department and me.
- 4. In particular, I confirm the contents of the Answering Affidavit in so far as it deals with:
- 4.1 the history, nature, purpose, scope and development of the charters from inception until the 2017 charter; and
- 4.2 the consultation between the Respondent and the Department on the one hand, and the Applicant and the other stakeholders on the other hand.

SIBUSISO KOBESE

> MJZ MJZ

Full names:

Business address:

Designation:

Capacity:

Mabumetja Klaas Mabote

PREMIUM TOWERS, PRETORIA COMMISSIONER OF OATHS PRACTISING ATTORNEYS, R.S.A

W1.7.2

IN THE HIGH COURT OF SOUTH AFRICA (GAUTENG DIVISION, PRETORIA)



CASE NO 71147/17

In the matter between:	
CHAMBER OF MINES OF SOUTH AFRICA	Applicant
and	
MINISTER OF MINERAL RESOURCES	Respondent
CONFIRMATORY AFFIDAVIT	
I, the undersigned,	
AYANDA SHEZI	

state under oath that:

- I am the Chief Director Communications in the Department of Mineral 1. Resources ("the Department").
- The facts contained in this affidavit are within my personal knowledge and 2. are, to the best of my knowledge and belief, both true and correct.
- I have read the Answering Affidavit of Mosebenzi Joseph Zwane the 3. Respondent in this judicial review application, and confirm its correctness insofar as it relates to the Department and me.

MIT MIK

- 4. In particular, I confirm the contents of the Answering Affidavit in so far as it deals with:
- 4.1 the history, nature, purpose, scope and development of the charters from inception until the 2017 charter; and
- 4.2 the consultation between the Respondent and the Department on the one hand, and the Applicant and the other stakeholders on the other hand.

AYANDA SHEZI

Commissioner of oaths

Full names:

Business address:

Mabumetja Klaas Mabote

Designation:

PREMIUM TOWERS, PRETORIA COMMISSIONER OF OATHS

Capacity:

PRACTISING ATTORNEYS, R.S.A

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IN THE HIGH COURT OF SOUTH AFRICA (GAUTENG DIVISION, PRETORIA)

CASE NO 71147/17

In t	the matter between:	
C	HAMBER OF MINES OF SOUTH AFRICA	Applicant
and	the state of the s	
M	INISTER OF MINERAL RESOURCES	Respondent
	CONFIRMATORY AFFIDAVIT	
I, th	e undersigned,	
	MTOHOKOZISI LETHUKUTHULA MTSHALI	
stat	e under oath that:	
1.	I am the Deputy Director, Mineral Policy Development in the Mineral Resources ("the Department").	Department of
2.	The facts contained in this affidavit are within my personal I	knowledge and

are, to the best of my knowledge and belief, both true and correct.

MJ.

- I have read the Answering Affidavit of Mosebenzi Joseph Zwane the Respondent in this judicial review application, and confirm its correctness insofar as it relates to the Deaprtment and me.
- 4. In particular, I confirm the contents of the Answering Affidavit in so far as it deals with:
- 4.1 the history, nature, purpose, scope and development of the charters from inception until the 2017 charter; and
- 4.2 the consultation between the Respondent and the Department on the one hand, and the Applicant and the other stakeholders on the other hand.

MTOHOKOZISI LETHUKUTHULA MTSHALI

The Deponent has acknowledged th	at the Depone	nt knows and ι	ınderstands	s the
contents of this affidavit, which was	signed and	sworn to or sol	lemnly affir	med
before me at	on		2017,	the
regulations contained in Governme				
amended, and Government Notice N	lo. R1648 of 1	19 August 1977	', as ameno	ded,
having been complied with.				

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Full names:

Business address:

Designation:

Capacity:

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IN THE HIGH COURT OF SOUTH AFRICA (GAUTENG DIVISION, PRETORIA)

CASE NO 71147/17

In the matter between:					
CHAMBER OF MINES OF SOUTH AFRICA	Applicant				
and					
MINISTER OF MINERAL RESOURCES	Respondent				
CONFIRMATORY AFFIDAVIT					
I, the undersigned,					
MANDELA LUMUMBA MARTIN MADLALA					
state under oath that:					
1. I am the Acting Director in the Office of the Deputy Director C	General in the				
Department of Mineral Resources ("the Department").					

The facts contained in this affidavit are within my personal knowledge and

are, to the best of my knowledge and belief, both true and correct.

2.

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- 4.2 the consultation between the Respondent and the Department on the one hand, and the Applicant and the other stakeholders on the other hand.

MANDELA LUMUMBA MARTIN MADLALA

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Full names:

Business address:

Designation:

Capacity:

Mabumetja Klaas Mabote PREMIUM TOWERS, PRETORIA

PREMIUM TOWERS, PRETORIA COMMISSIONER OF OATHS PRACTISING ATTORNEYS, R.S.A.

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IN THE HIGH COURT OF SOUTH AFRICA (GAUTENG DIVISION, PRETORIA)

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CASE NO 71147/17

In the matter between:	
CHAMBER OF MINES OF SOUTH AFRICA	Applicant
and	
MINISTER OF MINERAL RESOURCES	Respondent
CONFIRMATORY AFFIDAVIT	
I, the undersigned,	
PIETER ALBERTS	
state under oath that:	
I am the Chief Director Legal Services in the Depa Resources ("the Department")	rtment of Mineral

 I have read the Answering Affidavit of Mosebenzi Joseph Zwane the Respondent in this judicial review application, and confirm its correctness insofar as it relates to the Department and me.

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The facts contained in this affidavit are within my personal knowledge and

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- the consultation between the Respondent and the Department on the one hand, and the Applicant and the other stakeholders on the other hand.

PIETER ALBERTS

Commissioner of oaths

Full names:

Business address:

Designation:

Capacity:

Mabumetja Klaas Mabote

PREMIUM TOWERS, PRETORIA COMMISSIONER OF OATHS PRACTISING ATTORNEYS, R.S.A

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IN THE HIGH COURT OF SOUTH AFRICA (GAUTENG DIVISION, PRETORIA)

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CASE NO 71147/17

In the matter between:	
CHAMBER OF MINES OF SOUTH AFRICA	Applicant
and	.,
MINISTER OF MINERAL RESOURCES	Respondent
CONFIRMATORY AFFIDAVIT	
I, the undersigned,	
SEIPATI DHLAMINI	
state under oath that:	
I am the Acting Deputy Director General Mineral I Department of Mineral Resources ("the Department").	Regulation in the
The facts contained in this affidavit are within my person	al knowledge and
are, to the best of my knowledge and belief, both true and	

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SEIPATI DHLAMINI

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Commissioner of oaths

Full names:

Business address:

Designation:

Capacity:

Mabumetja Klaas Mabote

PREMIUM TOWERS, PRETORIA COMMISSIONER OF OATHS PRACTISING ATTORNEYS, R.S.A

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IN THE HIGH COURT OF SOUTH AFRICA (GAUTENG DIVISION, PRETORIA)

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CASE NO 71147/17

ln	the matter between:	
С	HAMBER OF MINES OF SOUTH AFRICA	Applicant
an	od .	
M	IINISTER OF MINERAL RESOURCES	Respondent
	CONFIRMATORY AFFIDAVIT	
l, tr	ne undersigned,	
	JEANIFFER NTOME	
stat	te under oath that:	
1.	I am the Assistant Director Mineral Policy Development in the	Department
	of Mineral Resources ("the Department").	

The facts contained in this affidavit are within my personal knowledge and

are, to the best of my knowledge and belief, both true and correct.

2.

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- I have read the Answering Affidavit of Mosebenzi Joseph Zwane the Respondent in this judicial review application, and confirm its correctness insofar as it relates to the Department and me.
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JEANIFFER NTOME

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MIZ

Commissioner of oaths

Full names:

Business address:

Designation:

Capacity:

Mabumetja Klaas Mabote

PREMIUM TOWERS, PRETORIA COMMISSIONER OF OATHS PRACTISING ATTORNEYS, R.S.A

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IN THE HIGH COURT OF SOUTH AFRICA (GAUTENG DIVISION, PRETORIA)



CASE NO 71147/17

In the matter between:				
CHAMBER OF MINES OF SOUTH AFRICA	Applicant			
and				
MINISTER OF MINERAL RESOURCES	Respondent			
CONFIRMATORY AFFIDAVIT				
I, the undersigned,				
KAGISO MENOE				
state under oath that:				
 I am the Acting Chief Executive Officer of the State Diamond the Director Mineral Beneficiation Economics in the Departm Resources ("the Department"). 				

The facts contained in this affidavit are within my personal knowledge and

are, to the best of my knowledge and belief, both true and correct.

2.

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- I have read the Answering Affidavit of Mosebenzi Joseph Zwane the Respondent in this judicial review application, and confirm its correctness insofar as it relates to the Department and me.
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- 4.1 the history, nature, purpose, scope and development of the charters from inception until the 2017 charter; and
- 4.2 the consultation between the Respondent and the Department on the one hand, and the Applicant and the other stakeholders on the other hand.

KAGISO MENOE

The Deponent has acknowledged that	the Deponent knows	s and understands th	е
contents of this affidavit, which was s	signed and sworn to	or solemnly affirme	d
before me at	on	2017, th	е
regulations contained in Governmen	t Notice No. R1258	of 21 July 1972, a	S
amended, and Government Notice No	. R1648 of 19 Augu	st 1977, as amended	, k
having been complied with.			

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Business address:

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- iii) Research on occupational health in the mining industry will, as recommended by the Leon Commission, receive due attention as part of the mine health and safety research programme.
- iv) A system of matching grants will be considered for funding research and development projects.
- v) Focussed and co-ordinated research on economic geology will be supported by Government and industry to attract exploration investment to South Africa.
- vi) Co-operation between the various mining and mineral processing research and development institutions will be encouraged to make best use of existing facilities, to promote collaborative research efforts, to promote technology transfer and to ensure that minerals-related research and development is conducted in accordance with the country's science and technology policy and national objectives for the minerals industry. The results of the technology foresight exercise being conducted by the Department of Arts, Science, Culture and Technology will contribute to this endeavour.

Chapter Two:

PARTICIPATION IN OWNERSHIP AND MANAGEMENT

Past legislation and practices have inhibited black ownership of assets, in mining as in other of the country's principal producing sectors. While various initiatives are under way to introduce black investors into the industry, ownership of the main mining companies remains as yet essentially unchanged. A long-term perspective is needed because of the difficulties of raising the large capital sums involved.

Similarly, workplace discrimination (legislated in some cases) obstructed the advancement of black people into middle and senior management positions in the mining industry. Progress has been made in recent years, both on the mines (notably via apprenticeship and other training programmes) and in head offices. But the impact will take some years to start being really visible because of the long periods needed for employees to acquire the practical experience required for promotion.

Black participation in ownership and management of the mining industry will have special political significance for South Africa's development as a market-based democracy.

2.1 Background

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White Paper

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Minerals and Mining Policy

for

South Africa

October 1998

Pretoria

Department of Minerals and Energy

Tel: (012) 317-9000 Fax: (012) 322-3416

Private Bag X59

Pretoria 0001

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- 1.3 Mineral Rights and Prospecting Information
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Introduction

South Africa's mining industry is supported by an extensive and diversified resource base, and has since its inception been a cornerstone of South Africa's economy. The changes which have come about in our country make it necessary to prepare the industry for the challenges which are facing all South Africans as we approach the twenty-first century.

The review process has taken account of the problems and opportunities confronting the mining industry against the backdrop of changes in the country's policy and institutional environment. In particular, the passage to the Mine Health and Safety Act of 1996 will have

far-reaching impacts on the industry in the areas of health and safety and human resource development. Changes in labour legislation and the introduction of employment equity legislation, as well as the reform of the environmental regulatory system, create a dynamic context for this policy review. Beyond our borders increasing competition, both in commodity markets and for investment, from mineral-rich countries that have liberalised their economic and political systems to attract investment are significant influences on the policy reform process.

The policy review process took account of problems and opportunities facing the mining industry. The gold mining sector, particularly, is re-examining its production techniques in the light of a static gold price, deep levels of working and higher operating costs. Undoubtedly some of the older mines are reaching the end of their lives, leading to job losses and the other attendant negative effects of downscaling, but these problems are being tackled energetically within the sector, through restructuring of mining groups, technological advances and innovative methods of improving productivity. Apart from gold mining, there are many other minerals being produced, for some of which South Africa is the leading producer and holder of reserves. The White Paper also has a chapter on small-scale mining which is intended to encourage the small and medium sized operator, to the benefit of employment and the overall economy. Government mineral policy had to take account of the international nature of the mining industry in order to ensure the continuing prosperity of our own mines.

In September 1995, the Mineral Policy Process Steering Committee was formed consisting of representatives from both the executive and legislative branches of Government, as well as organised business and organised labour. The mandate given to the Steering Committee was to conduct an extensive consultative process to canvass stakeholder opinion for the preparation of a new minerals and mining policy for South Africa. In November 1995, a Discussion Document on Minerals and Mining Policy for South Africa was published and extensive written comments were received. Four hundred people attended public mineral policy workshops held in March 1996, at which a wide range of issues were debated. Bilateral meetings were held with inter alia provincial governments, ministries, departments, investment analysts, foreign-owned mining companies and environmental interest groups. In addition, written submissions were

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received from several interested parties during the consultative process. The end result of this, the most comprehensive consultative process yet conducted for a review of a minerals and mining policy in South Africa, was a document containing proposals that have been drafted after careful consideration of a very broad range of views. The submission of the document to the Minister of Minerals and Energy concluded the task of the Steering Committee.

The Minister requested the Department of Minerals and Energy to consider certain adjustments to the document in line with his budget speech in the National Assembly on 21 May 1997. The views of stakeholders, such as small-scale miners, environmental groupings and communities, who felt that they were not properly consulted by the Steering Committee, as well as the outcomes of other policy processes, were also considered in the final editing of the document. The document was then ratified by the Minister of Minerals and Energy and Cabinet as a Green Paper on Minerals and Mining Policy for South Africa.

The Green Paper was published on 3 February 1998 and the public was invited to respond not later than 31 March 1998. The Department of Minerals and Energy received more than a hundred written submissions from the public, and in addition, submissions were received from interested parties during public hearings held by the Parliamentary Portfolio Committee on Minerals and Energy.

The Department of Minerals and Energy established working groups to consider the various inputs and to effect appropriate amendments. The document was then ratified by the Minister of Minerals and Energy as a Draft White Paper. The Cabinet Committee for Economic Affairs requested further amendments, whereafter Cabinet on 23 September 1998 approved the document as a White Paper on Minerals and Mining Policy for South Africa.

The Draft White Paper is organised into six main themes:

Business Climate and Mineral Development, which looks at the continuation of policy conducive to investment and includes a section on Mineral Rights and Prospecting Information which presents changes to the system of access to, and mobility of, mineral rights;

Participation in Ownership and Management, which examines racial and other imbalances in the industry;

- People Issues, which looks at health and safety, housing needs, migrant labour, industrial relations and downscaling;
- Environmental Management;
- Regional co-operation; and
- Governance.

Each chapter and subchapter contains a general background to the particular issue, a statement of intent (policy objective), the views of the different stakeholders and, finally, the policy statements by Government.

Policy making occurs in a dynamic setting, and minerals and mining policy, which is necessarily broad in its scope, needs to be co-ordinated with other policies which properly fall within the remit of other forums and spheres of government. Reference is therefore made in the document to matters that are being considered by other policy forums, and policies developed by other spheres of government.

Chapter One:

BUSINESS CLIMATE AND MINERAL DEVELOPMENT

This chapter covers seven topics relevant to the climate for mining business and mineral development.

Section 1.1 stresses the importance of a stable macro environment for economic growth in which measures that encourage investment in mining, as in other industries, are adopted.

Section 1.2 is concerned with fiscal policy as an integral part of mining and minerals policy. Several aspects of exploration and mining which have a major bearing on fiscal policy are raised together with policy statements that are prerequisites for minerals development. The Commission of Inquiry into Certain Aspects of the Tax Structure of South Africa (Katz Commission) is currently considering mining taxation and the taxation of mineral rights. In due course the Commission's findings should be considered in conjunction with the broad objectives of minerals and mining policy. The topics of taxation of mineral rights and allocations from national revenue collection to provinces in which mining takes place are raised in section 1.3 and in chapter 6, respectively.

Section 1.3 deals with mineral rights and prospecting information. The nature, scope and content of rights to prospect and mine are central to any policy on minerals and mining. It has been contended that the system of mining and mineral rights currently in place in South Africa has frustrated new investment. Equally, however, others have argued that the legislative framework has helped materially in the exploration and mining of South Africa's unique mineral deposits. In reaching policy conclusions Government weighed these and other contending views. In order to improve current arrangements, Government seeks changes and adjustments that are conducive to increased minerals investment and address past racial inequity without disturbing investor confidence in the mining industry in South Africa. Several new policy statements are made.

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Section 1.4 focuses on small-scale mining and a number of policy statements are made directed at encouraging and facilitating the development of the small-scale exploration and mining sectors.

Section 1.5 looks at mineral beneficiation in broad outline. Several policies aimed at the development of South Africa's mineral wealth where this is economically justifiable are given.

Section 1.6 lists policy that endorses market principles and a supportive role for Government in the area of mineral marketing.

The last section focuses on research and development infrastructure conducive to the optimal development of the country's resources. A number of policies directed at stimulating such development and ensuring the continuing competitiveness of the minerals industry are given.

1.1 Investment and Regulatory Climate

1.1.1 Background

 The South African mining industry, one of the country's few world-class industries, has the capacity to continue to generate wealth and employment opportunities on a large scale.

ii. Mining is an international business and South Africa has to compete against developed and developing countries to attract both foreign and local investment. Many mining projects in South Africa have tended to be unusually large and long term, requiring massive capital and entailing a high degree of risk.

iii. South Africa has an exceptional minerals endowment, and in several major commodities has the potential to supply far more than the world markets can consume.

iv. As articulated in its macroeconomic strategy, Government has committed itself to a continuing process of economic liberalisation, thus strengthening the competitive capacity of the economy, fiscal and tariff reform and bureaucratic deregulation. These are essential steps towards enhancing the country's competitiveness, attracting foreign direct and portfolio investment and creating a climate conducive to business expansion. The mining industry among others will benefit in the long term from these developments.

v. By its very nature the mining industry has the potential to endanger human health and safety as well as the physical environment. It is the responsibility of Government to establish a regulatory framework that minimises such dangers without imposing excessive cost burdens on the industry and thereby jeopardising its economic viability.

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1.1.2 Intent

Government will create a stable macro-environment that supports economic development at national, provincial and local level and in which business, subject to appropriate regulation, can operate profitably, be internationally competitive and satisfy their shareholders' and employees' expectations. In this way Government will encourage investment in mining as in other industries.

In addition, Government will facilitate access to business opportunities and resources to those previously excluded, including helping equip such individuals/groups with the necessary skills to enable them to compete effectively in the market-place.

1.1.3 Policy Requirements

1.1.3.1 Views of the investment community and mining companies

- The distinctive characteristics of the mining industry need to be recognised in the i. formulation of the policy and regulatory framework. The framework must be consistent and stable so that investors can be confident in their financing decisions and the industry can be confident about its continuing ability to do business
- ii. Investors place a high premium on macro-economic, political and social stability, as well as smoothly functioning labour relations.
- Foreign investors need the freedom to repatriate profits and capital. iii. iv.
- South African-based mining companies wish to see a speeding-up in the comprehensive dismantling of foreign exchange controls. V.
- Investors need security that they will be allowed to exercise their rights to exploit minerals, subject to statutory requirements.
- Non-confidential and publicly available information about the minerals sector vi. needs to be well organised so that it is readily accessible to investors. vii.
- New investors need opportunities for access to mineral rights.
- The cornerstones of any policy to promote investment must be market principles viii. and economic efficiency. iχ.
- The nature of international mineral markets and of South Africa's mineral resources must be taken into consideration when promoting investment, including the effect of increased supplies on prices.

1.1.3.2 Other views

- Equitable access to all natural resources is required, based on economic efficiency i.
- The creation of wealth and employment is required for the economic ii. empowerment of communities, both directly and through the multiplier effect. This is especially relevant in the underdeveloped regions of the country.

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iii. Investment incentives and promotional activities should be cost-effective and should not lead to inequitable demands on the fiscus.

1.1.4 Government Policy

- i) Government will seek to create a macro and regulatory environment conducive to economic growth and development, in which the mining industry can make effective use of its human and capital resources.
- ii) Government will seek to create an enabling environment for municipalities to maximise the positive role the mining sector can play in promoting Local Economic Development and Integrated Development Planning.
- iii) Government will encourage municipalities to capitalise on the comparative advantage associated with mining activity in their area of jurisdication and will support mutually beneficial partnership between the mining industry and municipalities.
- iv) Through the new Labour Relations Act and the specific industry-level and workplace structures it creates, Government will facilitate improved industrial relations in the industry.
- v) Government will seek to ensure, within the constraints of its available resources, the efficient provision and functioning of the physical, social and institutional infrastructure necessary for the competitiveness of the mining industry.
- vi) Government will ensure the effective organisation and accessibility of public information about the minerals sector.
- vii) Government will aim to lower barriers to entry to prospective new investors in the industry.

1.2 Taxation

1.2.1 Background

1.2.1.1 The current system of mining tax

- i. The taxation of mining activities follows the normal rules of taxation, subject to the following particular features:
 - a) Income

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A mining company may derive income from mining operations and nonmining operations. Different rules and tax rates are applied according to the nature of such income. Differences also apply according to whether the mining income is derived from gold or other operations.

b) Deduction of expenditure

A mining company incurs a wide range of expenditure. Some of this is in the nature of current expenditure (deductible in terms of the general deduction formula), and some in the nature of capital expenditure. The capital expenditure provisions of the Income Tax Act provide for the immediate deduction of capital expenditure and of expenditure on prospecting and incidental operations. Capital expenditure includes expenditure on shaft sinking, mine equipment, development, general administration and management. Some assets such as housing for residential accommodation, motor vehicles for private use of employees, and some railway lines and pipelines qualify only for a partial annual redemption.

c) Ring-fencing

The Income Tax Act applies a ring-fence to the taxable income of a mine, by restricting the deduction of its capital expenditure to the taxable income from mining on that mine. In certain circumstances the ring-fence may be breached by up to 25% of taxable income to allow a company to apply a portion of its expenditure on one mine against the taxable income of another of its mines.

d) Capital allowance

To encourage high capital investment during times of inflation, the Income Tax Act provides, in the case of gold and natural oil, for a capital allowance, calculated as a percentage per annum of total expenditure, which is transformed into a deduction against current capital expenditure.

e) Environmental funds

Mining companies are required by law to make financial provision for mining-related environmental rehabilitation. If in the form of a trust fund, the Income Tax Act permits the deduction of this provision from income, and exempts from tax the receipts and accruals of registered environmental funds established to hold these provisions.

f) Tax rate and formula tax

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Non-mining income, as well as mining income not derived from gold mining is taxed at the flat company rate. Income from gold mining is taxed on a formula basis. The effect of the formula is that gold mines which are marginally profitable pay tax at a lower rate than the normal company rate, or no tax at all, and more profitable gold mines pay tax at a rate greater than the normal company rate. The intention of this is to encourage the mining of marginal orebodies, while retaining an overall tax rate for the gold industry at approximately the same rate as the standard company rate. The formula tax, therefore, has the effect that a gold mine can continue to operate at marginal profit levels without paying tax until it regains profitability sufficient to attract tax. In this way it preserves employment in an industry which has a large number of employees and is prone to fluctuations in profitability.

g) Royalties

For purposes of this chapter, royalties are not regarded as a tax and are discussed in section 1.3.

h) Other

No severance tax is imposed. Mining companies are liable, in certain circumstances, to the secondary tax on companies. Indirect taxes paid by mining companies include value-added tax, regional services levies, transfer duties, customs and excise duties and donations tax. (In the case of value-added tax, a mining company does not pay the tax on its export sales, since all exports are zero-rated, and the mine is entitled to a refund in respect of all input taxes paid by it.)

1.2.1.2 Aspects of exploration and mining which have a bearing on mining tax

- i. Any mining taxation system needs to recognise the following aspects:
 - a. The risk to reward ratio in exploration is high, and mining itself is attended by a high degree of geological, project and market risks.
 - b. Particularly in big-scale and deep-level operations large amounts of capital are required. This capital is at high risk over long periods.
 - c. Mining companies are usually required to provide their own infrastructures because of the remote location of mineral deposits.
 - d. Mining involves the realisation of a wasting asset and the mine has little or no residual value. Continuing investment is therefore necessary in exploration, the acquisition of rights to mine and the development of new mines. All these activities form an essential part of the mining business cycle.
 - e. Increasing the cost of mining from whatever sources, has the effect of increasing the cut-off grade of ore, thus reducing the life of a mine and sterilising mineral resources.

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- f. Legitimate expenses should be treated in an appropriate way, the efficient use of resources should be encouraged and not retarded, and the system should not be subject to frequent change, change at short notice or change with retrospective effect.
- In view of international competition for investment funds, the tax system should be designed to assist in attracting and retaining investment in South Africa.

1.2.2 Intent

Government will maintain and promote a stable legal and fiscal climate that does not inhibit the mining industry from making the fullest possible contribution to the national, provincial and local economy.

1.2.3 Policy Requirements

1.2.3.1 Views of the investment community and mining companies

- i. There must be a consistent and stable fiscal regime that compares favourably with those in other jurisdictions.
- The tax system should be such as to allow for attractive returns on capital. ii.
- The tax system should recognise, through appropriate measures, the risks inherent iii. in mining, such as high capital commitment, long lead times, geological uncertainty and cyclical and volatile markets. iv.
- Mineral beneficiation projects share many of the risks referred to above. ٧,
- Mines should be taxed on profits and not in a way which increases costs.
- The total tax burden is highly relevant to investment decisions so the levels and vi. structures of national, provincial and local taxes, levies and imposts should be assessed in their entirety. The industry should be consulted when decisions regarding mining taxation are to be made.
- vii. The tax system should not discourage, in particular through ring-fencing, the use of the financial strengths of an existing company to invest in the establishment of
- viii. Severance taxes should not be imposed.

1.2.3.2 Other views

- The mineral industry should make its rightful contribution to tax revenues, both through taxes and royalties.
- The tax system should encourage the adding of value to raw materials. ii, iii.
- Levies and taxes should be used to fund environmental rehabilitation of land affected by past and current mining activities. iv.
- Inter-sectoral equity in terms of taxation should be achieved. ٧.
- Consideration should be given to using tax measures to improve access to mineral

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- vi. The tax system should promote the optimal utilisation of South Africa's mineral resources.
- vii. The tax system should be used to empower the provinces to influence the economic development process and to deal with the effects of downscaling.

1.2.4 Government Policy

- i) In developing mining tax policy, Government is committed to ensuring that the tax regime will be consistent and stable and that the aggregate rate of tax will be internationally competitive.
- ii) The Katz Commission is investigating mining tax in South Africa. The Commission's recommendations will need to be considered in conjunction with the policy options set out here. It is understood that the Commission will be considering a number of tax issues, for example:
- a. redemption of capital expenditure in mining;
- b. capital allowances for gold mining;
- c. ring-fencing;
- d. tax deductions for exploration;
- e. a tax on mineral rights; and
- f. the extension of the gold-mining formula taxation to other types of mining.

1.3 Mineral Rights and Prospecting Information

1.3.1 Background

1.3.1.1 Nature and content of mineral rights

- i) The South African system of mineral rights has developed over many years to its present state under a dual system in which some mineral rights are owned by the State and some by private holders. The State controls the exercise of prospecting and mining rights under the administrative system of prospecting permits and mining authorisations referred to below.
- ii) Under common law, ownership of the land includes ownership of the minerals in the land. The law developed in such a way that the right to minerals in respect of land can be separated from the title to the land, for example upon original grant of the land or by subsequent transactions. The owner of land from which mineral rights have not been separated may separate the mineral rights from the land ownership by ceding them to another person or by reserving them to himself or herself. The mineral rights are then held under separate title which may include all the minerals in the land concerned or only a particular mineral or minerals.

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- iii) Mineral rights constitute rights in land. They are officially registered by the State, and are a form of property protected under the Constitution.
- iv) Mineral rights are tradeable. They have been and continue to be the subject of considerable financial investment that has resulted in the acquisition and registration of rights by prospectors and miners over relevant areas of interest.
- v) Mineral rights represent a parcel of rights including the rights to prospect and mine together with ancillary rights to do what is reasonably necessary in order to effectively carry on prospecting or mining operations. The holder of mineral rights may grant subordinate rights to prospect under a prospecting contract or grant subordinate rights to mine under a mineral lease or may sell or otherwise dispose of the rights.
- vi) The mineral rights owner is compensated by the exploiter of the minerals for the depletion of the non-renewable resource through the payment of royalties. It is generally accepted that in principle royalties are charged on production or revenue.

1.3.1.2 Ownership of mineral rights

- i) The two main categories of owners of mineral rights are the State and private holders. Unfortunately, the current deeds registry system does not provide reliable overall figures indicating what percentage of the mineral rights is owned by each of these categories of holders. Statistics kept by the Department of Minerals and Energy since 1993 indicate that with the exclusion of the coastal zone and sea areas, the mineral rights in respect of which prospecting permits and mining authorisations have been issued are divided in the proportion 1/3 state-owned and 2/3 privately owned. This does not necessarily imply that for the country as a whole, including the coastal zone and sea areas, mineral rights are held in these proportions, but illustrates that the private sector is a substantial holder of mineral rights. A distinguishing feature of the South African mining industry at present is that almost all privately-owned mineral rights are in white hands.
- ii) In the former TBVC states and self-governing territories mineral rights were largely owned by those states and territories but, for the purposes of prospecting and mining legislation, administered as if they were privately owned. It has been estimated that mineral rights in respect of some 19 million hectares, which represent 15% of the land area of the Republic, fall into this category, including mineral rights held by Government in trust for specific tribes and communities. This category also includes those mineral rights which vest in the Lebowa Minerals Trust under the Lebowa Minerals Trust Act, 1987, and the Ngonyama Trust under the Kwa-Zulu Ngonyama Trust Act, 1994. In terms of the present Constitution, mineral rights in this category vest in the State except for those held by the abovementioned two trusts as well as mineral rights held in trust for specific tribes.

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iii) The acquisition of mineral rights by the governments of the TBVC states and the self-governing territories was a result of the implementation of the South African Development and Trust Act, 1936, which provided for the vesting of these rights in the SA Development Trust (SADT) on behalf of Blacks. In terms of the Constitution of Self-governing Territories Act, 1971 and various statutes, these rights were transferred to the governments concerned.

Provision was also made for the vesting of trusteeship in the South African Government in cases where land together with mineral rights held by communities was incorporated into the jurisdictional areas of the governments of the TBVC states and the self-govering territories as well as land together with mineral rights which fell outside the jurisdictional areas of the aforementioned governments.

- iv) The State is the owner of mineral rights in various areas of surveyed and unsurveyed State land as well as in privately-owned land where mineral rights have specifically been reserved to the State. Under prior legislation the latter class of land was known as "alienated State land" in respect of which prospecting rights together with the exclusive right to obtain mining rights were vested in the landowners or their nominees. According to section 43 of the Minerals Act, such rights were replaced with similar rights for a period of only five years which ended on 31 December 1996.
- v) Mineral rights in certain rural areas, situated mainly in Namaqualand and in the Northern Cape (governed by the Rural Areas Act, 1974), are regarded as state-owned for the purposes of the minerals legislation. However, management boards in those areas exercised through the years extensive authority in respect of the granting of prospecting and mining rights. These management boards have after April 1994 been replaced by transitional local councils.
- vi) Provision has been made in the Constitution read with the Restitution of Land Rights Act, for relief to persons or communities who were dispossessed of rights in land under any racially discriminatory law after 19 June 1913. Mineral rights are rights in land and can therefore be subject to the Act.
- vii) There is an active market and continual movement in mineral rights, some 6 000 mineral cessions and prospecting contracts having been registered in deeds offices in South Africa for the five year period from 1991 to 1996.

1.3.1.3 Provisions for intervention by the State

In addition to the modes of acquisition of mineral rights referred to in paragraph 1.3.1.1 iv) above, the State can intervene under section 17 of the Minerals Act to grant prospecting rights in circumstances where an intending prospector cannot trace the holder of the mineral rights or where an heir has not taken cession of the mineral rights in an estate. According to section 24 of the Minerals Act, mineral

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rights and other rights in land may be expropriated in the public interest against compensation payable by the person requesting expropriation. It is therefore possible to expropriate the right to prospect and the right to mine. Under the current law, the State may, by virtue of section 18 of the Minerals Act, conduct an investigation on any land to establish the presence, nature and extent of minerals in or on that land, provided that such an investigation is in the national interest.

1.3.1.4 Other jurisdictions

- i. South Africa and the USA are two of the few major mining countries which have a dual system of public and private ownership of mineral rights. In most other countries the right to minerals is vested in the State. However, in some countries, of which Chile and Australia are good examples, the state system is such as to allow a mining company *de facto* permanent title to such rights.
- ii. In jurisdictions where mineral rights are publicly owned, a system of licensing is usually applied which provides security of tenure sufficient to attract exploration and mining. Many countries, notably in South America but increasingly elsewhere, which employ licensing systems for publicly-owned mineral rights, have successfully attracted large and continuing investment in exploration and mining.

1.3.1.5 The exercise of prospecting and mining rights in South Africa

- i. In South Africa, the mineral right owner is not permitted to prospect or mine for minerals without having obtained a prospecting permit or mining authorisation from the State. These licences are not transferable. They are aimed at controlling prospecting and mining, having regard to considerations of health and safety, environmental rehabilitation and responsible extraction of the ore. Conversely, a prospecting permit or mining authorisation cannot be granted unless the applicant is the holder of the relevant mineral right or has acquired the holder's consent to prospect or mine.
- ii. Reconnaissance work can and does take place without the necessity to hold a permit, provided the work does not fall within the definition of 'prospecting' in the Minerals Act.

1.3.1.6 Records of prospecting work

i. According to section 19 of the Minerals Act, the holder of any prospecting permit or mining authorisation is obliged to furnish certain prospecting information to the State within one year after completing the digging of any excavation or drilling a borehole for the purpose of prospecting. The information must be kept confidential by the State. When 15 years have elapsed from the date of the completion of the excavation or borehole concerned, the State may disclose the information unless any person with a pecuniary interest in the excavation or borehole satisfies the State that his or her interest will be prejudiced by such disclosure.

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ii. In most other jurisdictions confidentiality against disclosure to third parties of basic prospecting information furnished to the State is afforded during the currency of the prospecting licence or for very short periods. In such jurisdictions, where public ownership of mineral rights prevails, the policy is directed at assembling a public record of exploration work as a resource for future exploration.

1.3.2 Intent

Government will:

- i) promote exploration and investment leading to increased mining output and employment;
- ii) ensure security of tenure in respect of prospecting and mining operations;
 - iii) prevent hoarding of mineral rights and sterilisation of mineral resources;
 - iv) address past racial inequities by ensuring that those previously excluded from participating in the mining industry gain access to mineral resources or benefit from the exploitation thereof;
 - v) recognise the State as custodian of the nation's mineral resources for the benefit of all;
 - vi) take reasonable legislative and other measures, to foster conditions conducive to mining which will enable entrepreneurs to gain access to mineral resources on an equitable basis; and
 - vii) bring about changes in the current system of mineral rights ownership with as little disruption to the mining industry as possible.

1.3.3 The Present System: Views For and Against

Many differing views have been expressed in support of or against the current arrangements in respect of mineral rights and prospecting information.

1.3.3.1 Private ownership

i. Proponents of private ownership maintain that:

a. It has been and remains ideally suited to effective utilisation of South Africa's distinctive ore bodies, for example, by providing the absolute security of tenure necessary in the development of very deep gold mining along the West Wits line. The capacity to retain mineral rights securely for

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the development of new mining ventures when these become possible is a positive feature of private ownership.

b. Holding of mineral rights is a critical parameter in the valuation of a mining company by international investors. The company is valued according to its future potential ("blue sky") which depends on an ongoing flow of new projects derived from such mineral holdings.

c. Private ownership of mineral rights based in the law of property is preferable to a pure licensing system of rights based in administrative law and involving administrative discretion. Private ownership affords the absolute long-term security of tenure that attracts investment in exploration, mining and marketing.

d. South Africa has the ability to produce at a level far exceeding the world's ability to consume several commodities such as manganese, chrome, platinum and vanadium. Mineral rights in such commodities are held as part of long-term mining plans. Owners have a record of having expanded production in line with growth in demand and have also invested substantial funds in new product development and other forms of promotion to foster market growth.

e. Private ownership is consistent with a market economy and with an international trend towards reducing the direct role of Government in the mining industry.

f. Private ownership encourages trade in and utilisation of mineral rights, as is evident from the figures referred to in paragraph 1.3.1.2 above.

ii. Critics of private ownership of mineral rights argue that:

a. Minerals are part of the nation's endowment so that the State is the rightful custodian of this endowment.

b. South Africa (along with the USA) is out of step with other major mining countries, where public ownership of mineral rights has led to successful exploration and mining industries.

c. Private ownership of mineral rights suppresses exploration activity as well as the opportunity for alternative views to be taken of the economics of mining an unexploited ore body.

- d) It allows hoarding of mineral rights. As such, the system is a barrier to entry against potential investors.
- e) Complex and fragmented mineral right holdings and the multiplicity of owners in South Africa militate against new investment by prospective new entrants who encounter difficulty and cost in identifying holders of mineral rights and obtaining mineral rights.
- f) The system is inaccessible to small-scale miners, and inhibits the development of a vibrant junior mining sector.

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g) Private ownership of mineral rights limits equal and equitable access to mineral rights and resources.

1.3.3.2 State ownership

- i) Those in support of the transfer of privately-held mineral rights to the State contend that:
 - a) Transfer of mineral rights to the State will release mineral terrains for new entrants, which will stimulate private sector activity.
 - b) State control of mineral rights will remove difficulties in cost and delays surrounding fragmented mineral right holdings.
 - c) A system of state-owned mineral rights would enable the State to enforce the submission and release of exploration information, thereby avoiding duplication of exploration activities.
 - d) State ownership of mineral rights is more prevalent in the world than is private ownership of mineral rights.
 - e) State ownership will prevent the hoarding of mineral rights and allow equal and equitable access to potential investors, in particular small-scale miners.
- ii) Contentions raised against a transfer of mineral rights to the State are that:
 - a. Transfer of mineral rights to the State will require the payment of compensation, which would be an inappropriate use of the State's limited financial resources.
 - b. The blanket transfer of mineral rights to the State could easily lead to administrative difficulties in a system not geared to the management of mineral rights, extensive delays and hence a loss of investor confidence that could seriously damage the South African mining industry.
 - c. There is no indication that the transfer of mineral rights to the State will automatically result in more successful exploration and mining. It is argued that in South Africa there is evidence to the contrary in that state ownership of mineral rights has made these rights subject to policies that have impeded rather than promoted mineral development. As indicated above, it has been estimated that two-thirds of the mineral rights in respect of which prospecting and mining activities are conducted are privately held. Management of deposits that will be brought to account in the future requires a long-term perspective attuned to changes in technology and markets that is more likely to be found in the private sector.

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- d. State ownership based in a system of administrative law offers less security than a system of private ownership based in the law of property, and is susceptible to inefficiency and corruption.
- e. A bias towards state ownership would run counter to the Government's philosophy and policy on competition and privatisation.
- f. Prospecting information and mineral rights are separate forms of property. Ownership of the latter does not automatically confer title to the former.

1.3.3.3 Disclosure of prospecting information

In relation to prospecting information there are broadly two contending views. On the one hand, it is argued that more data on prospecting results should be made publicly available as a resource for future exploration efforts by new prospectors and prospectors with new techniques. Against this it is held that prospecting data are the product of effort and investment by prospecting companies, the data constitute property that can be bought and sold and an incentive should be provided for the prospecting effort to be undertaken by protecting the confidentiality of the data for a reasonable period. As a further complication, contentions in support of the public release of prospecting data after fixed periods ignore the nature of prospecting programmes that do not have a readily determinable point of completion.

1.3.4 Tax on Mineral Rights

- i) One view is that a tax should be imposed on privately held mineral rights to open access to such rights. Such a tax would not be payable by operating mines or where the retention of mineral rights is part of a long-term mining strategy that is in the national interest, or where there is active exploration taking place. If the owner of the mineral rights is unable or unwilling to pay a mineral rights tax, the rights may either be sold to a willing purchaser or at no cost to the owner be transferred to the State.
- ii) Opponents of such a tax reject the view that the rights would be better utilised if transferred to the State. They have also contended that it would be contrary to the Constitution to use a tax to induce taxpayers to surrender assets to the State without payment for these assets. In addition to questions about the constitutionality of such a tax, and whether it will achieve its objective, opponents of such a tax contend that there are practical difficulties in applying such a tax; for example, how could this be done equitably across a range of mineral rights where commercial values may differ greatly and which may be held by a multiplicity of holders? They argue that the tax would be contentious, wrongly burden the holding of rights intended for future use, raise the investment threshold, delay investment decisions, generate uncertainty about mineral right holdings and require considerable administrative effort. It could become a source of litigation, for example in so far as its application to property held in trust is concerned. In addition, such a tax directed at a policy purpose, as opposed to revenue

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generation, would be inconsistent with the guiding principles articulated by the Katz Commission and hence detract from the evolving coherence of the country's fiscal policy.

iii) It is also contended that, if a tax on mineral rights were introduced, expenditure on market development (such as R & D on possible new products and promotion of long-term growth in the market) incurred by the taxpayer should be allowed as a credit against the tax liability, in addition to the current value of past prospecting-related expenditures. Proponents of this view observe that ownership of mineral rights affords the long-term predictability of security of tenure on which major commitment to future development depends.

1.3.5 The Need and Capacity for Change

Whilst the Government recognises that the system currently in place has some positive features, it concludes that the *status quo* must be changed with a view to achieving the policy objectives set forth in paragraph 1.3.2 above. Government believes that changes will be implemented on an incremental basis. Notwithstanding changes to the current mineral rights dispensation, the State shall guarantee security of tenure.

1.3.6 Government Policy

1.3.6.1 Ownership of mineral rights

- i) Government recognises the inherent constitutional constraints of changing the current mineral rights system. However, in terms of the Constitution the State is bound to take legislative and other measures to enable citizens to gain access to rights in land on an equitable basis. In addition, it empowers the State to bring about land rights (including mineral rights) and other related reforms to redress the results of past racial discrimination. Furthermore, article 2(1) of the UN Charter of Economic Rights and Duties of the State grants to States full permanent sovereignty, including possession and disposal, over all its natural resources. Government therefore does not accept South Africa's current system of dual state and private ownership of mineral rights.
- ii) Government's long-term objective is for all mineral rights to vest in the State for the benefit of and on behalf of all the people of South Africa.
- iii) State-owned mineral rights will not be alienated.
- iv) Government will promote minerals development by applying the "use-it or lose-it"/"use-it and keep-it" principle.

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v) Government will take transfer of mineral rights in cases where a holder(s) of mineral rights cannot be traced or where mineral rights have not been taken cession of and are still registered in the name of a deceased person(s).

1.3.6.2 A new system for granting access to mineral rights

As a transitional arrangement in persuance of the objective stated in section 1.3.6.1 ii above, the following new system for granting access to mineral rights will apply:

- i) The right to prospect and to mine for all minerals will vest in the State.
- ii) Government will develop detailed legislative proposals for the introduction of the new system of access to all mineral rights. In developing such proposals provision will be made for:
 - a) guaranteeing the continuation of current prospecting and mining operations in accordance with the "use-it and keep-it" principle;
 - b) a transitional period to allow holders of prospecting, mining and mineral rights to licence the operations referred to in (a) above, as well as extensions which are necessary to provide for the continuation of such operations;
 - c) a transitional period to allow holders of prospecting, mining and mineral rights to licence *bona fide* intended prospecting and mining operations in cases where (a) and (b) above do not apply;
 - d) a general notification to allow holders of prospecting, mining and mineral rights to substantiate in respect of areas other than those contemplated in (a), (b) and (c) above, why licences for prospecting and mining should not be granted to another party in accordance with the "use-it and keep-it" principle;
 - e) granting of prospecting and mining licences to applicants without the consent of the holders of prospecting, mining or mineral rights who have not been licensed in terms of (b), (c) and (d) above;
 - f) security of tenure by granting prospecting and mining licences for specified periods which are capable of cancellation or revocation only for material breach of the terms and conditions of the licence;
 - g) registerable prospecting and mining licences which will be transferable with the consent of the State;

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- h) the holder of a prospecting licence to be entitled to progress to a mining licence on compliance with prescribed criteria;
- i) annual minimum work and investment requirements to discourage the unproductive holding of prospecting and mining licences;
- j) a retention licence which may, upon written application, be granted to an applicant in cases where the applicant, having explored the area and established the existence of an ore reserve which is, at the time of completion of the exploration programme, considered to be uneconomical due to prevailing commodity prices (market conditions) or where the exploitation thereof might lead to market disruption not in the national interest. Such licence will enable the holder thereof to retain the reserve without the commitment to minimum work and investment requirements. The licence will be granted for a limited period in respect of the property concerned;
- k) precluding the granting of a prospecting or mining licence over an area in respect of which a currently valid prospecting retention or mining licence is held for the same mineral;
- I) predetermined standard terms and conditions, for all prospecting and mining licences;
- m) the reduction, as far as possible, of discretionary powers by applying standard requirements or objective criteria;
- n) payment of prospecting fees or royalties by the holder of the prospecting or mining licence to the registered holder of mineral rights. Such prospecting fees or royalties will be determined by the State after consultation with the registered holder of the mineral rights. In determining such fees and royalties, prospecting fees and royalties payable to the State will be used as a guide. The quantum of prospecting fees and royalties will be internationally competitive and will not inhibit the initiation of new projects;
- o) payment of a surface rental, determined by the State after consultation with the landowner, by the holder of a prospecting or mining licence to the registered land owner; and
- p) the processes of considering the granting of a prospecting or mining licence and the approval of an environmental management programme to run concurrently and to grant the prospecting or mining licence and approve the environmental management programme simultaneously.

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iii) Persons, including their successors in title, or assigns or nominees, who could lay claim, under section 43 of the Minerals Act, 1991, to the exclusive right to prospect for a mineral to which the right was reserved to the State, shall after the lapsing of the period that ended on 31 December 1996, or the approved longer period, no longer be deemed to be the holder of such right.

1.3.6.3 Reconnaissance work

A non-exclusive permission for broad-based, non-destructive exploration will be implemented. Such permissions will be for a limited period in respect of the area required. A reconnaissance permission will not entitle the holder thereof to a prospecting or mining licence.

1.3.6.4 Disclosure of prospecting information

It will be a condition of any prospecting licence or reconnaissance permission that all information and data from prospecting shall be submitted to the State after completion or abandonment of any particular prospecting activity. The State will release such information to the public at any time from the date of submission of such information unless the prospector retains a prospecting retention or mining licence in respect of the land concerned or an application therefor is pending. Such information submitted to the State will be used to create a national exploration data base.

1.3.6.5 Data base of mineral rights holdings

Government will through the Departments of Land Affairs and Minerals and Energy seek to obtain the aditional resources which will be necessary in order to compile a readily-accessible data base.

1.3.6.6 Disincentive for non-utilisation of mineral rights

Government will investigate the feasibility of imposing disincentives which would be intended to discourage the non-utilisation of privately-owned mineral rights. Such disincentives will not apply in respect of areas where currently valid prospecting, retention or mining licences are held. Such investigation, which will be undertaken by the Department of Minerals and Energy in association with the Department of Finance, will take into account the findings of the Katz Commission.

1.4 Small-scale Mining

1.4.1 Background

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- i) A flourishing small-business sector usually increases competitiveness in an economy and is an efficient vehicle for the creation of jobs. The fall in the real price of minerals has led to the closure of numerous large-scale operations. Well-managed small-scale mining has the potential to take over and mine economically where large-scale mining is unable to operate profitably. In this way small-scale mining can make a meaningful contribution to the total global production.
- ii) The development of small-scale mining alongside mining in underdeveloped regions would also increase the portfolio of minerals being produced and could lead to the exploitation of resources that would otherwise be sterilised. In addition, it could provide a channel for increased access to the mining industry.
- iii) For the sake of clarity, the concept of small-scale and artisanal mining needs to be defined. There are significant potential environmental and health and safety problems associated with artisanal mining, which is often the only means of subsistence available to individuals. By artisanal mining is meant small-scale mining involving the extraction of minerals with the simplest of tools, on a subsistence level. There is no generally agreed definition of the term small-scale mining although it is often defined with regard to mine's output, capital investment, numbers employed or managerial structure. Small-scale mining is a relative term; thus the choice of limiting criteria to distinguish between small and larger-scale mining (such as production rate, capital and labour employed) will differ from commodity to commodity and from country to country. In South Africa, small-scale mining ranges from very small operations that provide subsistence living (artisanal mining), to the "junior" companies for which revenue is such that subsistence living is not the prime motivator.
- iv) In many countries with large mining industries, both small and large exploration and mining companies compete aggressively and successfully side by side. This allows for the exploitation of small (low capital) and large (high capital) projects and provides opportunities for more entrepreneurial operators.
- v) Worldwide, it is apparent that many new and major ore deposits have been located by small and lean exploration companies, who make decisions efficiently and rapidly. Typically these companies locate deposits and either sell them off to larger companies or, because they wish to be involved in the mining phase, enter into joint ventures with larger companies which provide expertise and/or capital to develop the project. This provides a healthy synergy between large and small operators.
- vi) The interests of the country and the community demand that all forms of mining, whether large, small or artisanal, should be subject to the same requirements in respect of licensing, safety, health and the environment.
- vii) Small-scale mining already takes place on a sizeable scale in South Africa. Opportunities for small-scale mining projects are found mainly in gold, diamonds,

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coal, industrial minerals and in minerals derived from pegmatites. These opportunities are often confronted by problems, such as:

- a) access to mineral rights the present South African mineral rights ownership system is seen by many as a major blockage in the development of small-scale mining.
- b) access to finance financiers are seldom willing to participate in small-scale mining ventures which often provide limited security and financial returns.
- c) incoherent structure there is a lack of appropriate structures that assist small-scale mining development.
- d) location of operations far from major markets.
- e) lack of management, marketing and technical skills new small-scale mine operators face technical barriers to participate in mining, including lack of skills in dealing with aspects such as complex metallurgical processes, practical mining problems and business skills.

1.4.2 Intent

Government will encourage and facilitate the sustainable development of small-scale mining in order to ensure the optimal exploitation of small mineral deposits and to enable this sector to make a positive contribution to the national, provincial and local economy.

1.4.3 Policy Requirements

1.4.3.1 Views of small-scale miners

- Small-scale miners require information on the availability of mineral rights and mineral deposits.
- ii. Access is required to mineral rights and to the surface areas necessary to exploit these rights.
- iii. Unfragmented and adequate information is required on mineral regulations, geology, mining and environmental aspects and mineral marketing.
- iv. Technical assistance and training is required for small-scale miners in the broad spectrum of mineral-related activities.
- v. Access to investment financing is required.

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- vi. Regulations in respect of mining should be relevant, understandable and affordable to the small-scale miner and should be enforced in a site-specific manner.
- vii. Administrative procedures should be simplified and speeded up.
- viii. Institutional research and development in respect of all the aspects of mineral development and exploitation relevant to small-scale mining is required, as well as the transfer of this technology to small-scale miners.
- ix. Tax and royalties rates, levies and financial guarantees for rehabilitation should not constrain the development of small-scale operations.
- x. An integrated and co-ordinated approach is required from all the government departments and other agencies to promote and develop small-scale mining activities.
- xi. A co-operative and supportive approach towards the small-scale mining sector is required from the other sectors of the mining industry.

1.4.3.2 Other views

- i) Minimum standards in respect of the environment should be maintained for all mining operations.
- ii) Other land-use options should not be curtailed by small-scale mining activities.
- iii) Health and safety standards and the rights of workers should be maintained in small-scale mining operations.
- iv) Development of the mineral potential of especially the underdeveloped regions of the country is required.
- v) Communities should be consulted regarding mineral development and should enjoy lasting benefits from such developments.
- vi) Government should promote and encourage small-scale miners to operate within sound business principles.
- vii) The deleterious effects of artisanal or subsistance mining on the environment and on safety and health elsewhere in the world, dictates the necessity for research in this area. Meanwhile, resources need to be employed by the State to control artisanal mining as effectively as possible.

1.4.4 Government Policy

1.4.4.1 Mineral rights

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Information on mineral rights and mineral deposits available for development will be made accessible, particularly for the benefit of small-scale miners.

1.4.4.2 Access to finance and technology

- i) Access to funding for small-scale mining will be encouraged and facilitated through appropriate and targeted institutions.
- ii) The costs of state advice and support for the small-scale mining sector will be weighed against the benefits of the application of such support to other mining or non-mining activities.
- iii) The Department of Minerals and Energy (DME) will co-ordinate needs-driven research by the Science Councils and ensure that this information and technology is accessible to the small-scale mining sector.
- iv) The DME, in consultation with private industry, organised labour, non-governmental organisations, tertiary institutions, research organisations and foreign aid agencies, will investigate the establishment of training facilities for small-scale miners, not only in South Africa, but in the region as a whole.
- v) Information on all aspects relating to mineral development and exploitation will be made available by the DME by means of a "one-stop shop" approach.
- vi) All spheres of government and development agencies will work towards coordinating their activities in respect of the promotion of small-scale mining activities. Municipalities in particular will be encourage to support the development and emergence of small-scale mining through appropriate Local Economic Development strategies.
- vii) The capacity of the DME will be enhanced to efficiently facilitate small-scale mining support on the broad spectrum of activities involved in such endeavours. The DME will further facilitate the establishment of a self-sustaining institutional support mechanism for small-scale mining.
- viii) Government will facilitate the mutually beneficial co-existence of big and small-scale mining operations.

1.4.4.3 Regulation and administration

- i) Mining regulations will be administered consistently, while adopting an approach of guidance and advice towards small-scale miners.
- ii) The DME, in conjunction with other relevant Government departments, will streamline the regulatory and administrative procedures in respect of mineral exploration and exploitation.

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iii) Health and safety standards will be maintained in small-scale mining operations.

1.4.4.4 Environmental management

- i) Small-scale mining, like the rest of the mining industry, will be required to adopt measures that will promote environmental sustainability by means of the application of consistent standards and acceptance of the "polluter pays" concept. All the policy principals contained in Chapter four (Environmental Management) will also apply in the case of small-scale mining.
- ii) Government will support the provision of training and skills development for small-scale miners in environmental management.
- iii) Intensive environmental management guidance will be provided in areas where there is a high concentration of small-scale miners.
- iv) Financial guarantees for rehabilitation will be flexible and site specific.

1.5 Mineral Beneficiation

1.5.1 Background

- The term beneficiation, used broadly to describe the successive processes of adding value to raw materials from their extraction through to the sale of finished products to consumers, covers a wide range of very different activities. These include large-scale and capital-intensive operations like smelting and technologically sophisticated refining as well as labour-intensive activities such as craft jewellery.
- ii. Through adding value or beneficiating mineral resources a country can maximise the rent it derives from exploitation of its natural resource base and have it serve as a foundation for further industrial development.
- iii. For many decades, where there have been viable opportunities, the mining industry has invested in mineral beneficiation. However, South Africa has the potential to increase the proportion of mineral output that is beneficiated by virtue of its large reserves, technological skills and low energy costs.
- iv. That South Africa has an abundance of raw materials available for beneficiation is not sufficient, or even necessary, for beneficiation to take place economically here. Other factors on the demand side need to be taken into account too, of which proximity and access to markets are the most weighty.
- v. Economic and fiscal certainty is required for the long-term planning needed for developments of the magnitude of mineral beneficiation projects.

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- vi. Raw materials prices paid by local beneficiators should not place them at a disadvantage in relation to overseas competitors.
- vii. Stable and competitive tariffs for electricity and the transport of beneficiated products are required.
- viii. Hurdles to beneficiation include a limited local market for beneficiated products, high capital costs and a lack of technology in certain fields.
- ix. Due to a combination of factors, the real prices of numerous minerals have declined over the past four decades, leading to a general deterioration in the terms of trade for raw material exporting countries, as well as appreciable volatility in export revenues.

1.5.2 Intent

The aim of the policy will be to develop South Africa's mineral wealth to its full potential and to the maximum benefit of the entire population. Government, therefore, will promote the establishment of secondary and tertiary mineral-based industries aimed at adding maximum value to raw materials.

1.5.3 Policy Requirements

1.5.3.1 Views of the mining industry and minerals industry

- i. Beneficiation projects should be initiated on the basis of market forces and decisions taken by individual companies pursuing well-considered business objectives.
- ii. Demand-side factors, such as relationships with existing customers, should be taken into account in respect of mineral beneficiation.
- iii. Measures instituted to promote mineral beneficiation should not be detrimental to the international competitiveness of the mining industry in respect of unbeneficiated mineral exports.
- iv. Raw materials prices should be determined by the market and not by Government.

1.5.3.2 Other views

- Due to the risks inherent in large-scale mineral beneficiation projects, supply-side incentive measures should be instituted by Government to promote value-adding activities.
- ii. Policies and regulations that constrain the acquisition and ownership of precious metals and minerals by jewellery manufacturers should be reviewed.

1.5.4 Government Policy

i) A greater degree of co-operation and co-ordination will be established between the Departments of Minerals and Energy and Trade and Industry in respect of mineral beneficiation.

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- ii) In order to promote mineral beneficiation, efficient supply-side measures will be introduced, such as lower royalty rates for projects that include beneficiation. Qualification for such incentives will, however, require a commitment to promote further local downstream beneficiation through, inter alia, export parity pricing of products.
- iii) Government is committed to promote investment in mineral beneficiation activities through ensuring competitive and stable costs of public services and goods, such as electricity and transport.
- iv) The State will continue to support research with a view to developing new or improved beneficiation techniques and to developing new applications for locally produced mineral products.
- v) Non-confidential information that could promote the beneficiation of South Africa's minerals held by Government departments and parastatal research organisations will be effectively disseminated to the private sector.
- vi) Science Councils and Government departments will endeavour to establish joint-venture research and training programmes with universities and the private sector in order to produce the necessary skilled and productive manpower required for mineral beneficiation developments.
- vii) Decisions regarding beneficiation projects will be based on sound economic and market principles, monitored by the Department of Minerals and Energy (DME).
- viii) Prices for minerals and processed mineral products will be determined by the market.
 - ix) Policies and regulations that constrain the downstream development, for example in the local jewellery manufacturing industry, will be reviewed by the DME and other departments and institutions involved.

1.6 Minerals Marketing

1.6.1 Background

 South Africa possesses an exceptional mineral endowment. The role that mining plays in the economy and the share that minerals contribute to exports, define South Africa as a minerals-based economy.

 The minerals industry energetically promotes, markets and sells its products domestically and internationally on competitive markets.

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1.6.2 Intent

Mineral marketing policy will be based on market principles. Government's role will be supportive, and intervention will generally be limited to addressing market failures.

1.6.3 Policy Requirements

1.6.3.1 Views in favour of state intervention in marketing

- i. Government intervention in respect of minerals marketing should be limited to protecting the national interest.
- ii. Transfer pricing should be dealt with by law enforcement.
- iii. There may be merit in researching co-ordinated marketing of certain commodities as a means to increase foreign exchange earnings.
- iv. The potential role of a mineral marketing audit office should be researched.
- v. Consideration should be given to a small levy on sales to fund market development efforts.

1.6.3.2 Views against state intervention in marketing

- The view that the State could match the marketing and sales performance of the private sector is contradicted by experience elsewhere in the world.
- ii. Government intervention in minerals marketing is unwarranted and harmful and is emphatically opposed by mining companies.
- iii. The establishment of a minerals marketing audit office is not necessary. The Reserve Bank has sufficient statutory power to regulate the flow of funds into and out of the country.
- The imposition of a levy on sales is opposed as an unnecessary additional form of taxation.
- v. Minerals marketing is a private sector activity that is best handled by the producers themselves as has been done successfully throughout the years. There is no necessity for nor benefit in the establishment of a statutory minerals promotion body.

1.6.4 Government Policy

- i) The marketing of South African minerals will be determined by market forces. State intervention will generally be limited to addressing market failures.
- ii) Barriers, economic and otherwise, to mineral exports will be identified and appropriate strategies for their removal will be devised. All measures which restrict the sale of South African minerals on foreign markets will be opposed.

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- iii) Transfer pricing will be dealt with by the application and enforcement of laws. To this end co-operation and co-ordination will be established between the Department of Finance and the Department of Minerals and Energy.
- iv) Government will encourage and support market development by producers.

1.7 Research and Development

1.7.1 Background

- i. South Africa's diversity of mineral deposits poses a spectrum of technological challenges for the country's mining industry. World leadership has been achieved in the technology and practices to exploit the deep, complex and difficult mineralogy of many of South Africa's unique resources. Innovative solutions have been developed by the established mining houses and research institutions.
- ii. Research and development in the mineral industry needs to conform to the development of a comprehensive science and technology policy that will address the country's needs. Policy in this regard is set out in the Science and Technology White Paper and tackles issues such as directing the country's research and development effort towards addressing the needs of its citizens, the balance between applied and fundamental work, redressing past discrimination in access to training related to research and development and the methods of funding these activities.
- iii. A relatively large number of stakeholders representing a variety of disciplines perform research and development activities for the minerals and mining industry and these efforts need to be synergistic and complementary.
- iv. The State is involved in research and development both as part of the national scientific and technological effort and on behalf of the industry through the CSIR, Mintek and the Council for Geoscience as well as at universities and technikons.
- v. The Science Councils form part of the technology bridge between mining operations and available science, engineering and technology. It is here that the State's contribution is greatest.
- vi. Co-operative research on health and safety is essential. The Leon Commission has commented on the role of the Safety in Mines Research Advisory Committee (SIMRAC) that the selection of research fields reflects a failure to apply a rigorous needs-based assessment and to carry out research related to occupational health.
- vii. In instances where mining houses have identified advantages they have cooperated on research and development activities.
- viii. Mining companies remain committed to research and development on process cost reduction and customer satisfaction, which serves their own interests and is funded by themselves, whilst recognising the potential contribution of user-influenced public sector research for common interests.

1.7.2 Intent

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Government will undertake and promote research, technology development and technology transfer that will stimulate the optimal development of the country's resources in the longer term and ensure that the industry remains competitive.

1.7.3 Policy Requirements

1.7.3.1 Views of the minerals industry

i. Research and development undertaken by the State should be user influenced and complement private sector activity.

ii. Funding for the work of SIMRAC is provided exclusively by the mining industry. However, the Chief Inspector of Mines has control over the allocation of such funds and no limit exists on the funding for SIMRAC that the Inspector may demand of the industry. Such research should be funded in good part by Government. The costs of administering SIMRAC are to be borne by the public in terms of the Mine Health and Safety Act.

1.7.3.2 Other views

- i) Appropriate fiscal incentives for research and development need to be developed.
- ii) Focused and co-ordinated research on applied economic geology should be supported by Government and industry to attract new exploration companies to South Africa and locate new ore deposits.
- iii) There should be a provision within the Mine Health and Safety Act to make levy funds available for the administration of SIMRAC activities.
- iv) Capacity relating to the minerals and mining industry within various research institutions should be developed.

1.7.4 Government Policy

- i) Research and development efforts will be needs-driven and directed to develop solutions in exploration, mining, processing, beneficiation and environmental conservation and rehabilitation of the environment as well as to satisfy the needs of global customers and to exploit the value adding potential of the country's minerals. This applies to large and small-scale mining.
- ii) The recommendations of the Leon Commission on the restructuring of SIMRAC, ie the need for competent research management and overseeing of its programmes, will be implemented.

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- iii) Research on occupational health in the mining industry will, as recommended by the Leon Commission, receive due attention as part of the mine health and safety research programme.
- iv) A system of matching grants will be considered for funding research and development projects.
- v) Focussed and co-ordinated research on economic geology will be supported by Government and industry to attract exploration investment to South Africa.
- vi) Co-operation between the various mining and mineral processing research and development institutions will be encouraged to make best use of existing facilities, to promote collaborative research efforts, to promote technology transfer and to ensure that minerals-related research and development is conducted in accordance with the country's science and technology policy and national objectives for the minerals industry. The results of the technology foresight exercise being conducted by the Department of Arts, Science, Culture and Technology will contribute to this endeavour.

Chapter Two:

PARTICIPATION IN OWNERSHIP AND MANAGEMENT

Past legislation and practices have inhibited black ownership of assets, in mining as in other of the country's principal producing sectors. While various initiatives are under way to introduce black investors into the industry, ownership of the main mining companies remains as yet essentially unchanged. A long-term perspective is needed because of the difficulties of raising the large capital sums involved.

Similarly, workplace discrimination (legislated in some cases) obstructed the advancement of black people into middle and senior management positions in the mining industry. Progress has been made in recent years, both on the mines (notably via apprenticeship and other training programmes) and in head offices. But the impact will take some years to start being really visible because of the long periods needed for employees to acquire the practical experience required for promotion.

Black participation in ownership and management of the mining industry will have special political significance for South Africa's development as a market-based democracy.

2.1 Background

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- i) Government is unshakeable in its commitment to removal of racial discrimination in the workplace, in mining and elsewhere, through the bill of rights entrenched in the Constitution, as well as other supportive legislation.
- ii) In similar spirit, Government believes that it will be profoundly in the interests of the economy for the mining industry to have a wider spread of ownership and to be regarded with pride by South African society in general.
- iii) The Labour Relations Act (LRA) and other relevant legislation will assist in eliminating racially discriminatory practices at all levels within the mining industry. Mining companies have also taken steps to remove barriers to the advancement of black people and women in the industry. It will, nevertheless, require a considerable period of time before previously excluded groups can gain the technical and academic qualifications and experience that are required for the exercise of high level management and technical responsibilities in the mining industry. Government will continually monitor progress in addressing the racial and other imbalances and review whether intervention targeted at the mining industry is required.
- iv) The Government has decided not to embark upon a programme of nationalisation to reverse ownership patterns in the mining sector.
- v) The Labour Market Commission has recommended that steps be taken to facilitate worker participation in the organisation of work, as provided for in the LRA. These measures should create smooth industrial relations and facilitate workplace efficiency.
- vi) The Mine Health and Safety Act, 1996 embodies a commitment to building a culture of co-operation in the workplace by establishing a range of tripartite structures. At mine level, health and safety committees consisting of employee and management representatives will promote workplace democracy as well as mine health and safety.

2.2 Intent

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Government will encourage changes leading to equity of opportunity in respect of access to ownership and management of the mining industry.

2.3 Policy Requirements

2.3.1 Views concerning previously disadvantaged groups

i. The State should take a constructive interventionist role in altering the patterns of ownership in the industry and promoting black ownership at all levels.

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ii. There should be a Workplace Anti-Discrimination Act that provides for an official audit of the extent of racial discrimination at every mine and puts in place a procedure, backed by law, to remove racial discrimination.

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- iii. The South African mining industry is heavily dominated by a small number of mining houses, all of which are white owned. Business ownership and control in the country in general, and particularly in the mining industry given its complexion should be deracialised. The mining industry needs to demonstrate rapid, visible and significant transformation in line with the rest of South African society.
- iv. By virtue of their contribution to insurance and pension funds, mine employees and black people in general already have significant financial interests in the industry. Such financial interests should be used to secure significant participation in the control of mining companies through exercising governance rights of shareholders.
- v. Changes in ownership to achieve a broader spread as well as greater participation in managing mining companies on the basis of ownership should be promoted through the development of Employee Share Ownership Participation Schemes (ESOPS). Criteria used in developing ESOPS in the mining industry need to provide for genuine participation in managing operations, be of sustained value rather than linked to operations with a short life and be tailored for low income workers. Corporate initiatives around ESOPS are hampered by Income Tax laws and the Companies Act which should be amended so as to remove obstacles to such schemes.
- vi. Due to the concentrated ownership that characterises the mining industry and in recognition of the long time that will be required for deracialisation of ownership to occur through market forces, specific initiatives are required to achieve effective deracialisation. A new form of corporate governance is required that will create conditions for effective employee participation through a system of codetermination.
- vii. Development of the small-scale mining sector resulting from companies disposing of unwanted properties to black-owned companies or through the State purposefully allocating its mineral rights to black-owned companies will not produce genuine economic empowerment as this will be confined to small deposits or to future mining and will not address the inequity in the present distribution of mining industry ownership.

2.3.2 Views of the investment community and mining companies

- i. Participation and ownership issues are of general application and should not be at the core of mining and minerals policy.
- ii. Market forces dictate ownership of mining companies. Investment in public companies is open to everyone. Principally via insurance and pension funds, people of all races already have significant financial interests in the industry.
- iii. The evolution of a wider spread of ownership will take place through market processes. Over the past few years a number of black-led financial companies have emerged with the resources to get involved in the large-scale sector, and

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- various transactions are under consideration in the small-scale sector too. Some large corporations are actively facilitating these processes. It is only a matter of time before such developments come to fruition on a meaningful scale.
- iv. Removal of discrimination is already well advanced via legislative and regulatory change supplemented by education, training, work reorganisation and other corporate initiatives.
- v. In general, especially given the country's demographics, effective participation by blacks in ownership and management will be far better achieved by encouraging investment and growth rather than by directives and controls.
- vi. Consequently, while greater such participation is both essential and welcome, there is no case for government intervention to achieve it. Radical changes to the system of corporate governance are similarly unwarranted: generic reforms are already well under way in the light of the 1995 report of the King Committee on Corporate Governance.

2.4 Government Policy

- i. Government will continuously promote a wider spread of ownership and seek to facilitate acceleration of the changes that are already under way.
- ii. Consequently Government will consider the introduction of specific initiatives such as those set out below:
 - a) Government will facilitate steps to deracialise business ownership and control by means of focused policies of black economic empowerment. In the mining sector, State intervention through parastatal development finance institutions (including the Industrial Development Corporation and the Development Bank of SA) to finance investment in new and existing mining ventures in partnership with black companies will be encouraged.
 - b) Employee Share Ownership Participation Schemes are a practical vehicle to promote a broader spread of ownership and participation in industry. Government will facilitate such changes by adjusting the administration of tax and company law to reduce obstacles to establishing ESOPS for low income workers. (The third Interim Report of the Katz Commission "very much supports the objective of greater employee share ownership in South Africa, " and states that ESOPS should include "the entire labour complement of a company ... particularly employees at the lower level of the organisation").

iii) Government will encourage real worker participation in the management of all mines.

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Chapter Three:

PEOPLE ISSUES

The mining industry provides jobs for over half a million people directly, and for many more when both up- and down-stream multiplier effects are taken into account. The industry has created towns and nodes of economic development throughout the country. Because of the nature of the work, especially in the very deep mines, the industry has provided large numbers of employment opportunities for less skilled workers, from South Africa itself and from the region.

The labour situation in mining has been associated with the most controversial aspects of colonial and apartheid rule. These include pass laws, compounds, the migrant labour system, the reservation of skilled work for white people, and the denial of trade union rights to black workers up until 1982. The special control of mine labour and application of racial domination in the industry pre-dates the apartheid era by three-quarters of a century.

Reform began, slowly at first, in the early 1980s. While the process of change has accelerated in the past few years, the legacy of decades of discriminatory practice cannot be eradicated overnight - indeed the impact of some reforms will take a good many years to be fully visible.

Across the labour market as a whole, Government has embarked upon a programme of legislation that will ensure that the momentum of change is maintained. The tripartite approach embodied in the National Economic Development and Labour Council (NEDLAC) and other relevant statutary bodies should help underpin the process of constructive engagement among the concerned parties.

Improving relationships between people in the industry, allowing opportunities for human development and addressing the need for a safer and more healthy working environment are essential if the mineral wealth of the country is to be used to its greatest potential. At the same time, the industry has shed almost a third of its jobs in the last eight years and this trend of shrinking employment levels, in the gold sector in particular, is likely to continue, although its timing and scale cannot be accurately anticipated. A major challenge lies ahead in managing the social consequences of downscaling in the industry - which extends to linked industries and to urban and rural communities all over [S] southern Africa.

3.1 Mine Health and Safety

3.1.1 Background

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i. The current fatality, injury and disease rates in the South African mining industry are unacceptably high.

ii. Following the 1995 report of the Leon Commission of Inquiry into Health and Safety in Mines, Parliament has passed the Mine Health and Safety Act, 1996. It is hoped that this will lead to a significant improvement in the health and safety profile of the South African mining industry.

- iii. At national level, tripartite institutions have been established in terms of the Act.

 These institutions will continually influence policy development and law on matters relating to health and safety in line with the provisions of the Mine Health and Safety Act:
 - a) The Mine Health and Safety Council will advise the Minister of Minerals and Energy on health and safety at mines.
 - b) The Mining Qualifications Authority will advise the Minister of Minerals and Energy on education and training policy in the mining industry, in line with the Mine Health and Safety Act of 1996 and the South African Qualification Act of 1995.
 - iv) The Mine Health and Safety Inspectorate has been restructured as a separate branch under the Chief Inspector, within the Department of Minerals and Energy.
 - v) At mine level, the manager is required by the Act to develop and implement a health and safety policy, based on the officially approved policies set at national level and in consultation with health and safety committees at the mine which include management and employee representatives.
 - vi) The health and safety policies that are developed at national level and mine level are implemented within a context that is laid down by the Act:
 - a) In pursuance of a health and safety culture each mine must establish a policy that will incorporate the employees' rights set out in the Mine Health and Safety Act:
 - 1. the right to representation and participation;
 - 2. the right to education and training;
 - 3. the right to health and safety information;
 - 4. the right to leave a dangerous working place.
 - b) All employees have the responsibility to:
 - take care of their own health and safety and safety of others who may be affected by their activities;
 - use and take proper care of protective clothing, and other health and safety facilities and equipment provided for that purpose;
 - report any situation which presents a risk to the health or safety of persons;

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- comply with the provisions of the act.
 - vii) Previous legislation did not, in practice, address the occupational health care and compensation problems of mineworkers.
 - viii) The spread of HIV/AIDS through the workforce is likely to be a feature of the mining and other industries over the next decade and beyond.
 - ix) There are health and safety problems associated with small-scale mining which the current legislation and government policies do not adequately address.

3.1.2 Intent

Government will promote healthy and safe working conditions at all mines and, in accordance with national health policies, ensure that mines deal humanely with the health consequences of work in the mining industry.

3.1.3 Policy Requirements

3.1.3.1 Views of the employers

- i. Policy should have as its objective the creation of an affordable, equitable and sustainable health-care system for employees.
- ii. It is imperative that regulations governing safety in mines should be realistic and practically enforceable and are focused on areas where they are most needed.
- iii. Health and safety in mines should be regulated by Acts of Parliament.
- iv. Employees must accept the obligation to comply with safety standards.
- v. Government should develop a national HIV/AIDS plan in consultation with all stakeholders.

3.1.3.2 Views of labour

- i. Trade union representatives should be included in decision making on health and safety matters.
- ii. Health and safety training for employees should take a priority position in the training programmes of the mines.
- iii. The capacity of the Department of Minerals and Energy to deal effectively with health and safety issues needs to be upgraded urgently.

3.1.3.3 Other views

i) The State must recognise the cost to society and especially to rural communities of disabled and ill mineworkers and ex-mineworkers. It must be recognised that

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these persons have little or no chance of re-employment and must rely on disability payments or pensions.

ii) The State must recognise the health and safety aspects associated with smallscale mining.

3.1.4 Government Policy

- Government will expedite the full implementation of the Mine Health and Safety Act which makes the employer primarily responsible for the protection of the health and safety of employees.
- Government will, in consultation with employers and labour, develop a ii. programme in the mining industry that ensures the physical, psychological and vocational rehabilitation of disabled workers to enable them to earn a living.
- A national database on occupational health will be developed by the Department iii. of Minerals and Energy in collaboration with the Department of Health that reflects the prevalence and incidence of occupational disease among mineworkers and ex-mineworkers. (Policy in regard to currently employed mineworkers will be developed by the Mine Health and Safety Council (MHSC) in terms of the Mine Health and Safety Act, Policy for ex-mineworkers will be developed by the Department of Health in consultation with the MHSC).
- Government will, in consultation with employers and labour, review the system of iv. compensation payouts to mineworkers and ex-mineworkers in the light of increases in the cost of living.
- The system of implementing proper medical care for disabled and diseased ex-٧. mineworkers will be reviewed
- A coherent and comprehensive policy towards HIV/AIDS will be developed by vi. the State in consultation with the stakeholders as part of a national policy. Government will address the manner in which epidemiological research into HIV/AIDS is conducted; the manner in which mineworkers are tested, and counselled, educated and treated; and specifically ensure that no pre-employment testing for HIV/Aids is conducted and that workers with HIV/AIDS are not discriminated against.
- The International Labour Organisation Safety and Health in Mines Convention vii. will be referred for consideration to the National Economic Development and Labour Council and the MHSC before ratification by Government.
 - viii) Whilst maintaining health and safety standards in the small-scale mining sector, Government will review current legislation to ensure that the relevant provisions are practically applicable.
 - ix) Government has accepted that a properly structured system of administrative penalties could be more effective than a system of criminal enforcement in achieving the ultimate goal of the Mine Health and Safety Act, which is to improve health and safety in the mining industry. In this regard, Government will, in consultation with employers and labour, introduce an appropriate system of

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administrative penalties into the Act to replace, in respect of certain offences, the current system of criminal sanctions.

3.2 Human Resource Development

3.2.1 Background

- i) The mineral industry has been characterised by racism in past practices of job reservation and in restricted access to training and advancement. Problems that are present, but not confined to the minerals industry, are a poorly developed human resource base and a concentration of skills and positions of responsibility in the hands of whites.
- ii) The advancement of black workers and professionals into positions of seniority and into management in the mining industry has been limited.
- iii) The majority of mineworkers have not had access to education and training opportunities and, as a result, the majority are functionally illiterate. This situation has a negative impact on safety and health standards and on productivity.
- iv) In recent years, many mining companies have made efforts to redress past discrimination and to ensure that individuals with potential have the opportunity to reach higher levels of responsibility in the industry. Although aggregate statistical evidence is not yet to hand, individual mining houses report that a good majority of their apprentice artisans, learner-miners and other trainees are black and that, given the country's demography, this situation will continue into the foreseeable future. Over and above expenditure on training for purposes of ensuring a more productive and safer workforce, individual mining companies have invested in the education of communities connected to their activities. Up until now, training provided by mining companies has been, perforce, fragmented and lacks national standardisation. This situation is being addressed by the South African Qualifications Authority Act.
- v) The Minc Health and Safety Act provides for the establishment of a Mining Qualifications Authority (MQA) which will advise the Minister of Minerals and Energy on education and training policy in the mining industry.
- vi) A more comprehensive concept of human resource development which aims to have a more efficient, productive and better paid workforce through education and training is being adopted by all role players. This will upgrade the quality of life of the entire workforce.
- vii) The Leon Commission has found that it is unsatisfactory to use Fanagalo as the language of the mines, because the language has a very limited vocabulary. While it may be satisfactory for giving simple commands it is quite inadequate to

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convey the nature and extent of the dangers that lurk beneath the surface, the source of such dangers, and how best to avoid them.

3.2.2 Intent

Government will encourage, support and facilitate human resource development in the mining and mineral industry.

3.2.3 Policy Requirements

3.2.3.1 Views of the employers

i. Primary responsibility for education from the basic to the advanced level lies with the State through the academic and vocational education system.

ii. For a competitive industry, South Africa needs an education and training system which provides a high quality secondary and tertiary education to meet the industry's operational and strategic needs in a cost-effective manner. The learning system should provide employees with flexible skills and attitudes to contribute to the profitability and safety of the enterprise.

3.2.3.2 Views of labour

i. Full union participation in structures dealing with education and training issues, from mine level to industry level, is essential.

ii. Education and training needs to incorporate a new set of values reflecting

democratic change in the country.

iii. Education and training programmes provided by the unions should be recognised by the State and by mine employers. Union committees should have access to proper facilities from which to conduct their duties in the workplace. They should have access to training venues and equipment in order to conduct steward and membership education and training.

iv. Educational subsidies, including contributions from the mining industry, should be made available for the study of disciplines related to mining in line with

general policies on support for technical and vocational training.

v. An industry training fund should be established via a small training levy on the mining industry wage bill. Mining companies providing or funding recognised training should be refunded from the training fund.

vi. In line with the National Qualifications Framework, on-mine training programmes and capacity building should be adapted to incorporate life-long skills and to provide flexibility in workers' career paths to assist miners to find post-mining employment in the context of downscaling and mine closure.

3.2.3.3 Other views

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- i. Entry of black students to minerals-related fields of study needs to be promoted to overcome the legacy of past discriminatory practices.
- ii. Hardships caused by job losses due to retrenchments and mine closures need to be ameliorated through appropriate education and training programmes to provide affected workers with enhanced employment possibilities, whether within the mining industry or elsewhere.

3.2.4 Government Policy

- i. Government will support and promote provision of appropriate education and training in the mining industry. Particular emphasis will be placed on Adult Basic Education and Training (ABET), and health and safety training at all levels.
 - ii) ABET will be aimed at the following:
 - a. to provide workers with an education and training base for further learning and career path advancement;
 - b. to enhance health and safety in the workplace;
 - c. to develop workers' skills and understanding to enable them to participate more actively in the process of change within the workplace and the community;
 - d. to contribute to the removal of all discriminatory barriers within the industry, particularly those of a racial nature.
 - iii) The Department of Minerals and Energy will continue to promote representivity and redress past imbalances in selection of staff and in its support for internal education and training.
 - iv) Government will discourage the use of Fanagalo as a medium of communication in the minerals and mining industry. The language policy of the mining industry will be guided by the multi-lingual reality of South Africa, and constitutional rights regarding language.
 - v) Government will require that all learning achievements in the minerals and mining industry are registered on the National Qualifications Framework, to enable people to progress through various learning pathways, across levels of learning, and throughout their lives.
 - vi) Funds of the Mining Qualifications Authority will consist of monies appropriated by Parliament; monies collected in terms of the Mine Health and Safety Regulations and other applicable laws; fees obtained from services provided by the MQA; and any other monies received from any other source.
 - vii) The MQA will also be established as a sectoral Education and Training Authority in terms of the Skills Development Initiative by the Department of Labour with added functions as contemplated in that initiative.

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viii Government will ensure that people in the minerals and mining industry have access to quality education and training so that they can gain the knowledge and skills they need for work and to improve their lives.

3.3 Housing and Living Conditions

3.3.1 Background

- i. Hostels have been a significant feature of the system of labour on the mines since the birth of the modern mining industry in the late nineteenth century. Workers were often forced to live in austere, regimented single-sex hostels, subject to strict legal and extra-legal controls.
- ii. The housing and living conditions for many workers in the mining industry are sub-standard. These conditions impact adversely on their health, productivity and well-being.
- iii. The hostel system for black workers has been run on racial and ethnic lines and has been discriminatory.
- iv. Progress has been made in upgrading hostel accommodation which has, in some instances, included the provision of married quarters.
- v. Since mining operations are frequently located far from existing settlements, the provision of housing has been undertaken by employers as part of the infrastructure required to develop the mine. South Africa is unusual among the world's major mining countries in the provision of accommodation by employers.
- vi. There is merit both in continuing to provide accommodation (and to upgrade accommodation), within the constraints of costs, and in encouraging and facilitating home ownership/rental by employees within nearby communities.
- vii. The large number of workers housed in hostels and the costs of converting such accommodation requires a planned and phased approach to improving mineworkers' living conditions. The principles of choice and full consultation with key stakeholders should apply to the planning and implementation of upgrading of accommodation and living conditions.
- viii. The whole structure of mining towns and settlements must be altered to integrate mineworkers into the local economy and to end the racially discriminatory provisions that apply to housing for black mineworkers.

3.3.2 Intent

To seek to ensure that all employees have a choice in their pursuit of suitable housing and living conditions.

3.3.3 Policy Requirements

3.3.3.1 Views of the employers

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i. Accommodation should be affordable and sustainable.

ii. Financing schemes used to improve mineworkers' living conditions should be based on payment for services rendered.

iii. Housing is part of remuneration and is settled by collective bargaining.

3.3.3.2 Views of labour

i. A range of tenure types should be offered to workers including rental accommodation, home ownership and social housing. Housing options should include single and family accommodation, accommodation in nearby settlements where feasible, and accommodation in mineworkers' home areas. The principle of choice for mineworkers over a wide range of flexible housing options should apply

ii. Existing hostels on mines should be converted over time into family units and into single units for miners without families, or who elect not to live with their families. Included in the provision of family housing should be community and

education services and facilities.

iii. Every mine should, in conjunction with representative trade unions, be required to draw up a five-year plan for the improvement of living conditions for workers, incorporating specific targets.

iv. The management of hostels must be democratised so that residents participate jointly with mine management in all areas of decision making around running the hostels.

3.3.3.3 Other views

5.5.5.5 Office views

The provision of family housing should be associated with expanded community services and facilities, including education.

3.3.4 Government Policy

- i) Government will, in consultation with the Mine Health and Safety Council, propose measures regarding the standard of housing and nutrition of employees who are accommodated at mines. These measures should include the monitoring of compliance.
- ii) Government will investigate the improvement of housing and accommodation for mineworkers and their families, with due regard to the sustainability of communities involved. The mining industry will be encouraged to plan their housing needs in support of compact, integrated, liveable and mixed land use environments.
- iii) State assistance for both the upgrading of hostels to single accommodation and the conversion of hostels to family housing will be investigated.

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3.4 Migrant Labour

3.4.1 Background

- i. The system of migrant labour for black workers in the mining industry is deeply entrenched in the industry and within communities that have supplied labour for the mines, in some cases for over 120 years.
- ii. The system was used by the mining industry to provide labour at low wages and low cost for the labour-intensive work on the mines. At the same time political, economic and social factors affecting rural communities throughout southern Africa made migrant labour in many instances the only option to generate income.
- iii. Migrant labour is associated with a range of negative consequences including the denial of normal family life to migrant workers, poor living conditions in single-sex hostels, and social disruptions including the break-up of marriages.
- iv. The underdevelopment of parts of South Africa and of foreign countries supplying labour has created a situation of dependence on migrant labour for jobs and mineworkers' remittances. Approximately half the Gross National Product of Mozambique and Lesotho comprises mineworkers' remittances. As a result, individuals, communities and foreign countries have an interest in preserving the current system.
- v. Mine employment patterns show a trend towards stabilisation of the workforce and a greater reliance on local recruitment. Despite such trends, migrant labour from rural areas within South Africa and from neighbouring countries will be a feature of mine employment for a long time to come.
- vi. Migrant labour is an important topic that affects the mining industry. It is a complex issue that is under consideration by the Chamber of Mines, the Employment Bureau of Africa, the National Union of Mineworkers and the South African and foreign governments.
- vii. The Labour Market Commission of 1996 considered a new approach for dealing with access to the SA labour market by non-South African nationals. The Commission:
 - a. believes that the migrant labour system should be phased out, but that in the process the terms of access of citizens of the southern African region should be easier than for citizens of other countries;
 - b. finds that compulsory deferred pay arrangements constitute a human rights violation:
 - c. recommends that the current migration policy be thoroughly reviewed. Policy should be informed by a coherent set of non-discriminatory principles based on international norms. The revised policy will be effected by a single immigration statute governing the entry of all foreigners into the country.

3.4.2 Intent

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The system of circulating migrant labour will be regularly reviewed with the intention of minimising the adverse social consequences. In the longer term, Government will seek to phase out the migrant labour system.

3.4.3 Policy Requirements

3.4.3.1 Views of the employers

- i. The principle of choice for employees and for employers over the offering and the engaging of labour should apply.
- ii. Mining companies should have the right to hire workers from anywhere they choose without restraint, including all the countries in the region.
- iii. Employers and employees should have the right to agree upon conditions of employment suited to their mutual needs.

3.4.3.2 Views of labour

- i. There should be no discrimination against mineworkers on the basis of their geographical origin.
- ii. Workers on South African mines should be granted the same rights and freedoms as all other workers in the country. Employers and foreign states should be prohibited from treating migrant workers as a special category as they have in the past.
- iii. Employment contracts for mineworkers should be identical to those for all other workers. Workers and their trade union representatives should be entitled to renegotiate their employment contracts directly with their employers and not be compelled to return home to do so.
- iv. As the mining industry cuts its labour requirements through the increased use of technology and stabilises its workforce, it is likely that foreign and less-skilled migrant mineworkers will suffer most as they are the least equipped to deal with the consequences of job loss and have fewer job opportunities. It is important that the interest of these workers are safeguarded.
- v. Use of foreign labour should be regulated. The regulation should be aimed at keeping the volume of labour from outside at acceptable levels so that the region is supported in the process of addressing the endemic unemployment without unleashing anger in South Africa. However, people already working in the mining industry should have a right to retain those jobs.

3.4.4 Government Policy

- i. The migrant labour system as it applies to the mining industry in its present form will be reformed.
- ii. Government will convene a South African regional forum for multi-party consultation on changes to the migrant labour system in order to protect the

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interests of migrant mineworkers and to manage the effects on neighbouring countries and on labour-supplying regions within South Africa.

iii. Government will continue to permit citizens of the South African Customs Union countries and Mozambique access to the mining labour market on an acceptable

iv. Government will instigate a review of the system of compulsory deferred pay with a view to it being phased out after consultations with affected parties.

Voluntary deferred pay schemes will be permitted.

v. Foreign miners will have the right to be treated as any other potential immigrant to South Africa or temporary resident. Employers will be required to observe the regulations and protocols of immigration law in their hiring practices. All the rights and benefits of a particular category of employment will be enjoyed by foreign miners, including the right of temporary residents to bring accompanying dependants into the country. Migrants will be eligible for permanent residence or citizenship once they have worked in South Africa for the required period. Years worked will be deemed continuous notwithstanding the annual end-of-contract breaks.

vi. South Africa will subscribe to the International Labour Organisation conventions on migrant labour where relevant to the country's situation. Government will refer these conventions to the National Economic Development and Labour Council prior to their ratification.

3.5 Industrial Relations and Employment Conditions

3.5.1 Background

- i) It is the duty of the State to create a framework that will facilitate a healthy and productive relationship between employers and employees.
- ii) The Labour Relations Act provides a framework for industrial relations in the mining industry to take a less adversarial and more productive approach than has existed hitherto. This should underpin workplace efficiency and national economic growth.
- iii) The Labour Market Commission has recommended that the Department of Labour establish a Section for Mining within the Chief Directorate: Labour Relations. This directorate would be responsible for facilitating smooth industrial relations in this industry and, in particular, for facilitating the establishment of workplace forums and councils and putting in place the necessary training and guidance infrastructure.
- iv) In terms of the Mines and Works Act, mining on Sunday is prohibited. Essential maintenance work is allowed on Sundays. Additional work may be permitted by the Minister of Minerals and Energy "in the national interest". Extended operating times, not only in mines but in other sectors of the economy,

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has important employment creation potential. The prohibition on Sunday work in general and the regulation of working hours in the mining industry in particular, were seen by the Labour Market Commission as detrimental to the productivity of labour and capital.

3.5.2 Intent

Government will create a framework to facilitate a productive and non-adversarial approach to industrial relations and ensure that minimum standards apply to work in mining.

3.5.3 Policy Requirements

3.5.3.1 Views of the employers

- i. All the necessary institutional arrangements are in place for meaningful discussions between employers and employees on all issues of mutual interest in the workplace. Any Government attempt to influence the balance between employers and employees could have serious implications, not only for the workplace partners, but also for Government itself.
- ii. In the new approach to industrial relations and improvement in workplace conditions, relationships should encourage rather than inhibit workplace efficiency and flexibility in a balanced and performance-based system.
- iii. Industrial relations matters are best left to arrangements agreed between employers and employees. Government should commit itself to ensuring a legislative and regulatory environment which secures opportunity for the workplace parties to settle their affairs without intervention.

3.5.3.2 Views of labour

- i. The same basic conditions applicable to other workers should be extended to mineworkers.
- ii. There should be a national job grading system, linked to a national minimum wage safety net. Profit sharing across the industry should be facilitated by new tax laws and tax paybacks to ensure that the "same job, same pay" principle can be implemented across the industry. This system should be developed by a commission of inquiry under Government guidance. This will necessitate the formation of a National Bargaining Council for the mining industry, which should be encouraged by Government policy.

3.5.4 Government Policy

i) Government will encourage the formation of workplace participation at every mine.

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- ii) Government will facilitate a process to establish a Bargaining Council for the mining industry.
- iii) Government will review the current restriction of Sunday work. It will be guided in this regard by the provisions of labour legislation.

3.6 Downscaling

3.6.1 Background

i. Since 1987, the South African mining industry has shed over 250 000 jobs. A substantial number of jobs have also been lost in the industries supplying mines and providing goods for mineworkers and mining communities. The social costs of this process have been huge. The remoteness of many mines and their dominance in local economies make mine downscaling a particularly destructive process. A disproportionate burden of suffering has been and is being borne by workers and their families in rural areas, which have, for generations, supplied labour to the mines and in mining towns.

ii. Mining involves the extraction of finite resources and there inevitably comes a time when a mine must close. Up until 1987, mine closures were more than compensated for by the expansion of existing mines and the establishment of new operations. This pattern has now been broken. The depletion of ore reserves, combined with labour-saving technology required to improve competitiveness, will ensure a contraction of mining employment for the foreseeable future. A decline in a long-established mining centre has enormous knock-on effects for regions and for provinces, particularly when volatile economic events dictate the pace of contraction.

iii. Government policy on the national management of the social consequences of industrial restructuring is currently under review within the National Economic Development and Labour Council.

iv. The Labour Market Commission has recommended the adoption of a social plan approach to structural job losses such as those which are at present a feature of significant parts of the mining industry.

v. The social plan may encompass a wide range of interventions, some in the traditional areas of "active labour market policy", others in the areas of regional/local economic development and rural development. It is an attempt to ameliorate the significant social disruption generated by structural employment loss and, more ambitiously, to create a formulation for future development both of individuals and of communities and localities. Social plans must be stakeholder driven, and firmly rooted in collective agreements and social accords. The following is proposed by the Commission:

a. an amendment to the Labour Relations Act to include specific reference to the negotiation of a social plan;

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- b. the development of a capacity within Government to advise on the structuring of a social plan and, in partnership with relevant industry training bodies, to facilitate training programmes;
- c. the establishment of a Social Plan Fund to support strategies and programmes negotiated between employers and workers facing structural employment decline. State funding should only be provided to augment financial contributions negotiated between employers, unions, municipalities and provincial governments in a partnership to deal with the consequences of employment loss in a community.
- vi) Substantial benefits would accrue to the country if mines could continue to operate profitably until their reserves have been fully exploited. It may be in the national interest to provide some form of temporary assistance to those mines which have the potential to bring to account their remaining orebodies profitably. These considerations obviously apply particularly in local areas dependent on the mining industry and therefore vulnerable to its contraction.

3.6.2 Intent

Government will endeavour to ameliorate the social consequences of sizeable downscaling and mine closure.

3.6.3 Policy Requirements

3.6.3.1 Views of the employers

- Existing laws already require extensive consultation with the workforce in the event of significant down-sizing. The downscaling process, in all its aspects, is most appropriately dealt with by collective bargaining.
- ii. Employers need to be fully informed of existing government programmes that may be of assistance to retrenched workers.
- iii. Because of the general level of unemployment and because of the remoteness of many mines, retrenched mineworkers often experience difficulty in finding alternative employment. Government has an important role to play, firstly, in coordinating counselling, training and other initiatives targeted at the retrenchees through existing government programmes, and secondly, in providing an environment that encourages companies to equip retrenched employees with skills to enhance their prospects of finding jobs outside the mining industry.
- iv. In addition, Government should facilitate the involvement of affected communities (including municipalities) in any process intended to deal with the consequences of mine downscaling and closure.

3.6.3.2 Views of labour

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- Employers have an obligation to keep the workforce informed of developments
 that may impact on employment security and to plan, jointly with government and
 labour, measures to preserve employment or mitigate the consequences of
 retrenchment.
- ii. Labour proposes active state intervention to prolong the lives of mines and to protect the interests of workers and communities affected by forces that lead to mine downscaling. Proposals include:
 - a. targeted assistance from the State to prolong the lives of marginal mines;
 - b. a Government agency that will manage and co-ordinate processes related to mine downscaling:
 - c. State stewardship of mines that are scheduled for closure within five years.

3.6.3.3 Other views

- i. All spheres of government need to be fully aware of the likely pace, scope and effects of mine downscaling and to co-ordinate activities in this respect.
- ii. Government needs to ensure that the requirements for environmental rehabilitation are properly met in the case of unplanned downscaling.
- iii. Alternative economic uses for mine assets and the infrastructure of mining regions need to be investigated and promoted.

3.6.4 Government Policy

- Government has an obligation to assist employers, employees, industry suppliers and mine-linked communities in anticipating and managing the consequences of large-scale job losses.
- Preserving mining employment
 - a) Because unemployment in South Africa is so high, every effort will be made to preserve employment in mining for as long as is economically viable and socially desirable. This goal should recognise the benefits of maximum output and foreign exchange generated by the mining industry.
 - b) Employment will be best protected and promoted by creation of a business climate that recognises the fundamental importance of long-term profitability and hence that encourages investment.
 - c) Government will investigate whether public assistance should be available for mines and regions faced with downscaling and, if appropriate, to formulate guidelines for such assistance.
 - iii Dealing with retrenchments and restructuring
 - a) Government strongly endorses the proposal that social plans capable of cushioning the impact of structural job loss be drawn up.

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- b) Urgent action towards drawing up social plans is required in those mining sectors and geographical areas where large-scale restructuring is underway or imminent. Institutional support for the drawing-up of social plans is required.
- c) Municipalities will be encouraged to take proactive steps, through their Integrated Development Planning, and Local Economic Development strategy, to ameliorate the negative impacts of downscaling and job losses in the mining sector.

d) In the short term:

 Government will develop specific capacity to monitor and forecast trends in employment and output in the mining sector. The implications of this information will be reviewed on a regular basis by a tripartite meeting convened by Government.

 Government will facilitate the establishment of forums at all mines. A tri-partite forum in the industry will review the trends identified by these forums on a regular basis. The tri-partite forum

will outline agreed procedures for the process.

3. Government will draw up guidelines for mine downscaling and closure to provide all parties with a check-list and a time frame that

can be adapted to their specific needs.

4. Government will assist mines to manage the retrenchment process. This assistance will include; assistance with information, unemployment insurance fund claims, counselling and skills development - on condition that the industry makes the agreed level of matching support.

5. Communities which are severely affected by large-scale retrenchments will be supported to identify alternative areas of

economic activity.

e) In the medium term:

- Government will introduce a provision that requires mining companies to notifiy Government in the case of retrenchments that cumulatively exceed 10% of the workforce in any twelve-month period.
- Government will entrust the Advisory Board contemplated in 6.3.4
 below with the task of monitoring restructuring in the mining industry and providing recommendations and options for the Minister of Minerals and Energy.
- Government will encourage mines to establish social plan funds.

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Chapter Four:

ENVIRONMENTAL MANAGEMENT

The Constitution provides that everyone has the right to an environment that is not harmful to their health or well-being and to have the environment protected for the benefit of present and future generations. This must be done through reasonable legislative and other measures that will prevent pollution and ecological degradation, promote conservation and secure ecologically sustainable development and use of natural resources while promoting justifiable economic and social development.

To be able to meet the development needs of the people while ensuring that the integrity of the environment remains unimpaired, it is essential to integrate environmental impact management into all economic development activities. This is in the interest of Government's overarching goal of sustainable development.

4.1 Background

- i) Mining activities impact on the environment to varying degrees. Three important areas identify themselves for policy and regulation:
 - a) the environmental impact of exploration;
 - b) the environmental impact over the life of a mine including mine closure and financial assurances for mine site rehabilitation;
 - c) maintaining rehabilitation measures where mining activity has ceased.
- ii) South African society and the economy are characterised by the inequitable distribution of wealth and resources. This has resulted in the basic needs of the majority of South Africans not being met. To satisfy the needs of all South Africans, the utilisation of the mineral resources of the country, within a framework of responsible environmental management, is essential.
- iii) Development in South Africa requires the optimum and environmentally sustainable use of all the natural resources of the country. A balance must therefore be attained between a cost-effective and competitive mining industry and the imperative to protect the environment.

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- iv) The complex nature, both underground and above ground, of on- and offshore mining operations requires a dedicated approach and specific skills from controlling authorities. Adequate personnel who are qualified in the earth, biological and environmental sciences and who have been subjected to specialist training relevant to environmental management and mineral extraction are therefore required by the controlling authority.
- v) Government will have to ensure that the costs of environmental impacts of the mining industry are not passed over to the community. This calls for:
 - a) a co-ordinated and integrated environmental management approach to the planning, management and use of all natural resources;
 - b) an increased public involvement to ensure pro-active and informed decision-making;
 - c) the implementation of effective and affordable measures and standards for environmental impact management, the prevention or efficient management of water, soil and atmospheric pollution, and the rehabilitation of areas affected by past mining operations; and
 - d) ongoing research with a view to improving and strengthening the measures, standards and practice applied to managing the impacts on the environment and to control pollution.
- vi) Under the Minerals Act, prospecting and mining operations may not be conducted without an environmental management programme (EMP) having being approved by the authorities. To assist prospecting and mining companies to comply with this requirement, the Environmental Management Programme Report (EMPR) process was developed and has been approved for use in the mining industry. The EMPR covers a description of the pre-mining environment, a motivation for and detailed description of the proposed project, an environmental impact assessment, and an indication of how the impacts will be managed. Adequate consideration must be given to alternative methods of mining. The EMP, furthermore, requires adequate provision for financial guarantees for rehabilitation and arrangements for monitoring and auditing.

4.2 Intent

Government, in recognition of the responsibility of the State as custodian of the nation's natural resources, will ensure that the essential development of the country's mineral resources will take place within a framework of sustainable development and in accordance with national environmental policy, norms and standards.

4.3 Policy Requirements

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4.3.1 Views of employers

- i. A balance should be maintained between encouraging economic development and preserving high standards of environmental management.
- ii. Subject to the site-specific nature of the operation, uniform standards of environmental management should be applied across mining operations of varying scale so that all mining is conducted in an environmentally responsible manner. Artisanal mining, which has frequently caused severe environmental damage in other countries, should not be treated more leniently.
- iii. In principle, there should be no area, other possibly than those which have been sterilised by proclaimed townships, where prospecting and mining are prohibited, but the degree of sensitivity of the area must affect the standards of environmental control exercised by the mining operation. Should an economically viable ore body be discovered in a sensitive area, approval to mine should be subject to the full assessment of environmental impacts provided for in the Minerals Act, in which the "no project" option can be considered.
- iv. Cognisance should be taken of the stage of economic development of the country in framing environmental regulations. Environmental protection legislation that follows the example of highly developed countries should be adopted with caution. Prospecting and investment in mining have on occasion been substantially diminished as a direct result of ever-higher standards.
- v. Mining should be granted precedence in land use, while taking cognisance of environmental factors.
- vi. Appropriate environmental standards should be set for different stages of mining so that low impact activities, such as prospecting, are not burdened with cumbersome regulations.
- vii. The interdepartmental consultation required for approval of environmental management programmes should be facilitated and expedited through a "one-stop shop" approach in which the Department of Minerals and Energy acts as a lead agent and liaises with other departments, provincial authorities and interested and affected parties.
- viii. Delays in obtaining environmental approvals should be eliminated through improved administration.

4.3.2 Views of small-scale miners

- i. Government support should be provided for the education of small-scale miners on environmental management.
- ii. Intensive environmental management services should be provided in areas where there is a high concentration of small-scale miners. Measures should include providing technical and environmental management assistance and simplifying the procedures for complying with environmental management regulations. Explicit budgetary allocations should be made for this purpose.
- iii. Rehabilitation procedures should be made more affordable by devising a more flexible system for providing the necessary rehabilitation moneys.

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4.3.3 Other views

 Conservation areas including parks, reserves, wilderness areas, and cultural and archaeological sites should be protected.

ii. The rehabilitation of defunct and derelict mines which are a risk to the environment, public safety and human health should be provided for by appropriate regulation.

iii. The environmental damage caused by the mining industry should be managed and

contained irrespective of the size of the mine.

iv. It should be ensured that the rehabilitation of land for post-mine use is carried out to standards that permit its use for the purpose set out in the EMPR and that closure be granted only after satisfying that there are no foreseeable residual impacts that will be inherited by parties acquiring such land.

v. Communities directly affected by mining should be enabled to participate in

environmental impact assessments studies at the planning stage.

vi. South Africa should comply with international environmental standards to meet international obligations.

vii. Concerns that the DME lacks capacity to enforce existing environmental

provisions should be addressed.

- viii. Environmental management for the minerals industry should be improved by expanding the scope of EMPRs, which presently address the physical environment, to include assessment of the impact on the social environment.
- ix. A conflict of interest between the promotion of the minerals industry and the enforcement of environmental standards within the DME should be prevented by providing a clear separation of powers.

Land-use decisions should be based on economic efficiency and mining should not enjoy a claim to precedence.

4.4 Government Policy

Government will ensure that the following principles are adhered to:

i) In order to achieve integrated and holistic environmental management throughout South Africa, Government requires compliance with a single national environmental policy and governance within a framework of cooperative governance. While Government has appointed the national Department of Environmental Affairs and Tourism as its lead agent for this role, the DME will, in support of the lead agent and in accordance with national principles, norms and standards, develop and apply the necessary policies and measures to ensure the mining industry's compliance with the national policy on environmental management and other relevant policies such as the national water policy.

Similarly, due recognition will be given to the Department of Water Affairs and Forestry as lead agent for the national water resource.

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The processes of considering the granting of a prospecting or mining licence and the approval of an environmental management programme will run concurrently and the granting of the prospecting or mining licence and approval of the environmental management programme will take place simultaneously. The DME, in consultation with the relevant State Departments, will develop procedures to accommodate their requirements. These procedures will provide for decisionmaking in consultation with such Departments.

- ii) During decision-making, a risk-averse and cautious approach that recognises the limits of current environmental management expertise will be adopted. Where there is uncertainty, action is required to be taken to limit the risk. This will include consideration of the "no go" option.
- iii) The polluter-pays principle will be applied in the regulation and enforcement of environmental management. The mining entrepreneur will be responsible for all costs pertaining to the impact of the operation on the environment. Where for reasons such as the demise or incapacity of a mining entrepreneur, no responsible person exists or can be identified to address pollution emanating from past mining operations, the State may accept responsibility or co-responsibility for the rehabilitation required. Government may require that any person benefiting from such rehabilitation should contribute to the cost involved in such proportions as may be negotiated.
- iv) A consistent standard of environmental impact management will be applied and maintained irrespective of the scale of the mining operation. Special attention will be afforded to the education and the provision of guidelines for mining entrepreneurs concerning environmental management, especially for small-scale miners. Furthermore, intensified attention and guidance will be provided in areas where a high concentration of small mining activities occur.
- v) Equitable and effective consultation with interested and affected parties will be undertaken pro-actively to ensure public participation in the decision-making process and the *audi alteram partem* (hear the other side) rule shall apply to all decision-making. The decision-making process shall provide for the right to appeal. Access to information shall be in accordance with the requirements of the Constitution.
- vi) Mining companies will be required to comply with the local Development Objectives, spatial development framework and Integrated Development Planning of the municipalities within which they operate and will be encouraged to promote social participation by conducting their operations in such a manner that the needs of local communities are taken

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into consideration. On closure of a mine, every opportunity must be taken to ensure the continued availability of useful infrastructure.

- vii) Clear guidelines on the process and sequence of events for implementation of environmental management procedures and decision-making will be provided.
- viii) The principles of Integrated Environmental Management (IEM) will be applied to environmental management in the mining industry. These must be amplified to include cradle-to-grave management of environmental impacts in all phases of a mine's life, effective monitoring and auditing procedures, financial guarantees for total environmental rehabilitation responsibilities, controlled decommissioning and closure procedures, procedures for the determination of possible latent environmental risks after mine closure and the retention of responsibility by a mine until an exonerating certificate is granted.
- ix) The building of capacity to
 - a) effectively implement environmental management measures;
 - b) monitor occurrences of pollution; and
 - c) monitor compliance with the requirements of the national environmental management policy.
- x) The principle of multiple land use will be adhered to in planning decisions, and contending options will be assessed and prioritised on economic, social and environmental grounds.
- xi) The mining industry will be required to reduce pollution and encouraged to promote a culture of waste minimisation and creative recycling and re-use of waste products.
- xii) Problem areas in environmental management will be identified proactively with a view to the co-ordination of research thereanent.

Chapter Five:

REGIONAL CO-OPERATION

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Sustainable development in South Africa depends in good part on sustainable reconstruction and development in southern Africa as a whole. An element of Government's long-term thinking is the gradual integration of the economies of southern Africa through the trade and investment protocols of the Southern African Development Community (SADC). The region has considerable mineral potential and therefore the mining sector has a particularly significant contribution to make to the economic development of the region. Mutually beneficial programmes have the potential in the short as well as longer term to yield benefits for the region as a whole.

5.1 Background

- International economic relations are increasingly influenced by the formation of regional trade blocks, such as those in Europe and North America, offering the advantage of co-ordinated policies, large markets and the free flow of goods and services.
- ii. Southern Africa has immense mineral wealth and the region produces over a third of the world's supply of gold, diamonds, platinum-group metals, vanadium, chrome and cobalt as well as over a tenth of other important minerals such as copper, manganese, granite and zircon.
- iii. Since its inception, the South African mining industry has had extensive involvement and interests in the region, recruiting labour, prospecting and conducting mining operations. Historically, mining has played a role in integrating the economies of southern African countries. The industry can provide the foundation for renewed economic growth in southern Africa.
- iv. With the demise of apartheid and the normalisation of relations with our neighbours, South African companies are re-entering the region with vigour. Care will need to be taken to manage South Africa's integration into the region's economy to prevent it unduly dominating and attracting resources away from smaller countries.
- v. A protocol on co-operation and integration of the mining sector in the SADC has been adopted which should result in economic development, alleviation of poverty and the improvement of the standard and quality of life througout the region.

5.2 Intent

Government will encourage co-operation on mineral and mining matters amongst the countries of the southern African region and base that co-operation on the principle of mutual benefit. It will devise policies to enhance South Africa's capacity to contribute to the development of the region. The objective will be to achieve an equitable, balanced and mutually beneficial order in southern Africa.

5.3 Policy Requirements

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5.3.1 Views of employers

South African mining companies, equipment suppliers and consultancies have technologies, expertise and services potentially in great demand in the region and the rest of the continent. South Africa's economy stands to gain from increased regional, continental and international co-operation. For profound and enduring economic benefits of co-operation to be realised, a phased removal of barriers to the free movement of labour, capital, goods and services needs to take place, without destabilising any of the countries involved.

5.4 Government Policy

- South African mining and related companies will be encouraged to apply their expertise to tap business opportunities in the region and across the continent.
- Government will participate in the co-ordination of the policies of southern ii. African countries so that the region can benefit optimally from its mineral wealth by taking specific steps to:
 - remove barriers to the movement of labour, capital, goods and services, but in a phased manner that will avoid destabilising the countries involved;
 - co-operate in the harmonisation of the minerals and related legislation in b. the region, including the harmonisation of mineral-related industrial and technical standards;
 - encourage cross-border mineral processing, which optimises capacity c. utilisation and increases value adding in the region;
 - foster regional co-operation in technology development; this should be d. facilitated through the exchange of geoscience and mineral processing information, technology, facilities and expertise;
 - encourage co-operation in the development of human resources in the e. region by facilitating the upgrading of the institutional capacity of southern African mining and geology departments at tertiary institutions, and by pooling resources in the form of laboratory facilities, research centres and institutions;
 - disseminate investment and exploration information among member f. countries.
 - iii) Government will work co-operatively with other governments, private industry and international agencies to address environmental concerns, as well as mine health and safety standards in respect of mining and minerals.

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Chapter Six:

GOVERNANCE

In order to contribute to a competitive and sustainable minerals industry in South Africa, Government involvement should be focused on efficient and cost-effective resource management. This includes the mineral, human, and environmental resources of the country. Such governance will require both regulatory and developmental dimensions, but with a clear separation of powers in order to maintain transparency and equity.

The activities of the Department of Minerals and Energy (DME) must be responsive to the needs of stakeholders and transformation within the industry. In this respect a special duty rests on the Department, being charged with a national function with wide impacts throughout the country, to co-operate with all spheres of government. Furthermore, the principle of tripartitism and consultation, which is necessary for open and inclusive governance, should be accommodated. This should include the opportunity for other parties and individuals to constructively engage Government and the main stakeholders on matters of common concern.

6.1 Regulation and Promotion

6.1.1 Background

i. In order to promote, support and regulate minerals and mining it is essential that Government institutions are competent and efficient. Exploration and mining are high risk businesses and consequently it is important that individuals and companies are confident in their dealings with state institutions, and that decisions are made timeously and efficiently. If contracts are to be negotiated and investment mobilised it will be important that institutions respond rapidly and professionally.

ii. The governance of the mining industry involves a number of players, including specialised government agencies, such as the Council for Nuclear Safety and the Council for Geoscience and Mintek, that have a significant influence on the industry. At the level of central Government - in which a number of departments have an interest in the industry - it is the DME which has the primary role in governance.

iii. The Leon Commission proposals regarding restructuring in the DME in order to address safety and health issues, have been incorporated in the Mine Health and Safety Act of 1996. These will, therefore, not be discussed in this chapter, other than to note that certain provisions of the Act remain to be implemented.

6.1.2 Intent

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The regulatory and promotional activities of Government will be conducted in a transparent and efficient manner in carrying out its brief to manage the development of South Africa's mineral resources, and to regulate the mineral industry to meet national objectives and bring optimum benefit to the nation.

6.1.3 Policy Requirements

6.1.3.1 Views of the minerals industry

- Sensible regulation requires an understanding of the nature and interrelated technical complexities of mining, making the existence of a single, central regulatory agency highly desirable. That agency should be the DME, working as necessary through its own regional offices.
- ii. The Department should serve as the pivotal link between the industry and other government departments and regulatory agencies.
- iii. Subject to any obligations to maintain confidentiality of private information, the DME should make adequate information available on all the aspects involved in mineral investment and exploitation.
- iv. Mineral regulation and administration should be conducted efficiently and expeditiously.
- v. The DME must be adequately staffed by skilled personnel.
- vi. The structure of the DME must be such that it is accessible and responsive to all sectors of the mineral industry in all parts of the country, and that the span of control is not stretched.
- vii. In order to improve access to and investment in the mineral industry, relevant government institutions should not only assume a regulatory role but should actively pursue a promotional role as well.
- viii. Interdepartmental communications, particularly between the DME and the Departments of Environmental Affairs, Water Affairs, and Trade and Industry, should be improved in order to decrease the potential for cross-cutting legislation.
- ix. An overall review is needed of which organisations of government will best serve the industry. The review should focus, in particular, on efficiency and competence in the administration and functioning of government agencies whose activities have a direct bearing on the mining industry. Regulatory and service agencies of the government should be attuned and responsive to the needs of and constraints upon the industry.

6.1.3.2 Other views

- i. The DME should look after the interests not only of the minerals industry, but also of the communities in the areas where mineral exploitation activities take place.
- ii. The racial and cultural make-up of the DME should better reflect that of the community.

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- iii. The DME should cultivate a culture of development and promotion of the industry and people associated with it as well as functioning as a regulatory body.
 iv. No intermediate institutions such as relies that functioning as a regulatory body.
- No intermediate institutions such as minerals trusts, should be involved in the process of mineral regulation and administration.

6.1.4 Government Policy

- The DME will be the lead agent for governance of the minerals industry.
 - ii) The structure of the DME will, amongst others, provide for:
 - a) separate intra-departmental components and mechanisms to handle mineral resource management and the promotion of the industry on the one hand and mineral resource administration and regulation on the other;
 - b) a separate structure, within the regulatory component, to control environmental management in the mining industry;
 - c) a separate mine, health and safety inspectorate;
 - d) the improvement of administrative procedures in respect of the granting of prospecting and mining rights;
 - e) the provision of a cost-effective "one-stop shop" information and advice service to the minerals industry; and
 - f) ongoing research, co-ordination and review of minerals and mining policy.
 - iii) Government will ensure that all associated institutions concerned with the minerals industry will be guided in terms of national objectives and priorities. To this end it will be a statutory requirement that representatives from the DME serve on the boards of such institutions.
- iv) In particular, the Council for Geoscience should focus on serving as a national resource for South Africa that can make data available at nominal cost. This may require a review of the Council's mission and Government's funding policy towards this institution.
- v) The staff composition of the DME will reflect the demographics of South Africa.
- vi) In the process of establishing mining operations, the relevant mining company will consult the affected community, taking due cognisance of the local economic development needs and local intergrated development plans.

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vii) Intermediate statutory regulatory institutions, such as minerals trusts, will be phased out.

6.2 National and Provincial Governments and Municipalities

6.2.1 Background

Mineral affairs are allocated to the national level. In the Constitution mineral
affairs are not mentioned in schedule 4 stipulating functional areas of concurrent
national and provincial legislative competence, nor in schedule 5 stipulating
functional areas of exclusive provincial legislative competence.

ii. The Minerals Act provides for the Department of Minerals and Energy to regulate prospecting, the exploitation of minerals, utilisation of land and environmental impact studies whilst health and safety issues are regulated in terms of the Mine

Health and Safety Act.

iii. Irrespective of the emphasis in the Constitution on national responsibility for mineral affairs, in practice the provinces, due to the wide range of functions they have, also impact on mineral affairs, and vice versa. Several provinces are keen to promote mining in their areas.

iv. Mineral affairs interact with the following functions referred to in schedule 4 or 5 of the Constitution: agriculture, environment, health services, local government, nature conservation, regional planning and development, soil conservation, industrial promotion, urban and rural development, and public works.

v. In view of the Constitution, it is important to ensure that uniform mineral management and regulatory standards be maintained throughout South Africa and that services provided by Government be rendered in an equitable manner.

vi. Constitutional provision is made for the equitable division of revenue raised nationally among the national and provincial governments and municipalities. This sharing of a national pool of revenue, which includes revenue from mining taxation, involves intricate considerations which fall within the functions of the Financial and Fiscal Commission.

6.2.2 Intent

Government will ensure equal treatment and standards in respect of the management and regulation of the mineral industry in all the provinces of South Africa.

6.2.3 Policy Requirements

6.2.3.1 Views of the minerals industry and investors

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- Sensible regulation requires an understanding of the nature and interrelated technical complexities of mining, making the existence of a single, central regulatory agency highly desirable.
- ii. Because of the way the industry has evolved, as well as the need for consistency of policy and practice across provincial and local boundaries, there should be minimal devolution of authority to separate provincial or lower level bodies. Such bodies should not be empowered to create laws or regulations which impact on mining.
- iii. In cases where there is a need for issues to be dealt with at sub-national level, a consultative process with all affected parties is essential.
- iv. The relationship between a mine and its provincial authority and municipality has many dimensions but the basic criterion should be that the authorities avoid undue involvement in the operations of a mine.
- v. Where a mine uses services provided by a municipality such services should be charged for on an economic and equitable basis, governed by the costs of provision; mines should not be burdened with inflated prices designed to improve the financial position of the municipality.
- vi. Where a mine supplies its own services or can obtain them competitively from a supplier other than the municipality, it should not be obliged either to pay rates in respect of such services or to acquire them from the municipality.

6.2.3.3 Views of provincial governments and municipalities

- i. In order to guide or affect the economic growth and development process, some influence is required in the minerals arena, be it at legislative, executive or operational level.
- ii. Mechanisms are required whereby the negative social and economic consequences of mine closures can be planned for and ameliorated.
- There is a clear need for integration of regional/local, DME and Department of Trade and Industry attempts to stimulate small-scale entrepreneurial activities.

6.2.4 Government Policy

- The minerals and mining industry will be governed at national level through a single lead department, but will obviously be required to comply with all national, provincial and municipal legislation.
- ii. Services provided to a mine by provincial governments or municipalities will be charged for on an equitable basis.
 - iii) A formal mechanism will be established whereby provinces can engage with national government on mineral industry issues where these relate to agriculture, the environment, economic affairs and other relevant provincial and local government competencies.
 - iv) Provincial governments and municipalities will have access to the expertise and information available in the DME and associated institutions.

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6.3 Stakeholder Consultation

6.3.1 Background

- i. The mineral industry has been an important factor in the development of South Africa's infrastructure and much of its secondary industry. It is a major provider of employment and other business opportunities, both directly and through backward and forward linkages. In order for the mineral industry to play its required role in respect of economic growth and the earning of foreign exchange, good co-operation will be required between Government, labour and the industry. This can only be achieved when policy formulation, management and regulation are conducted in an atmosphere of openness and in close consultation with stakeholders in the industry.
- ii. South Africans recognise that there are large and complicated issues involved in mineral development activities. Development decisions affect the public in more ways than just providing employment opportunities. The stakeholders and affected communities should be involved in discussing all the issues surrounding mineral development activities and should participate in the decision-making process.
- iii. The Mine Health and Safety Act includes a variety of provisions relating to tripartite consultation and co-operation in respect of different health, safety, education and training issues; these will, therefore, not be addressed in this section.

6.3.2 Intent

The management and regulatory activities of Government will be conducted in a transparent manner and will take into account the views and interests of all the stakeholders in the minerals industry.

6.3.3. Policy Requirements

6.3.3.1 Views of the minerals industry

i. An ongoing opportunity to debate all issues pertinent to mining and minerals policy, that would also provide a forum in which the views of other interested parties could be canvassed, is required. Such a structure and process are essential in order to achieve a collaborative approach to policy formulation, as well as to give coherence and focus to what could otherwise be a fragmented and insufficiently consultative approach to policy.

ii. The minerals industry will be promoted through information and education programmes relating to the contribution of the industry to the economy, the role

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of minerals in everyday life, and mineral-related issues such as the environment and safety and health.

6.3.3.2 Other views

- A forum should be established where the views of communities affected by mining could be heard.
- A greater degree of co-operation and co-ordination between government departments is required, as well as between Government and the private sector.
- iii. A tripartite forum is required to advise the Minister of Minerals and Energy on issues related to mining, such as the environment.

6.3.4 Government Policy

A statutory board will be established that will advise the Minister of Minerals and Energy on mining and mineral matters that fall outside the Mine Health and Safety Act. It will provide a forum in which government departments, representatives of the principal stakeholders, viz. business and labour, as well as other interested parties, can debate issues that bear upon existing or new policies. The board will *inter alia* be required by law to advise the Minister on whether, when and how to intervene in cases where a dispute arises in the granting of prospecting, mining and retention licences.

List of Abbreviations and Names

ABET - Adult Basic Education and Training (see ABET National Interim Guidelines, Department of Education, September 1995)

Council for Science - Council responsible for geological mapping, State earth science

Geoscience research and a repository of geological information

DME - Department of Minerals and Energy

EMP - Environmental Management Programme

EMPR - Environmental Management Programme Report

ESOPS - Employee Share Ownership Participation Schemes

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Fanagalo - Dialect of commands combining various languages developed on mines early this century

ILO - International Labour Organisation

LRA - Labour Relations Act

MHSC - Mine Health and Safety Council

MQA - Mining Qualifications Authority

NEDLAC - National Economic Development and Labour Council

NQF - National Qualifications Framework

SADC - Southern African Development Community

SIMRAC - Safety in Mines Research Advisory Committee

TBVC - Transkei, Bophuthatswana, Venda and Ciskei

Legislation Cited

Companies Act no. 61 of 1973

Constitution of Self-governing Territories Act 21 of 1971

Income Tax Act no. 58 of 1962

KwaZulu Ngonyama Trust Act of 1994

Labour Relations Act no. 66 of 1995

Lebowa Minerals Trust Act of 1987

Mine Health and Safety Act no. 29 of 1996

Minerals Act no. 50 of 1991

Mines and Works Act no. 27 of 1956

Restitution of Land Rights Act no. 22 of 1994

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Rural Areas Act, 1974

South African Development Trust Act no 18 of 1936

South African Qualifications Authority Act no. 58 of 1995

Commissions Cited

Katz Commission: Commission of Inquiry into Certain Aspects of the Tax Structure of South Africa

King Committee: The King Report on Corporate Governance, 1994

Labour Market Commission: Restructuring of the South African Labour Market: Report of the Commission of Inquiry into the Development of a Comprehensive Labour Market Policy RP83/1996

Leon Commission: Commission of Inquiry into Safety and Health in the Mining Industry, 1994

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Mining Charter minefield

By Allan Seccombe - March 2, 2009

[miningmx.com] — THE one sure thing that can be said about the South African mining industry – apart from taxes and death – is that executives in this critical sector of the economy never have a dull moment as regards the operating environment.

This is not a reference to the gut-churning rollercoaster ride commodity prices are providing, but the legislative environment in which executives have to feel their way.

Arguably the single biggest change to the sector in the past 50 years or more is the agreement to put in place legal requirements for black equity participation, among a host of other obligations to secure new-order mining rights.

A leaked government draft of the mining charter on empowerment in 2002, proposing half of mining companies' equity should be held in black hands, spooked the market and caused a stampede of R54bn out of mining stocks.

The precipitous decline in mining shares was eventually soothed by an agreement between the state and private sector that 26% of equity should be held by black South Africans by 2014, with the process to be reviewed after five years.

The new Minerals and Petroleum Resources Development Act (MPRDA) was enacted in 2004, which means this is the year for review.

Concerns are regularly raised that the government might look to increase the black ownership component or make changes that will make operating in the country – already perceived as investor-unfriendly – more difficult.

Charter leak damage

Given that this is an election year in which the left-leaning, labour-friendly faction of the African National Congress has taken the upper hand in the ruling party, it will be interesting to see what comes out of the review process.

While much progress has been made in redressing the ills wrought on society under apartheid rule, the vast majority of the country's population still lives in poverty.

Jacinto Rocha, the deputy director-general of the department of minerals and energy (DME), has said the government has to take cognisance that the majority of the country's population is black and agitating for reform. At the same time, government wants to attract and retain mining investment.

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"We have informed them (the government) of our international reputation. We constantly remind them of how much value was destroyed with the last charter leak," says Sipho Nkosi, president of the Chamber of Mines.

The problem with black economic empowerment is that it started with a bang, enriching a few. Criticisms quickly rose from within and outside government that the same old faces kept cropping up in these multi-billion rand deals.

There have been stinging rebukes from high-powered government officials, notably DME director general Sandile Nogxina, about those empowered individuals who turned over their stake or newly-acquired rights for a quick profit.

BEE in a commodities slump

There is a drive to broaden the base of beneficiaries, which brings its own complications with finding suitable partners and implementing funding mechanisms as well as the time it takes for benefits to trickle down to those involved.

A further unwelcome twist is the downturn in commodity markets and the subsequent fall in share prices, which have left the majority of empowerment deals under water.

If empowerment deals haven't really worked for the majority of intended beneficiaries in the good times, how are they going to work now with the markets on their knees?

This is something that's going to have to be very carefully thought out during the review process.

Just how pragmatic parties, including organised labour, will be during the process remains to be seen. It bodes well that the government decided to hold off on imposing a royalty on the sector this year because of the state of the markets.

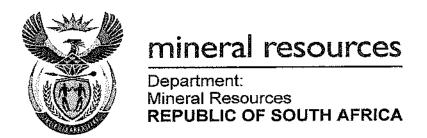
"I was made more comfortable with the review two weeks ago when we met with the DME to look at the review process," says Nkosi.

"The first point is that South Africa did not really benefit during the last commodity boom and we as a country had to focus on taking advantage of the next upswing," he says.

"Secondly, in that meeting we agreed on a process to be followed. The mining charter was the result of a group effort involving business and unions, and we agreed that during the process of review all parties had to be involved. It won't just go government."

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MINING CHARTER IMPACT ASSESSMENT REPORT

OCTOBER 2009

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EXECUTIVE SUMMARY

On the 11th of October 2002, the erstwhile DME (now DMR) together with mining industry stakeholders, including the Chamber of Mines, South African Mining Development Association and the National Union of Mine Workers signed the Mining Charter. Stakeholders agreed to meet after five years to review the progress and to determine what steps, if any, need to be made to achieve the objectives of the Mining Charter.

The DMR has undertaken this assessment to determine the extent to which the objectives of the Mining Charter have been achieved. In particular, the report records progress made against each element of the Charter. Contrary to the good progress made in terms of compliance with HDSA participation in management, examination of other elements paints a gloomy picture.

Although the findings of the report indicate that the Mining Charter is a useful tool to effect transformation, they also illuminate challenges and opportunities in as far as the effective implementation of the Mining Charter is concerned. The shortcomings identified in the report necessitate an urgent need for review.

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PREAMBLE

This report presents the main findings of the assessment of the Mining Charter conducted by the DMR, with a view to strengthening the effectiveness of the Charter as a policy instrument to effect the transformation of the Mining sector in South Africa. The report provides a snapshot of the South African Mining Charter, details the impact of the Mining Charter or its lack thereof to address the challenges of transformation of the mining sector in South Africa.

In addition, the report delineates the historical background to the South African Mining Charter, spells out the relevant legislation for mining of mineral resources, outlines the statistical account of the progress made by the mining houses with regard to the nine elements of the Mining Charter intended to facilitate the transformation of the mining sector, teases out the contesting relationship between the State and the Mining Sector in South Africa and outlines the limitations or grey areas of the Mining Charter that often leads to different interpretations. In so doing, and while cognisant of what is in the general interest of South Africa and its people, the analysis of limitations provides a scope for solutions towards the transformation of the South African Mining sector.

2. THE MINING CHARTER IN CONTEXT

The South African government, like many other governments globally endowed with abundant mineral resources, has developed market-driven policies to accelerate the pace of the transformation of the mining Sector. Mineral resources are the common heritage of all the people of South Africa and the State is the custodian thereof for the benefit of all South Africans. Mining companies in South Africa have to apply for rights (and permits) to the State for exploration and exploitation of the mineral resources. As a result, the Mining Charter attaches

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cautiously thought-out conditions meant to accelerate the transformation of the mining sector, which right holders must comply with in order to continue participating in the country's mineral and mining sector. These conditions are imbued with the importance of operating in solid and tested policy directives aimed at avoiding the folly of potential harm through policies that have the propensity to freeze South Africa's economy into a catatonic state of zero progress.

The South African Mining Charter provides for the aspiration that for any meaningful transformation to be attained in the mining industry, transformation should actually permeate through the ranks of the international market as well in the manner that it be a consequence of a broad based economic model for the benefit of all South Africans and for the continued sustenance of the international investor confidence. Therefore, the South African Mining Industry does not operate as an island in isolation from the South African economic landscape.

Recognising that mining was used as a tool to perpetuate the inequalities in favour of a select group in a manner that precluded HDSA's from participating in a meaningful way within the broader South African economic pie in mineral resources, the South African Mining Charter was developed and adopted as a tool to effect broader transformation of the mining sector.

The creation of the Mining Charter in the main is intended to avert the status quo where HDSA's are generally considered as a repository for cheap labour. On the other hand, management and company ownership was a reserved privilege benchmarked along racial lines in South Africa, and to be precise in favour of the minority white South Africans. Therefore, the Mining Charter is derived from the same values of the supreme law of the country, which is, the Constitution of the Republic of South Africa as it is more vociferous on the subject of equality, in inter alia section 9 on equality and discrimination (in the Bill of rights) that talks to redressing historical and social inequalities.

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Section 100(2)(a) of the Mineral and Petroleum Resources Development Act [MPRDA] provides that the Minister, inter alia, "must within six months from the date on which this Act take effect develop a broad based socio economic empowerment charter that will set the framework, targets and time-table for effecting the entry of Historically Disadvantaged South Africans into the mining industry, and allow such South Africans to benefit from the exploitation of mining and mineral resources".

To give effect to section 100 (2) (a) and thus promote transformation in the mining sector, stakeholders have developed the Mining Charter which seeks to achieve the following six objectives:

- Promote equitable access to the nation's mineral resources to all the people of South Africa;
- Substantially and meaningfully expand opportunities for HDSA's including women, to enter the mining and minerals industry and to benefit from the exploitation of the nation's mineral resources;
- Utilize the existing skills base for the empowerment HDSA's;
- Expand the skills base of HDSAs in order to serve the community;
- Promote employment and advance the social and economic welfare of mining community and the major sending areas; and
- Promote beneficiation of South Africa's mineral commodities;

The Mining Charter introduced nine (9) elements (incorporating relevant legislation) aimed at redressing past racially discriminatory practices that were perpetuated during the apartheid era to exclude the HDSA's from actively participating in the ownership and management of the mining sector. Stakeholders have agreed to create an enabling environment for the empowerment of the HDSA's by adhering to the following:

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- Human resource development (Skills Development Act 97 of 1998)
- Employment equity (Employment Equity Act 55 of 1998)
- o Migrant labour (Immigration Act 13 of 2002)
- Mine Community development
- Housing and living conditions
- Procurement (Preferential Procurement Policy Framework Act 5 of 2000)
- Ownership and joint venture (Competition Act 89 of 1998)
- o Beneficiation
- Reporting

Stakeholders recognised that the achievement of the objectives set out in the Charter entails continuous engagement on reporting, monitoring and evaluation and further agreed to review the Charter if required.

3. ANALYSIS OF PROGRESS AGAINST CHARTER ELEMENTS

As a vehicle to redress the socio-economic imbalances of the past, the Mining Charter, as a negotiated instrument, identified nine basic elements to effect the transformation of the South African mining industry. The analysis is informed by the DMRs internal inspection processes and findings from an independent assessment conducted by a consultancy group appointed by the Department. The question that this section answers is as follows: What progress has been made towards the attainment of the objectives of the Charter?

3.1 Human Resource Development

The mining industry is knowledge based, thus requiring greater emphasis placed on skills development. The Charter recognised that the South African labour market does not produce enough requisite skills for the mining industry. Consequently, stakeholders agreed to work together in addressing the inherent skills deficit and adopted measures to effect skills development which would be measured as follows:

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- Has the company offered every employee the opportunity to be functionally (i) literate and numerate by the year 2005 and are employees being trained?
- Has the company implemented career paths for HDSA employees including (ii) skills development plans?
- (iii) Has the company developed systems through which empowerment groups can be mentored?

In respect of the abovementioned measures, the assessment yielded the following results:

Functional Literacy: An average of 17.1 percent was achieved.

Career Pathing: An average of 17.1 percent was achieved.

Mentoring of empowerment groups: An average of 11.4 percent was achieved.

The assessment of this Charter element further indicates innate inhibitions against progress on skills development, which include, albeit not limited to lack of management support for staff participating in Adult Basic Education and Training (ABET), as evidenced by recalling of staff from classes to accelerate production, loss of bonuses for ABET attendees and classes arranged after working hours, typically non-proximal to employees residences. Consequently, the prevailing conditions are less attractive for employees to enrol on the programs of skills development. The findings further indicate that the bulk of ABET training beneficiaries are mostly characterised by non-South Africans.

Additionally, investigations of the career pathing and mentoring of empowerment groups measures indicate a disconnect between the plans submitted to the Department of Mineral Resources and actual implementation. The bulk of interviewed mentors and protégés of these programs purport to be oblivious to the plans, as a result of which their participation is limited. Additionally, career plans are typically focussed on development of senior managers at the exclusion of lower level employees.

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The companies that are succeeding in the implementation of agreed measures of the HRD element tend to provide sufficient resources and incentives for training.

The continuing paucity of skills in the industry, coinciding with the longest commodity boom, as corroborated by perpetual utterances by the industry captains, bears testimony to the lack of investment in critical skills development. While the original intent of the Charter was to use and expand the existing skills base to contribute to sustainable development of the mining industry, it appears that the implementation of this element has focussed on basic skills development at the expense of developing the requisite skills to effect meaningful transformation of the industry.

Government created the Mining Qualification Authority (MQA) to drive skills development in the mining sector, in terms of the Skills Development Act No. 97 of 1998. Furthermore, the MQA gives credence to the objectives of the Charter by executing Government's undertaking to provide training in mining and entrepreneurial skills. The MQA is also mandated to conduct skills audits, in partnership with the stakeholders, on the basis of which comprehensive skills development strategies were to be developed. The apparent lack of skills resulted in South Africa's mining industry not benefiting nearly as optimally from the commodity super-cycle, owing to poor investment in the development of core skills.

3.2 Employment Equity

As cornerstone of apartheid discriminatory employment practices, the mining industry remained, to a large extent, unreformed at the time of the promulgation of the Charter. Consequently, stakeholders deemed it appropriate to include Employment Equity as an element of the Charter to effect a demographically representative workforce in the mining sector, consistent with the central tenets of

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the Employment Equity Act No. 55 of 1998 and the Basic Conditions of Employment Act No. 75 of 1997, as amended.

Stakeholders agreed to cooperate in facilitating the achievement of a representative workforce, and adopted the following measures:

- (i) Has the company published its employment equity plan and reported on its annual progress in meeting that plan?
- (ii) Has the company established a plan to achieve a target for HDSA participation in management of 40percent within five years and is implementing the plan?

Has the company identified a talent pool and is it fast tracking it?

(iv) Has the company established a plan to achieve the target for women participation in mining of 10percent within the five years and is implementing the plan?

Employment Equity Plans and reports

Only 37 percent of mining companies have developed Employment Equity (EE) plans, while a lesser number of companies have published these plans. There is no evidence of EE reports (either audited or unaudited) submitted to the Department of Mineral Resources. These findings demonstrate the intransigence and lack of commitment by the industry to transform.

HDSA participation in management

An average of 26 percent of mining companies achieved a threshold of 40 percent of HDSA participation at management level, while the average achievement for the industry is 33 percent. It has to be noted that HDSA participation includes white women participation, which currently stands at 10 percent. However, it was further established that a large number of HDSA's occupy middle management

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positions while an insignificant number of HDSA's are in key decision making positions.

Women participation in mining

The results reveal that only 26 percent of mining companies have complied with the 10 percent women (inclusive of white women) participation in mining. However, the average rate of women participation is 6 percent, the bulk of whom are represented in support functions with less than 1 percent in core management positions, a large proportion of which represents a preserve for white women.

Talent pool identification and fast tracking

An average of 83 percent of mining companies have not identified talent pool, while only 17 percent are in the process of fast tracking those identified for management positions.

Employment patterns in the mining industry reflect that the majority of HDSA still occupy lower levels of employment and the targeted 40 percent of HDSA participation in management, as espoused in the Charter, has not yet been achieved.

The Human Rights Commission report dated 4th November 2008 confirms the afore-mentioned findings relating to the lack of compliance with the employment equity targets in the mining companies, in terms of race and gender representations. This observation is corroborated by the findings of the 9th Employment Equity Commission report, which highlight that white South Africans (female and male) continue to occupy top management positions and earn more than blacks regardless of skills and experience.

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The assessment further revealed the prevalence of racially discriminatory practices in the mining industry, which impacted negatively on the progress towards attainment of equitably transformed workplace.

The lack of investment in HDSA skills development by the industry has created a limited pool of expertise required to effect meaningful gender and racial representation. As a result, retention of a few skilled HDSAs in companies has proven to be a challenge. There is evidence that progress on employment equity remains minimal, with most mining companies developing equity plans for regulatory compliance purposes.

3.3 Migrant Labour

Since the mining industry was developed on the blood and sweat of both South African and migrant labourers, the signatories to the Charter deemed it necessary to make special provision to ensure non discrimination of migrant labourers.

The following measure was adopted to assess progress made in regard to this element:

Has the company subscribed to government and industry agreements to ensure non-discrimination against foreign migrant labour?

This element appears to have been significantly complied with, consistent with the objects of the Immigration Act No. 13 of 2002. This is illustrated by the benefits enjoyed by immigrant workers in terms of skills development. However, evidence of agreements to promote non-discrimination entered into between companies and government was not readily available.

3.4 Mine Community Development

Minerals exploration and mining activities are located in remote and underdeveloped areas of the country. Mining activities in South Africa, which extend

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beyond a century, have led to the proliferation of mining ghost towns, due to poor mining practices of the past' which were inconsistent with sustainable development principles. To ensure the achievement of the triple bottom line, particularly the socio-economic dimension, stakeholders agreed to pursue community upliftment programmes to support communities within which mining takes place as well as labour sending areas. It was agreed that this element would be measured as follows:

Has the company cooperated in the formulation of integrated development plans and is the company cooperating with government in the implementation of these plans for communities where mining takes place and for major labour sending areas?

Has there been an effort on the side of the company to engage local mine community and labour sending area communities? (Companies will be required to cite a pattern of consultation, indicate money expenditure and show a plan)

The assessment indicates that 63 percent of companies engaged in consultation processes with communities, while 49 percent of companies participated in the formulation of Integrated Development Plans (IDP) in mine communities. However, only 14 percent of companies extended their participation in the development of IDPs for labour-sending areas. A mere 37 percent of companies showed proof of expenditure in accordance with commitments set out in approved Social Labour Plans (SLP). The rest of the companies implement corporate social responsibility projects and report these as part of their contribution to IDPs.

Despite seemingly high compliance levels in terms of community consultation, there is no evidence of a direct link between the proposed and implemented community development projects as far as the needs of affected communities are concerned. This is a result of inefficient consultation process, poor or lack of collaboration with communities and lack of alignment to established Local Economic Development (LED) frameworks. The disjuncture between consultation and collaboration with affected communities minimises the developmental impact

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of the mining industry on communities, as corroborated by the poor correlation between SLP commitments and related expenditure.

The assessment further identified the narrow empowerment approach of handpicked individual disguised as representing the broader interest of host communities.

The industry expressed a need for a uniform approach to SLP models countrywide, contrary to the unique development requirements of every community. This proposal contradicts international best practice of the same mining companies operating in developed countries where significant investments are made towards community development projects, which address specific needs of those communities prior to the commencement of mining activities.

A model of integrated resource management, which is characterised by mining companies intending to develop projects within the same proximity through pooling of their respective resources in pursuit of high impact development within the host communities, has been proven successful.

3.5 Housing and Living conditions

The appalling living conditions under which black mine workers were made to live before the advent of democracy led to a myriad of social ills, including the destruction of the social fabric of communities, substance abuse, as well as the contraction and spread of diseases, particularly HIV/AIDS. These conditions necessitated stakeholders' intervention to promote humane living conditions for affected workers. To address the situation, stakeholders agreed to implement redress mechanisms which would be measured as follows:

For company provided housing has the mine, in consultation with stakeholders established measures for improving the standard of housing including the

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upgrading of hostels, conversion of hostels to family units and promoted home ownership options for mine employees? Companies will be required to indicate what they have done to improve housing and show a plan to progress the issue overtime and is implementing the plan?

For company provided nutrition has the mine established measures for improving the nutrition of mine employees? Companies will be required to indicate what they have done to improve nutrition and to show a plan to progress the plan over time and is implementing the plan?

The assessment indicates that 26 percent of the mining companies have provided housing for the employees, while 29 percent have improved the existing standards of housing. The results further indicate that 34 percent of companies have facilitated employees' access to home ownership through various schemes. In addition, 29 percent of companies have offered nutrition to employees or have established plans to effect improved nutrition. The majority of mines have moved away from the hostel systems, as a result of which 9 and 6 percent of companies have achieved upgrading of hostels as well as conversion of hostels to family units, respectively. The mining industry has made reasonable progress towards the creation of descent housing and living conditions for mine workers through the various schemes. However, despite the reduction of the number of occupants from 16 to 4 persons per unit, this occupancy rate remains unacceptably high. Accordingly, inspection of most hostels further revealed unhygienic living conditions that hostel dwellers are subjected to. The upgrading as well as the conversion of existing hostels into family units remains unacceptably low.

Less than a third of the mining companies make nutritional provision for their employees. Inspections have revealed that nutrition is typically outsourced to service providers with inadequate expertise, characterised by former employees of the mining companies. The assessment also revealed a conspicuous absence of adequate facilities for employees to prepare their own meals.

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Further, the assessment found that most mining companies have resorted to giving workers "living out allowances". The unintended consequence of the aforementioned is the proliferation of informal settlements. It is common knowledge that informal settlements in South Africa often provide a conduit or cesspool of crime, substance and alcohol abuse, and the spread of diseases.

The housing and living conditions standard gazetted in April 2009 was developed by the Department of Mineral Resources (DMR) in consultation with industry stakeholders and the Department of Housing (Housing Act No. 107 of 1997). This policy sets out various standards and guidelines to enable industry to accelerate the attainment of requisite levels of humane living conditions for mining sector employees, consistent with international best practices.

3.6 Procurement

While political freedom has been achieved in South Africa, economic freedom remains elusive to the majority of its citizens. South Africa continues to display two economies that are divided along racial lines. Procurement of capital goods involving huge sums of capital funds managed and dispensed by the mining industry continues to be dominated by non HDSA companies. The procurement element of the Charter is a deliberate intervention by stakeholders to create new avenues for HDSA supplier participation in the mainstream economy, to bridge the divide between the two economies, as espoused in the Broad Based Black Economic Empowerment Act No. 53 of 2003. The mining stakeholders adopted this element of the Charter and agreed to the following measures:

Has the mining company given HDSA's preferred supplier status?

Has the mining company identified current level of procurement from HDSA companies in terms of capital goods, consumables and services?

Has the mining company indicated commitment to a progression of procurement from HDSA company over a three (3) to five (5) year time frame in terms of capital

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goods, consumables and services and to what extend has the commitment been implemented?

The assessment illustrates that 89 percent of companies have not given HDSA companies preferred supplier status, while 80percent have not indicated commitment to the progression of procurement from HDSA companies over a 3-5 year time-frame. The current reported level of procurement from HDSA companies averages a mere 37 percent of companies, although companies could not always ascertain the ownership and management control status of their HDSA suppliers.

Procurement of capital goods, consumables and services managed and dispensed by the mining companies continues to be skewed in favour of their preferred untransformed suppliers to the detriment of HDSA companies.

HDSA companies largely benefit from procurement contracts for the provision of consumables and non-core services such as providing cleaning facilities, toilet paper and other trivial activities.

The value of HDSA procurement expenditure as a percentage of total procurement remains below 3 percent, consistent with the insignificant provisions of preferred supplier status to HDSA companies. There is no evidence that stakeholders have identified levels of procurement from the HDSA companies and developing HDSA procurement capacity as per their undertaking at the time of adopting the Charter. This demonstrates lack of commitment by mining companies to advance the procurement element of the Mining Charter. The pervasive resistance by the industry to meaningfully engage the services of HDSA companies continues to delay the achievement of broader economic freedom.

3.7 Beneficiation

Mineral value addition is a deliberate government intervention to facilitate a paradigm shift from a resource based to knowledge based economy. This intervention is premised on the comparative advantage assumed by the country from its mere endowment with mineral resources to developing a competitive advantage which should meaningfully contribute to the accelerated economic

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growth. Recognising the significant opportunity presented to South Africa by introducing mineral beneficiation programmes, stakeholders embraced the introduction of this element and agreed on the following measures:

Has the mining company identified its current level of beneficiation?

Has the mining company established its baseline level of beneficiation and indicated the extent that this will have to be grown in order to qualify for an offset?

Although the above measures have not been achieved, there has been pockets of local beneficiation of the country's mineral resources, albeit in an uncoordinated manner. To create an enabling environment to effect coordinated beneficiation in South Africa, Government has introduced the Precious Metals Act No. 37 of 2005 and the Diamonds Amendment Act No.29 of 2005, which led to the establishment of the South African Diamond and Precious Metals Regulator (SADPMR) and the State Diamond Trader (SDT). Further, the development of the beneficiation strategy has sought to create a broader framework to promote increased local value addition, consistent with other programmes of government such as the National Industrial Policy Framework.

The review of the Mining Charter presents an ideal opportunity to strengthen the beneficiation element of the Charter, which should be aligned to the country's mineral beneficiation strategy. South Africa should not permit continued exportation of mineral resources for beneficiation elsewhere, to the detriment of local skills development, creation of descent jobs, increased Gross Domestic Product (GDP) value addition per capita and contribution to economic growth.

3.8 Consultation, Monitoring, Evaluation and Reporting

Recognising that the achievement of the objectives of the Charter requires an ongoing process of consultation, monitoring, evaluation and reporting, stakeholders agreed on mechanisms to ensure that the objectives of the Charter are achieved. Mining companies further undertook to report on an annual basis, as

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per the provisions of section 28(2)(c) and section 29 of the MPDRA. The following measure was agreed upon by stakeholders:

Has the company reported on an annual basis its progress towards achieving its commitments in its annual report?

Assessment shows that 37 percent of companies have audited reports, while only 11 percent purport to have submitted their annual progress report to the DMR.

It is apparent that a large proportion of mining companies with audit reports has not subjected the Mining Charter compliance data to an independent audit framework. Accordingly, there is absence of coordinated mechanisms within the Department of Mineral Resources (DMR) to effectively monitor and evaluate progress against the Mining Charter targets on an annual basis. There is also lack of adherence by stakeholders to the provisions of section 28(2)(c) and section 29 of the MPRDA, as well as stringent enforcement systems.

The amount provided for in section 99 of the MPRDA as a penalty for non compliance with the provisions of section 28(2)(c) and section 29 of the MPRDA is preposterously inadequate.

3.9 Ownership and Joint Ventures

The perpetual marginalisation of the majority of South Africans, facilitated by the exclusionary policies of the apartheid regime, prevented black people from owning the means of production and from meaningful participation in the mainstream economy. As a result, the majority of South Africans still provide a source of cheap labour. This necessitated a deliberate intervention to redress this situation, in line with clause (3) of the Freedom Charter, which states that: "The National wealth of our country, the heritage of South Africans shall be restored to the people. The mineral wealth beneath the soil... shall be transferred to the ownership of the people as a whole". It is through the prism of this perennial document that the ownership element of the Mining Charter was adopted by all stakeholders to

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facilitate the transfer of ownership to HDSAs. Stakeholders adopted the following to measure compliance with this element:

Has the mining company achieved HDSA participation in terms of ownership for equity or attributable units of production of 15percent in HDSA hands within 5 years and 26percent in 10 years?

Upon the adoption of the Mining Charter, stakeholders made the following undertaking: "The industry agreed to assist HDSA companies in securing finance to fund participation in an amount of R100 billion within the first 5 years. Participants agreed that beyond R100 billion - industry commitment in pursuance of the 26 percent target, on a willing seller willing buyer basis, at fair market value, where the mining companies are not at risk, HDSA participation will be increased".

The assessment revealed that the current net asset value of the South African mining industry averages R2 trillion, indicating that the 15 percent HDSA ownership threshold requires no less than R300 billion to accomplish (in 2009 terms). The industry's stated commitment of R100 billion to facilitate HDSA ownership represents 5 percent of the current net asset value of the mining industry, which falls far short of the agreed 15 percent empowerment target envisaged within 5 years. However, the assessment further recognises the limitations of the absolute value of commitment as well as the compounded annual growth of the industry's net value, which ought to have been factored in at the time of the commitment.

Analysis of the available data shows that aggregated BEE ownership of the mining industry has, at best, reached 9 percent. There are several empowerment vehicles that constitute BEE ownership, viz.: Women in Mining, Employee Share Ownership Schemes (ESOPS), Community Trusts, Anchor Partners and Special Purpose Vehicles (SPV). Regrettably, the reported level of BEE ownership is concentrated in the hands of anchor partners and SPV's, representing a handful of black beneficiaries, contrary to the spirit and aspiration of both the Freedom Charter and the Mining Charter.

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Despite the noble intention of the empowerment vehicles (ESOPS and Community Trust) to effect the broad ownership transformation envisaged in the Mining Charter, a closer examination of these vehicles highlights the pervasive constraints presented in the form of non equitable distribution of benefits inherent in their implementation and such benefits being extended to non HDSA, which remains proverbially problematic.

The underlying empowerment funding model has resulted in the actual ownership of mining assets intended for transformation purposes being tied in loan agreements. Accordingly, the net value of a large proportion of empowerment deals is negative, due to high interest rates on the loan and moderate dividend flows, compounded by the recent implosion of the global financial markets. The rapacious tendencies of the capital markets have consistently thwarted the intended progress towards attaining the goals of transformation, as embedded in the Charter.

The assessment shows that the structure of most empowerment deals is insidiously effected at operational (mining rights) levels, which allows for ring-fencing of transformation at holding company level. Such undesirable practices perpetuate a culture and focus on regulatory compliance at the expense of fundamental transformation of the mining industry, including albeit not limited to deracialising the corporate profiles and ownership of mining companies.

The assessment also points to a structural malaise in BEE deals focussed solely on economic interest, which is not representative of the true ownership transfer of mining assets to HDSA's. As a result of these structural weaknesses, the BEE companies end up in an invidious financial position, as evidenced by the swift mass exodus of these companies, which coincided with the global financial crisis.

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The realisation of the benefits of BEE deal-flows to HDSA beneficiaries is delayed by elusive structuring of these deals. The nature of most BEE deals is such that the repayment terms for the HDSA continue beyond the Life of Mine (LOM). There are often onerous conditions attached to agreements to discourage HDSA participation. A majority of empowerment deals are structured with a lifespan ending 2014, contrary to the object of this element, which sought to achieve these targets as a baseline of transformation. Some companies have used what they call the "pool and share" method, which is their own creation and features nowhere in the Charter. Through this method, established mining companies enter into joint ventures with black owned companies and each party brings resources into the deal based on the close proximity of their operations "geographically".

The profits are shared on the basis of who has what percentage of the reserves brought into the deal. Effectively, the BBBEE ownership in such an arrangement is based on how much reserves each party brings into the deal. In essence such companies are not empowered and should not claim credit on the basis of attributable units of production since they did not give up any of their reserves for the benefit of black owned company and their racial profile remains unaltered.

Lack of HDSA representation at empowering companies' boards limits their decision making authority and leaves them at the mercy of empowering companies. Consequently, HDSA companies are generally excluded from major decisions relating to investment/divestment and key policies that determine the future direction of the company.

The prevalence of fronting is both an insult and an indictment to the broader objectives of the Mining Charter. This unscrupulous practice sets back the transformation agenda of South Africa and must be condemned in the strongest terms possible. The surreptitious nature of fronting remains a scourge to South Africa's transformation agenda.

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4. IMPACT OF THE MINING CHARTER ON ECONOMIC GROWTH AND EMPLOYMENT

The promulgation of the MPRDA and the implementation the Mining Charter in 2004, replaced the preceding mining regulatory framework which had locked mineral rights in private individuals (including juristic persons). The private individuals were characterized by the previously advantaged minority of South Africans and thwarted momentous prospects of foreign investment flows into the sector. The new regulatory framework vested the custodianship of mineral rights to the State.

The implementation of the Charter also coincided with a protracted declining trend in employment, which tracked the contraction in gold output. The 1986 official statistics of employment in the mining sector was 829 000, marking the beginning of the contraction in employment, which reached a trough of 449 000 in 2004, indicative of a cumulative job losses of 46 percent over this period. The implementation of the Mining Charter enabled diversification of the mining industry in South Africa in terms of a number of commodities mined, volumes produced, revenue generation for the country, especially export earnings which kept the country's balance of payment relatively stable and job creation. Currently, the sector employs 6% of the country's total labour force, with steady growth in employment under the new regulatory regime peaking at 519 000 by 2008 (annual employment growth averaged 4% from 2005 to 2008). However, this number decreased to 494 000 by June 2009, due to the current global financial climate, representing a cumulative loss of 25 000 (Quarterly Employment Statistics, June 2009, StatsSA).

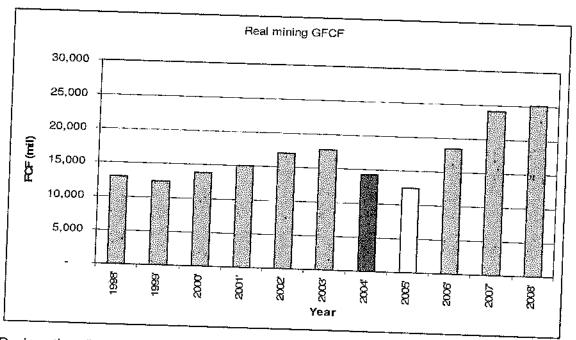
The Gross Fixed Capital Formation (GFCF) in the mining industry declined by respective 20 percent and 12 percent in 2004 and 2005, due to uncertainty of the introduction of the Mining Charter, regional geo-political stability presenting new

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prospects for mining in competition with South Africa and the recovery of the Rand. The GFCF grew at a much faster pace averaging 24 percent between 2005 and 2008, once the confidence in the regulatory regime was attained.

Figure 1



During the first five years of the implementation of the Mining Charter (i.e. between 2004 and June 2009), the Department of Mineral Resources received over 22 000 applications for new mining rights, mining right conversions, reconnaissance permits and prospecting/prospecting rights, corroborative of the continued investor confidence in the mining sector, created by the new regulatory framework.

The contribution of the South African mining sector to the National Gross Domestic Product (GDP) correspondingly grew from R89 Billions in 2004, to R196 Billions in 2008.

The economic and employment statistics suggest that the new South African mining regulatory framework (the MPRDA and the Mining charter) has reinforced

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investor confidence in mining sector, contributory to systematic growth in economic performance and opportunities for creation of decent employment for South Africans.

5. CONCLUSIONS AND RECOMMENDATIONS

The first period of the implementation of the current Mining Charter coincided with the longest synchronised commodity boom ever experienced by the mining industry globally. The Charter was developed as a pre-cursor lever to effect sectoral transformation, aligned to the broader national transformation agenda. In developing the Mining Charter, the DME accommodated the diverse interests of various stakeholders, as they lobbied for the protection of their various constituencies.

As an agreement based on concessions by the various stakeholders, the Mining Charter is not without shortcomings. The ambiguity inherent in the current construct of the Charter elements has given rise to various interpretations, which afford the industry an opportunity to exploit intrinsic weaknesses. This has resulted in shocking levels of non compliance.

Consequently, the intended benefits flowing from the mining industry fall significantly below the expectations and aspirations of the majority of South Africans as intended by the Charter. To this extent, there is a degree of criticism levelled against the Mining Charter that in its current form, it is a blunt tool to address the broad based transformation agenda.

Although some of the elements of the Charter allude to the national objectives, there is a need to further align it to the developmental state agenda. However, this raises questions as to whether the state has utilised State Owned Enterprises for the maximum benefit of the nation and what needs to be done to ensure that such utilisation occurs.

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It is therefore imperative that the Mining Charter be reviewed to ensure that it remains relevant and true to its original intent, and aligned to the Broad Based Black Economic Empowerment (BBBEE) Act No.53 of 2003 and the Codes of Good Practice championed by the DTI.

While the assessment of the Mining Charter demonstrates a measure of cumulative progress towards the attainment of its objectives as embedded in the elements, it also illuminates some deficiencies in the construct and mechanisms of implementation thereof. The juxtaposition of interpretation of the Mining Charter aligned to the score-card (measures) is blurry. Accordingly, the intent of some elements of the Charter is not adequately articulated. What follows delineates the current limitations intrinsic in the Mining Charter:

Lack of a definition chapter in the Mining Charter:

The lack of a definition section in the Charter allows for various inconsistent interpretations of the provisions of the Charter by the mining sector stakeholders.

The current definition of HDSA:

The current definition of HDSA in the Mining Charter should be aligned to the definition of HDSA's in the Broad Based Black Economic Empowerment Act No.53 of 2003. In addition, the Charter should seek to be more inclusive of vulnerable groupings. For instance, the Mining Charter is silent on the role persons with disabilities, as part of HDSA's, can play within the mining Industry. Yet ironically mining companies have contributed significantly to the increasing number of people with disabilities. In other words, if transformation as espoused in the Mining Charter has to impact in a more meaningful way, the mining sector should create meaningful opportunities for people with disabilities.

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Ownership:

While the element captures the recognition by government and industry that one of the means of effecting entry of HDSA's into the mining industry and of allowing HDSA's to benefit from the exploitation of mining and mineral resources is by encouraging greater ownership of mining assets by HDSAs, it only provides the definition of participation in terms of active and passive involvement, the terms of which are not clearly defined. This provides room for ambiguity and different interpretations. For example, the DMR interpretation of ownership includes voting rights, economic interest and net value, while the industry obfuscates interpretation of ownership as HDSA's economic interest, and views net value as an additional ownership criterion. In addition, the absence of criteria for offsetting beneficiation against ownership, as well as lack of clarity on the continuing consequences of previous BEE transactions and the use of attributable units of production require specific attention.

HDSA's in Management (including Women in mining):

Mining companies often employ HDSA's in support services as opposed to core business positions. The core business positions within mining companies continue to be occupied by white South Africans (men and women) the exclusion of HDSA's. The definition of HDSA attribute requires specific attention.

Human Resources Development:

This element recognises that the South African labour market does not produce enough skills required by the mining industry for sustainable growth. However, the element currently places greater emphasis on offering opportunities to become functionally literate and numerate. The conspicuous lack Research and Development in the current Charter requires special attention.

Procurement:

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While the Charter identifies procurement as an area of opportunity to contribute to sustainable development of communities, it only identifies three variables of procurement and does not commit mining companies to effectively support the economic growth of HDSA supplier companies across all three levels of procurement.

Recommendations:

The assessment of the Mining Charter has demonstrated that the Charter and its constituent elements for effecting meaningful transformation remain relevant. However, the efficacy of the Charter as an instrument of promoting transformation is blunted to a large extent by the identified shortcomings. It is therefore recommended that the Charter be reviewed to strengthen and sharpen its effectiveness in driving transformation in the industry. It is further recommended that the MPRDA be amended to ensure that non-compliance with the provisions of both the Charter and the Act is severely penalised. In addition, there needs to be greater synergy between the procurement element of the Mining Charter and the procurement element of the DTI Codes of Good Practice.

The BBBEE Act makes provision for the establishment of the BEE Advisory Council to be chaired by the State President. DMR must, in partnership with the DTI and other relevant departments, expedite the establishment of the Council to ensure that transformation issues receive attention at that level. Further, capacity should be built and adequate resources allocated within the department to promote the effective and efficient monitoring and evaluation of compliance with the provisions of the Charter and the MPRDA.

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CHAMBER OF MINES OF SOUTH AFRICA

Putting South Africa First

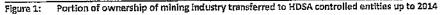


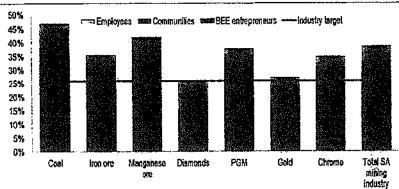
CHAMBER OF MINES CALCULATES BROAD BASED HDSA OWNERSHIP OF 38% and MEANINGFUL ECONOMIC VALUE TRANSFER OF >R159 BN

The Chamber of Mines (Chamber) and its members, release findings of a comprehensive report which demonstrates the meaningful economic participation of HDSAs in the South African mining industry as per the ownership element of the Mining Charter. It is an aggregation of company information based on DMR submissionsas at 31 December 2014. Given the significance of this milestone whichsets the 26% HDSA ownership target, the Chamber has engaged the services of industry experts SizweNtsalubaGobodo (SNG) auditing firm and Rand Merchant Bank (RMB) corporate finance. The analysis represents the majority of the Chamber membership and also captures a significant portion of the South African mining industry (80% – 90% based on BEE transactions, value and volumes).

Although it is a calculation at end 2014, the analysis has captured the ownership compliance in relation to asset level mining rights' compliance over the last 12 years. The results below demonstrate that the industry has met and exceeded the ownership target of 26% HDSA by 2014 and has transferred significant value to HDSAs despite the significant challenges posed by the 2008 World Financial Crisis and the subsequent bear market for commodities. In addition, meaningful economic participation of HDSAs has occurred with a broad based identifiable beneficiaries and cash flowing to HDSA beneficiaries. This demonstrates the industry's commitment to transformation and the spirit of the Mining Charter. The highlights are:

- Since the commencement of the process of transformation in the mining industry, meaningful economic empowerment participation by HDSA has been 38% on average, based on the Chamber of Mines collation. This is above the Mining Charter 26% HDSA ownership target by 2014.
- The various sectors of the South African mining industry have similarly all met or exceeded the HDSA ownership targets— PGM at 38.0%, Gold at 27.3%, Coal at 47.2%, Diamonds at 26.0%, Iron Ore at 35.7%, Manganese Ore at 42.2% and Chrome at 35.1%.
- The composition of identifiable HDSA beneficiaries in the industry that has benefited through ownership, both directly and indirectly, is 63% BEE entrepreneurs (46 BEE companies), 22% communities (6.9 million HDSAs) and 15% employees (210 thousand HDSAs).
- The DMR's interpretation of the Charter is that the definition of meaningful economic participation has to include all three beneficiary categories to be compliant (this interpretation is not shared by the Chamber). Based on the company information we have received, we found that the proportion of companies that have all three categories present, i.e. BEE entrepreneurs, communities and ESOPsin their HDSA empowerment structures represent a minimum of 41% of the SA Mining Industry.



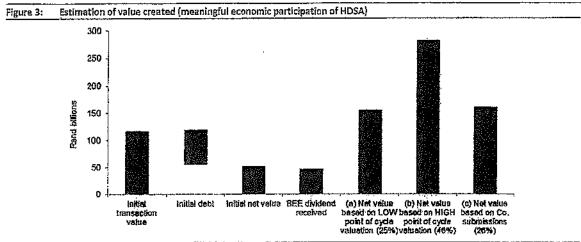


Source: SNG and Chamber of Mines analysis

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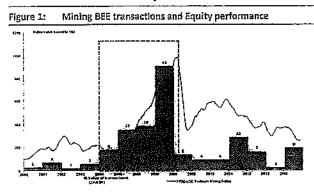
- Over the 12 year period, dividends of a minimum of R47 billionwere paid to HDSA beneficiaries, representing 19.6% of the total 'company' dividends paid over the period. This is in line with the stagedHDSA ownership target from 15% by 2009 to 26% by 2014 and fairly represents the average over the period. It also does not take into account profit from asset sales over the period and should be considered against a background where many shareholders during the period did not receive dividends.
- BEE transactions with an initial value of R116 billion were implemented over the period. These transactions created net value of around R159 billion (+207%) over the same period. The net value (after deducting debt from the asset values) created for HDSA controlled entities represented 26% of the value (EBITDA multiple basis) of the entire industry at December 2014.
- However, based on a through-the-cycle low and high valuation of assets, the net value created represents between R155bn (+200%) and R282bn (+444%) or 25% to 46% of the entire industry value (EBITDA multiple basis), respectively.



Source: SMG, RMB and Chamber of Mines analysis (Net value = Total asset value – debt outstanding + dividends; (a) and (b) valuation based on EBITDA multiple calculations)

These results have been achieved by the industry, despite the fact that measurement is occurring at a low point in the commodities cycle. Key lessons learnt include:

- Market volatility has impacted value creation. Underlying funding structures depended on rising commodity prices to result in value creation for beneficiaries.
- Lock-in provisions have prevented beneficiaries from unlocking value created during the peak of the cycle. Lack of diversification is an inherent risk in BEE transactions.
- Facilitation important in ensuring sustainable transaction e.g. vendor funding, free shares, minimum guaranteed cash flows. Implementing BEE transactions at the height of the commodities cycle resulted in unsustainable high debt levels.



BEE net dubt award

O Year1 Year2 Year3 Year4 Year5 Year6 Year7 Year5 Year9 Year10

Debt Total debt (incl. interest) — Gross value of investment

Source: RIMB

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Summarised HOSA ownership results		
The South African Mining Industry	The industry has achieved BEE ownership of 37.7% (22.8% BEE entrepreneurs, 10.8% communities and 4.2% ESOPs) weighted based on value of the assets. The ownership structure has benefited 60% BEE entrepreneurs, 29% communities and 11% ESOPs, and an estimated 7 million individuals. In terms of volumes weighting (Production and revenue), the industry has achieved BEE ownership level of 38.8% (24.3% BEE entrepreneurs, 9.1% communities and 5.4% ESOPs). The ownership has benefited 63% BEE entrepreneurs, 22% communities and 15% ESOPs. The industry has created net value of between R 155 320 million and R 282 018 million representing a return of between 200% and 444%. In addition, most of the sectors have not only met but also exceeded the 26% minimum compliance requirement.	
PGM	The PGM sector has achieved BEE ownership of 39.5% (19.5% BEE entrepreneurs, 18.0% communities and 2.0% ESOPs) weighted based on value. The ownership structure has benefited 49% BBE entrepreneurs, 46% communities and 5% ESOPs, and an estimated 2 774 493 individuals. In terms of volumes weighted, the industry has achieved a BEE ownership of 38.0% (19.8% BEE entrepreneurs, 15.5% communities and 2.6% ESOPs). The ownership structure has benefited 52% BEE entrepreneurs, 41% communities and 7% ESOPs. The PGM sector has a total net value of between R 43 442 million and R 65 987 million representing a change of between 109% and 212%.	
Gold	The Gold sector has achieved BEE ownership of 28.8% (18.6% BEE entrepreneurs, 0.9% communities and 9.2% ESOPs) weightedbased on value. The ownership structure has benefited 65% BEE entrepreneurs, 3% communities and 32% ESOPs, and an estimated 135 109 individuals. In terms of volumes weighted, the industry has achieved a BEE ownership of 27.3% (18.3% BEE entrepreneurs, 1.6% communities and 7.5% ESOPs). The ownership structure has benefited 67% BEE entrepreneurs, 6% communities and 27% ESOPs. The Gold sector has a net value of between R 7 182 million and R 32 267 million representing a change of between -31% and 209%.	
Coal	The Coal sector has achieved BEE ownership of 43.9% (32.0% BEE entrepreneurs, 5.3% communities and 6.3% ESOPs) weightedbased on value. The ownership structure has benefited 74% BEE entrepreneurs, 12% communities and 14% ESOPs, and an estimated 1 753 087 individuals. In terms of volumesweighted, the industry has achieved a BEE ownership of 47.2% (32.0% BEE entrepreneurs, 6.2% communities and 9.0% ESOPs). The ownership structure has benefited 68% BEE entrepreneurs, 13% communities and 19% ESOPs. The Coal sector has a net value of between R24 000 million and R 49 512 million representing a change of between 189% and 497%.	
Diamonds	The Diamond sector has achieved BEE ownership of 26.0% (4.4% BEE entrepreneurs, 11.6% communities and 10.0% ESOPs) weightedbased on value. The ownership structure has benefited 17% BEE entrepreneurs, 45% communities and 38% ESOPs, and an estimated 114 653 individuals. In terms of volume weighted, the industry has achieved a BEE ownership of 26.0% (5.1% BEE entrepreneurs, 10.2% communities and 10.7% ESOPs). The ownership structure has benefited 20% BEE entrepreneurs, 39% communities and 41% ESOPs. The Diamond sector has a net value of between R 616 million and R 5 290 million representing a change of between -56% and 282%.	
Iron ore	The Iron Ore sector has achieved BEE ownership of 38.2% (24.0% BEE entrepreneurs, 12.0% communities and 2.2% ESOPs) weightedbased on value. The ownership structure has benefited 63% BEE entrepreneurs, 31% communities and 6% ESOPs, and an estimated I 482 163 individuals. In terms of volume weighted, the industry has achieved a BEE ownership of 35.7% (22.9% BEE entrepreneurs, 10.3% communities and 2.5% ESOPs). The ownership structure has benefited 64% BEE entrepreneurs, 29% communities and 7% ESOPs. The Iron Ore sector has a net value of between R 53 220 million and R 115 330 million representing a change of between 433% and 1054%.	
Manganese ore	The Manganese Ore sector has achieved BEE ownership of 50.1% (33.3% BEE Entrepreneurs, 16.3% Communities and 0.0% ESOPs) weighted based on value. The ownership structure has benefited 67% BEE entrepreneurs, 33% communities and 0% ESOPs, and an estimated 411 512 individuals. In terms of volume weighted, the industry has achieved a BEE ownership of 42.2% (31.2% BEE entrepreneurs, 11.0% communities and 0.0% ESOPs). The ownership structure has benefited 74% BEE entrepreneurs, 26% communities and 0% ESOPs. The Manganese Ore sector has a net value of between R -436 million and R 8 389 million representing a change of between -100% and 100%.	
Chrome	The Chrome sector has achieved BEE ownership of 28.1% (15.9% BEE entrepreneurs, 7.0% communities and 5.2% ESOPs) weighted based on value. The ownership structure has benefited 57% BEE entrepreneurs, 25% communities and 18% ESOPs and an estimated 454 594 individuals. In terms of volume weighted, the industry has achieved a BEE ownership of 35.1% (20.3% BEE entrepreneurs, 10.6% communities and 4.2% ESOPs). The ownership structure has benefited 58% BEE entrepreneurs, 30% communities and 12% ESOPs. The Chrome sector has a net value of between R 1 824 million and R 5 242 million representing a change of between 204% and 774%.	

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	Per lbe Mining Charter Scorceard		DMR published assessment (i) Comparison to target (ii) % of submissions that h	DNM published assessment (i) Comparison to target (ii) So of submissions that has met target	Chamber assessment (i) Comparison to lar	Chamber assessment (b) Comperison to target	Broad alignment with DMR (Yes/No)
Element (Scorceard weightin; Description	linį.Description	Target	Unweighted	Weighted	Weighted	Accessors	
Ownership (YAN)	Min HDSA ownership % Percentage of companies achieving 26% Percentage of companies with BEE, community & recore	26% 100% (not agreed)	(i) 30.6% (ii) 79% (ii) 6.3%	(i) 32.5% (ii) 20% (ii) 20%	(i) 38%³ (ii) 100%	Achieved well	No - signioffcant differences in definitional integretation
Housing and living condition (Y/N)	Housing and living conditions Percentage reduction of eccupancy rate towards (XN) 2014 target	100%			(B) 73%	Good progress made	No
	Percentage conversion of hostels into family units	100%		(I) %25% (II)	(9) (1) (2) (4%	Work to be done	Mo
Procurement and enterprise development (15%)	Capital goods (5%) % of companies meeting the target	40%	(i) 39.6%	(f) 82.1%	(i) — (ii)	Achieved well	Yes (on weighted data)
	Services (5%) % of companies meeting the target	70%	(i) 33.2%	(11) 64.9%	(J) 63% (L) —	Good progress made	Yes (on weighted data)
	Consumable goods (2%) % of companies meeting the larger	50%	(3) 60%	(ii) 85,2%	(i) 72%	Achieved well	Yes (on weighted data)
	Annual spend on procurement from MNCs (3%) 0.5% of % of companies meeting the larger	0.5% of procurement	(0) 3.3%	© © 14.9%	(i) 20%	Work to be done	Yes (on weighted data)
Employment equity (16%)	Top Management (Board) (3%)	40%			(1) 50,4%	Achieved well	
	Senior Management (Exco) (455)	40%	,		(1).41,9%	Achieved	,
	Middle Manzgement (3%)	40%	"Mining inches	"Wining industry exceeded 40% target"	%6'05(t)	Achieved well	Yes - but DMR still entited of
	Junios Mansgament (176)	40%		•	(i) 54%	Achieved well	White males dominating at strategic levels of industry
	Corr skills (5%)	40%			(1) 75,5%	Achieved well	
Poman resource development (25%)	Human resource development BRD expenditure as % of total annual payroli (25%)	2%	(i) 38.1%	(ii) 56.9%	(i) 15% (ii) 100%	Achieved well	No
ne community developmen (%)	Implement approved cocumulity projects % of companies meeting target	Up to date (i) ——implementation (ii) 36%	(1) 36%	(6)	(0) 70,6%	Work to be danc	Yes - thring issues to be
Sustainable development and growjh (29%)	Implementation of approved BMPs (12%) % of companies meeting target		(i) 44,5%	(ii) 48.6%	(1)50,6%	Good progress made	No
	5		(i) 2.8%	(i) 1.6%	(3) 86,2%	Achieved well	No - DMR wants occupational health elements to be improved
	Percentage of samples in SA facilities (5%) % of companies meeting the larget	100%	(i) 65.5%	(i) 84.2%	(i) 84,6% (ii)	Achieved	Yes

Swarer, Chamber of thines, Department of Mineral Recourses. Note 1: Weighling based on DMR employment figures. Note 2: Weighling based on Chamber employment figures, except for ownership which is based on votames and mineral sales. Note 2: Detect on Independent Chamber Ownership Collision reput.

CHAMBER OF MINES OF SOUTH AFRICA

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Mining Stakeholders include:

- 1. The Department of Mineral Resources
- 2. National Union of Mineworkers
- 3. Chamber of Mines of South Africa
- 4. South African Mineral Development Association
- 5. Solidarity
- 6. UASA The Union

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PREAMBLE

This declaration lays a foundation for a strategy to position South Africa's mining industry on a trajectory of sustainable growth and meaningful transformation. The strategy emphasises the complementary nature and interdependence of competitiveness and transformation. This declaration further <u>acknowledges</u> the vital contributory role of the mining industry to national socio-economic development as well as the necessity to use country's mineral base as a catalyst to enhance diversification of the economy that corresponds with the industrialisation priorities of government.

<u>Considering</u> the intrinsic value of mining which encompasses the sustainable development potential of the sector, stakeholders are <u>fully cognisant</u> of the constraints that limit the realisation of this potential and they therefore <u>reaffirm</u> their commitment to working together to successfully and holistically implement the provisions of the strategy. South Africa is a land endowed with incredible possibilities and through collaborative efforts of relevant stakeholders it is contended that much more can be achieved. In accordance with the harmony of the zebra colours, this declaration symbolises the spirit of common purpose by the stakeholders.

in order to ensure the sustainable growth and meaningful transformation of the mining industry, stakeholders <u>acknowledge</u> and commit to mitigate various constraints that are evident in infrastructure inadequacies, the paucity of requisite skills, the regulatory framework, as well as low levels of exploration and research and development. In addition, stakeholders <u>recognise</u> the transformation backlog in the industry, the unsatisfactory pace of which has fuelled socio-economic developmental disparities, influenced workplace inequity, and aggravated the plight of mining areas. Meaningful economic HDSA participation has also been detrimentally affected. In response, the stakeholders are committed to integrating transformation priorities with measures to promote the globally competitive growth of the sector. <u>Having regard to</u> the national government's order of priorities and <u>inspired</u> by the development potential of the mining industry, stakeholders further commit to develop the inining industry in resonance with government's socio-economic development priorities.

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COMMITMENT 1

Objectives

Inspired by the values associated with transparency and integrity, this declaration provides the basis for stakeholder commitment to creating an environment that is conducive to supporting the sustainable growth and meaningful transformation of South Africa's mining industry, with the following aims:

- To promote investment, enhance competitiveness and drive transformation objectives;
- To mitigate constraints limiting sustainable growth and meaningful transformation;
- To emphasise the mutual reinforcement of competitiveness and transformation;
- To commit to effective implementation of the strategy.

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COMMITMENT 2

Infrastructure

Recognising that infrastructure is one of the key drivers of the competitiveness with a material impact on its potential growth, and further recognising that shortages of critical infrastructure such as rail, ports, electricity and water supply can act as constraints to growth, the parties commit to the following:

- Establishment of an "Integrated Long Term Infrastructure Planning Mechanism" for the mining sector;
- Evaluation of short to long-term infrastructure requirements underpinning the envisaged growth of mining industry through a process of engagement between industry and government;
- Identification of areas that are industry and/or government responsibilities, including shared responsibilities;
- Engagement with relevant national processes committed to long-term integrated planning process with specific emphasis on the mining industry's infrastructural needs.

COMMITMENT 3

innovation in mining

Taking into account the importance of mining innovation through research and technology development, cost and management efficiency as well as productivity in driving meaningful growth and transformation, parties agree to work towards attainment of a research driven and technology based competitive edge, and henceforth commit to the following:

- Assess the current research and development landscape in the mining industry;
- Resuscitate a research and development culture in the mining industry;
- Strengthen partnerships with research institutions both locally and internationally.

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COMMITMENT 4

Sustainable Development

Acknowledging the importance of balancing economic benefits with social and environmental concerns without compromising the ability of future generations to meet their needs, parties commit to:

- Develop and implement a National Action Plan for the management of acid mine drainage;
- Adopt a regional approach in dealing with integrated and cumulative environmental impacts resultant from mining;
- Embark on research and development initiatives directed towards the sustainability of mine closure and mining environmental legacies;
- Establish a multi-stakeholder forum on derelict and ownerless mines;
- Implement Mine Health and Safety Tripartite Action Plans;
- Establish a task team to develop mechanisms of accelerating exploration investment;
- Strengthen linkages of mining with other industries, such as infrastructure, upstream and downstream value addition, technology, services and manufacturing, to ensure sustainable mining 'beyond a hole in the ground';
- Work towards the development and effective implementation of a 'Mining Vision 2030' informed by sustainable development principles;
- Adopt an integrated development approach through pooling of resources.

COMMITMENT 5

Beneficiation

Recognizing the importance of translating our comparative advantage in mineral resources endowment into competitive advantage to fuel further industrialisation and the need to increase value addition to our minerals before they are exported, parties commit to:

- Support local beneficiation in order to unlock the intrinsic value of South Africa's minerals;
- Consider establishing a national beneficiation agency to drive downstream, upstream and side-stream beneficiation as well as all industries associated with mining;
- e Enlist the support of strategic international partners to facilitate skills and technology transfer for the benefit of local beneficiation.

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COMMITMENT 6

Regulatory Framework

Noting that an internationally competitive regulatory framework is a key instrument to promote sustainable growth and meaningful transformation of the mining industry and that negative perceptions about the regulatory framework have adverse impact on the promotion of foreign investment, parties commit to:

- Strengthen the MPRDA architecture to improve its efficiency and effectiveness by 2011;
- Strengthen enforcement, monitoring and evaluation of the regulatory framework;
- Streamline administrative processes to eliminate inconsistent application of the overall mineral regulatory regime;
- Harmonise the mineral regulatory regime with other related legislation impacting on the mining industry;
- Finalise the review of the Mining Charter by August 2010;
- Messaging of a positive regulatory framework to promote South Africa's ranking as an investment destination of choice;
- Explore an option of a single authority regulating all environmental issues;
- Transparent and results yielding compliance;
- Promote greater cooperation and coordination between the DMR, its agencies and other governing bodies.

COMMITMENT 7

Human Resources Development

Recognising the current shortage of requisite skills and that human resource development constitutes an integral part of competitiveness and social transformation of the workplace and knowledge based industry, parties commit to the following:

- Conduct at least two skills audits by 2014 and assess institutional and organisational absorptive capacity by no later than December 2010;
- Invest a percentage of annual payroll in all skills development activities, but excluding the mandatory skills levy, as follows:
 - o Target for 2010 = 3%;
 - o Target for 2011 = 3,5%;
- Target for 2012 = 4%;
- Target for 2013 = 4,5%;
 - o Target for 2014 = 5%;
- Ensure that mechanisms for directing the mandatory skills levy are in place, efficient and effective.

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COMMITMENT 8

Employment Equity

Acknowledging that diversity and equitable representation in the workplace remain catalyst for social cohesion, parties commit to the following:

- Create a conducive environment that promotes and encourages diversity in order to increase and retain requisite skills;
- Demographic representation of HDSA with a minimum target of 40% by 2014 in each of the following occupational categories:
 - o Top Management (Board);
 - o Senior Management (Exco);
 - o Core & Critical Skills;
 - Middle Management;
 - o Junior Management.

COMMITMENT 9

Mine Community Development

Recognising that mine communities form an integral part of mining development, hence a realisation that there has to be meaningful contribution towards community development, both in terms of size and impact, in keeping with the principles of the social license to operate. Parties henceforth commit to attain the following:

- Develop guidelines and adhere to community consultation processes;
- Develop a partnership approach towards mine community¹ development and consider establishment of regional (social) development funds for effective implementation of social and labour plans;
- Implement and monitor social labour plan undertakings.

COMMITMENT 10

Housing and living conditions

Noting that mining operations are, in most cases, located in remote areas with often less-than salubrious facilities for the workforce, parties commit to restore human dignity of employees in line with the Constitution of the Republic of South Africa, as follows:

- Attain the occupancy rate of one person per room by 2014;
- g Upgrade or convert hostels into family units by 2014;
- Promote home ownership options and provide balanced nutrition.

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¹ Mine community includes both host community and major (abour sending areas,

COMMITMENT 11

Procurement

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Realising that procurement provides an important market opportunity for goods and services and that lack of access to market is a major impediment to growth and expansion of enterprises, parties commit to:

- Adhere to fundamental principles of enterprise development, irrespective of the mining company's turnover;
- Develop mechanisms for multinational suppliers of capital goods to the mining industry, which are operating in South Africa to contribute towards social development.

COMMITMENT 12

Ownership and funding

Realising that equity ownership provides an effective means of incorporating HDSAs into the mainstream economy and that ownership can afford HDSAs an opportunity to influence the direction of a business, parties commit to the following:

- A minimum target of 26% ownership by 2014 to enable meaningful economic participation of HDSA,
- à Meaningful economic participation includes, inter alia, the following key attributes:
 - BEE transactions shall be concluded with clearly identifiable beneficiaries in the form of BEE entrepreneurs, workers and communities;
 - o Barring any unfavourable market conditions, some of the cash flow should accrue to the BEE partner throughout the term of the investment, and for this purpose, stakeholders will engage the financing entities in order to structure the BEE financing in a manner where a percentage of the accrued cash-flow is used to service the funding of the structure, while the remaining amount is paid to the BEE beneficiaries. Accordingly, BEE entities are enabled to leverage equity in proportion to vested interest over the life of the transaction in order to facilitate sustainable growth of BEE entities.
 - BEE shall have full shareholder rights such as being entitled to full participation at annual general meetings and exercising of voting rights, regardless of the legal form of the instruments used;
 - o Ownership shall vest within the agreed timeframes of the BEE structure, taking into account the prevailing market conditions.

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COMMITMENT 13

Monitoring and Evaluation

Realising that monitoring and evaluation (M&E) plays a vital role in assessing the effectiveness of a strategy in terms of achieving its intended objectives and that M&E results can highlight existing gaps and inconsistencies, parties commit to:

- Adhere to effective implementation of strategy;
- Comply with annual progress reporting requirements;
- Monitor and take into account the impact of constraints beyond the stakeholders' control
 which may result in not achieving set targets.

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Mining stakeholders, as represented by the Department of Mineral Resources (DMR); organised labour, including National Union of Mine Workers; Solidarity and UASA, as well as organised business, including Chamber of Mines and South African Mining Development Association, convene on 30th June 2010 to affirm their commitment towards attainment of sustainable growth and meaningful transformation of South Africa's mining industry.

Ms, S Shabangu, MP

Minister

Department of Mineral Resources

Mr. S Zokwana

President

National Union of Mine Workers

Mr. L Grobler

COO

UASA - The Union

Mr. Stikosi President Chamber of Mines

Mr. N Moloi

Chairman SAMDA

Mr. S Scott President Solidarity

Signed at RETORNA

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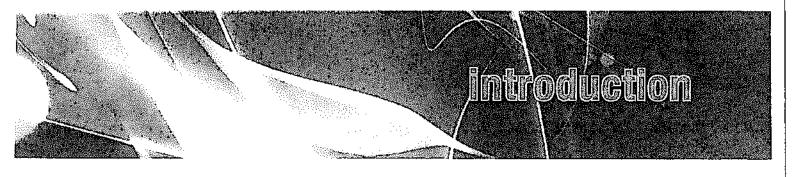
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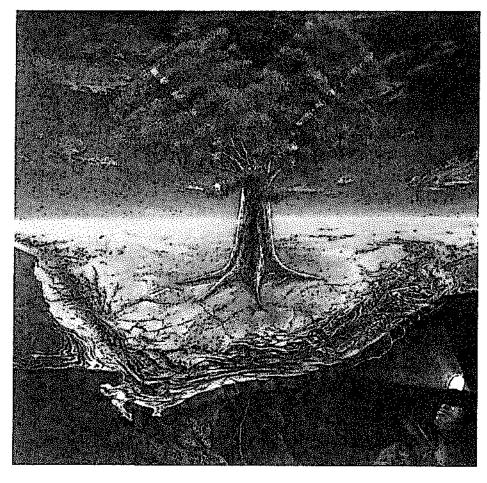
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Towards sustainable growth and development



auotiupidu Wikipedia defines sustainable development as 'a pattern of resource use that aims to meet human needs while preserving the environment so that these needs can be met not only in the present, but also for generations to come... The field of sustainable development can be conceptually broken into three constituent parts: environmental sustainability, economic sustainability and socio-political sustainability'.

The Chamber recognises a fourth pillar of sustainable development, in that it seperates social equity and effective government.

If one were to relate the above quotation to the mining industry in general and to the Chamber in particular, one would find innumerable instances where the values and aims of sustainable development go hand in hand with the values and aims of the mining industry. The Chamber's decision to support government's white paper on mining rights ownership is a case in point as are the 16 priority issues that emanated from the Mbulwa meeting, which fundamentally changed the attitude and approach of the mining industry and the Chamber. Another example can be found in the Chamber's response to the economic crisis and the establishment, by the tripartite partners, of the Mining Industry Growth, Development and Employment Task Team (MIGDETT). The focus of which is to develop long-term strategies for the industry to again take up its historical role as the most valuable contributor to the country's growth and socio-economic development.

The Chamber and the mining industry are committed to promote the sustainable growth and development of mining and the entire economy of our country.

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chamber members

financial corporations

Anglo American Corporation plc.

Barrick Africa

Mvelaphanda Resources

Rio Tinto

base metals/minerals & exploration companies

ASA Metals (Pty) Limited

Delta Mining (Pty) Limited

G & W Base and Industrials (Pty) Limited

lmery's South Africa (Pty) Limited

Randgold and Exploration Limited

Richards Bay Minerals

Vametco Mineral Corporation (Pty) Limited

chrome mining

Samancor/Chrome

coal mining

Anglo Operations Limited, Anglo Coal Division

BHP Billiton Energy Coal

Exxaro Resources Limited

Kangra Group (Pty) Limited

Kuyasa Mining (Pty) Limited

Optimum Coal

Sasol Mining (Pty) Limited

Slyanda Coal (Pty) Limited (t/a Koomfontein Mines)

Total Coal South Africa

Tweewaters Fuel (Pty) Limited

Umcebo Mining (Pty) Limited

Xstrata Coal South Africa

diamond mining

De Beers Consolidated Mines Limited

Namakwa Diamond Company

Trans Hex Group Limited

gold mining

African Rainbow Minerals (Gold) Limited

AngloGold Ashanti Limited

Gold Fields Limited

Harmony Gold Mining Company Limited

Pamodzi Gold

iron ore mining

Kumba Iron Ore Limited

platinum mining

Anglo American Platinum Corporation Limited

Impala Platinum Limited

Lonmin Platinum Limited

Ridge Mininåg

other members

Corobrick (Pty) Limited

Deilmann Haniel GmbH

Murray and Roberts (Comentation) (Pty) Limited

Shaft Sinkers (Pty) Limited

associations

Aggregate and Sand Producers Association of South Africa

Clay Brick Association Limited

SA Association of Mining Contracting Companies

South African Diamond Producers' Organisation

suspended operations

City Deep Limited

Consolidated Main Reef Mines and Estates Limited

Crown Mines Limited

chief executive's review



Zoli Diliza Chief Executive

at retire the end of this year, this last review is my as Chief Executive of the Chamber of Given these Mines. circumstances, I thought it would be appropriate highlight some of the events that have characterised my 12-year journey at the helm of this organisation.

My journey at the Chamber of Mines of South Africa started in 1998, when I joined the organisation as chief executive. It has been a

fascinating, yet challenging journey on which I have enjoyed many vigorous debates with stakeholders both locally and internationally on a wide variety of mining matters and other related topics, some of which have helped to shape the mining industry and elevated the profile of the Chamber to where it is today.

Our success and effectiveness as an organisation have largely been buoyed by the wisdom, support and encouragement of the Chamber's Executive Council, our stakeholders, government and labour. We have been able to overcome even the most vexing impasses faced by the industry over the last decade because of a common vision of prosperity for the industry and the country.

During my tenure as chief executive, the Chamber was confronted with a number of difficult issues, but we managed to navigate these successfully and contribute effectively to the strategic direction of the industry. Looking back at some of these challenges and at the Chamber's interventions, I am exceedingly proud to have been associated with this organisation during these sometimes difficult times.

I joined the Chamber four years into South Africa's new democracy. The fledgling government was on the verge of changing certain legislation and introducing a number of policies in different sectors. It was, therefore, not a surprise when, in 1998, changes in mining and mineral policies were also proposed. The Chamber's decision to support government's white paper on mining rights ownership was a strategic one. The expectation was that the industry would resist change and object to the state being the custodian of the country's mineral resources. This expectation reflected the perceptions that the new government had of the mining industry. Supporting government on this ground-breaking issue indicated that the industry was committed and willing to change the profile of ownership in mining.

In the late 1990s, government, labour and business (represented by the Chamber) attended the Gold Crisis Summit at Mbulwa in Mpumalanga in an effort to resolve the adverse conditions in the gold sector. The gold price in 1998 had reached a 20-year low of US\$294.14, about 11% lower than the average of 1997. The threat of gold sales by central banks was a major contributor and cause of the persistent decline in the gold price. This,





From left to right: Bobby Godsell, Zoli Diliza and Nick Segal

coupled with a number of upheavals in the financial markets put a strain on the gold mining industry and drastic steps had to be taken to keep the industry functioning. The conditions proposed at Mbulwa meant that the gold industry had to restructure and reorganise itself. While retrenchments, in relation to restructuring, meant that the industry had to deal with labour relations cases, the situation also presented an opportunity for companies to address work-place transformation.

The momentous Mbulwa meeting prompted the Chamber to propose 16 priority issues to stakeholders, most of which were accepted and later published as the *Mbulwa Minute*. Mbulwa was a defining moment for the Chamber, as it changed from being a service provider for the mining industry to an advocacy and lobbying agency dedicated to the promotion of the mining industry and management of its concerns.

This willingness of the Chamber to engage and

support government in its transformation agenda, led government to consult the Chamber on a number of important mining-related legislative issues. Some of the policies that the Chamber influenced included the Minerals Development Bill, on which the Chamber lobbied government on fundamental principles that were subsequently reflected in the Bill. From 1997 to 1998, the Chamber participated in Nedlac's Private Sector Export Advisory Committee in a successful attempt to influence export and trade policy. The Chamber also gave substantial input into the drafting of the Mineral and Petroleum Resources Development Act, the Precious Metals and Diamond General Amendment Bill and many other pieces of legislation; and was instrumental in shaping the broad-based economic charter.

The Chamber's influence was also felt internationally. For example, in 1999 during the gold price crisis that was a result of the





announcements by the International Monetary Fund (IMF) and the British Treasury to dispose of some of their reserves, the Chamber successfully lobbied the Department of Finance not to support the IMF in this endeavour. The Chamber, together with the National Union of Mineworkers (NUM) marched to the British High Commission and the Swiss Embassy to persuade their governments to reverse their central bank decisions to dispose of their reserves. This was closely followed by an international road show by the tripartite partners to protest the proposed IMF sales and seek wider support for the suspension of future central bank sales.

In 2004, the Chamber lobbied vigorously against the World Bank extractive industries review, which sought to curtail World Bank investment support for mining projects. In 2006, the Chamber embarked on an advocacy and lobbying campaign against the proposed European Parliament's legislation known as the Registration, Evaluation and Authorisation of Chemicals (REACH). While the Chamber endorsed the objectives of REACH (to protect human health and the environment), it expressed its concerns that the scope included ores and concentrates of inorganic minerals, which regulations would have been disastrous to the sub-Saharan region, that exports mainly to countries that are members of the European Union.

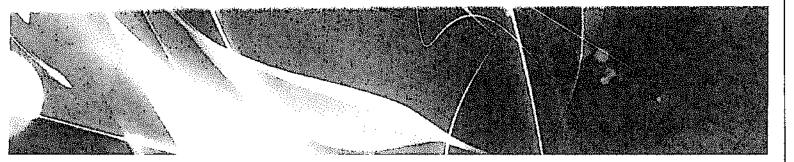
The well-being of mining industry employees has always been a priority for the Chamber. In 2003, in an effort to reduce fatalities on the mines, the Chamber committed to specific safety targets and 10-year milestones at the Mine Health and Safety Summit. The mining industry committed to a target

of zero fatalities and injuries, to occupational safety, and the elimination of occupational silicosis and noise induced hearing loss. There has been a significant improvement in the safety performance of the industry since the mid-1990s and today the number of fatalities has declined by more than 50%. However, the Chamber and its members are still not satisfied with the industry's safety record and have embarked on a proactive health and safety programme and launched several important initiatives. One of which, in 2008, was when chief executives of Chamber member companies came together to strategise, share best practices and learn from each other on the best ways to improve the working environments on mines. These executives committed their companies to a policy of zero harm in the mining industry and the view that safety must come before profit.

On the economic front, 2008 was a very difficult year for the world economy, global industry and, closer to home, the mining industry. It was during the period of the worst global recession since the 1930s that Eskom imposed a 'force majeure', effectively closing the mining industry for almost a week; mines were reduced to an immediate 50% electricity usage level. The Chamber was involved in the task teams established to find solutions to the electricity crisis and to promote electricity conservation and efficiency.

In 2008, in response to the economic crisis, the Chamber partnered with government and labour in establishing the Mining Industry Growth, Development and Employment Task Team (MIGDETT). The focus of the task team was initially on short-term survival strategies, while striving

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to develop a long-term strategy to reposition the mining industry as a valuable contributor to the country's growth and socio-economic development. MIGDETT also aimed to identify impediments to the growth of the sector since it was becoming clear to all stakeholders that the industry's reputation as a good investment sector was deteriorating. According to the Strategy for Sustainable Growth and Meaningful Transformation of South Africa's Mining Industry document compiled by MIGDETT for the summit, "a regression analysis over a period of 16 years to 2009 indicates that the aggregate performance of South Africa's mining industry has contracted by one per cent relative to a global average [growth] of five per cent".

MIGDETT participants agreed that higher levels of global competitiveness were needed in the sector

and the task team developed a mining industry strategy for sustainable growth and meaningful transformation. Existing hindrances were identified and the role players agreed that transformation and competitiveness issues were interdependent. The draft strategy was made public and further enhanced after the mining summit in March 2010.

The agreement reached at that summit culminated in the signing of a joint mining declaration by government, labour and business in June 2010. The joint declaration, over which the minister of mineral resources, Minister Susan Shabangu, presided, has the following 13 commitments:

- promote investment
- establish a long-term infrastructure planning mechanism
- innovate



From left to right: Senzeni Zokwana (NUM), Minister Susan Shabangu (DMR) and Sipho Nkosi (Chamber of Mines)

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annual report 2009 £2010



- accelerate exploration
- · add value through beneficiation
- promote the country's ranking as an investment destination
- develop skills
- advance employment equity
- boost near-mine communities
- convert hostels into family units by 2014
- · develop enterprises through procurement
- realise 26% equity ownership by 2014
- monitor and evaluate the implementation of the joint declaration.

The significance of this declaration is that it is a joint government, labour and business initiative. All the stakeholders agree that growth and transformation are interdependent and the achievement of these two vital objectives will ensure that South Africa is well positioned for the next global commodities boom. This is the reason our theme for this year's annual report is: "Sustainable growth and development in mining".

The commitments in the declaration were also contained and expanded upon in the revised Mining Charter, which was published on 20 September 2010. In the revised Charter, some of the targets were specified in more detail and new targets relating to the sustainability of the mining industry were added, and the scorecard was improved. Contrary to what some stakeholders have reportedly asserted, the Department of Mineral Resources (DMR) had in fact consulted with all stakeholders in the process of drafting the revised Charter. The Chamber is satisfied that the outcome is a reasonably balanced Charter. The views of no single stakeholder are fully accommodated, but

the Chamber and its members are fully committed to ensure that the revised Charter is implemented not only in the letter but also in the spirit.

In 2009, the Chamber celebrated 120 years of service to the mining industry. At an event to mark this important milestone, the country's deputy president, the Honourable Kgalema Motlante, remarked that, "the success of the next 120 years of South Africa's mining industry can be greatly facilitated by creating an environment that enables the industry to perform optimally and perpetuate its established role as a creator of jobs and a generator of wealth".

The role of the Chamber in creating such an environment cannot be underestimated. In the publication, 120 years... and counting, produced to commemorate the event, I indicated that the Chamber has succeeded because of its unequivocal commitment to 'promote, serve and protect' the mining industry in South Africa. It is this dedication, together with its ability to embrace change, that has made it possible for it to succeed where other such affiliations have failed.

There were many other issues of concern for the Chamber during the year under review. The call for the nationalisation of mines by the youth league of the African National Congress reverberated around the media and in debates for most of the year. Although the Chamber has a position on the issue, the organisation feels that it is premature to engage in this debate, since it was made quite clear by government, (Minister Susan Shabangu and President Jacob Zuma) that it is not an ANC or government policy.

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Bheki Sibiya Chief Executive Designate

Environmental matters, especially legacy issues continued to dominate media reports. The two most contentious issues during the year under review were derelict and ownerless mines and acid mine drainage. The Chamber joined the debate and made presentations to government portfolio committees on these issues. The Chamber emphasised the fact that most of the problems were legacy issues, and therefore government's responsibility. However, it must be stressed that mining companies and the industry in general are assisting in rehabilitating abandoned sites. The Chamber is also intimately involved in finding ways to manage acid mine drainage.

As I retire at the end of 2010, I am comfortable that, although there are still a number of unresolved challenges, the organisation I leave behind is equal to the task and has willing, capable and responsible officials and leadership to steer it forward. I now leave the Chamber in the most capable hands of Bhekokuhle "Bheki" Sibiya, who takes over as chief executive on 1 January 2011.

Mr Siblya joined the Chamber in July 2010 as

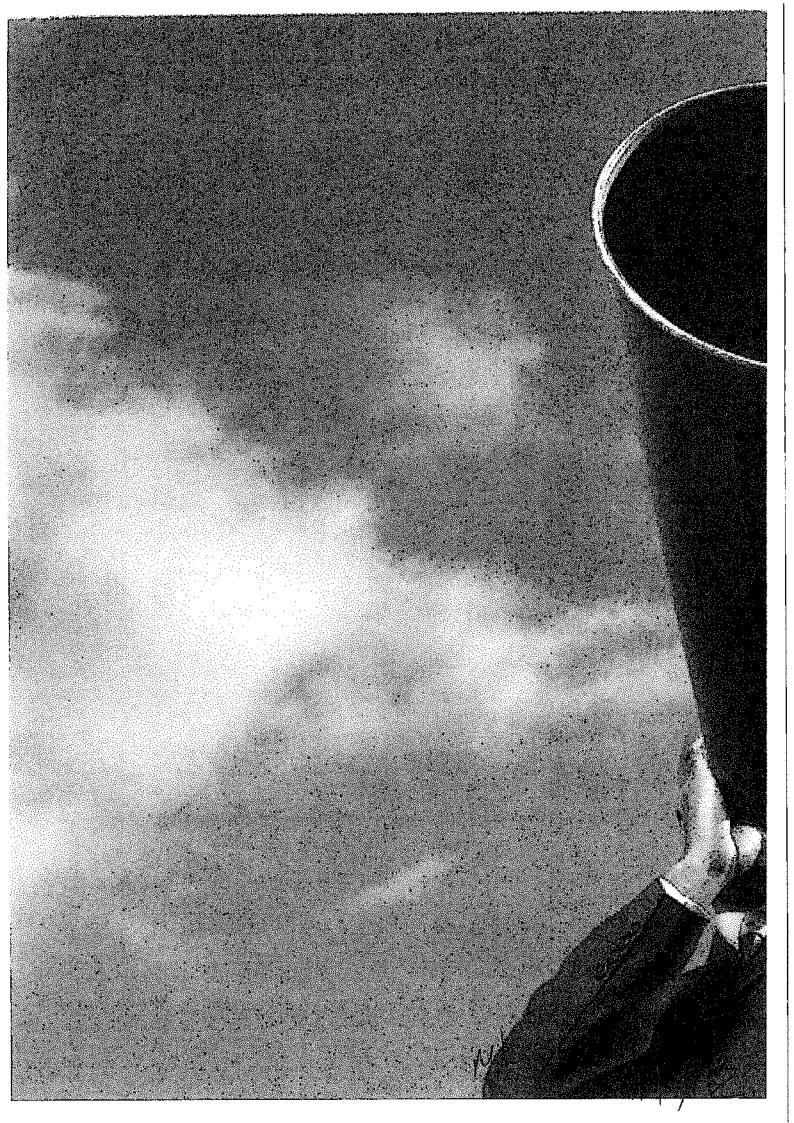
chief executive designate and is working very closely with my team and me. I am confident that when he takes over in 2011, the transition will be seamless.

A highly respected member of the South African business community, he has considerable business experience and a well-developed management profile. The Chamber president, Sipho Nkosi, put it well in his media statement of 2 February 2010, which stated that: "he [Bheki Sibiya] will be of great value to the Chamber in all of its strategic and operational activities. I have no doubt that he will be most effective in adding value to the wellstructured and successful foundations of Chamber business activity".

In conclusion, I am cognisant of the fact that my journey would not have been possible if it were not for the support and willingness of the Chamber and its stakeholders to work together for the benefit of the sector. I have grown in the industry and am humbled that I was given an opportunity to steer this organisation through the economic, political, legal, social and other trials that threatened its existence. I am deeply aware that I would not have managed this demanding challenge were it not for the Chamber's workforce, government and union leadership.

I can only advise the Chamber's new chief executive to listen to the voices of the Chamber staff, who serve the Chamber with dedication and distinction. The Chamber members will support you, as they did me. They are unequivocally dedicated to the success of the sector and the upliftment and increased prosperity of all the people of South Africa.

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communications



effort an to reposition the South African mining industry, the sector has developed strategies identified address shortcomings, signed a joint mining declaration 13 commitments, with and reviewed and the amended Mining Charter. The recent policy changes have created

a great deal of expectation both nationally and internationally. In such circumstances, where strategic developments occur, communication is essential. Communications with stakeholders on such major developments and changes provides much needed information and helps to manage uncertainty and perceptions.

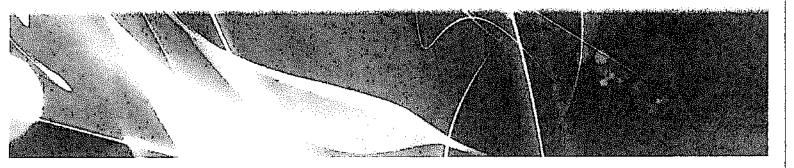
Understanding that clear, consistent and honest communication is vital to the successful implementation of strategies and policies, the Chamber's Communications Department has, in partnership with the Department of Mineral Resources (DMR), begun work on an industry-wide communication strategy. A communication strategy framework has already been developed and the task team is now working on an extensive communications, marketing and stakeholder engagement strategy.

Key to the success of this strategy is awareness that strategic and continuous communication will lend credibility to the industry's endeavours to strategically reposition itself. However, it should also be noted that disparity or lack of communication and poorly communicated or packaged information could lead to distrust, dissatisfaction, skepticism, cynicism and even resistance.

Media engagement

The Chamber procured the services of Media Tenor to conduct a media analysis on the Chamber's media coverage in an effort to establish whether or not there was an improvement in its engagement with the media during the year under review. The findings of the analysis and the comparison between the previous year and the current year indicate that the media's perception of the Chamber in the previous year fluctuated as the industry battled challenges such as power rationing, labour issues and political debates. However during the year under review, the media's perception of the Chamber was that it managed to navigate some of these as well as a host of other issues much more consistently.

The report further indicated that the Chamber's share of coverage improved by 35% during the reporting period, but showed there is a noticeable dearth of stakeholder support within the media. The analysis also revealed that the tone of journalistic input on the mining industry is greatly influenced by context, resulting in often 'sensational' coverage. However, one observable trend is that journalists displayed increased optimism when reporting on the measures mining's tripartite partners (government, labour and business) have taken during this period to lessen the impact of the economic recession and the strategic engagements undertaken by the sector.



During the year under review the Chamber intensified its media engagement strategy in both print and electronic media. Media coverage was mainly on environmental issues; processes around MIGDETT; safety in mining; the 120 year anniversary of the Chamber; the imminent retirement of the chief executive, Zoli Diliza and the appointment of the chief executive designate, Bheki Sibiya. Besides the mainstream media, publications with a longer shelf life were also targeted. Coverage was received in publications like Deep SA where the focus was on health and safety, transformation in mining, African Analyst Quarterly and Upper Beach.

Publications

The Chamber continues to publish a range of books, reports and newsletters, which contain information related to its lobbying and advocacy role. Some of the publications are regular and some ad hoc and are used to inform and interact with the Chamber's different audiences:

Mining: the Chamber's flagship publication

After numerous requests from its stakeholders, the Chamber revived its flagship publication, *Mining*. This high quality, informative publication represents the best thinking on mining related issues and promotes greater global awareness of all facets of mining in South Africa. It covers a range of mining-related issues and impartially analyses on the state of the industry in South Africa,

The publication continues to be produced quarterly and targets a selected local and

international investment audience comprising analysts, financiers, and policy and decisionmakers in government and elsewhere.

Mining News

The Chamber continues to recognise the information needs of the industry's workforce. This important Chamber stakeholder is kept informed of events taking place in the industry via *Mining News*, a widely distributed and interactive monthly newspaper.

Mining News focuses on all levels of mine employees and their families. Miners are encouraged to contribute to the publication, since their perspective is vital to the success and future of the industry. The information contained in the newspaper empowers employees to become better informed and responsible partners in the economic prosperity of the mining sector in South Africa. The newspaper has also become a useful teaching tool in adult basic education and training (ABET) classes.

Website

The Chamber website (www.bullion.org.za or www. chamberofmines.org.za) is a highly informative, user-friendly communication tool. It also provides links to a host of important sources. The Chamber continues to extend the range of the website to provide up-to-date information for investors, market analysts, researchers and other interested parties. The information on the website is concise and well packaged; the pages are clearly differentiated and product focused.

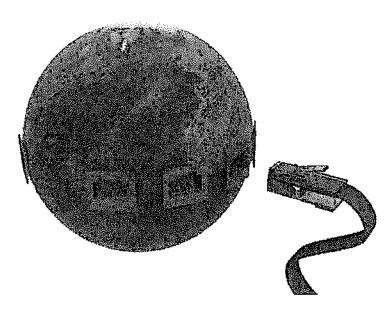
Facts & Figures

Facts & Figures provides statistical mining sector

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data as well as supporting information, comments and analyses. This is an annual publication, which highlights data that can be used to support decision-making. It is an invaluable source of mining information and statistics on the mining industry in South Africa, bringing together general mining industry information and product-specific data from a host of sources, including Statistics South Africa, the Minerals Bureau, the South African Reserve Bank, the mining houses and government departments.

Introduction to the Chamber

This is an annual publication that gives an overview of the Chamber and how this organisation functions. It is a useful publication for new members in the Executive Council, Gold Producers and Colliries committees as it gives insight into the Chamber committees; benefits of chamber membership; current projects and programmes; challenges, etc.

Ad hoc

During the year under review, the Chamber produced a publication "120 years... and counting", to commemorate 120 years of service to the mining industry. The publication highlighted the history of the Chamber, the role this organisation played in the development of the country's economy, the challenges it faced during its 120 year history and it also looked at the future of the organisation.

Stakeholder engagement

During the year under review, the Chamber celebrated its 120-year anniversary. Chamber stakeholders joined in the celebration and helped to ensure that the event that marked this milestone was a great success.

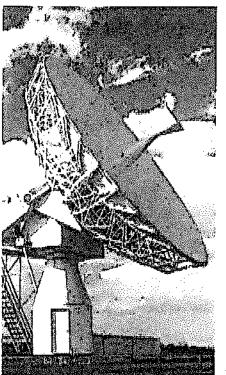
Some stakeholders, like the Johannesburg Museum, provided most of the material and props used for the exhibition. Government, labour and some Chamber members exhibited at the event while others provided sponsorships. Support was also received from the Presidency, as the deputy president, the Honourable Kgalema Motlanthe, graced the event as a guest speaker.

Some high-level meetings between the Chamber office bearers and the leadership of the DMR were organised by the Communications Department during the year. The discussions proved invaluable as they affirmed the critical role played by all stakeholders in the mining industry and the need for the alliance partners to continue working together.

Engagements with the Portfolio Committee of Mineral Resources and its chairperson, Fred Gono,

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continue. The Chamber was also invited by this committee to introduce presentations on various issues. Several meetings were arranged between the Chamber's chief executive and the chairperson of the Portfolio Committee.

International Relations

In promoting the interests of the mining industry in South Africa, the Chamber participates in a number of forums that are active

in international debates and the development of policy positions on issues affecting the mining industry.

Mining Industry Association of Southern Africa

MIASA, an association of the six Chambers of Mines (Botswana, Namibia, South Africa, Tanzania, Zambia and Zimbabwe) operating in the Southern Africa Development Community (SADC), to play a significant role in the mining sector. The Chamber continues to provide secretarial services to this organisation.

During the period under review representatives of the members of MIASA met twice, in Zanzibar on 7 August 2009 and in Cape Town on 6 February 2010. Major policy issues considered included the harmonisation of mining policies in the SADC, the nationalisation of mines, government involvement

in mining operations and the declaration of strategic minerals. It was agreed that a position paper should be prepared on strategic minerals.

Members also adopted a strategy for MIASA based on the following principles:

- MIASA is an independent organisation.
- MIASA represents the regional mining industry.
- MIASA will interact with any legitimate structure or organisation in Africa and elsewhere to advocate positions that will benefit the mining industry.
- MIASA will not compromise its independence by allowing itself to become subservient to any other regional or international structure.

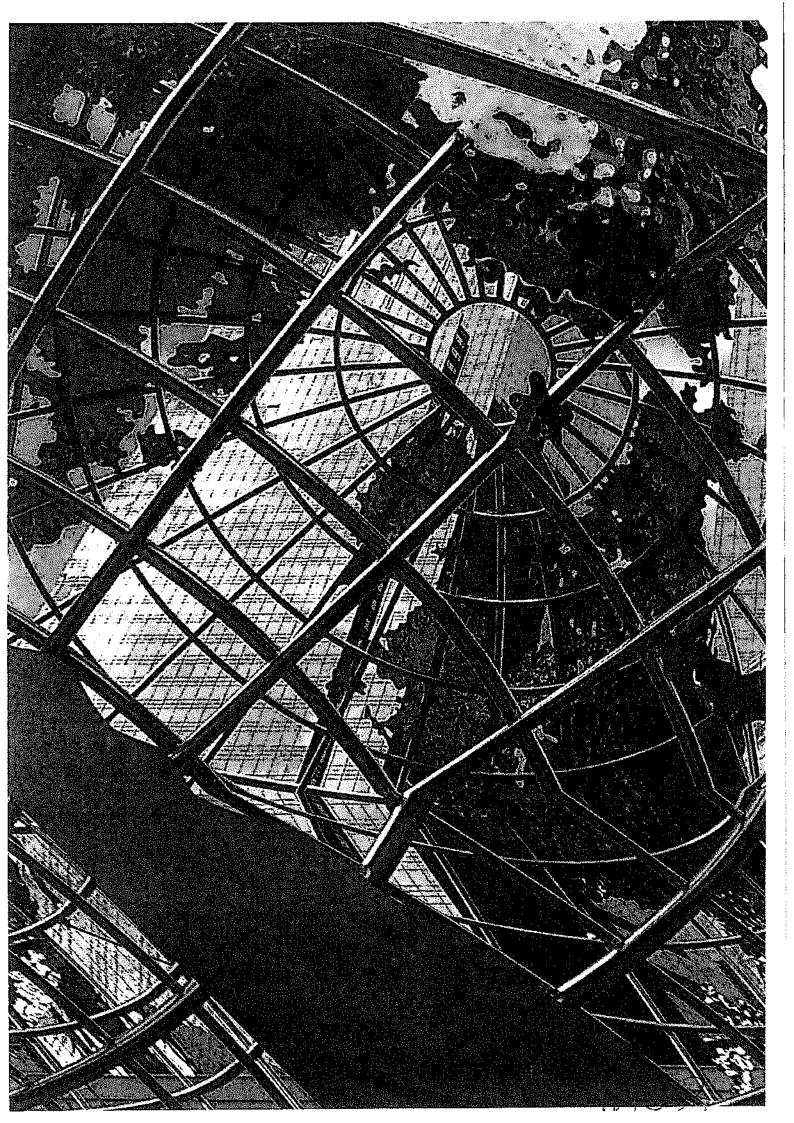
An important aspect of the strategy was to maintain and strengthen the strategic alliance with the SADC.

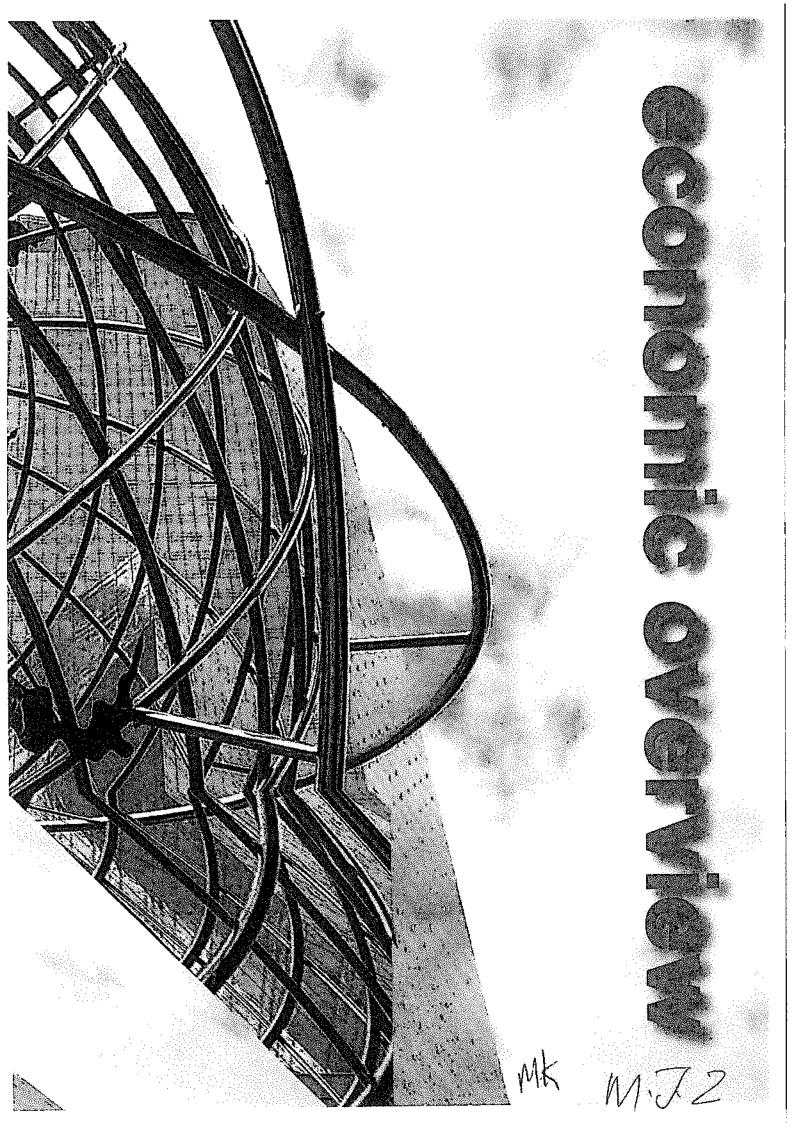
Other

While the Chamber's presence continued to be maintained in bodies such as the African Mining Partnership and the Nepad Business Foundation, the Chamber's International relations activities were more focused on associations such as the International Council on Mining and Metals (ICMM). The issues addressed in these forums were perceived to be more pertinent to the needs of the Chamber during the year under review.

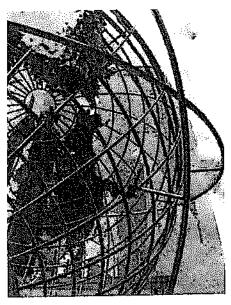
Through its membership in the ICMM, the Chamber participated in and drew on international experience on issues of sustainable development, environmental management, health and safety, mine closure, and relationships between large-scale and small-scale mining.

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world he economy experienced its first recession in over 60 years in early 2008 as global gross domestic product (GDP) contracted by 0.6% and global trade volumes plummeted by 10.9%. While the world economy recover in began to 2009 and early late 2010, the risk of further

financial market contagion spreading into the real economy continues to weigh on the impetus of the global recovery. Slow gains in advanced economies, which are weighed down by sluggish momentum and risks in the financial sector, the need to gradually withdraw fiscal stimulus, the modest improvement in consumer spending and high unemployment rates, means that growth in these regions is still performing below potential. However, developing countries, especially in East Asia, are providing a stimulus for growth and by 2014, based on a purchasing power parity basis, they will comprise over half of global GDP. The IMF expects developing countries to grow by 6.8% in 2010, with Asia growing by 9.2%. Overall, global economic improvement is expected to be higher than 4% in 2010, and represents a reasonable recovery from the global recession.

The mining industry was hard hit by the recession, especially in the first half of 2009 as concerns about stabilising the world economy and falling commodity prices impacted on the

sector. However, the global mining industry responded quickly and mining companies cut back on uneconomic production and restructured their balance sheets. The gradual recovery of the global economy and strong growth in key countries like China, helped stabilise commodity markets. By mid-2009, mineral commodity prices had bottomed and begun to recover. By the end of 2009, the market capitalisation of the world's top 40 mining countries had improved to nearly pre-crisis levels.

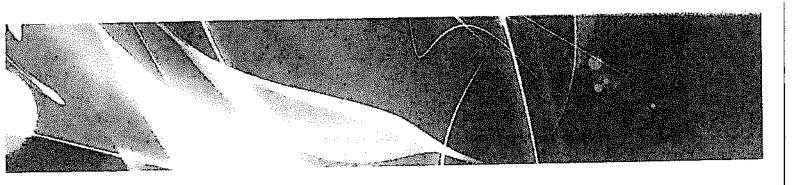
The PricewaterhouseCoopers (PwC) publication Mine called its 2010 edition "Back to the Boom". It states that the global economy, driven by materials' growth in developing countries, would provide a collar or underlying support to commodity markets.

By 2025, the McKinsey Materials Institute projects that the Chinese economy will have a billion urbanised people, which in turn requires the construction of another 86 mega cities, each with a population greater than 10 million people.

Despite having the world's largest in situ mineral resource deposits by value (Citibank: US\$2.5-trillion), the South African mining sector has underperformed. In the 2001 to 2008 commodities boom, the world's top 20 mining countries achieved an average mining GDP growth rate of 5% a year, while South Africa's mining sector GDP shrank by 1% a year.

South Africa, with its large mineral resource base, established minerals clusters and worldclass companies should be achieving much higher growth rates. The potential of the industry

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is recognised by government and industry, which led to the formation of the MIGDETT.

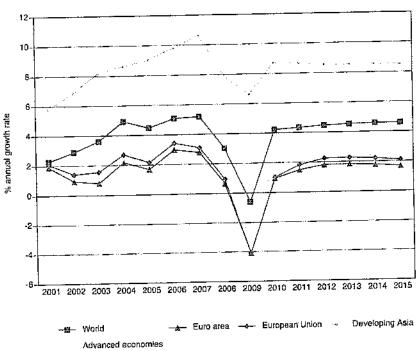
The MIGDETT task team recognised the importance of competitiveness and transformation and conducted detailed research into the factors inhibiting sustainable growth and meaningful transformation. This culminated in a stakeholder declaration signed at the end of June 2010, setting out a range of issues that must be undertaken to overcome growth and transformation constraints. The prognosis is promising, and MIGDETT has already achieved success by getting the mining sector back onto government's list of priorities.

The global economy

The world's economy weathered the global financial storm and in early 2010 moved out of recession and back to an above 4% growth rate.

Global trade and industrial production climbed to higher levels, consumer confidence continued to improve in early 2010 and economic developments confirmed the expected gradual recovery from the worst of the recession. However, confidence in the recovery fell in mid-2010 as the unfolding Greek sovereign debt crisis sent further shockwaves through the world's financial system, especially in the Euro region. The relatively weak initial policy response in Europe further fuelled concern over the strength of the recovery, resulting in a scaling back in the risk appetite of investors and sell offs in various equity markets. The implementation of the Euro Stabilisation Mechanism and the policies aimed at restoring confidence in the banking sector, should result in financial conditions improving in the Euro zone, which in turn will diminish the risks of further financial market contagion. Overall, the

IMF outlook for world economic growth for key regions (source: IMF WEO April 2010 and July 2010)



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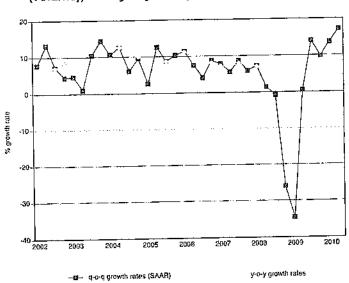
developing countries, driven by China and India, will achieve high growth rates over the next two years while advanced economies recover, but with growth rates less than half that of developing countries.

In the first quarter of 2010, global growth on an annualised basis reached 5% and this forced many economists to upgrade growth prospects for 2010. The IMF World Economic Outlook (WEO) upgraded its growth forecast for 2010 from 4% to 4.5% in the July 2010 WEO update. The global recovery is becoming more entrenched and the pace of the recovery into 2011 will depend on credible consolidation of fiscal support measures and the gradual restoration of consumer and business confidence.

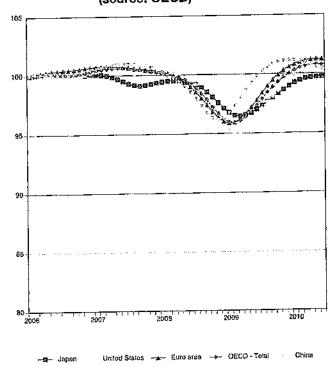
At the global level there are a number of indicators that show the pace of the recovery:

 The volume of global trade was 9.8% in the first quarter of 2010 and 14.3% in the second

Growth rate in world trade in goods and services (volume), both y-o-y and q-o-q (source: SAAR)



Composite leading indicator for key economies (source: OECD)

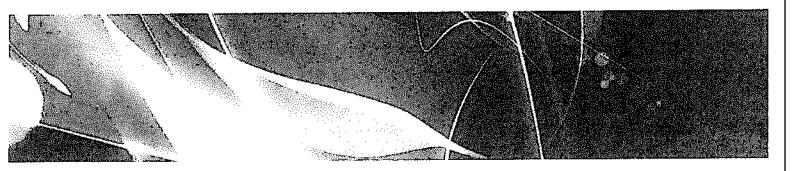


quarter. The World Trade Organisation suggests that global trade could grow by 13.5% in 2010, the fastest ever expansion in global trade since records were first kept in the 1950s.

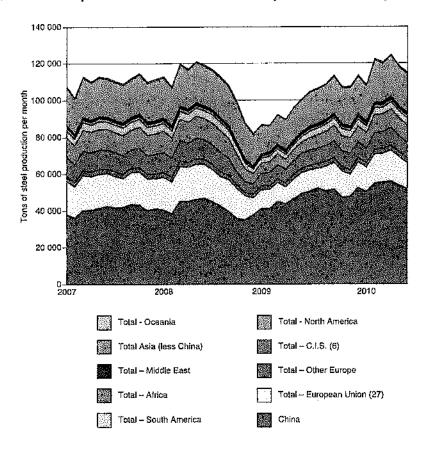
- The composite leading indicators of all advanced economies and China improved markedly. Composite leading indicators provide indicators of turning points in an economy in relation to that country's potential economic growth rate (and so touch on output gaps), which assist in providing an indication of prospects for future economic growth.
- The global manufacturing purchasing managers index (PMI) reached 50 in July

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Global steel production has recovered to pre-crisis levels (source: IISI)



2009, the so-called neutral point for the first time since May 2008. The speed of the recovery in the PMI, combined with its sustainability above pre-crisis levels, is a sign that recovery in the global manufacturing sector is taking hold. While the global manufacturing PMI appears to have come off its recent early 2010 highs, it remains in strong positive territory.

 Global steel production recovered to above pre-crisis levels, despite continuing weak recovery in key production areas like Europe. The pressure of the global economic crisis on steel production was mostly felt in the advanced economies in late 2008, although China's production also slowed. However, annualised global production of steel in 2010 (based on the first six months) at 1.4 billion tons, is the same as the peak production recorded in 2008. China is currently producing 45% of global steel, driven by its own substantial industrialisation and urbanisation requirements.

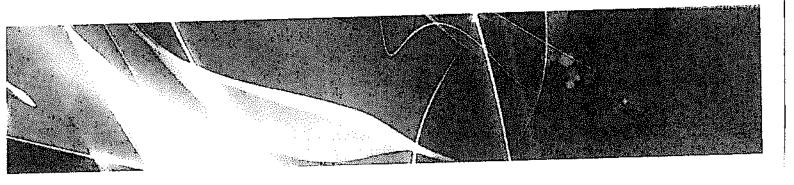
 Most metal and commodity prices recovered to pre-crisis levels, despite some inventory overhang.

There are risks that could temper the global recovery, for example:

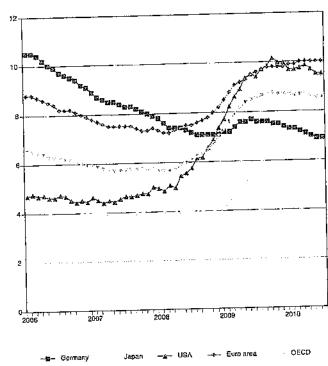
 Financial contagion of the sovereign debt crisis in certain European countries slowed

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Unemployment rates in the industrialised countries (source: OECD)



% unemployment rafe

Euro zone recovery and weakened Europe's growth prospects. However, the weakening of the Euro exchange rate coupled with the European Stabilisation Package, should cushion the impact, boost exports and help compensate for the impact of the sovereign debt.

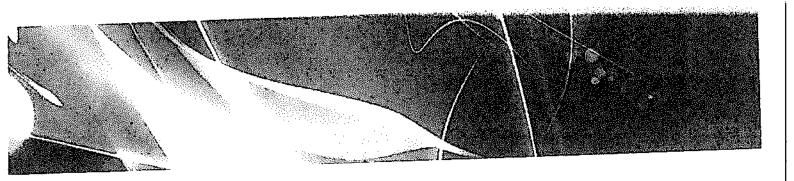
- Unemployment rates in advanced economies remain high, which could continue to dampen consumer confidence and affect the pace of recovery.
- There is also concern that the fiscal stimulus and support provided by the advanced economies to their financial sectors to avoid a prolonged recession, may negatively affect the advanced economies through

continued high fiscal deficits and rising debt levels. A key risk factor to the global recovery is the pace of withdrawal of fiscal support measures by advanced economies in the face of continued weak consumer confidence.

Impact of the global recovery on commodity prices

Demand and prices for most minerals experienced sharp declines in late 2008 and early 2009. Traditionally, commodity prices remain weak at the end of a recession as the impact of over investment in mine supply and weak demand caps commodity price movements. However, at the end of this recession, commodity prices rebounded relatively quickly in the second quarter of 2009, despite high inventory levels for many commodities. The change in sentiment, once the global economic crisis was over and the demand drivers in emerging economies were again in play, pushed up prices. By 2010, the prices of most minerals had returned to pre-recession levels and most composite commodity indexes were on the road to recovery. in July 2010, the recovery in commodity prices appeared to stutter, but by the beginning of August 2010 had resumed their upward trajectory.

There is a growing body of evidence that suggests that the global financial crisis temporarily paused the structurally driven commodity beom that had been in play from 2001 to 2008. According to the United Nations, an additional three billion people are expected to move to urban areas between 2010 and 2050. This has important implications for the demand for industrial and steel



Economists All Metals Index, US\$ terms, base indexed to October 2001 to August 2010



making minerals such as iron ore, manganese, chrome, zinc, copper, aluminium and platinum group metals.

China dominates the demand for a wide range of commodities and this is likely to continue over the course of the next decade.

By 2014, developing economies, including fast growing China and India, will comprise over half of global GDP and more than 82% of the world's population.

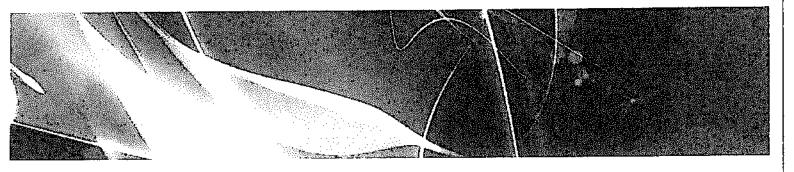
Fixed investment rates in developing countries will remain high to accommodate new cities and associated infrastructure. The IMF expects that gross fixed capital formation rates in developing countries will remain above the 30% of GDP for the foreseeable future.

Impact of the economic crisis on the mining industry

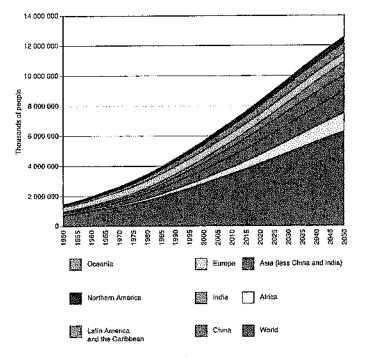
Investment and exploration in mining peaked at US\$116-billion in 2008. To sustain this investment, mining companies increased their exposure to debt gearing to an average of 32% in 2008 from a low of 12.5% in 2005. As a result of the recession and the retraction in demand and prices of minerals, mining companies began to cut costs. They reviewed their expenditure on capital investment and exploration, with the result that global mining investment and exploration declined to about half the 2008 peak in 2009.

According to the Metals Economics Group, global non-ferrous metals exploration budgets fell by 45% in 2009 to US\$7.3-billion, when





World's urbanised population, 1950 to 2050 (source: UN 2009 revision)



compared to US\$13.2-billion spent in 2008. Grassroots exploration was hit hard as established mining companies concentrated on core projects. Similarly, exploration by junior resource companies fell sharply. Cutbacks in exploration expenditure at the greenfields level may have implications for the number of new projects available to be developed in the next five to 10 years.

Not only did mining companies cut back on discretionary exploration expenditures, they also cut back on uneconomic production and set about restructuring their debt. By 2009, the gearing ratio for the top 40 mining companies had fallen to 17%, making the companies much more robust.

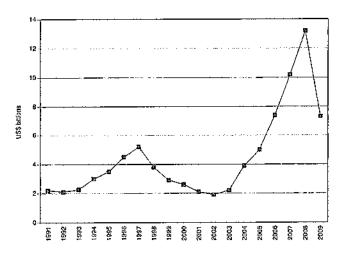
In its 2010 publication, PwC highlights the performance of the top 40 mining companies. 2009 was a tough year for them as revenues declined by 15%, profit was down 26% and cash

flow from operations declined by 27%. The market capitalisation of the mining companies has now returned to pre-crisis levels.

A key factor for the top 40 mining companies is that they managed to sustain capital investment on long-term, low-cost projects during the recession, which should assist their recovery. The level of capital investment for the top 10 minerals by the top 40 mining companies did not fall precipitously and US\$64-billion was spent on capital investment in 2009. The confidence of the large mining companies should feed through into growing production in 2010 and 2011. The minerals with good long-term prospects attracted the most investment, with iron ore getting US\$9.5-billion, gold US\$7.5-billion, copper US\$7-billion and coal US\$5.9-billion.

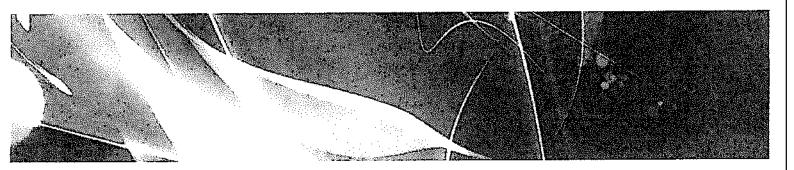
The introduction of an EBIT profit-based royalty in South Africa, which is a subset of the country's minerals policy reform process, illustrates the adoption of cutting-edge global practice, as opposed to a tax grab. This royalty provides a

Large-scale non-ferrous global exploration (source: MEG)

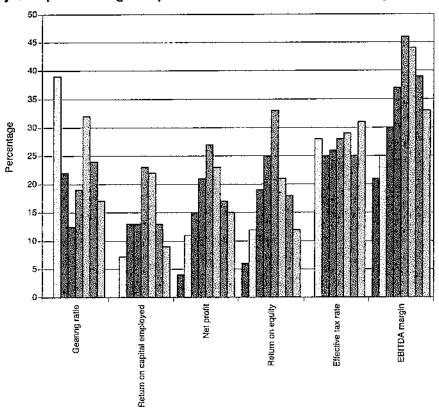


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PwC survey of top 40 mining companies Mine: back to the boom key indicators, 2009



smooth mechanism for government to share in the upside and downside of mining. The royalty recognises and encourages capital investment and obviates or neutralises any proposal for a super profits tax.

The recession and the South African mining industry

South Africa, with the world's fifth largest mining sector by GDP value, experienced a decline in commodity prices and demand in late 2008 and early 2009. This prompted companies to cut production to match lower global demand. The South African mining industry's total production index fell by 6.6% and mining GDP declined by 7.2%. Employment levels fell by over 20 000 people and the industry cut back on capital expenditure,

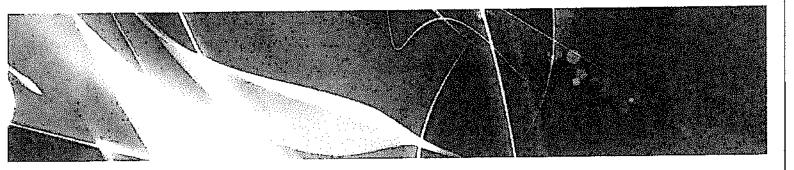
exploration and also restructured balance sheets.

If one compares the performance of the country's mining sector to other sectors of the economy, the underperformance of the sector is noteworthy. For example, at the global level (on the x-axis in the chart on page 26) the average annual growth rate for construction value added was weak. However, the South African construction sector achieved growth rates of 11% (shown on the y-axis) in the 2002 to 2008 period, mostly because of an increase in domestic infrastructure in preparation for the 2010 Soccer World Cup. The top 20 global mining countries averaged 5% real growth rates, while South African mining shrank by nearly 1% a year during that period.

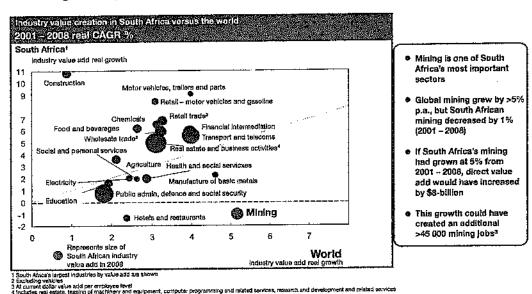
While it is correct to apportion some of the blame







Relative to other South African industries and global trends, South African mining is lagging in terms of real growth (source: Global Insight, DMR and McKinsey & Company analysis

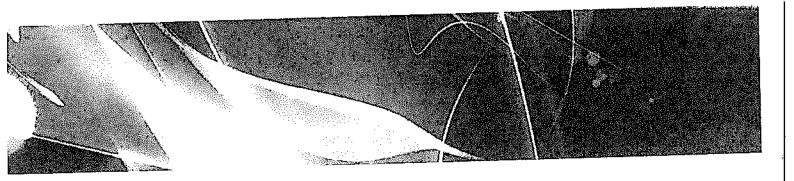


for the country's poor mining sector performance on the decline in production of the mature gold mining sector, most of the rest of the minerals also performed poorly. In the two decades up to 2009, total South African mining production fell by 0.4% a year, mostly driven by the 5.3% annual decline in gold production and the 0.4% decline in diamond production. Platinum group metals

(pgms) production increased by 4.8%, iron ore by 3.3% and manganese by 2.3% in the same period. The rate of decline in gold production over the last decade increased to 7.7% a year and diamond production fell by 2% a year. Pgm production between 2000 and 2009 increased by 2.6% a year, coal production by only 1.2% a year and iron ore by 6.5% a year.

Table: South African mineral production growth rates (source: StatsSA)

10 m 10 m 11 m	Total mining	lron ore	Manganese	PGMs	Coal	Chrome	Diamonds	Gold
1990 - 1999	-0.4	OLI .	- (013)	iei	-12sp .	Ski .	412	-220)
2000 – 2009	20.5	6.5	. 4 0	26	12 3	75.1	-210	707
1990 – 2009	-0.5	GO.	26.	413	1.3	26	1-0.4	e36
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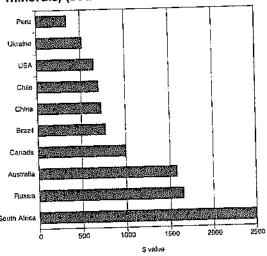


The non-gold mining sector grew production by 1.8% a year between 1993 and 2009.

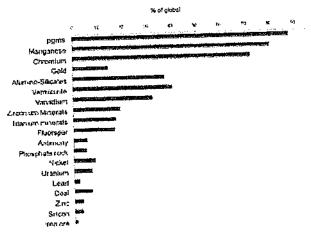
While certain detractors may have painted the South African mining sector as a mature declining industry with limited, potential, the reality is somewhat different. In the 26 April 2010 report by CitiBank, Metals and Mining Strategy, the richest country in the world is defined as the country with the largest in situ value of mineral resources (excluding energy minerals), which, according to the report, is South Africa, with a current value of US\$2.5-trillion.

While this mineral wealth below the ground does not actually represent wealth unless it can be profitably mined in a safe and environmentally sustainable way, the report illustrates the huge potential of the minerals industry for the country. South Africa is the world's largest reserve holder of pgms, manganese, chrome, gold and alumina-silicates and is a major reserve holder of vermiculite, vanadium, zirconium minerals, titanium minerals, coal and iron ore. The country is not only

Citibank survey of the richest 'in situ' mineral resource holders in the world (excluding energy minerals) (source: COM/DMR/USGS)



South African reserves for key minerals, 2008



an important player in terms of global mineral reserves, but is also a major producer of minerals with the world's fifth largest mining industry by GDP value.

MIGDETT

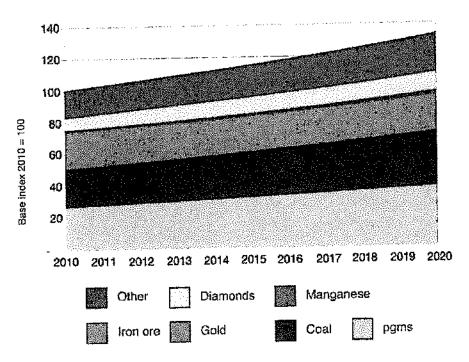
The MIGDETT task team has two specific mandates: one is to manage the impact of the global economic crisis on the mining sector and to reduce the number of retrenchments, and the second is to help position the South African mining industry to take better advantage of the next commodity cycle.

In February 2010, the MIGDETT task team agreed that MIGDETT should develop a tripartite Strategy for the Sustainable Growth and Meaningful Transformation of the South African Mining Sector. Two work streams were established. The first would concentrate on the competitiveness and growth of the mining sector, while the second would focus on transformation in the sector and the Mining Charter review.

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Projected trends in the mineral weighted production profile of South Africa's mining sector, 2010 to 2020 (source: MIGDETT/Chamber of Mines)

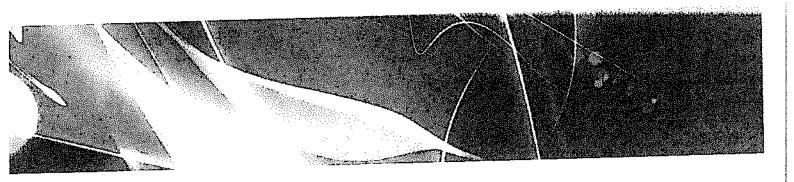


The tripartite stakeholders recognised that growth and transformation are mutually inclusive and reinforcing concepts and they have worked to shape a strategy for growth and transformation.

The MIGDETT Competitiveness Task Team developed a set of simulations on what would constitute a realistic growth potential of the South African mining industry in a scenario if the constraints hindering growth and competitiveness were lifted. For example, to satisfy domestic energy coal requirements for electricity generation, another 100 million tons of coal production would be required by 2020. This implies a growth rate in coal production of 3.5% a year for the next decade. The simulations and scenarios run for each mineral, when aggregated, provided a perspective for the

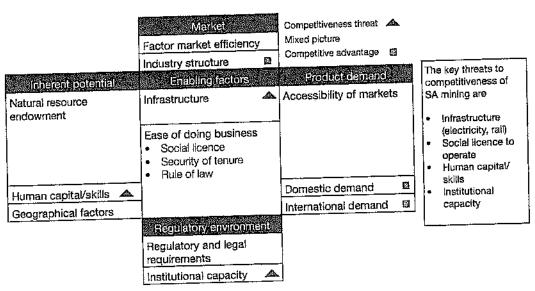
MIGDETT stakeholders on what sort of economic growth rate was achievable by the local mining sector between 2010 and 2020. The total mining sector can achieve an overall growth rate of about 3% a year from 2010 to 2020. If gold were excluded from the equation, the non-gold mining growth rate would average 3.9% a year over that period. About another 100 000 jobs could be created by 2020, based on the above estimate and using correlations of labour intensity in the production process with modest technology improvements. The graph above illustrates the likely weighted production growth of South Africa's minerals over the next decade, based on this conservative growth rate scenario.

The estimates for potential growth for the minerals



Lack of growth is as a result of a combination of drivers eroding the sector's competitiveness

Competitiveness drivers



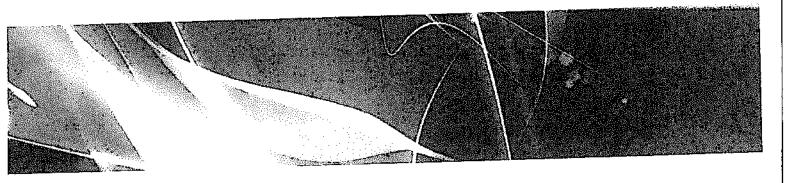
listed above are deliberately conservative, and a higher growth rate is possible. Running the same forward-looking scenario with gold production declining by 2% a year, platinum growing at 4%, coal by 4%, and diamonds at an average of 5.8%, then the overall mining sector's growth rate would be 3.5% a year. If gold is excluded the mining sector's growth rate could be 4.3% a year in the period from 2010 to 2020. This is a very respectable growth rate and would be a major fillip for exports, employment and local economic activity. According the McKinsey's Mining Competitiveness Benchmarking study done for the Chamber in November 2009, simulations and scenarios for the industry based on the most favourable outlook, another 200 000 jobs are possible by 2020.

The non-gold mining sector could more than offset the declines in gold production. The overall

sector could achieve a considerably higher annual growth rate in production. The critical issue is to create the enabling foundation for the industry to enhance its competitiveness and growth and to enable the mature components of the sector to extend their life cycles with all the associated economic benefits.

The task team also conducted an in-depth analysis of the factors affecting the competitiveness of the local mining sector. This included using a competitiveness framework traditionally used by Michael Porter, but adapted specifically for the mining sector. Twelve other mining countries were then used in a competitiveness benchmarking exercise. The results were mixed. The country significant mineral potential, wellshowed developed capital markets, world-class financial services, a well-developed and capable mining

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sector, good support services, well-developed supplier markets and infrastructure, but struggled with problems in the regulatory framework, institutional capacity, infrastructure and human capital constraints, a volatile exchange rate and a perceived weak social licence to operate. Most of the factors holding back the sector are within the control of stakeholders.

In the post-problem identification exercise, the next critical issue was how to fix the constraints while building on the country's competitiveness strengths. The MIGDETT process then developed a declaration that was signed by the stakeholders on 30 June 2010 and contained the following 13 commitments:

- transformation 1. Promoting growth and inclusive (as mutually reinforcing and concepts).
- Resolving infrastructure constraints
- Promoting innovation, productivity алd cost competitiveness (including promoting exploration)
- Committing to sustainable development in mining (improving health and safety, environmental management, etc.)
- 5. Encouraging greater beneficiation
- framework regulatory the 6. Improving environmental and (including mining permitting)
- Promoting human resource development
- Promoting employment equity
- 9. Facilitating mine community development
- 10. Improving housing and living conditions for workers

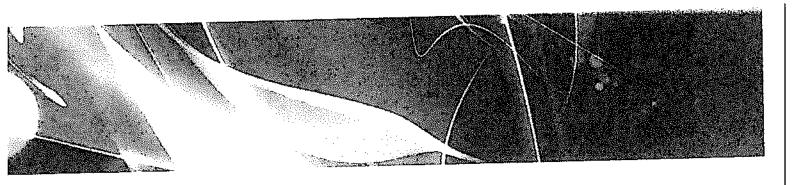
- 11. Facilitating greater transformation through industry procurement
- in transformation greater 12. Achieving ownership in mining
- 13. Improving monitoring of both transformation and competitiveness.

There are industry representatives involved in many of the national debates on infrastructure. For example, industry representatives are involved in the National Stakeholder Advisory Council on Electricity, the National Electricity Response Team and in the expert group advising the Department of Energy on the Integrated Resource Plan 2. The challenge for mining is the lack of a comprehensive needs analysis and plan that could be used as a basis on which to engage the counry's leadership.

The MIGDETT stakeholders agreed to establish a long-term Integrated Infrastructure Planning Mechanism to unpack the needs of the mining industry and serve as a conduit through which the industry's requirements could be properly communicated. The stakeholders are developing terms of reference for the establishment of the mechanism.

The stakeholders recognise that, despite the good intentions of the 2004 legislation, outcomes of the mineral policy reform process and the implementation of the laws, improvements are necessary. Thus the DMR has begun a comprehensive review of the Mineral and Petroleum Resources Development Act, in an attempt to resolve any grey areas and reduce licensing times and create a more conducive framework for dealing with licensing issues, including environmental

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permits. Stakeholders are invited to provide input. A collaborative problem solving approach would help resolve the issues. Mining and prospecting companies have a role to play in improving applications and helping the process. The minister of the DMR, Ms Susan Shabangu, introduced a six-month moratorium on applications for new prospecting rights and the DMR is undertaking a comprehensive audit of prospecting rights to overcome recent problems in this area.

Contribution of mining to the South African economy

The mining sector remains a pillar of the South African economy. In 2009, the sector contributed:

- About 19% of GDP (8.8% directly)
- Over 50% of merchandise exports (if secondary beneficiated mineral exports are added)
- About one million jobs (about 500 000 jobs indirectly)
- investment 18% gross About (10% directly)
- Approximately 30% of capital inflows into the economy via the financial account of the balance of payments
- About a third of the market capitalisation of the JSE
- 93% of the country's electricity generating capacity
- About 30% of the country's liquid fuel supply
- The largest contributor by value to black economic empowerment (BEE) in the

- economy (in terms of the value of BEE transactions completed)
- R10.5-billion of direct corporate receipts.

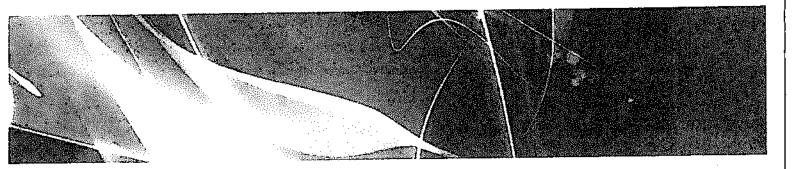
The mining sector provides the critical mass for the development of a number of industries that either supply the mining sector or use its products. This cluster of industries includes energy, financial services, water services, engineering services, and specialist seismic, geological and metallurgical services.

In 2009, the total income of the South African mining sector was R332-billion, down by 8.8% on 2008 (StatsSA). The industry's total expenditure, excluding dividends, taxes and capital expenditure, was R312-billion, implying a small gross surplus of R20-billion. However, if taxes, dividends and capital expenditure were included, the total expenditure of the mining industry was R399billion in 2009, implying that a deficit of R67-billion was incurred.

Only a small portion of the expenditure in the form of capital equipment and dividends was acquired or paid for from offshore. A high percentage of the procurement of timber, steel, cement and explosives, for example, was sourced locally, while all the industry's electricity, rail, port and road transport and water were procured locally. In essence, a very high percentage of the industry's expenditure feeds through into the domestic economy.

Contribution to investment and GDP

The rate of growth in real mining fixed investment



dropped from 27.7% in 2007, 13.2% in 2008 to only 2.7% growth in 2009. In the first quarter of 2010, real fixed investment spending by mining was down 15.2% year-on-year, indicating that the industry has some way to go before real fixed investment spending recovers.

In 2009, mining GDP fell by 7.2% as the industry was hit by the recession and domestic constraints. In the past two years, mining GDP, in real terms, fell by 12.2% and the sector is effectively smaller in real GDP terms than it was in 1994. The MIGDETT process should help reverse this trend.

Mining production fell by 6.6% in 2009, following the 5.7% decline in 2008. Key reasons for the decline in 2009 include a production decrease of 52.6% in diamonds, 32.8% in manganese, 29.1% in chrome, 7.1% in gold and 1.6% in pgms. The only substantive production increased was iron ore, which grew by 12.9% to 55.3 million tons. Between 2006 and 2009, mining sector GDP shrank on average by 3.3% a year, aginst an overall South

African average economic growth rate of 3.2% in the same period.

In the first half of 2010, mining production staged a modest recovery of 3.8% year-on-year, as a recovery in diamond production and continued double digit growth in iron ore production were able to offset the decline in gold production and the decline in pgm production.

Miningaccountedfor 10% of total fixed investment in the economy and 16.9% of total private sector fixed investment. The sector continued to be a key component of the JSE.

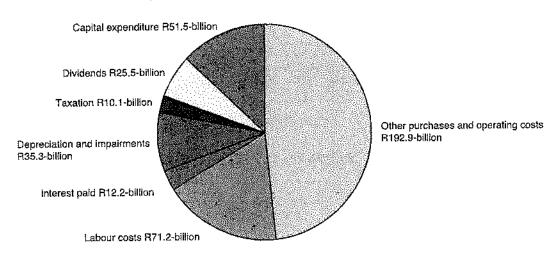
South African mineral sales and exports

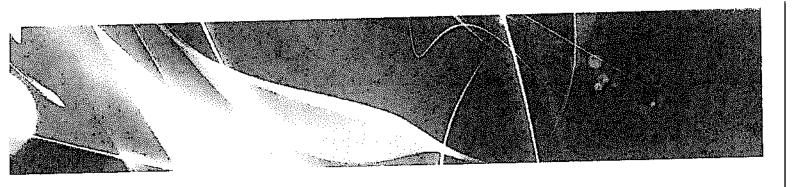
In 2009, the depreciation in the rand exchange rate to R8.44/dollar, was not enough to offset the decline in most commodity prices, which resulted in the value of local mineral sales falling by 19.6% to R241.3-billion.

The decline in mineral sales was driven by the

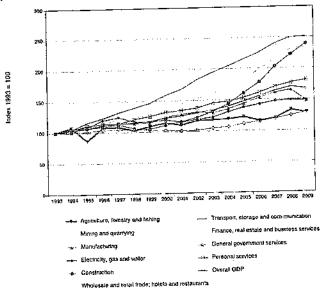
Income and expenditure of the SA mining industry, 2009 (source: StatsSA)

Total expenditures: R399-billion; total income: R332-billion





South Africa: trends in real GDP (real 2005 rand terms) per sector, base indexed to 1993 (source: StatsSA)



decline in sales of manganese (down 67.8%), pgms (down 36.7%) and coal (down 9.8%). Coal is the largest component of the South African mining industry by sales value, with total sales of R65.4-billion, followed by pgms at R58-billion and gold at R49-billion. These top three minerals accounted for 71.2% of South Africa's total mineral sales in 2009.

In the first half of 2010, total primary mineral sales were at an annualised R274-billion, an improvement of 13.7% on the 2009 figure of R241-billion. This was because of a modest recovery on overall mining production and the recovery in the prices of most minerals.

Total primary mineral exports sales fell by 19.7% to R176.4-billion in 2009. Primary mineral exports accounted for 31.7% of South Africa's total merchandise exports. The addition of secondary beneficiated minerals to primary exports, such as pgm catalytic converters, ferro-alloys, steel,

chemicals, plastics, raised the exports of the mineral complex to about R280-billion or about 50% of total merchandise exports.

Employment and wages

The local mining sector employed 491 922 people in 2009 compared to 518 519 in 2008, a decline of 5.1%. Mining accounted for 6% of total non-agricultural formal employment and 7.8% of total private sector non-agricultural employment. If the indirect and induced effects of mining are included, then another 500 000 jobs are believed to exist in addition to the direct mining jobs. In 2009, R71-billion was paid to workers in the form of salaries and wages. This contributed substantially to the economy and to the purchasing power of workers.

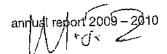
Chrome

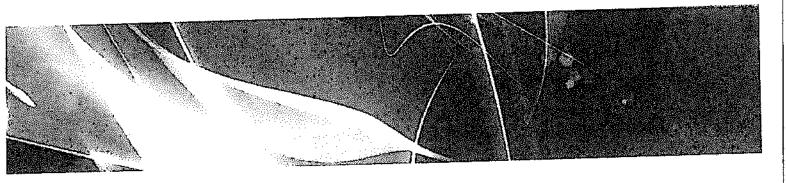
Chromium production and reserves

World chromite resources are estimated at more than 12 billion tons of export grade ore, which would be sufficient to meet demand for centuries. Almost 95% of the world's chromium resources are concentrated in southern Africa and Kazakhstan, with about 70% of world resources in South Africa. Kazakhstan has 51% of the world's total shipping grade reserves, followed by South Africa with 37%.

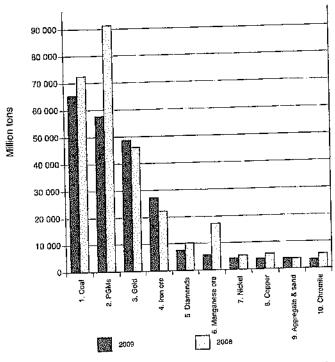
South African chrome ore is mined primarily in the UG2, LG and MG chromitite seams in the North West and Limpopo provinces. The UG2 seam also contains significant amounts of pgms, thus several platinum mines produce chrome ore as a







South African mineral sales for the top 10 minerals, 2008 and 2009 (source: DMR/StatsSA)



by-product. The primary chrome mines provide chrome ore feed-stock to the large ferrochrome industry. Most of South Africa's chrome mines are developed along the Eastern Bushveld Complex in the Steelpoort Valley in the Limpopo Province.

South Africa's production of chrome ore declined by 29.1% in 2009 to 6.9 million tons, from a 2008

World production of chrome ore, 2009 (source: USGS/DMR), total 20.7 million tons

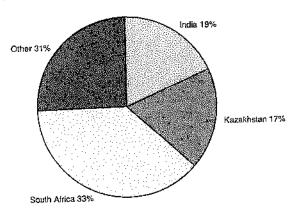


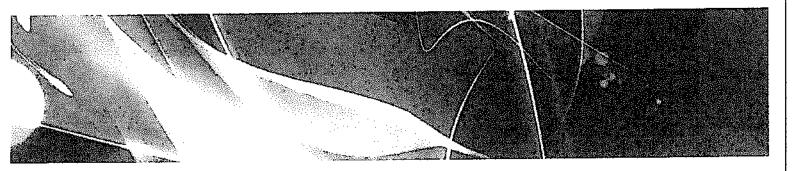
figure of 9.7 million tons. South Africa's total sales volume of chrome are fell by 25.2% to 5.9 million tons valued at R3.3-billion. Local sales realised R2.1-billion, while export sales generated income of R1.2-billion.

Ferrochrome and stainless steel production

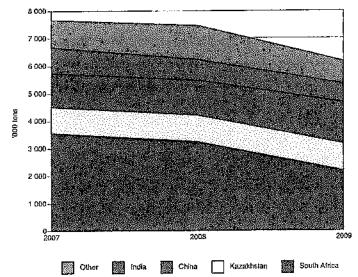
About 90% of chrome ore is used in the production of ferroalloys for stainless steel,.

production global ferrochrome 2009. declined by 17.5% to 6.2 million tons, with a large 32.7% decline in production by the world's largest producer, South Africa. The decline in production was attributable to the impact of the global economic crisis on prices and demand as producers cut back on production. South African producers placed furnaces on maintenance during the electricity crisis and economic recession, which

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Global ferrochrome production (kt), 2007 to 2009 (source: Pariser/Merafe Resources)



helped Eskom maintain the electricity grid.

Around 70% of world ferrochrome production capacity was suspended in the first quarter of 2009, with the Xstrata-Merafe joint venture operating at 20% of capacity and Samancor Chrome suspending all production. Despite the drop in production in other key producing centres, China's ferrochrome production increased by 17.6% to 1.5 million tons. This supplemented continued strong demand for ferrochrome in China for its growing stainless steel production.

The fall in global ferrochrome production is related to the decline in global stainless steel production, which fell by 1.7% to 26 million tons in 2009. However, the aggregate global statistic hides the major differences between China and the rest of the world. Based on China's continued high level of economic growth, stainless steel production in that country grew by 32.8% to 9.8 million tons in

2009, while stainless steel production in the rest of the world shrank by 15% to 16.2 million tons.

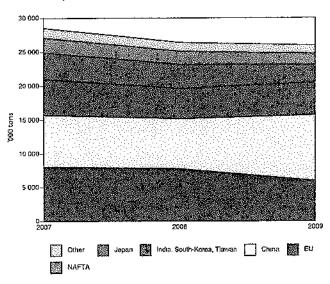
The global stainless steel industry consumed 7.3 million tons of ferrochrome in 2009, up by 7.7% on a year-on-year basis, although this can be attributed to continued stainless steel production growth in China, and higher Chinese ferrochrome production.

The roughly 19.9% increase in global stainless steel production in the first half of 2010, on an annualised basis, bodes well for the recovery in chrome ore and ferrochrome production in 2010.

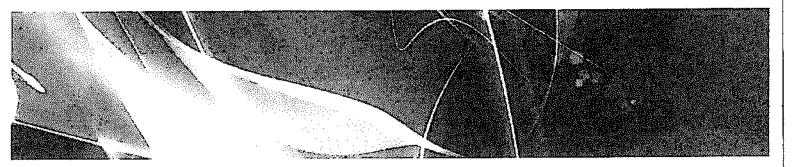
Markets

The outlook for chrome is relatively favourable because, unlike nickel, ferrochrome cannot be substituted in the stainless steel production. Ferrochrome is cheaper than nickel, which lends it an advantage in terms of consumption and the cost of inputs.

Global stainless steel production (kt), 2007 to 2009 (source: Pariser/Merafe Resources)



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Demand for chromium chemicals declined in recent years, as environmental concerns brought tightening legislation that limited its use in two other main end-uses: leather tanning and metal finishing. Strong growth in the aerospace industry in recent years meant that the demand for chromium metal increased sharply, albeit off a low base. World consumption of chromium metal increased by around 13% in 2008 to 40 kilo tons, with demand for super alloys, the primary end-use market for chromium metal, driving the market. The gradual recovery in the global economy should support demand in the aerospace industry.

Prices

The average price received for chrome ore per ton in 2009 was R554. Local chromium prices decreased by 26.6% in 2009, when compared to prices obtained in 2008. Export prices decreased by 30.6% in 2009, from a 2008 figure of R1 664 per ton. In March 2009, European importers paid around USc86/lb for South African ferrochrome, about 60% lower than prices paid in September 2008. Demand for chromium during this period fell sharply, as it did for stainless steel, the primary end-use for chromium.

However, demand recovered and prices started to rise and ferrochrome smelters were reopened in the final months of 2009. In the first quarter of 2010, ferrochrome prices settled at about USc101/lb and recovered to USc136/lb by the second quarter of 2010, before a slight softening in the third quarter.

Labour

The South African chrome mining industry employed 10 893 people in 2009, a downturn of

11.3% when compared to 2008 figures. Even with the lower employment numbers, the total salaries paid in 2009 were higher. Salaries increased by 13.3% to R1.5-billion in 2009, from a 2008 figure of R1.3-billion. The total labour force in the chrome sector represents about 2.2% of the total South African mining labour force.

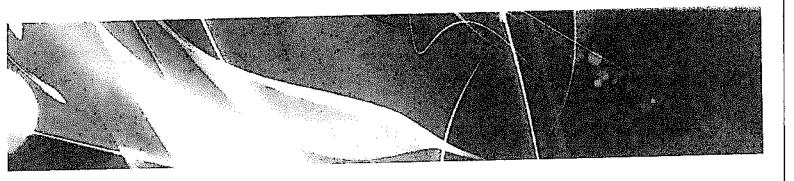
Developing the South African economy through chrome

Chromium is an important metal in the development of industry in a country. Commercial sources of chrome are limited to a few countries and the current and projected demand for the metal is growing. As with other important minerals, the country has an opportunity, through the structurally driven commodities boom, to expand production of chrome with all the associated economic benefits for the country.

Coal

Despite the impact of the global economic crisis, which reduced electricity and steel production in many advanced countries, overall global hard coal production rose by 2.5% to six billion metric tons in 2009. There were large regional variations in coal production, with Asia, led by China, growing phenomenally and most advanced economies experiencing demand and production downturns. China's hard coal production rose by 7.6% to three billion tons, which is half the total global production, whereas North American production fell by 8.7% to 919 million tons. The rapid increase in electricity production in China and India also resulted in these countries becoming large net importers, which contributed to a rise of 4.7% to 830 million tons. The

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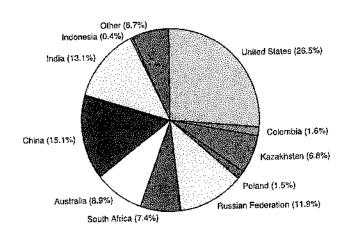


improvement in global economic growth to about 4% in 2010, the stabilisation in electricity demand in advanced economies and the strong growth in electricity production in China and India, continue to support a structurally driven higher demand profile for hard coal. However, it is the pace of production and limited reserves in certain countries that pose sustainability questions and the ability of certain countries to maintain high production rates over an extended period of time. The introduction of carbon taxes over the next decade will challenge the coal mining and energy industries.

The key issue in the South African industry is the need for sustained growth in production to meet increasing domestic power generation and export growth requirements, which will necessitate an extra 100 million tons of production by 2020. This will require about R100-billion worth of investments in the existing large coal fields (Witbank), as well as in the northern coal fields (Limpopo and Waterberg) and investment in associated infrastructure. To achieve an extra 100 million ton capacity by 2020 will require the South African coal mining industry to grow by more than 3.5% a year.

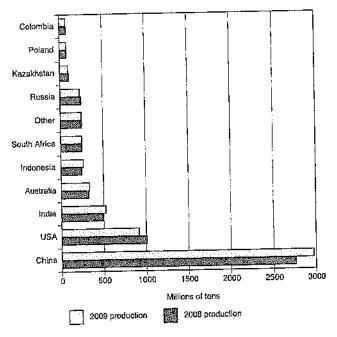
In 2009, South Africa's coal mining industry became the largest component of the local mining industry by sales value, with total sales of R65.3-billion, ahead of platinum at R58-billion and gold at R49-billion. During 2009, South Africa's coal production fell by 0.6% to 250.5 million tons, export volumes increased by 4.4% to 60.5 million tons and domestic sales volumes fell by 6.3% to 184.7 million tons. The coal mining sector employed 70 703 people and paid R12.8-billion in wages. The industry accounted for 5.6% of total merchandise

Global hard coal reserves, 2009 (source: BP)



exports and continued to play a major role in the domestic economy as the key source of primary energy for electricity and the production of, for example, liquid fuels, fertilisers, plastics, polymers and lubricants.

Global hard coal production, 2008 and 2009 (source: IEA)

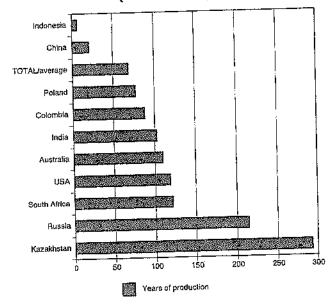


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Hard coal: years of production left at current production rates and known reserves (source: IEA)



World hard coal reserves and production

Total world hard coal reserves (i.e. anthracite and bituminous) was 411 billion tons in 2009, with the United States holding the largest reserves of 26.4%, followed by China (15.1%), India (13.1%), Russia (11.9%) Australia (8.9%) and South Africa (7.3%).

In response to continued high economic and electricity production growth rates in the developing Asian region, there were large increases in hard coal production by India (up 7.6%), Indonesia (up 6.9%) and Australia (up 3.1%).

An interesting aspect of the global minerals industry is the pace of mineral extraction versus the known local reserve base that can support future production. Based on known global reserves of coal and current production rates, the world has 69 years of production left. There are large

variations, with Kazakhstan, Russia, South Africa, the United States, Australia and India having over 100 years of production, while countries like China and Indonesia have reserve to production profiles that imply only 21 and seven years respectively. This is not an accurate assessment of reserves, as much of the resource base and extra reserves tend to be added to those countries on an annual basis (i.e. reserves tend to be added as brownfield exploration around existing mines shows more reserves). Nevertheless, it does appear to have implications for countries with high economic and electricity production growth.

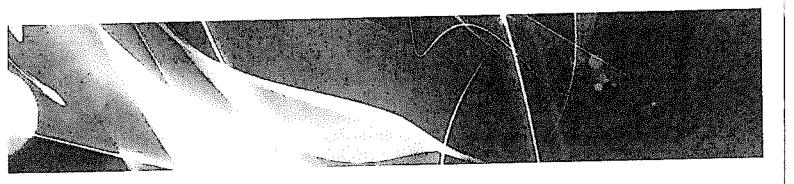
World coal consumption was essentially flat in 2009, the weakest year since 1999. For the first time since 2002, coal was not the fastest growing fuel in the world. In North America and Europe/Eurasia, consumption fell by 11.5% and 11.4% respectively, while consumption in the Asia-Pacific region increased by 6.6%.

Global primary energy

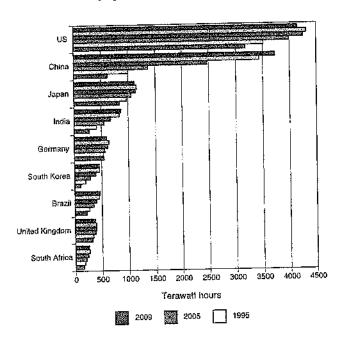
by 1.1%, driven by a 0.9% decrease in electricity demand. Again there were regional variations, with OECD electricity production falling by 4%, while the Asia-Pacific region (excluding Japan) grew by 4.7%. Although the United States comprises nearly 21% of total global electricity production, the country is rapidly being reeled in by the growth rate of China. By 2010, China is expected to overtake the United States as the largest generator of electricity in the world. The expanding urbanisation and industrialisation trends in China and other key developing countries, means that

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Electricity generation per key country



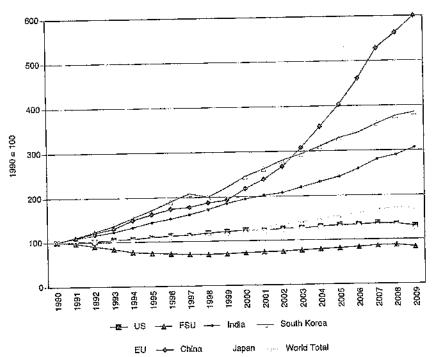
electricity production growth will continue to be high. China grew its 2009 electricity production by 6.9% to 3 721.5 terawatt hours and now has an 18.5% share of total global electricity production. India's electricity production increased by 5.8% to 869.8 terawatt hours, making it the world's fifth largest electricity producer.

China's electricity production has increased by 500% from 1990 to 2009. South Korea's electricity production grew by 284% and India's production by 206% during that period, while South Africa's electricity production grew by only 57%.

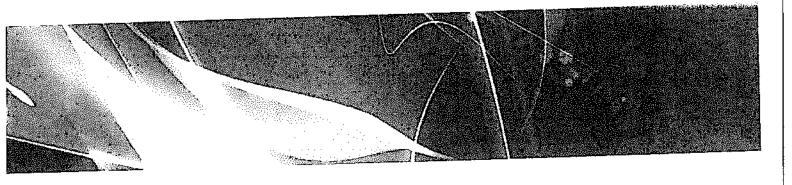
World hard coal export market

According to IEA, hard coal exports, which include thermal coals and coking coals, increased by 4.7% to 830 million tons in 2009. Australia is the largest hard coal exporter, with a share of 31% followed

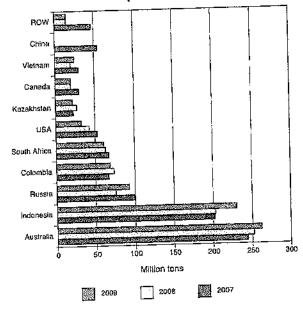
Electricity produced in terawatt hours, base indexed to 1990 (source: BP energy statistics)



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World hard coal exports, 2007 to 2009 (source: IEA)



by Indonesia (27.7%), Russia (11.2%), Colombia (8.3%) and South Africa (7.3%). Russia grew its hard coal exports by 22.4% to 93 million tons in 2009, followed by Indonesia, which increased hard coal exports by 13.3% to 230 million tons.

World thermal coal market

A substantial portion (89%) of the world hard coal export market is thermal coal, which is mostly used for electricity and heat generation. In 2009, the world thermal coal trade grew by 4.7% to 737.3 million tons, owing to strong import demand from developing economies like China and India and large export growth from the Russian Federation and Indonesia. Thermal coal imports in China grew 160% to 92.1 million tons in 2009, driven by high domestic production costs, low international shipping freight rates and geographic factors, which prompted Chinese power producers to acquire increasing levels of foreign supplied coal.

China's thermal coal imports reached record levels of 34 million tons in the first quarter of 2010, which, on an annualised basis, implies imports of over 100 million tons. India's rising electricity demand led to an increase in thermal coal demand by 59% to 54 million tons in 2009. According to the Australian Bureau of Agricultural and Resource Economics (ABARE), China's thermal coal imports will reach 98 million tons in 2010 and India is expected to increase its imports to 68 million tons in 2010. The impact of the global economic crisis on Europe meant that that region's production of electricity fell by 5.1% in 2009. As a result, demand for thermal coal decreased from 222.5 million tons in 2008 to 211.4 million tons in 2009. ABARE expects European Union demand for thermal coal to increase to 220 million tons in 2010.

Indonesia is the largest thermal coal exporter, with 233.5 million tons of exports in 2009, followed by 139.1 million tons from Australia, 91.7 million tons from Russia, 63.4 million tons from Colombia and 61 million tons from South Africa.

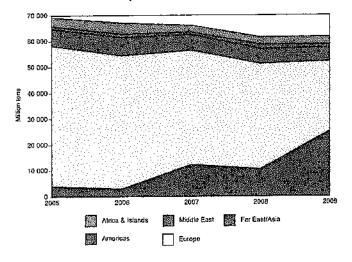
Local production and sales

South African coal production fell by 0.6% to 250.5 million tons in 2009. Export volumes increased by 4.4% to 60.5 million tons, albeit off a low base, and domestic sales volumes fell by 6.3% to 184.7 million tons. Domestic sales volumes decreased because of the local economic recession and the high base effect created in 2008 by the replenishment of coal stockpiles by Eskom. The 22.1% increase in domestic coal prices meant that local sales rose 14.4% to R34.5-billion. The increase in local sales was sufficient to offset a 27% decline in export

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SA thermal coal exports by destination (source: SACR, 2009)



sales that fell by 27% to R30.9-billion. Total coal sales were R65.4-billion, down by 9.8% on the 2008 sales figures, but still making coal the largest component of the South African mining industry by sales value.

South African coal exports

The country's coal export railing was 12 million tons below export capacity, however, the industry is expected to boost future performance. Problems in the Richards Bay Coal Terminal (RBCT) computerised terminal management system, mine production challenges and inefficiencies on the Coalink heavy haul coal line, must be addressed. The export industry is faced with changing markets as declines in coal sales to the weak European market are offset by growth to the Indian and Chinese markets.

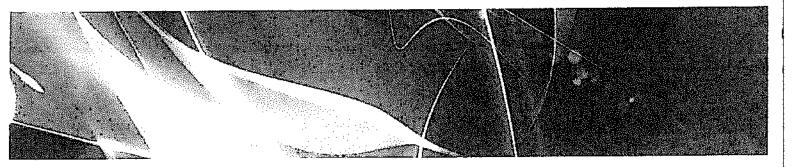
Coal exports to Europe slowed in the aftermath of the global recession, large stockpiles and the fall in the price of natural gas. In 2005, Europe accounted for 78% of South Africa's coal exports

and Far East/Asia less than 6%, but by 2009, Europe's share had declined to 43.5% and Far East/Asia's share had risen to 41%. This helped sustain South African exports over the past few years and mitigated the worst effects of the recession. Exports to India have risen since early February 2009 and amounted to 18.6 million tons, accounting for 30% of total coal exports in 2009. India imports coal because of the geographic location of its power plants, vis-à-vis the internal coal mine production plants, which make it easier for the coastal power plants to import coal. Lower freight rates and spot prices also boosted Indian imports. India's state owned mining companies have struggled with permitting issues and production delays. India is expected to continue growing thermal coal imports to match increasing electricity production. According to ABARE, India should import 77 million tons by 2011, up from 54 million tons in 2009. South Africa's coal exports to the America's and Middle East fell by 40.8% and 6.7% respectively. Exports to Africa and Islands increased by 10.5%, but off a low base.

Local and export coal prices

Local coal price per ton on a free on rail (FOR) basis averaged R187 in 2009, up by 22.2% on 2008's figure. The average price received for exports on a free on board (FOB) basis averaged R512 a ton. Average export prices fell sharply from the middle of 2008 as the global economic crisis unfolded, from highs of R836 a ton FOB in June 2008, to a low of R465 a ton in June 2009. The average export price gradually recovered to around R570 a ton in the first quarter of 2010.

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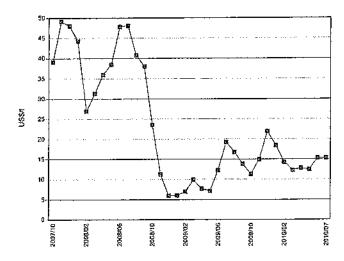


International shipping freight rates followed a similar trend to coal export prices. Freight rates from the RBCT to the Amsterdam, Rotterdam, Antwerp market fell precipitously in late 2008 as the global economic crisis curtailed trade volumes and an oversupply of freight capacity hit the freight market. Freight rates reached a low in early 2009 and have since been gradually recovering, as world trade volumes recover.

Export facilities

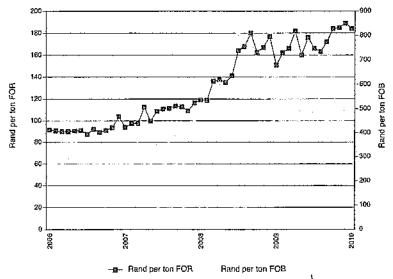
Export capacity at RBCT was increased to 91 million tons a year, with its phase V expansion completed in early 2010. BEE companies have a dedicated allocation of 29 million tons. However, total exports through RBCT at 60 million tons was far short of the expected export capacity of 72 million to 74 million tons a year, implying a deficit of more than 12 million tons. Limited rail capacity and integration problems in the new computerised terminal management system, led to the fall in export capacity.

RBCT to Rotterdam, Capesize freight rates (source: SACR)



Transnet Freight Rail (TFR) has bottleneck problems in its rail transport system. Currently TFR's capacity to the port is 72 million tons of coal a year, but plans are in the pipeline to increase this to 81 million tons a year by 2014. Further upgrades are expected beyond 2014. The strike by Transnet employees during the first half of 2010, did not

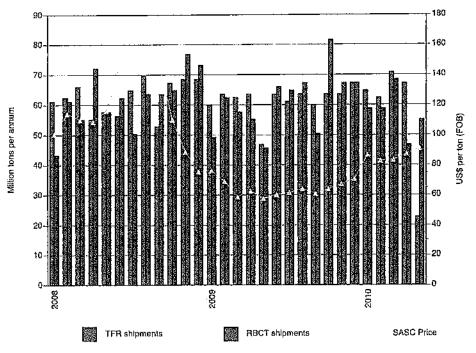
SA coal prices average for export and domestic markets, actual revenues received (source: SACR)



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Comparison of shipments by TRF and RBCT (annualised) versus South African spot coal price



materially affect export volumes as coal stocks at the RBCT were used to buffer the drop in Transnet railings.

Durban's Bulk Connection Terminal exported 0.9 million tons of coal in 2009. Coal exports decreased by 6.4% from 0.93 million tons in 2008. The Matola Coal Terminal's exports increased in 2009 by 19.2% to 1.2 million tons, compared to one million tons in 2008. Work is underway to increase the terminal's capacity to six million tons a year by September 2010, of which 4.5 million tons will be committed to coal exports and 1.5 million tons to magnetite exports.

South African coal mining growth

A key issue in the South African coal mining industry is the need for production growth to meet domestic power generation expansion and increased export requirements. This will necessitate an extra 100 million tons of production by 2020.

Eskom consumes about 125 million tons of coal a year and this is expected to increase by between 80 million to 100 million tons over the next decade. The construction of the Madupi and Kusile power stations will increase Eskom's demand. The first generating unit of the Medupi power station is expected to come on stream in 2012 and the final generating unit should be commissioned by 2016. Eskom's Kusile power station will begin operating in 2014 and should be completed by the end of 2018.

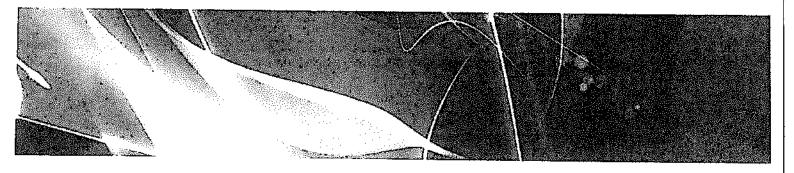
To achieve an extra 100 million tons capacity by 2020, will require the local coal mining industry to grow by more than 3.5% annually to 350 million tons. This impacts on investment, the number of mining engineers trained and infrastructure development to support the industry.

Diamonds

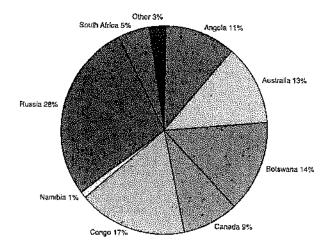
In line with most other products in the luxury

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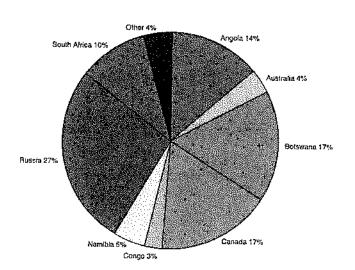
annual report 2009 – 2010



Global diamond production per country by volume, 2009 (source: KPCS) (total carats 124.8 million)



Global diamond production per country by value, 2009 (source: KPCS) (total value \$8.6-billion)



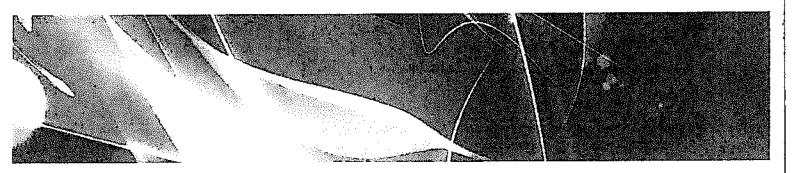
market, the diamond industry was severely affected by the global economic crisis in 2009. Significant retraction in demand in the key consumer centres of the United States, Europe and Japan, which traditionally account for 75% of total demand for polished diamonds, had a negative impact on the entire diamond pipeline. There were country and regional differences as the large growing markets of China and India sustained growth in diamond demand despite the weak global economy.

The curtailment in demand for cut diamonds, combined with the high levels of stockpiles of diamonds, resulted in diamond mining companies being faced with a fall in consumer demand and a virtual collapse in demand for rough diamonds as the downstream sectors tried to reduce inventories. Mining companies were forced to curtail production and the entire value chain entered the worst recession in the diamonds business in the past half century. The downstream diamond pipeline was then faced with a liquidity crisis as high diamond stock levels and the high cost (or non-availability) of debt impacted negatively on the pipeline.

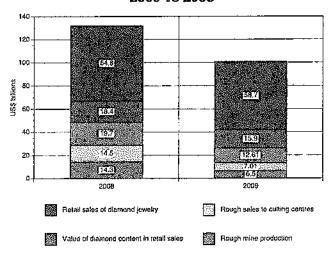
In 2009, global diamond mine production fell by 23.4% to 124 million carats and the value of rough diamond production dropped by 32% to US\$8.6-billion. The sales of rough to the diamond cutting centres fell by 51.1% to US\$7-billion, the value of polished diamonds decreased by 35.9% to US\$12.6-billion and the retail sales of diamond jewellery fell by 9.4% to US\$58.7-billion.

The South African diamond mining industry was not spared the impact of the recession. Domestic production shrank by 52% to 6.1 million carats, as the industry responded to the collapse in demand





Recession in the diamonds pipeline, 2009 vs 2008



and prices. The local industry faced further challenges because of the activities of the State Diamond Trader and the Precious Metals and Diamonds Regulator. Nevertheless, all indications point to a recovery in production in 2010. The global economy has rebounded, the prices of polished diamonds are recovering and South African diamond production was up by 82.9% in the first half of 2010 on a year-on-year basis, indicating that production of about 11 million carats is possible.

The pressure faced by the local diamond mining industry resulted in the number of employees in the sector falling to an average of 12 046. These workers earned R1.8-billion in wages and salaries.

Global production

Value of polished from local production

According to the Kimberley Process Certification Scheme (KPCS), the global production of rough diamonds decreased in 2009 by 23% to 124 million carats. Mining companies had to use innovative ways of curtailing supply, including

production holidays, the extension of maintenance shifts and the closure of some high-cost facilities. The countries that bore the biggest brunt of the production cuts were South Africa (down 52%), Namibia (down 51%) and Botswana (down 45%). The physical volume of mine production in Congo fell by 36% and Canadian production dropped by 26%. Production in Angola increased by 55% and production in Russia fell by only 5.8%, which implies that these countries did not necessarily play their role in helping restructure production to match the lower global demand. The lack of production cut-backs in Russia meant that the country remained the largest diamond producer by volume in 2009 at 28%, followed by Botswana at 14% of the total.

Global demand

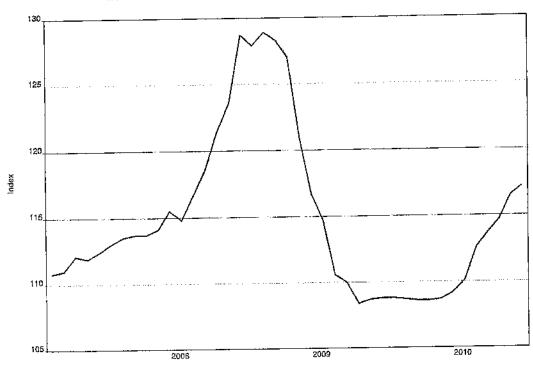
According to the International Diamond Exchange, 2009 reflects the most severe single year contraction of the diamond pipeline since World War II. The downstream diamond industry (cutting, jewellery fabrication and retail) all held high diamond stocks before the downturn. The economic recession also severely affected the availability and cost of debt funding, which is a crucial part of the diamond business. The entire downstream pipeline was forced to restructure and reduce stock levels. Despite these challenges, most bankruptcies in the downstream businesses were avoided.

In 2009, rough sales to the cutting centres was down by 51.1% to US\$7-billion, while the value of polished diamond content in retail sales fell by 13.5% to US\$15.9-billion. The retail sales of diamond jewellery contracted by 9.4% to

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Index Global Polished Diamond Price Index (source: Idex)



US\$58.7-billion. Retail consumer demand in the United States contracted by 16%, followed by Japan with a 10% drop. In the Asian and Middle Eastern markets the decline in demand was smaller at around 2%.

The prognosis for 2010 is more promising. Cutting centre demand improved, excess inventories were eliminated and consumer demand stabilised in the worst affected markets.

Polished diamond prices

The collapse in demand in key diamond markets such as the United States and Europe, combined with high stocks of diamonds in the inventory pipeline of the diamond fabrication industries, also resulted in a material fall in the global polished diamond price index. Polished diamond price index averaged 109 in 2009 compared to 2008's 122.8. Accordingly, retail sales in diamond jewellery fell by

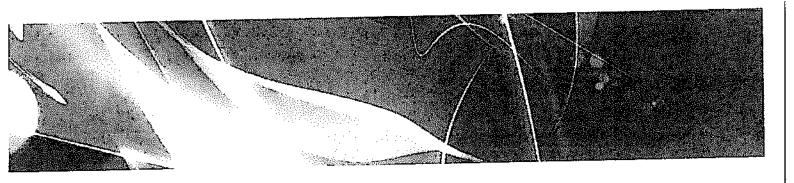
9.4% in 2009 to \$58.7-billion. By the beginning of 2010, the inventory overhang had been eliminated and a small deficit in supply helped push up prices. There are further signs of increasing momentum in the recovery of global polished diamond prices as demand is improving. The index of polished diamonds prices averaged 114.1 in the first half of 2010, which was 7.7% higher than June 2009 prices. As demand increases, the diamond pipeline will begin restocking in 2010.

South African production

South Africa's diamond industry was hit hard by the recession. In the first half of 2009, diamond production fell by over 60% as producers tried to cut back on supply in the face of falling demand and lower rough diamond prices. South African diamond production fell by 52% to 6.1 million carats in 2009, and the value of that production fell

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by 28% to US\$885-million. Unfortunately, in late 2008, diamond mining companies were negatively affected by the implementation of the Diamonds Amendment Act, which resulted in these companies experiencing difficulties in accessing mined stocks for sale in the face of declining prices. Industry and government worked hard to reduce the legislative impacts, but the problems surfaced again in the first half of 2010. It is vital that the stakeholders work together to resolve these issues and grow the entire diamonds value chain – which includes diamond mining.

The total number of people employed in South African diamond mining operations fell by 33% from an average of 18 169 people in 2008 to 12 046 employees in 2009, with salaries and wages paid to these workers at R1.8-billion.

Gold

2009 will be defined as a year where the safe haven status of gold was reconfirmed as investment demand for the metal rose to record levels and even exceeded jewellery demand. Global investors at both the institutional and private levels, bought unprecedented levels of gold in the face of global concerns about the fragility of the economic recovery. In 2009, the quantum of net central bank selling of gold fell to negligible levels, continued bar hoarding and producer de-hedging and investment demand outweighed the slight increase in new mine supply and rising levels of sales of gold scrap. Not surprising, the price reached a new average annual record in 2009 of US\$972 an ounce, 11.5% higher than in 2008.

Unfortunately, the higher gold price and the

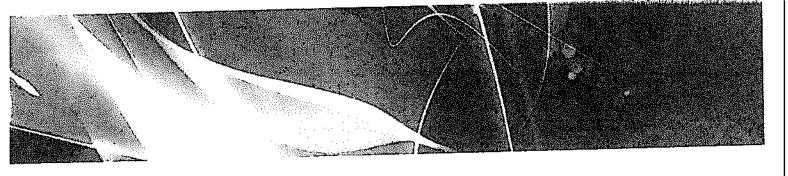
economic crisis led to jewellery demand falling by 19.8% to 1 759 tons, the lowest level of demand in over two decades. Other fabrication demand declined by 5.5% in 2009 to 658 tons. However, the surge in investment demand to 1 429 tons more than compensated for the poor performance in the other traditional categories.

According to GFMS, global primary mine production increased in 2009 for the first time since 2005, and this was by 6.8% to 2 571 tons. However, production continued to fall in the more mature producer countries such as South Africa and the United States. Continued high prices and the benefits of strong exploration expenditure in the preceding five years, fed through into higher production in most areas. China reaffirmed its status as the world's largest producer, with an increase in production of 11% to 324 tons, while Australia was second at 222.8 and South Africa third with 219.8 tons (a decrease of 6%). The GFMS figure for South Africa at 219.8 tons, is slightly more than the 204.9 tons recorded by the Chamber, as GFMS' figure includes an estimate for the production of illicit gold from the country. In addition, scrap supply surged in 2009 by 27.2% to 1 674 tons, as various gold consumers took advantage of the high gold price and the difficult global economic environment.

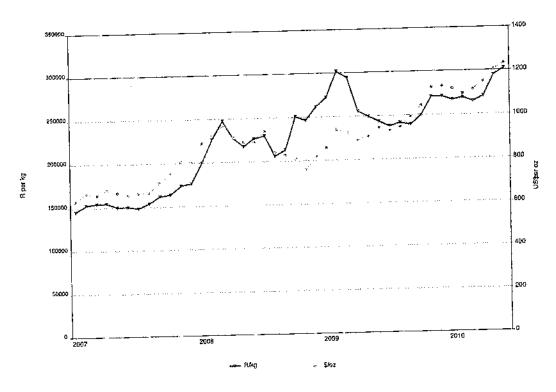
Nevertheless, the gold mining sector remained a key contributor to the South African economy in 2009 and early 2010. In 2009, gold mining accounted for R49-billion in foreign currency earnings(SARB),8.8% oftotal merchandise exports, and about 2.4% of GDP (if the multipliers and induced effect are included). The sector employed

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Gold price in rand and US dollar terms



billion. Gold is the second largest export earner after pgms. The local industry invested R10.3-billion in capital expenditure, paid an estimated R1.4-billion in direct taxation and R506-million in dividends. Gold still accounts for 19.3% of total fixed investment in the mining sector and for 32.5% of all the people employed in the sector.

Prices

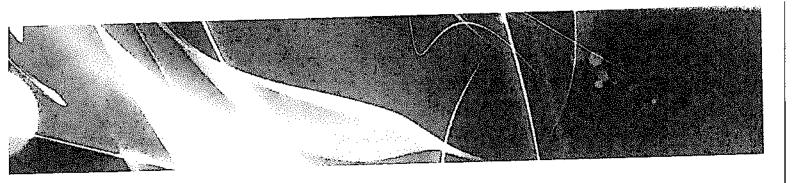
In 2009, the gold price rose to a record average of US\$972.35 an ounce, an 11.5% increase on 2008 and the eighth year of consecutive gain. During the fourth quarter of 2009, the price breached the US\$1 000 an ounce level, reaching a high of US\$1 218 an ounce in early December 2009. The average price was US\$1 100 an ounce in the

fourth quarter of 2009, driven by a combination of the purchase of 200 tons of gold by the Bank of India, unemployment reaching a 26 year high in the United States plus the suspension of the Dubai World debt repayment. According to GFMS, while the nominal price of gold continued to break records, in real terms the inflation adjusted record gold price belongs to 1980 when the price averaged over US\$1 600 an ounce in 2009 real dollar terms.

While there were variances in the factors driving the gold price during 2009, on average positive demand and supply-side features provided upward momentum to the price. Gains in the demand for gold for investment more than offset the declines in jewellery and other fabrication demand. Mining companies continued to remain a source of demand

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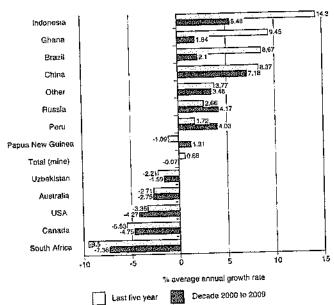


for gold in terms of closing out hedge positions, and net central bank sales fell to the lowest level since 1988, where central banks were the last net buyers of gold. In particular, the increase in implied investment demand, which was up by 333% to 1 429 tons, was the key driver.

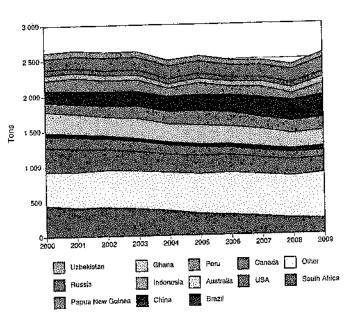
In the first half of 2010, the gold price continued to consolidate above US\$1 000 an ounce and averaged US\$1 152 an ounce during that period. The gold price improved on the back of continued positive supply and demand factors, the weakening dollar exchange rate and the official sector emerging as net buyers of gold supported the price rise. Virtual Metals predicts central bank sales of 161 tons (mostly driven by 144 tons of sales by the IMF) and 223 tons of purchases, which means positive net central bank purchases for the first time in 22 years.

The rand exchange fell to over R10.20/dollar at the start of 2009, which, combined with

Annual growth rate (decline) in gold production from key countries (source: GFMS)



World gold mine production by source country (source: GFMS)



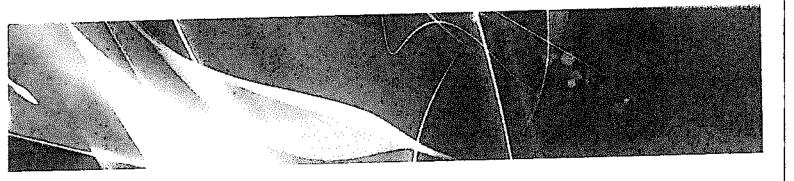
the stronger dollar price of gold, sent the rand price to an average of R301 581 a kilogram in February 2009. The rand exchange rate then appreciated by about 27% to R7.40/dollar by September that year, and despite the US\$996 an ounce gold price, the rand price fell to R239 496 a kilogram. During the last quarter of 2009 and first quarter of 2010, the rand exchange rate stayed at below R7.50/dollar and the rising dollar gold price resulted in the rand price increasing to R270 000 a kilogram. In the second quarter of 2010, a slightly weaker rand exchange rate combined with higher dollar price, sent the rand price back to just below R300 000 a kilogram.

Global reserves and production

The world has an estimated known gold reserve of about 47 000 tons (USGS) of which South Africa is the largest holder with a 12.8% share, followed closely by Australia and Russia with shares of

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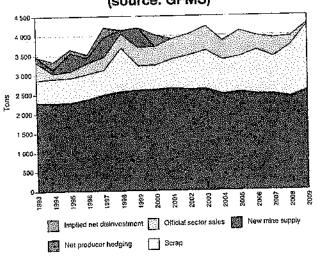
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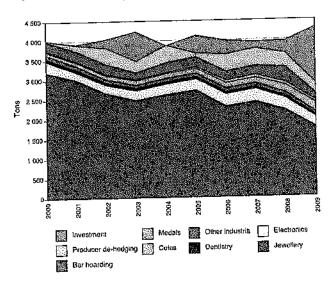
12.3% and 10.6% respectively. Despite the global economic crisis and the fall in global exploration expenditures of 44.5% to US\$7.2-billion (MEG) in 2009, the rise in gold prices to record average levels in 2009 and then further in 2010, resulted in the portion of global exploration expenditures attributable to gold rising 48% in 2009. However, aggregate expenditures on gold fell from about US\$5.1-billion in 2008 to US\$3.5-billion in 2009 as grassroots projects were cut at the expense of more mature or brownfield exploration.

In 2009, total world gold production increased by 6.8% to 2 571 tons, the first such increase since 2005. Large production increases were recorded in Indonesia (up 66%), Ghana (up 12.3%), China (up 11%), Brazil (up 10.4%), Russia (up 8.7%) and Australia (up 3.6%), which more than offset the 6% plus production declines in South Africa and the United States. Over the past five years, production has declined mostly in the established producer regions (the United States, Australia, Canada

World gold supply by main source (source: GFMS)



Gold demand by application (source: GFMS)



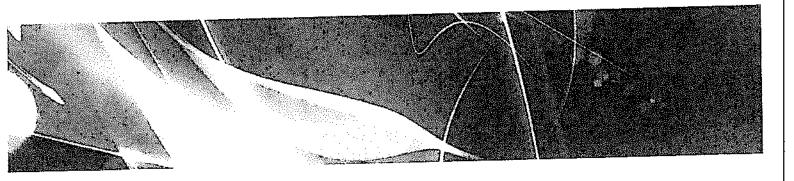
and South Africa) while production has increased in China, Russia, Peru, Indonesia, Papua New Guinea, Ghana and Brazil.

China consolidated its position as the world's largest producer, with a 12.6% share of global production followed by Australia at 8.7%, South Africa at 8.5% and the United States at 8.5% (GFMS).

The global gold market

Over the past five years, total supply to the gold market increased by an average of 2.2% a year, driven by the rise in mine supply of 0.7% a year and the increase in gold scrap, which grew by 15.5% a year over the past five years. In 2009, mine supply rebounded by 6.8% to 2 572 tons making it responsible for 63.1% of total gold supply. By 2009, scrap recovery was 1 674 tons, which comprised 24.9% of total supply. Central bank sales, which in the four years up to 2008 contributed an average annual 436 tons of gold to

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supply, was reduced to only 41 tons in 2009 as central bank purchases of gold nearly matched sales. Central bank net sales, as a source of gold, declined by an average of 21.7% over the period 2005 to 2009. Scrap recovery was influenced by price, with higher prices inducing some gold jewellery holders to liquidate holdings as scrap. Net producer hedging and implied disinvestment, were not features of the gold market during the past five years.

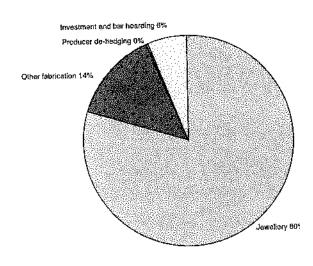
At the macro level, the total demand for gold rose by 8.3% to 4 287 tons in 2009, as the 333% rise in investment demand fully compensated for the declines across the other demand areas. The impact of high gold prices, the effect of the global economic crisis and the retraction in world-wide consumer expenditure, all impacted negatively on jewellery and other fabrication demand. The rush by many investors into the gold market during 2009 and 2010, gave rise to concerns about the

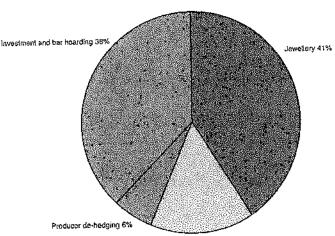
volatility in currency and equity markets. The uncertain world economic outlook encouraged traders to diversify investments and to use gold as a safe haven. While by the first half of 2010 the world economy appeared to be back on track for a sustained recovery, certain investors remain concerned about the possible large inflationary effects of the massive fiscal and monetary policy stimulus provided by most governments and the dampening impact of the withdrawal of this stimulus on the economic recovery.

In 2000, jewellery accounted for 80% of demand, with other fabrication making up 14% of the total and implied investment and bar hoarding making up 6% of the total. In that year, there was no producer demand in the form of de-hedging. By 2009, jewellery demand had fallen to 41% of the total, while fabrication demand had risen to 15%, investment demand had risen to 38% and demand for gold by mining companies for de-hedging

Structure of demand for gold, 2000 (source: GFMS)

Structure of demand for gold, 2009 (4287 tons) (source: GFMS)

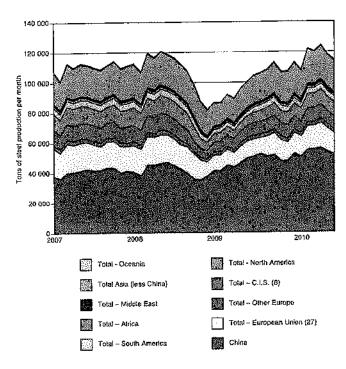




Other (abrication 15%



Structure of demand for gold, 2009 (4287 tons) (source: GFMS)



purposes increased to 6% of total demand.

Central banks are expected to emerge as net buyers of gold in 2010, which will further change the gold market. Expectations are that continued high levels of investment demand and a modest recovery in jewellery and other fabrication areas will provide a further collar to the gold market. This will offset the likely decline in gold demand from mining companies that have reduced their hedge positions over the past five years.

Costs of production

Despite the global economic crisis and falling capacity utilisation rates in the manufacturing sectors of most countries, mining companies continue to face rising cost pressures, although these pressures in 2009 were not as exaggerated

as in 2008. Total production costs for Australia, South Africa, Canada and the United States in 2009 increased by 7% to an average US\$672 an ounce. This compares to the 19% increase in costs experienced by these countries in 2008. In 2009, South Africa's average production costs in dollar terms rose by 19%, which is much higher than the other mature gold mining countries.

South African production

South African gold production, as recorded by the Chamber, fell by 5.8% in 2009. This is the lowest level of production since 1907. This slower rate of decline in total production was an improvement on the 14.5% decline recorded in 2008, which can be ascribed to closure of gold mines during the electricity crisis.

In 2009, Chamber member gold production declined by 6.7% to 170.3 tons. This was mostly because of an 8.1% decline in the average grade processed through the mills that fell to 3.29 g/ton. In the first half of 2010, total South African gold production fell by 7.2% to 93.4 tons when compared to the first half of 2008.

Revenues and costs

In 2009, the 11% rise in the dollar gold price combined with the 2% depreciation in the rand exchange rate meant that the rand gold price increased by 13.6% to an average of R260 644 a kilogram. The 5.8% decline in overall gold production, combined with the 13.6% rise in the price, meant that total revenue for the gold mining sector rose by 5.9% to R49-billion.

Total revenue for Chamber members was

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R42.2-billion in 2009, an increase of 6.6% year-onyear. Most of the benefits of the marginally higher price were eroded by the combination of lower production and higher input costs, which resulted in total production costs before capital expenditure rising by 16.5% to R33.4-billion in 2009. The high rate of increase in electricity costs was a major concern for the industry. Chamber member gold companies then spent R10.3-billion on capital expenditure, which meant that total production costs, including capital expenditure, rose to R43.7billion, before taxation and dividends.

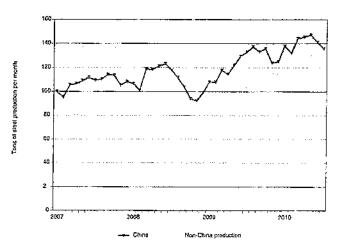
In the first half of 2010, revenue rose by 3.1% to an annualised R41.9-billion, as higher prices offset any further fall in production. The industry received an average of R278 029 a kilogram, which cost R229 227 a kilogram (excluding capex) to produce.

Iron ore

Given the interconnectedness of the iron ore and steel fabrication to the health of global infrastructure investment, consumer markets, the transport industry and GDP growth, it is not surprising that iron ore mining and the steel fabrication industries were hard hit by the global economic crisis. In 2009, global steel production fell by 15.2% to 1.2 million tons, despite the 13.7% increase in production from China. Non-Chinese global steel production plunged by 31% as most other steel producers in the advanced economies cut back on production in response to the recession. Global pig iron production fell by 7.7% to 860 million tons, despite China's production rising by 14.6%.

Iron ore, which is the key ingredient of pig iron and

Global steel production trends, China versus non-China (source: IISI)

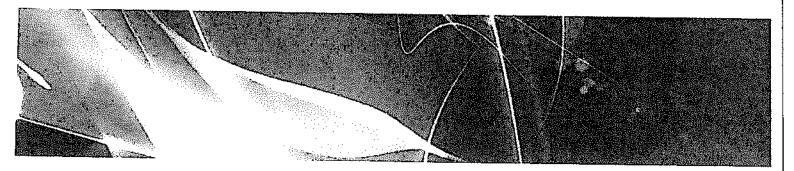


directly reduced iron, both used in the production of crude steel along with coke, were also materially affected by the global slowdown in 2009. In response to the decreases in pig iron and steel production, global iron ore production decreased by 7.6% to 1.6 billion tons in 2009. However, the global trade in iron ore increased by 6.3% to 951 million tons, as import demand from China surged. As a result Australia, India and South Africa were still able to grow exports of iron ore.

South African iron ore production increased by 12.5% to 55 million tons in 2009, with total sales amounting to R27.1-billion. Export sales grew by 36.4% to 44.6 million tons in 2009, because of the improved export facilities between Sishen and Saldanha being increased to a capacity of 47 million tons. In the first quarter of 2010, South Africa produced 15.1 million tons of iron ore, which implies an annualized rate of 60 million tons for 2010. Iron ore is the fourth largest component of the South African mining sector and continues

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to grow its contribution to the economy. Large capital projects such as the mine developments at Kolomela and Khumani, combined with further upgrades to the Sishen-Saldanha heavy haul railway line, will continue to support growth in this sector.

The local iron ore sector employed 13 722 people in 2009, which is an increase of 3.5% when compared to 13 256 people employed in 2008. R2.2-billion in salaries and wages were paid in 2009.

The global steel market

Historically the steel industry has been cyclical and is influenced by general economic conditions. After a period of continuous growth between 2004 and 2008, the sharp fall in demand for steel resulting from the 2008/2009 recession led to a correction in global steel production, especially in the most hard hit advanced economy markets. Steel is a key input in the construction, mechanical engineering and transport industries, sectors that were among the worst affected by the worldwide recession.

The impact of the economic downturn on the global steel industry in 2009 was significant. Total world steel output was down 15.2% to 1.2 billion tons, according to the World Steel Association, but this masked vast differences between developed and developing markets. Whereas production in the European Union, North America and Japan fell by over 25% on average, China's production was up 13.7% to 567 million tons. China accounted for 47% of total global steel output in 2009 and while most non-Chinese steel companies were cutting back on capacity, Chinese steel mills raised

production and added capacity to cater for the resilient domestic economy.

The overall steel market started to recover gradually in the second half of 2009, and by the first half of 2010 demand for steel had risen to precrisis levels. Based on the first six months of 2010, on an annualized basis, global steel production is set to rise by 17.9% to 1.4 billion tons, led by continued growth in China, which is expected to grow production by 14% to 646 million tons. Non-Chinese steel production is set to increase by about 21% to 764 million tons, based on the gradual economic recovery in advanced economies. This is still some way below the record 917 million tons produced by non-Chinese producers in 2008.

The growing influence of the so-called BRIC countries (Brazil, Russia, India and China) and other emerging economies, has been evident for some years. Nevertheless, their resilience in the face of the financial downturn and the speed at which they have resumed growing, has taken many by surprise - evidence of the important role they now occupy in the global economy. Whilst per capita GDP in these economies still lags behind that of the more developed economies, there is little doubt that they will play an even larger role in the world economy in the future. The IMF predicts that by 2014 developing countries will comprise over half of global GDP. The continued materials intensive growth in these countries will support a structurally higher level of demand for steel and iron ore into the future.

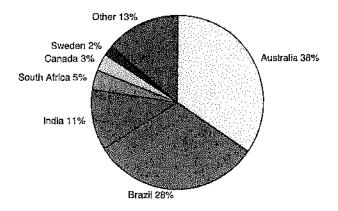
South Africa unfortunately has not shared in the fortunes of the BRIC countries. The economy shrank by 1.8% in 2009 and almost one million

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World iron ore exports, 2009 (source: ABARE)



jobs were lost during the recession. The two industrial sectors that make up almost 80% of steel sales, namely manufacturing and building, and construction were all affected, despite government's capital investment programme in the build-up to the 2010 Soccer World Cup. The South African Iron and Steel Institute (SAISI) estimates that local steel consumption in 2009 declined by 13% overall to 4.6 million tons from 5.3 million tons in 2008. The decreases were more pronounced among long steel product sales in the construction sector, which plunged by 28% to 1.8 million tons. Flat product volumes slipped by 1% to 2.8 million tons.

Global production and exports of iron ore

According to the United Nations Conference on Trade and Development (Unctad), world production of iron ore fell by 6.2% in 2009 to 1.6 billion tons, while demand, driven by China, increased. Output of iron ore decreased in most producing countries, except for South Africa and Australia. China, which had been the world's largest producer of

iron ore for years, dropped to fourth place behind Australia, Brazii and India. Chinese production for 2009 amounted to 234 million tons, while Australia produced 394-million tons during the year.

Notwithstanding the decline in global iron ore production in 2009, the iron ore trade climbed to a record level of 951 million tons in 2009, up 6.3% on the comparable 2008 figure. The global trade in iron ore traditionally represents about half of global production. The increase in the global trade in iron ore can mostly be attributed to the closure of high cost Chinese production, which in turn resulted in the need for increased iron ore imports to fuel continued growth in steel production in that country. China is by far the largest importer of ironore, accounting for two-thirds of world imports. Australia grew iron ore exports by 17.2% to 362 million tons, Brazilian exports fell by 5.7% to 266 million tons, India's exports grew by 4% to 105 million tons and South African exports increased by 36.4% to 45 million tons.

Prices

Benchmark iron ore prices are normally set in annual negotiations between steel producers and major ore suppliers such as Rio Tinto, BHP Billiton and Vale SA of Brazil. However, in 2010 there was a departure in the traditional pricing process with agreement being reached between Chinese buyers and the large iron ore exporters on a new quarterly pricing mechanism. Between the beginning of 2008 and June 2009 spot prices for 63.5% Fe content iron ore fell from over US\$150 per ton FOB to just above US\$50 per ton. By June 2010, spot prices for this quality of ore had risen

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to pre-downturn levels. The 2008 contract prices of about US\$90 per ton FOB, fell to about US\$60 per ton in 2009. Contract prices in the June and September quarters of 2009, indicated a 90% and further 23% increase in contract prices (ABARE).

The average sale price of iron ore for South African produced iron ore was R225 per ton FOR in 2009 and the export price averaged R566 per ton FOB. In 2009, local iron ore prices increased by 28.5% and the export market sales price decreased by 8.6%.

South African iron ore production and exports

South African iron ore production increased by 12.5% to 55 million tons in 2009. Total sales were valued at R27.1-billion, an increase of 23% year-on-year. Local iron ore sales decreased by 25% to 8.4 million tons and export sales increased by 36.4% to 44.6 million tons in 2009. Export Sales revenue increased by 24% year-on-year to R25.2-billion and local sales revenue decreased by 4.4% to R1.9-billion, reflecting poor domestic economic conditions. In the first quarter of 2010, 15.1 million tons of iron ore were produced, giving an annualized production rate of 60 million tons.

Infrastructure

In December 2009, the heavy haul Sishen to Saldanha iron ore railway line achieved a new throughput record of one million tons railed in a week, which would translate to an annualized 52 million tons if the same efficiencies were maintained and demand matched production. Transnet rail has 152 locomotives, 4 505 wagons and a network

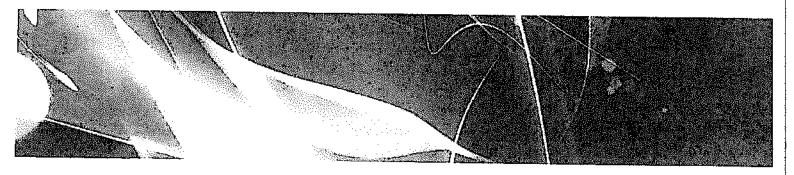
of 861 km on this line. Ageing locomotives and wagons, some iron ore mine delivery cancellations, cable theft and internal operational issues affected the efficiency of this heavy haul line. Nevertheless, Transnet and the mining companies are trying to address the various problems that continue to inhibit further growth and performance.

The Transnet expansion plan for the Sishen-Saldanha line has a target of 50 million tons by 2011 and 61 million tons by 2014. Additional locomotives and wagons will be added to the system. A combination of diesel and electric motors will be used to optimise operations and to achieve 61 million tons. The Postmansberg iron ore corridor is being used to transport iron ore to the domestic market and possible capacity upgrades are being investigated.

Manganese

The manganese mining industry was severely affected by the recession, as poor demand conditions and destocking of inventories by customers forced mining companies to cut back on production to match both lower demand and lower prices. Both the manganese ore and manganese alloy markets reflected the decline in world crude steel production. In 2009, global steel production fell by 15.2% to 1.2 million tons, Mine production of manganese fell by 22% to 35 million tons, while the actual production of manganese units amounted to 11 million tons, a decrease of 23% (IMI). The price of manganese ore declined in the first half of 2009 and then gradually recovered in the second half of the year as market conditions improved.

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South Africa, traditionally the world's largest producer of manganese, cut back production by 32.8% to 4.6 million tons in response to the collapse in demand and prices in the first half of 2009. The country's ore production was down by over 41% in the first half of 2009, but the rate of year-on-year production decline slowly eased during the remainder of the year as market conditions gradually improved. South African manganese ore sales dropped by 67% to R5.6-billion in 2009, with export sales falling by 67% to R5-billion. Local manganese production was up by about 67% in the first half of 2010, on a year-on-year basis.

In 2009, the manganese mining sector employed 4 988 people, up 21% on the previous year's figure. These workers were paid R666-million in salaries and wages.

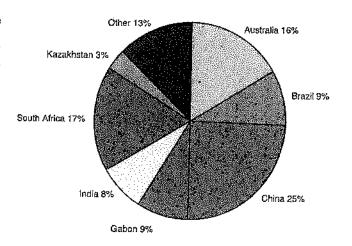
Global reserves and production

South Africa accounts for about 80% of the world's identified manganese resources, white the Ukraine accounts for 10% of the ore deposits. In terms of identified mineral reserves according to metal content, the world has about 540 million tons of which South Africa has a 25% share, while the Ukraine has the largest reserve at 26%.

The first half of 2009 was particularly challenging as ferroalloy production and steel production, mostly in the advanced economies, experienced reductions in production. During the remainder of 2009, market conditions continued to recover in line with a recovering global economy and improvements in worldwide steel production.

China, with its burgeoning steel industry, increased manganese metal production to 2.7

Manganese metal production by region/country, 2009 (source: IMI)



million tons and became the largest global producer ahead of South Africa at 1.9 million tons.

Global ferromanganese production

Alloy smelters cut capacity utilisation to match the drop in consumer demand and total ferromanganese production declined by almost 18% in 2009 to 11.7 million tons. This is roughly equivalent to production levels last seen in 2006. Towards the end of 2009, as steel production began rising incrementally month-on-month, alloy smelters were slowly brought back on stream. Each of the three main manganese alloys experienced negative growth in 2009, as the global recession greatly reduced the demand for ferroalloys.

Global unit consumption of manganese ferroalloys continued to vary from region to region, owing to different steel production processes, the quality of the raw materials used (such as iron ore grades) and types of steel products produced. The overall average continued to be around 10 kilograms of manganese alloy per ton of steel produced

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in 2009. China remained the largest producer of ferromanganese in 2009, producing 6.6 million tons and accounted for 57% of global production.

The world market for ores

In 2009, about 15 million tons of the 35 million tons of mine production of manganese ore was declared as imports. China accounted for 60% of imports, with Australia, South Africa and Brazil were the largest exporters.

Prices

The manganese ore contract price followed the decrease in the average international price for metallurgical-grade ore that was set between Japanese consumers and major suppliers in 2009. The average weekly spot market price for 48% manganese ore, CNF China, also decreased by 28% to US\$5.84 per metric ton unit through the first 10 months in 2009, owing to high levels of manganese ore stocks in China and pricing competition between major manganese ore producers. However, the United States' average weekly spot prices for high-carbon ferromanganese and silicomanganese through October 2009 were 4% higher and 44% higher, respectively, than those at the start of the year, owing to lower inventory levels caused by production cutbacks, by one major domestic producer, and reduced imports.

South African production

Local sales of manganese produced revenue of R583-million with exports amounting to R5-billion and total sales amounting to R5.6-billion. This meant that 89.6% of manganese revenue was generated from export and 10.4% of the revenue was generated from local sales. In the first half of 2009, the production of manganese in South Africa declined by 41% and ultimately the country achieved primary production of 4.6 million tons for 2009. This represents a drop of 32.8% in production when compared to 2008's production of 6.8 million tons. The actual manganese metal produced for 2009 was estimated at 1.9 million tons, which is a drop of more than 34% from the figure of 2.9 million tons achieved in 2008, four million tons of manganese ore was exported and 0.6 million tons was consumed locally.

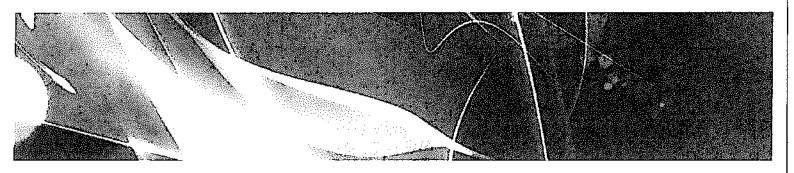
Infrastructure

Rail capacity to Port Elizabeth is not sufficient to transport manganese, thus an alternative means of transport in the form of road trucks is now being used. But road trucking has cost and distance problems. The preferred mode is rail, but delivery is not guaranteed owing to limited availability of slots as a result of a shortage of wagons and capacity constraints on the Transnet general freight line from Hotazel to Port Elizabeth. Even though export capacity on the Port Elizabeth line could rise to six million tons a year by 2012/13, this general freight line remains relatively expensive versus the heavy haul long-distance lines such as the Sishen-Saldanha Orex line. While the Department of Transport and Transnet envisage that the Nggura Port will be the port of choice for manganese ore in the future, it may be preferable to raise export capacity on the Orex line to provide cost competitive transport for the manganese industry.

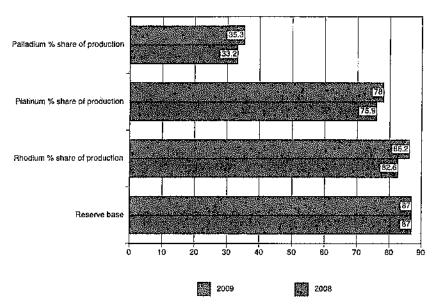
Platinum group metals

Pgms have a wide range of industrial and high

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SA share of pgm reserves and production, 2008 and 2009



technology applications and are also used extensively in the jewellery and investment markets. With 63% of the demand for the three main pgms - piatinum, palladium and rhodium - used in catalytic converter and industrial applications, it is not surprising that the global economic crisis had a negative impact on the pgm markets and pgm mining sector as global car production and industrial production plummeted. Global demand for the three main pgms fell by 9.6% to 482.9 tons as the 25.6% increase in pgm jewellery demand and 31.8% rise in investment demand were not sufficient to offset large falls in demand for pgms for catalytic converters (down 22%) and industrial applications (down 20.4%). In late 2008 and early 2009, the automotive and industrial centres cut back on pgm demand from primary sources as they tried to reduce inventories. Total supply of the three main pgms, including scrap recovery, fell by 4.6% to 522.9 tons, meaning that about seven

tons of pgms were added to stocks in 2009.

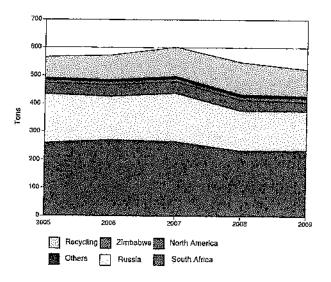
Overall, the platinum price was 24% lower, at US\$1 199 an ounce in 2009 versus the previous year. Given the sharp declines in palladium and rhodium prices, the overall production weighted basket price for South African production for the main three pgms fell by 42.5% to US\$948 per 3E ounce. In the first half of 2010, the platinum price rose 44.9% to an average of US\$1 600 an ounce and the production weighted pgm price rose by 58.5% to US\$1 377 per 3E ounce, when compared to the first half of 2009.

In 2009, South Africa accounted for 86.1% of primary rhodium production, 75.5% of primary platinum production and 33.4% of primary palladium production.

Most of the correction to pgm production by South Africa in response to the recession occurred in 2008, when the country's total pgm production was down by 9.3% to 275.8 tons. In



Global pgm supply (platinum, palladium and rhodium)



2009, total South Africa pgm production fell by 1.6% to 271.4 tons as production from higher cost mines was constrained. Total South African sales of pgms with slightly lower production volumes and much lower prices, fell by 36.7% to R57.8-billion, a significant decline in the overall revenue of the sector, which resulted in the pammining sector falling to position two after coal in terms of total sales value. Nevertheless, the pgm mining industry employed the largest number of workers at 184 613 people and paid R24.9-billion in salaries and wages. The industry accounted for 9.6% of the country's merchandise exports. In the first six months of 2010, total South Africa pgm production was down 2.1% on a year-on-year basis.

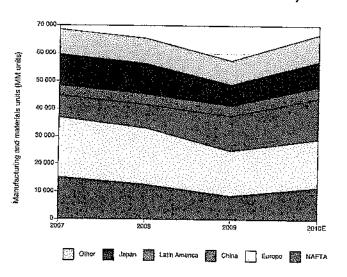
Global reserves and production

South Africa is estimated to have around 87% of the world's known pgm reserves, with Russia second at 8.3% and the United States third at

2.5%. The global new mine supply of the three main pgms decreased by 1.1% to 428.9 tons in 2009, as lower production rates from non-South African producers affected supply. Russian production was down 1.3% to 139.7 tons and North American mine production fell by 17.8% to 32 tons. Pgm production in Zimbabwe increased by 28.1% to 13.3 tons. The amount of the three main pgms that was recycled as scrap in 2009 fell by 17.7% to 94 tons, meaning that total supply of the three main pgms fell by 4.6% to 522.9 tons. This was the first time in nearly 20 years that scrap recovery levels actually fell.

South Africa accounted for 54.8% of global new mine supply of the three largest pgms in 2009, up from 53.9% in 2008. Russia was second with 32.6% of the total, North America third at 7.5% and Zimbabwe fourth at 3.1%. South Africa is the dominant global producer of platinum (76.5%) and rhodium (86.1%), while Russia is the dominant supplier of palladium (51.2%). Recycling of scrap

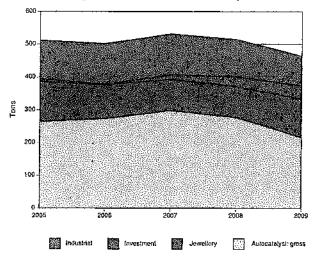
Global automotive production by key region/ country (source: CSM and JDPowers)



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Pgm demand by application (platinum, palladium and rhodium)



pgms is the fourth largest source of supply to the market and accounted for 94 tons in 2009.

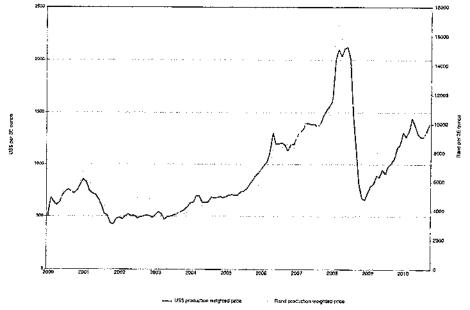
Global demand

In 2009, according to CSM/JDPowers, global automobile production fell by a large 12.2% to 57.5 million units. The advanced markets of Europe, North America and Japan were exceptionally hard

hit and experienced declines in car production of 20.6%, 32% and 30.6% respectively, or a decline of 11.7 million units in total. China continued with its substantial growth, with car production rising by 50% to 12.8 million units, but this was not enough to offset declining production elsewhere. Given that nearly 90% of vehicles produced worldwide have auto catalysts fitted, it is not surprising that the demand for the three most important pgms fell by 22.4% to 214.6 tons. The continual rise in emission standards, combined with the global recovery and the recovery in automotive production, will drive growth in pgm demand going forward.

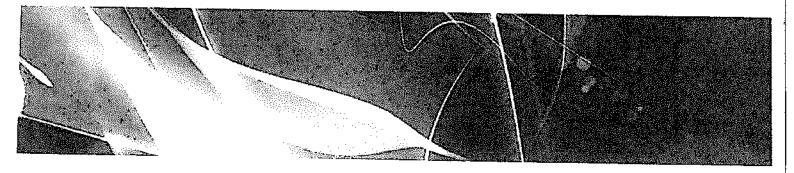
The demand for pgm jewellery replaced industrial demand as the second largest user of pgms in 2009. Pgms used in jewellery increased by 25.6% to 119 tons, as consumers in key markets like China bought platinum and palladium jewellery at low pgm prices. Industrial demand, driven by declines in demand for pgms for dental, glass, electrical and petroleum applications, fell

3E production weighted pgm price for South Africa (January 2000 to September 2010)

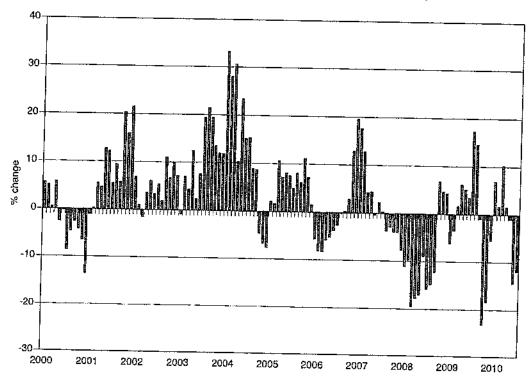


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South African pgm production, y-o-y % change in production



by 20.4% to 90.3 tons. Investment demand for pgms surged by 31.8% to 40 tons, also facilitated by electronically traded funds that helped steer investment into pgms. The US ETF was launched in early 2010.

Prices

The platinum price fell precipitously to below US\$850 an ounce in November 2008, having traded above US\$2 000 an ounce just five months earlier. The volatility of the latter part of 2008 was replaced by a period of consolidation in 2009 as the world economy improved. Lower platinum prices and risk aversion by investors led to a large increases in demand for platinum jewellery and investment. This helped restore balance to the market and the platinum price recovered to

US\$1 500 an ounce by the end of 2009. Overall, the platinum price was 24% lower at US\$1 199 an ounce in 2009 than in 2008. In the first half of 2010, the platinum price rose 44.9% to an average of US\$1 600 an ounce and the production weighted pgm price for South African production increased by 58.5% to US\$1 377 per 3E ounce, when compared to the first half of 2009.

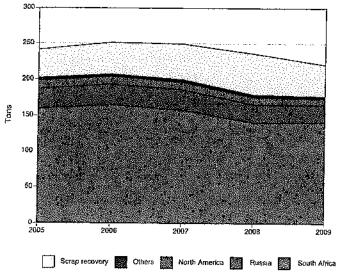
The marginal depreciation in the rand exchange rate of 2.2% to R8.44/US\$, made little difference to the fall in dollar prices. As a result the production weighted rand basket price for pgms fell by 34.6% to R246 337 per 3E kilogram of pgms produced. In the first half of 2010, the South African production weighted basket price improved by 30.2% to R323 379 per 3E kilogram on the back of a recovery in dollar prices.

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Platinum supply by source



South African pgm production, sales and exports

Most of the correction to pgm production by South African producers in response to the global crisis occurred in 2008, where the country's total pgm production declined by 9.3% to 275.8 tons. In 2009, total South Africa pgm production fell by 1.6% to 271.4 tons, as certain production from higher cost mines was constrained. In the first half of 2010, South African pgm production fell by 2.1% on a year-on-year basis, attributable to slightly lower average grades and the impact of a furnace shutdown, which impacted on total refined metal production.

Total South African sales of pgms, with slightly lower production volumes and much lower prices, fell by 36.7% to R57.8-billion, a substantial decline in the overall revenue of the sector when

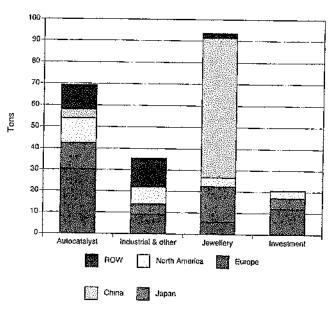
compared to the R91.4-billion achieved in 2008.

Local sales of pgms to the domestic catalytic converter fabrication industry fell by 67.9% to R4.3-billion. The total volume of pgms exported from South Africa in 2009 increased by 12.5% to 251 tons as the slack in local sales was compensated for by foreign exports. However, lower prices meant that the export sales value actually fell by 31.4% to R53.5-billion. Both the domestic catalytic converter fabrication and the global automotive industries have recovered from their lows of 2008/2009.

Platinum

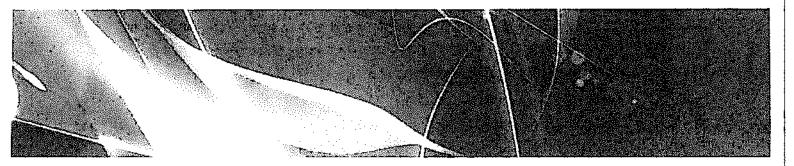
The platinum market swung from a modest 6.8 ton deficit in 2008 to an 8.5 ton surplus in 2009 as a result of the 8.5% decline in demand overshadowed the 0.3% drop in total supply. New mine supply of platinum fell by 0.3% to 184.1 tons

Platinum demand by application and country/region



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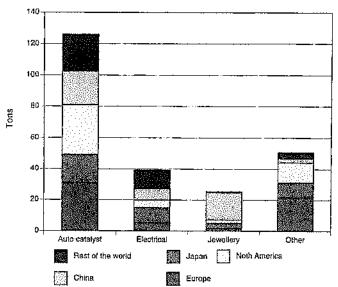
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as the stabilisation in South African supply, which grew 0.3% to 140.9 tons and the 27.8% rise in Zimbabwe's production to 7.2 tons offset the 2.5% decline in Russia's production (24.4 tons) and North American production which fell 20% to 8.1 tons. The recycling of platinum scrap declined by 23.2% to 43.7 tons, but this still remained the second largest source of supply after South Africa.

Total demand fell by 8.5% to 175.3 tons, mostly as a result of the slump in global automobile production. A small degree of substitution of palladium into diesel catalytic converters also impacted on platinum demand. In the first half of 2009, automotive manufacturers cut back on demand and concentrated on reducing inventories. By the second half of 2009, the rebuilding of inventories and government incentive

Palladium demand by application and country/region, 2009



schemes helped support the recovery. Demand for platinum for industrial purposes fell by 33.7% to 35.5 tons as lower activity in the electrical, chemical, glass and petroleum sectors affected offtake.

Demand for platinum in jewellery rose by 46.1% to 93.6 tons on the back of lower prices and strong consumer demand in China, while investment demand rose by 18.9% to 20.5 tons as investors sought the safe havens of precious metals.

Unlike the volatility in 2008, 2009 was characterised by a steady recovery in the platinum market as the global economy improved. Platinum started 2009 at US\$956 an ounce on average in January and ended the year at US\$1 450 an ounce on average in December. The price averaged US\$1 199 an ounce in 2009, a 24% decline on 2008. The average rand price fell by 22.3% to R324 924 per kilogram in 2009. In the first half of 2010, the higher dollar platinum price, which rose by 44.9% on a year-on-year basis to US\$1 601 an ounce, resulted in the rand price of platinum rising by 30.2% to R387 237 per kilogram.

Palladium

In 2009, the palladium market remained oversupplied with 23.6 tons added to stocks. This was because of the supply of palladium falling at a slower pace (down 2.9% to 220.8 tons) than the decline in demand, which fell by 5% to 197.2 tons. Primary mine supply shrank by 2.9% to 220.8 tons as the 28.6% rise in Zimbabwe's production to 5.6 tons was overshadowed by the 2.5% drop in South African production to 73.7 tons, the fall



in Russia's production by 0.7% to 113.1 tons and the 17% decline in North America's production to 23.5 tons. Russia's stock sales were 29.8 tons in 2009 and the likelihood is that the drawdown of Russian stockpiles is ending.

Demand side categories of palladium declined, with the exception of investment demand, which increased by 48.8% to 19.4 tons. Total demand, excluding scrap, fell by 5% to 197.2 tons. Hardest hit was palladium for jewellery, which fell by 17.3% to 25.3 tons, followed by the 9.3% drop in demand for catalytic converters to 126 tons. Fortunately, the strong growth in China's production of automobiles resulted in a 75.6% increase to 21.3 tons, which helped compensate for the large declines in Japan and North America.

In many respects the palladium price mirrored the movements in the platinum price during the course of 2009. Palladium performed relatively strongly during the year, riding the wave of the improved fundamentals related to the global recovery, the positive performance of precious metals and the weakening United States dollar. Strong flows into exchange traded funds helped boost investment and cover other areas of weakening demand. The palladium price started the year at an average of US\$189.64 an ounce in January and ended the year over double this level at an average of US\$375.36 an ounce in December. The palladium price averaged US\$264 an ounce for 2009, a year-on-year decline of 25%.

The price had recovered to about US\$535 an ounce by April 2010, with an average of US\$470 an ounce. In rand terms the palladium price

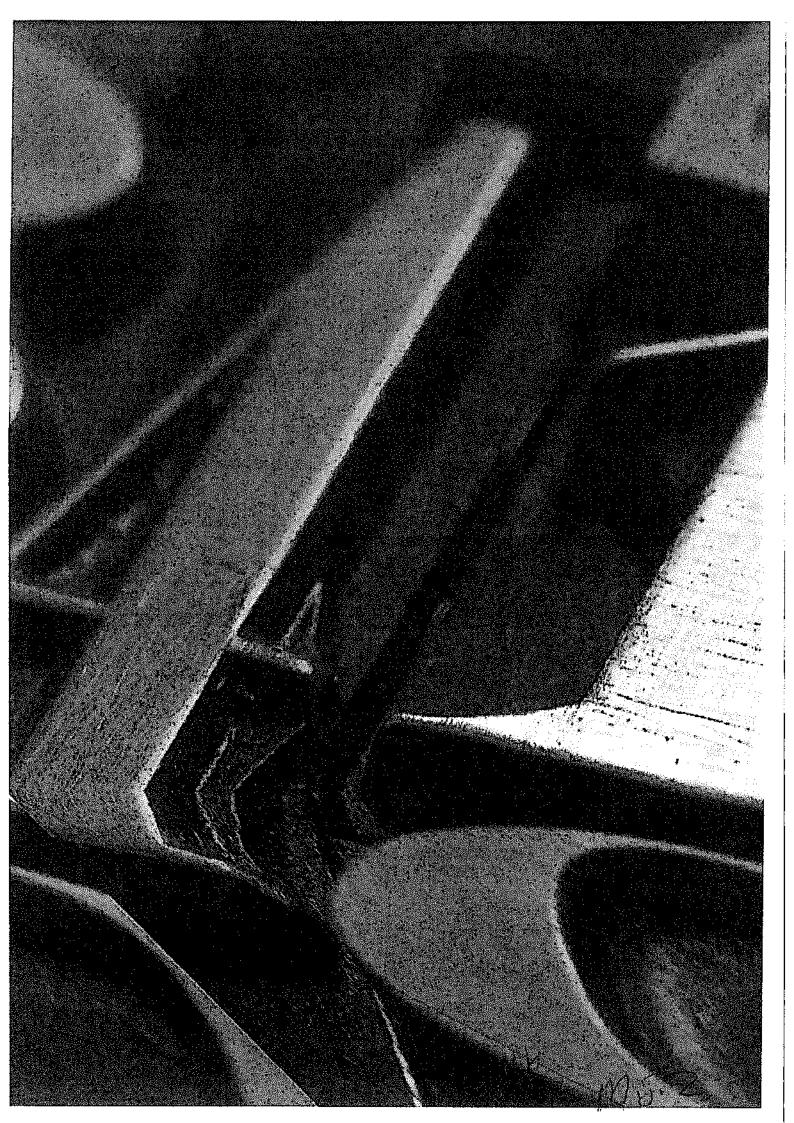
averaged R70 491 per kilogram in 2009, but this rose to an average of R113 673 per kilogram in the first half of 2010.

Rhodium

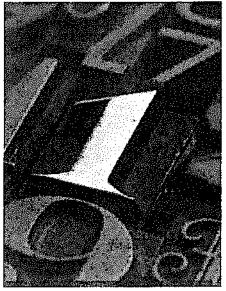
The rhodium market was also oversupplied in 2009, as a 10.8% increase in supply to 23.9 tons generated a surplus. Demand fell by 21% to 16.5 tons. Almost 7.5 tons was added to stockpiles in 2009. Given the dominance of automotive uses of rhodium, which account for about 86% of demand, the rhodium market was especially hard hit by the impact of the global economic crisis on new car production. Gross demand for rhodium for the automotive sector fell by 19.4% to 19.3 tons, while demand for industrial purposes fell by 24.8% to 3 tons.

Primary supply of rhodium grew by 10.8% to 23.9 tons. South Africa's production, increased by 15.5% to 20.6 tons and, together with an increase in Zimbabwe's production, offset declines in North America and Russia. Scrap recovery fell by 17.6% to 5.8 tons, the first such decline in over 20 years.

The rhodium price averaged US\$1 592 an ounce in 2009, a 75.7% decline on the previous year's price of US\$6 564 an ounce. Rhodium started the year at an average of US\$1 152 an ounce in January and ended the year at an average of US\$2 422 an ounce in December. In the first half of 2010, the rhodium price rose to an average of US\$2 633 an ounce. In rand terms the price averaged R386 880 per kilogram in 2009 and increased to R636 833 per kilogram in the first half of 2010.



economic policy



The world economy, emerging from recession

in the economic overview, the world economy is recovering from its worst recession in 61 years and there are risks to its fragile recovery. Economic growth remains relatively

weak in many of the large advanced economies, as high levels of unemployment and low consumer confidence are holding back faster growth, while the developing countries move ahead at relatively high economic growth rates. While regulators are scrambling to pick up the pieces there is a real risk that the pendulum of regulation will swing towards over-regulation, which in turn could depress potential growth in many countries. The need to improve early warning systems about potential financial bubbles will require better surveillance and smarter regulations.

While the corporate sectors in most advanced economies have strengthened balance sheets and improved productivity, investment growth has remained constrained as investors wait for a sustained pick-up in consumer confidence and spending. The need for fiscal consolidation and the gradual withdrawal of fiscal support measures will also depend on the pace of recovery.

Developing countries, led by China and India,

have rebounded from the financial crisis and are achieving high growth rates driven by their own domestic priorities and some recovery in advanced economies. In particular, urbanisation and industrialisation continue to drive high investment and growth rates.

The likely pace of the economic recovery

Research by professors Rogoff and Reinhart highlighted that each of the banking crises since the last world war were generally protracted affairs that shared three characteristics. First, the aftermath of banking crises was usually followed by large declines in output and employment. On average, output in the country concerned fell by about 9% over a period of two years (from peak to trough), while the average unemployment rate rose by over 7% over the down phase of the cycle with the higher unemployment rate lasting for on average of four years. Secondly, the collapse in asset prices was large and prolonged. Real housing prices fell by an average of 35% and took about six years to recover. Prices of equities fell on average over 55% and took three to four years to recover. Thirdly, there was generally a rise of 86% in public sector debt following such crises, as aggressive countercyclical fiscal policies combined with lower income tax receipts balloon deficits and debt levels.

The 2008 global crisis appears to be no different as large share price, housing price, output and employment declines in the United States and Europe, combined with large deficits and ballooning debt levels were experienced.

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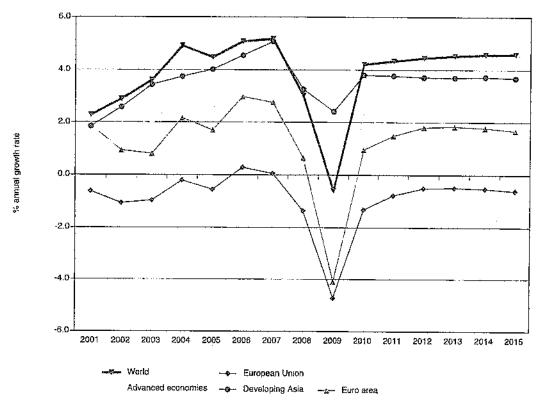
While it is correct to state that more flexible monetary and fiscal policies have helped countries avoid another great depression, the fallout of the global financial crisis on asset prices and employment levels will be felt for some years to come. The advanced economy consumer is likely to constrain growth over the next few years. According to the IMF, economic growth in the advanced economies is expected to be around 2% a year in the period 2010 to 2014, while emerging Asian economies are expected to grow at over 8% a year during that period.

Impact of the recession on South Africa

South Africa's economy shrank by 1.8% in 2009

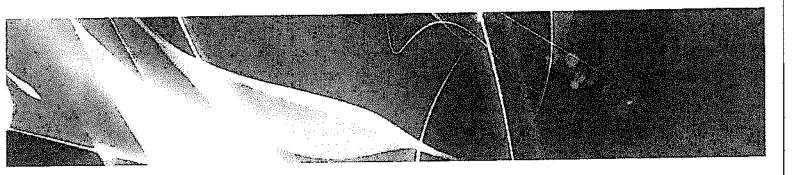
as exports fell by 19.5% and consumers continued to trim expenditure, which fell by 3.1% in real terms. Hardest hit were the mining (down 7,2%), manufacturing (down 10.7%), agriculture (down 3.2%) and trade sectors (down 2.9%). Fortunately the use of countercyclical fiscal policy, which boosted government consumption and capital expenditure, was able to provide at least some cushion to declines in consumer expenditure at the household level and the sharp cutback in capital investment by the private sector. South Africa experienced a fairly quick recovery, with economic growth rising to 3.9% on a year-on-year basis. Unfortunately, the country's tradable export sectors (mining and manufacturing) continue to shrink because of weak conditions in key advanced

IMF outlook for world economic growth in key regions

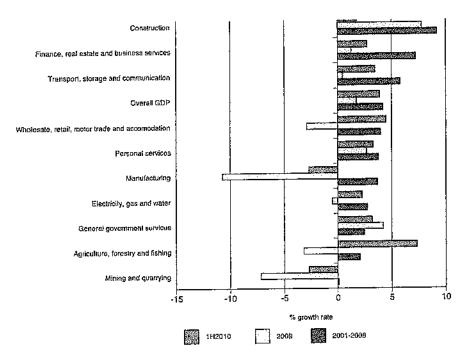


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South Africa: sector GDP growth rates in real terms, average 2001 to 2008, 2009 and the first half of 2010 (1H2010)



economy export markets and domestic factors.

South Africa's economic growth rate remains unbalanced

South Africa's economy is increasingly taking on the profile of an advanced economy and is being driven more by services and consumer demand than it is by the productive export sectors. Consumer expenditure makes up 60% of South Africa's GDP, which is comparable to the 70% share in the United States. The problem with this profile is that the United States is an advanced economy with a very high GDP per capita, whereas South Africa is a developing country with a low per capita GDP. The defining features of the economic growth model of the United States is a credit fuelled, consumer driven, import intensive model that creates large external imbalances. In South Africa, the

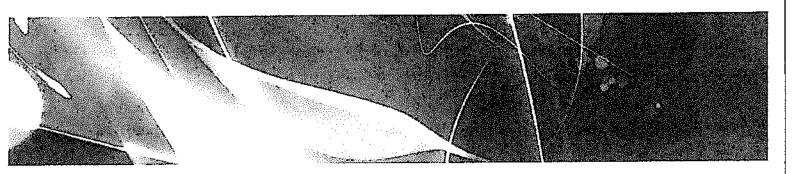
non-tradable service sectors of the economy grew by an average of 3.8% a year between 1994 and the first half of 2010, versus a much more modest 1.6% growth rate for the country's tradable export sectors in the same period.

The difficulty is that the high levels of growth in the non-tradable service sectors of the economy are import intensive, resulting in a growing level of imports and increasing external and internal imbalances.

The two biggest problems of a growth model, mostly based on consumer demand and services, is that it normally provides employment for skilled and semi-skilled workers, often on a casual or temporary basis, and secondly it leads to the build-up of imbalances. The tradable sectors provide work opportunities mostly for the unskilled

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and semi-skilled workers, which is the category where most of South Africa's unemployed people find themselves. The tradable sectors, if they are able to grow at a similar pace to the non-tradable sectors, can materially reduce external imbalances and provide incomes that support the demand side of the economy.

Government and business recognise that a more balanced economic growth profile, where the non-tradable and tradable sectors grow at a similar rate, is preferable to an imbalanced growth profile. In effect, it is important that the tradable sectors should be provided with an enabling environment to achieve growth rates similar to those of the non-tradable sectors.

Balanced economic growth is key

South Africa's GDP is currently US\$280-billion, and with a population of 49.9 million people this equates to a nominal GDP per capita of US\$5 600 per person. Based on the country's current growth trajectory of 3.3% per annum, the economy will only double in size every 21 years. Based on an assumed growth rate in the country's population of 1% per annum, the country would then only achieve a GDP per capita above US\$10 000 by 2035.

At a 6% annual growth rate the economy would double in size every 12 years (reaching US\$560-billion by 2022) and the per capita GDP would rise to US\$10 204 per person by 2022. Beyond a certain GDP growth level an economy starts creating employment. More economic value (GDP), plus greater numbers of people employed equals rising

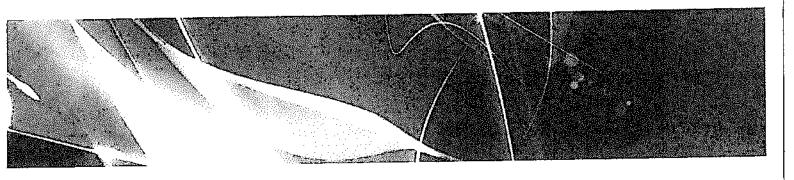
living standards and lower levels of unemployment and poverty.

Between 2002 and 2008, the economy grew at an average of 4.5% per annum and 286 142 jobs a year were created in that period. A 6% growth rate could imply an extra 400 000 to 500 000 jobs a year, although further work on the labour absorption rate of a high growth is required. Thus, South Africa needs a much higher level of economic growth to deal with the country's high unemployment and poverty rates.

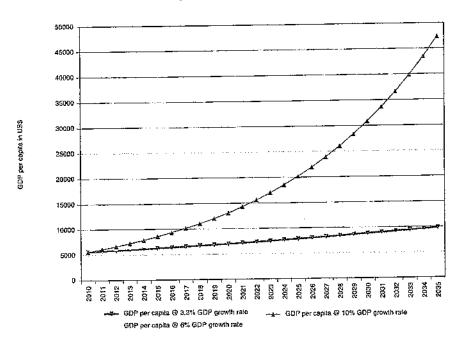
Higher levels of sustainable and balanced growth will require higher levels of fixed investment, which in turn require a facilitative and competitive investment environment. The government's prudent macro-economic policies are conducive to supporting long-term investment and should not be changed. Rather, it is at the micro-economic level where the restrictions to investment are to be found, including infrastructure constraints, regulatory red tape, institutional capacity challenges and human capital limitations. The principle of promoting collaborative partnerships must be applied to the micro-economic constraints.

For an economy to grow sustainably at over 5% per annum, an investment rate of 25% of GDP is required. South Africa's investment rate is currently about 20.9% of GDP. Given the country's infrastructural capacity constraints, it could be argued that a fixed investment rate of closer to 30% of GDP would be required to support and sustain a higher growth rate. This would require collaborative partnerships to drive investment in under-capacitated infrastructure and in the private sector.





Scenarios for South African GDP per capita based on 3.3%, 6% and 10% per annum GDP growth rates



The country had a low savings rate of only 15.4% of GDP in 2009, and had to borrow the balance from wealthy countries. This resulted in a 5.5% current account deficit. To achieve higher rates of fixed investment, the country will need sustained higher investment rates by the public and private sectors, a higher rate of domestic savings and the attraction of foreign capital to fund the savings investment gap.

South Africa underperformed compared to the global economy in 2009, when the economy shrank by 1.8% versus the decline of 0.6% recorded at the global level.

Domestic investment growth has stalled

South Africa's private sector responded to the recession by cutting investment and capital programmes and real private sector investment

spending fell by 7% in 2009 to R233-billion. Large growth in real fixed investment spending by state owned enterprises, whose investment rose by 40.7% to R93.5-billion, helped negate the fall in private sector investment spending. General government spending on fixed investment fell by 1.2% to R59-billion. Overall total real fixed investment expenditure increased by 2.4% in 2009.

During the high growth period of 2002 to 2007, South Africa's economy grew at a rate above the country's actual economic growth potential (5% versus 3.5% to 4%), with the result that spare capacity in a number of infrastructure industries, such as the electricity and rail sectors, was eroded. The infrastructure programme for the 2010 Soccer World Cup, the Eskom and Transnet capital programmes and the Gautrain project, contributed

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to the rise in public corporation fixed investment. However, the slowdown in the rate of growth in fixed investment spending by public corporations in the first half of 2010, combined with a further 5.7% decline in private sector fixed investment spending, resulted in overall fixed investment spending declining by 2% in that period.

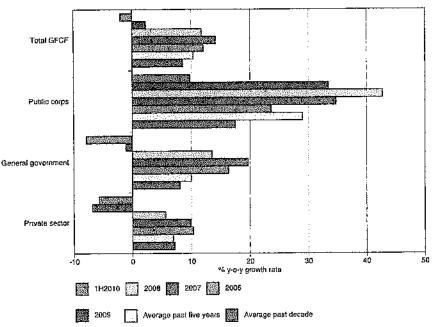
The recent decline in the growth rate of real fixed investment spending must be seen in the context of the impact of the economic downturn and domestic constraints affecting local investment. For example, with a tight and declining electricity supply reserve margin, it is difficult for private sector companies to grow investment in electricity intensive industries. There are a number of factors that will need to be dealt with if investment is to grow at a much faster pace. In particular, regulatory red tape such as the delays in the issuance of water use licences or in the processes surrounding environmental impact

assessments, have affected the building of power stations and delayed mining projects. Despite several commitments by government to reduce red tape and lower the costs of doing business in South Africa, actual progress has been slow.

Micro-economic reform is key to higher growth

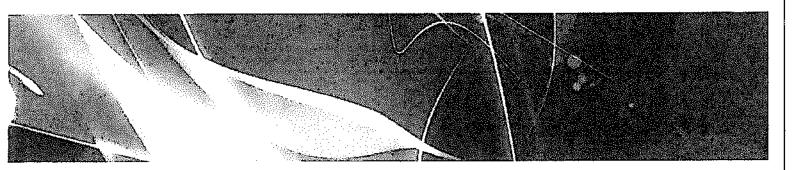
According to the World Bank publication, *Doing Business 2010*, South Africa ranked 34 out of 181 countries in terms of the ease of doing business in 2009. However, hidden in the numbers are some areas where improvements are required. For example, while the country is highly rated in terms of protecting investors (world rank of 10) because of the extent of corporate disclosure and corporate governance, it scores poorly in a number of areas that are also critical to investment, including trading across borders (world rank 148), the ease of

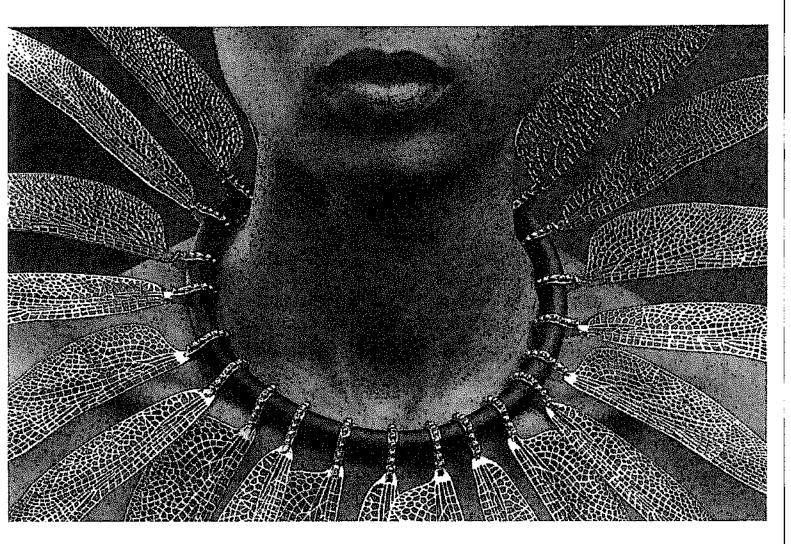
Growth rates in real fixed investment (GFCF), averages for past decade, past five years, past two years and past year



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employing workers (102), registering a property (90 and costing 8.8% of the property value), closing a business (76), starting a business (67), dealing with construction permits (52) and enforcing contracts (85).

South African policy makers and regulators need to build on the country's strengths and must aim to get all key "Costs of doing business criteria" into the top quartile of the global rankings. Issues such as the high cost of registering a property or high cost of starting a business must be resolved. Where legislation and regulations are not working, such as in the case of environmental legislation,

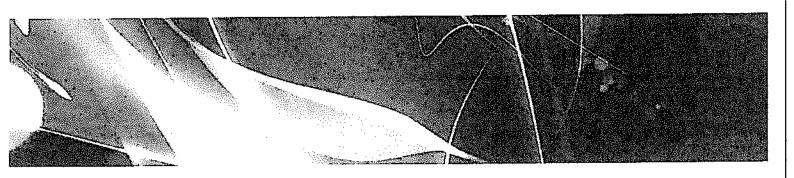
comprehensive reviews must be undertaken and remedial measures initiated.

Inputs on economic policy

During the course of the review period, the Chamber continued to be involved in providing input on economic issues to various national processes. The Chamber participates in the Standing Committee on Economic Policy in Busa and, via Busa, provides input into Nedlac.

The Chamber participated in presentations to parliament on the national budget (economic assessment of the budget), an economic response





to the budget to the minister of finance in the Nedlac Council meetings, etc. The Chamber provided input to the development of a New Economic Policy for South Africa, which should be released by the Department of Economic Development in late 2010.

The Mineral Royalty Act

As part of the minerals policy reform process, the government began work on a royalty tax in 2003, whereby the state would be able charge mining companies a severance tax for the extraction of non-renewable mineral resources. Many discussions were held between the Chamber and Treasury over the following six years and the final Royalty Act was passed by parliament in 2009. Treasury postponed the implementation of the Royalty Act to 1 March 2010. The various parties to the discussions believe that what has emerged is a cutting-edge royalty system based on the revenue and viability of a company, but which automatically covers the requirements of providing relief to start-up companies or marginal mines. The royalty system has minimum and maximum rates for refined and unrefined minerals, which effectively means that during bull markets the state would receive a high royalty and during bear markets a lower rate would be calculated. During the period under review the Chamber engaged with Treasury and SARS on technical amendments to the Act and implementation issues.

Beneficiation

During the period under review, the multigovernmental task team, led by the DMR, produced the final version of the *Beneficiation Strategy for* South Africa. This high-level strategy proposes that task teams are established for each of the top 10 minerals and that they each undertake detailed investigation into the beneficiation potential of the mineral concerned. The DMR expects that all the commodity task teams should have completed their work by 2011.

The Chamber provided input into the industrial policy formulation process, the various drafts of the beneficiation strategy, the iron ore task team and serves on the board of the Precious Metals and Diamonds Regulator.

The national electricity emergency

South Africa's electricity supply situation remains constrained with a small total reserve margin of less than 10%. Given that very little extra base load generating capacity will come on stream until 2012, the next two years will be challenging as the reserve margin narrows in response to the growing economy. Of particular concern is the lack of electricity availability for new projects, which will harm the development of new electricity intensive projects. Key issues such as developing a comprehensive electricity plan for the country, facilitating the entry of private power producers, the more aggressive implementation of energy efficiency measures, and managing the escalation of electricity prices have been key focus areas for the Chamber.

The Chamber participated in most of the structures established to deal with the crisis, including participating in the National Stakeholder Advisory Council on Electricity, the National





Electricity Response team, the Eskom Technical task teams and by participating in the Busa task team on electricity.

Energy planning

Section 34 of the Electricity Regulation Act, No. 4 of 2006, provides that the minister of energy may, in consultation with the National Energy Regulator of South Africa (NERSA), determine that new generation capacity is needed to ensure the continued uninterrupted supply of electricity, the types of energy sources from which electricity must be generated, and the percentages of electricity that must be generated from such sources. The regulator, in issuing a generation licence, is bound by any such determination.

During December 2009, the minister published an Integrated Resource Plan (IRP) drafted in terms of the Act. There was no consultation with the mining industry or organised business prior to the release of this plan. According to the Department of Energy, the purpose of the plan was to allow the regulator to continue issuing licences. The department, however, also stated that it would initiate a process during 2010 to review this IRP in consultation with stakeholders.

The stakeholder engagement process commenced during May 2010, with the release for comment of input parameters for an integrated electricity plan. These input parameters had been identified as critical to the modelling process for the IRP. The Chamber submitted appropriate comment and a draft integrated electricity plan will be released for further comment by October 2010.

Electricity supply

There were no major disruptions in the supply of electricity by Eskom during the period under review. This was partially because of the decreased demand for electricity in the aftermath of the global recession and the fact that Eskom had increased its net maximum generation capacity from 38 747 MW in 2008 to 40 870 MW in 2010. However, the average reserve margin remained below 10%, indicating a precarious demand/supply situation.

Eskom expects to commission an additional 1 000 MW of generation capacity during the 12 months to 31 March 2011, followed by the next tranche of new generation capacity during 2012 if the construction of the first new power station, Medupi, remains on schedule. Medupi is to be followed by another new power station, Kusile, which is also under construction. Eskom is experiencing problems in obtaining sufficient financing to complete Kusile, although these funding issues should be resolved with government in due course. The supply of electricity will remain constrained until 2016.

Several proposals for the supply of electricity to the national system from enterprises with the capacity to co-generate electricity, as well as from prospective independent power producers have been made during the past few years. Few of these have materialised, mainly because Eskom, in its conflicting roles as the system operator and as a supplier of electricity, appears reluctant to create the conditions that will allow the prospective suppliers access to the system. In an effort to resolve this situation, the minister of energy recently announced that an independent system operator



would be established.

The introduction of some form of compulsory power conservation scheme during the next five years appears likely. The Chamber and its members are engaged in various forums such as the Energy Intensive Users Group, Busa and others, to prepare for such an eventuality.

Electricity pricing

On 30 September 2009, Eskom's first application for the multi-year price determination period from 2010 to 2012 (MYPD 2) was released for public comment. The application proposed price hikes of 45% a year for the MYPD 2 period. Following various consultations, a revised Eskom application was released on 30 November 2009, which proposed increases of 35% a year over a three-year period. NERSA requested interested parties to submit comment on the Eskom application. Written submissions were to be followed by a series of public hearings during January 2010.

The Chamber submitted written comment on the application by Eskom and presented its views at the public hearings. It also participated in discussions on the envisaged electricity price increases with NERSA, the Department of Energy, National Treasury, the National Electricity Response Team and the National Stakeholder Council on Electricity. The Chamber also engaged in the debate with other business institutions such as Busa, Business Leadership SA and the Electricity Intensive Users Group.

In its submission to NERSA, the Chamber made the following fundamental points:

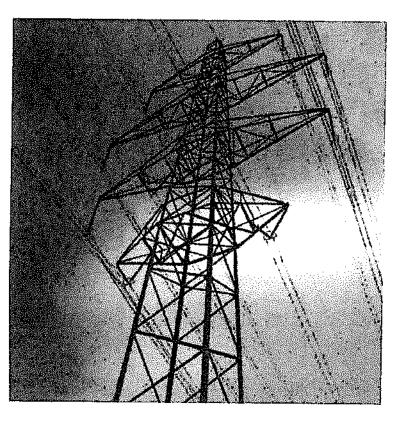
- The MYPD2 application, in the absence of a finalised national IRP for the economy, effectively meant that important funding decisions that would affect the electricity supply industry for the next few decades were being made without an overall energy plan. At best the existing MYPD2 application could only be an interim arrangement until the IRP was finalised
- Price increases of the magnitude envisaged by Eskorn would have a deleterious impact on the economy and the mining sector in particular. Much of the negative impact would be contrary to the growth, investment, industrialisation, beneficiation and employment objectives and aspirations of government.

The Chamber's submission covered a wide range of issues, but focused on two major issues in the MYPD 2 application that materially affect the proposed future electricity price trajectory. Two issues in particular raise serious concerns about the application:

First, Eskom revalued existing assets in the middle of their operating lives thus realising a huge revaluation windfall. The methodology used by Eskom to revalue its assets is normally only used in fully privatised and deregulated electricity markets and is not applied worldwide to vertically integrated public monopolies. This revaluation more than doubled Eskom's regulated asset base and resulted in a rise in the claim by Eskom for depreciation to R31-billion in 2010, versus only R7-billion if the traditional

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inflation adjusted historic cost valuation methodology was applied

weighted cost of capital of 10.3%, which, when applied against the regulatory asset base, would result in a significant return on capital values by the third year of the MYPD 2 period. This compares to the 7.3% weighted average cost of capital adopted by Nersa in MYPD 1. The 10.3% real pretax weighted average cost of capital is out of synchronisation with the generally lower weighted average cost of capital applied to regulated monopoly businesses where the production technologies are well known and where the risks are low.

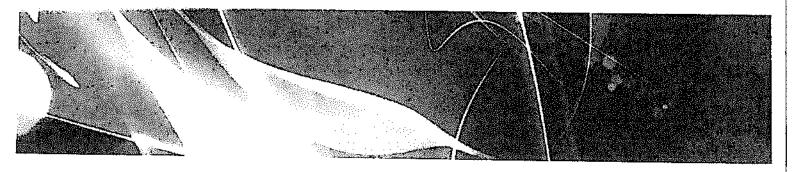
The Chamber therefore recommended that:

NERSA pay special attention to the windfall

gain made by Eskom, by revaluing its assets in terms of the Modern Equivalent Asset value methodology. Eskom is a 100% state owned and controlled vertically integrated public utility and comparable utilities in countries such as Japan and France employ the inflation adjusted historic cost methodology

NERSA also fully unpack the weighted average cost of capital calculation made by Eskom. The Chamber believes that the 10.3% level applied by Eskom would be relevant for a higher risk privately owned company. The real pre-tax weighted average cost of capital should be equivalent to the risk-free rate plus a small premium, as Eskom is considered to be a low-risk long-term business owned and supported by the state. This means that the weighted average cost of capital calculation should be as much as 3% lower than that proposed by Eskom. This issue is important because, for every 1% rise in weighted average cost of capital, the electricity price has to rise by 5%.

Through a combination of revaluation of assets and a reconfigured cost of capital, the Chamber believes that the price increase can be limited to 25% a year over the MYPD 2 period. A 25% annual increase over three years would be much more manageable and would cause much less damage when compared to an increase of 35% annually for three years. The 25% x 3 rate of increase would also be congruent with the Nedlac Energy Summit agreement and the NERSA indicated price



increases given in its interim 2009 pronouncement.

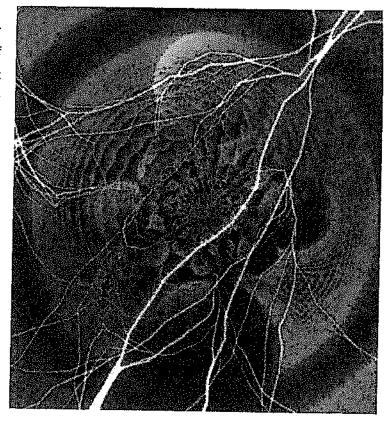
The Chamber recommended that the amount of resources applied to demand-side management should be doubled in the MYPD2 period, as successful roll-out of demand-side management is vital to the short-term and medium-term stabilisation of the situation. The Chamber also recommended that the funding for demand-side management should be removed from the pricing application. Rather, the special 2 cents/kW environmental levy collected by Treasury, should be used to fund the demand-side management costs as demand-side management promotes energy efficiency.

On 24 February 2010, NERSA announced that it had approved an allowed revenue for Eskom of R85-billion for 2010/11, R109-billion for 2011/12 and R141-billion for 2012/13. This would result in a percentage price increase of 24.8% on the average standard tariff from 1 April 2010, followed by another average increase of 25.8% from 1 April 2011 and a further price increase of 25.9% from 1 April 2012.

Road transport

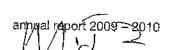
The Department of Transport has commenced the development of a road freight strategy for South Africa. To this end a steering committee was established and a consultant engaged. Given the important role that road transport plays in the mining industry, the Chamber, as the principal representative body for the mining industry, was invited to participate in the steering committee.

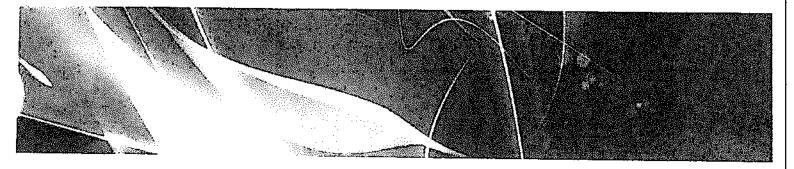
The consultants engaged by the department prepared a baseline report to facilitate the process.



The baseline report comprises an overview of the road freight industry, including road infrastructure, freight corridors, commodity movements and the regulatory environment. In addition, a review of axle mass limits was provided together with sections on overload control, law enforcement and road freight inter-modalism. The report also reflects international experience and trends in the road freight industry. The purpose of the report is to capture key information that would serve as an input to the development of a comprehensive road freight strategy for South Africa. The objectives of the road freight strategy include:

- enabling sustainable road infrastructure and investment
- monitoring and enforcing road freight movement, including inter-modal facilities





- providing relevant short, medium and longterm solutions
- analysing and reviewing current axle mass limits
- assessing the proposed weighbridge network
- designing the weighbridge network, i.e. number, location and type of weighbridge throughout South Africa.

It is envisaged that the strategy would be developed in line with:

- the promotion of sustainable road infrastructure
- the acceptance by the major role players and stakeholders
- relevant, well grounded and implementable
- international best practice
- the promotion of effective law enforcement.

The process should be completed in 2011.

Late in 2009, the Department of Transport announced that it was considering amendments to the legislation pertaining to road transport to alleviate the burden on the secondary road networks, most of which have deteriorated to a point where they need to be reconstructed.

The department envisaged three pieces of legislation:

- The current axle mass load of an axle fitted with four wheels is 9 000 kilograms, which the department intended reducing to 8 000 kilograms in a bid to try to reduce the burden on the secondary road networks
- Prohibit the operation of certain axle loads on secondary road networks to force such

loads to migrate to primary road networks

 Prohibit the transportation of certain commodities on both the primary and secondary road networks to compel the migration of these to the branch rail lines. The branch railway lines were to be revitalised for this purpose.

The objective of the envisaged legislation is to reduce the transport of coal by road. While one



cannot object in principle to the intention of the department, consideration must be given to the circumstances that caused the prevailing situation and the potential consequences, should the envisaged legislation be introduced and enforced.

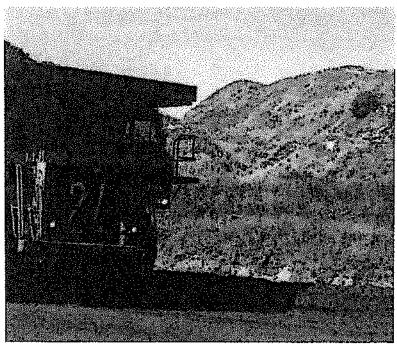
The current situation developed as a result of the increased demand for coal, especially by Eskom. This demand will continue to increase considerably over the next decade. Many coal mines are served by secondary roads and, as they do not have rail

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links, there is no alternative to road transport. In some cases the expected life-of-mine does not warrant the construction of rail links. The quality of service provided by Transnet Freight Rail exacerbated the problem by forcing coal producers to resort to road transport.

The reduction of the maximum allowable axle load would reduce the load per truck, but the number of trucks on the road will increase. This



will exacerbate the existing congestion and may cause further congestion in other places. The prohibition of certain commodities, for example coal, from being transported by road, may result in some producers, as well as some consumers, being stranded.

The existing railway system and service are not adequate to reduce the transport of coal by road significantly. Transnet's national infrastructure plan does not address the coal feeder network

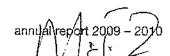
in Mpumalanga. The security of coal supply to power stations is too important to risk forcing transfer coal transportation from road to rail, only to discover that the requisite rail capacity was not adequately planned for.

The Chamber advised the Department of Transport of the above concerns and is awaiting a response.

Rail transport

During 2009, only 61.1 million tons of coal was exported through RBCT. This is despite the fact that the current rail infrastructure has a design capacity of 74 million tons. During this period, RBCT increased its capacity from 76 million tons a year to 81 million tons and by mid 2010 was at a capacity above 90 million tons. Coal producers ascribed this mismatch to the inability of TFR to provide an adequate service to the coal industry. Transnet in turn partially blamed the coal mining companies for cancelled pre-booked trains.

A survey of export coal railings during December 2009, revealed that 22% of the trains planned had been cancelled by TFR. The reasons for these cancellations were Eskom power failures, locomotive failures, minor derailments, crew availability, cable theft, service adjustment, unavailable locomotives and trucks, and signalling problems. This variety of problems is indicative of an organisation with serious internal inefficiencies. The inability of TFR to provide an adequate service for export and inland transport resulted in the under-utilisation of coal terminal capacity, lost export opportunities and excessive road transport of coal.





Consequently, a meeting was arranged between the chief executive of TFR and the chief executive of the Chamber to consider solutions to this issue. An official of TFR presented the following operational developments to the meeting:

- Ownership of branch lines for mining was being transferred to the Department of Transport and private operators would be appointed later in 2010
- Theft was impacting on TFR business.
 About R400-million was allocated to theft management and crime prevention
- TFR agreed with Eskom to increase coal haulage of power station coal to 32 million tons per annum and a rate of nine million tons per annum has been achieved
- Only one power station, namely Majuba, was connected to the rail system, thus containerisation and the use of diesel locomotives was seen as part of the solution on the Highveld. A rail connection to Camden power station was due to be completed by the end of July 2010
- Eskom had not yet acquired the coal contracts for the 32 million tons of coal and the feed of export coal from the mines was less than expected and some trains had to be rescheduled
- The TFR balance sheet was not able to handle expansions, thus public/private partnerships were seen as a way forward
- Export for smaller mines needed to be facilitated to aid entrepreneurships and to avoid the development of new routes that would merely move the problem elsewhere

- The low level of transparency between coal producers and TFR was affecting information sharing and optimisation was inhibited. Collaboration had started with the mining sector and TFR was improving customer service
- A study of the Waterberg was being done by TFR, but information was difficult to gather as companies were not disclosing their intentions
- TFR needed to develop the infrastructure to increase to 91 million tons of export coat.

The parties agreed to meet again later in 2010 to discuss progress.

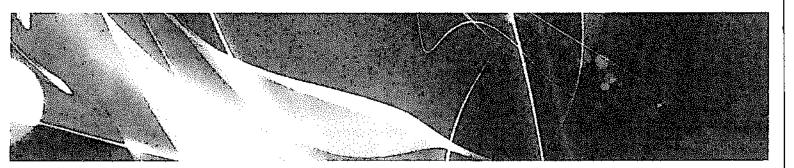
During June 2009, Transnet presented its National Infrastructure Plan to stakeholders for comment. The objectives of the plan were to:

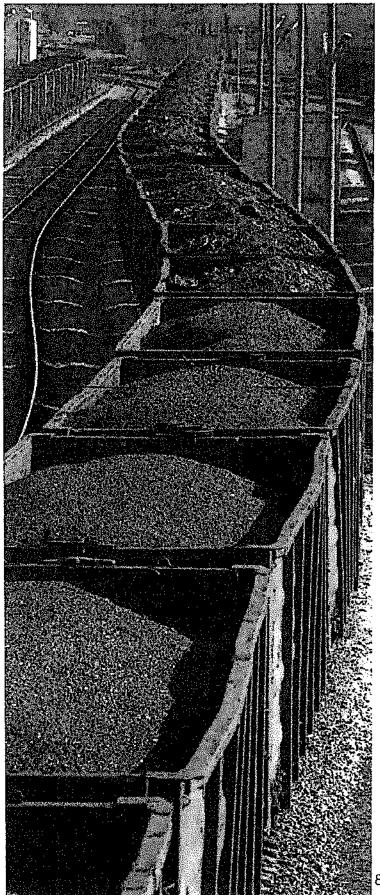
- provide Transnet and the stakeholder community with a framework within which long-term planning for port, rail and pipelines could be executed
- form a basis for engagements with key government and other stakeholders
- inform Transnet's capital investment programme and future funding requirements
- act as a governance document for infrastructure planning and investment in Transnet.

Key components of the plan were:

- a status quo assessment of the port and freight rail network
- a 30-year integrated freight demand forecast
- the application of key planning principles,

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assumptions and operating strategies to inform future development of the network

- an assessment of future capacity requirements
- · development of options and scenarios
- · Transnet's five-year capital programme.

The Chamber's comment focused on the aspects of the plan concerning the Richards Bay coal export line, the Waterberg coal line, the Hotazel – Port Elizabeth manganese export corridor and the Mpumalanga coal feeder network. In all these cases the Chamber pointed out that the plan did not address the needs of the mining industry adequately and offered its assistance in rectifying the deficiencies. Transnet responded that it recognised the need to adjust the plan to deal with the issues raised by the Chamber.

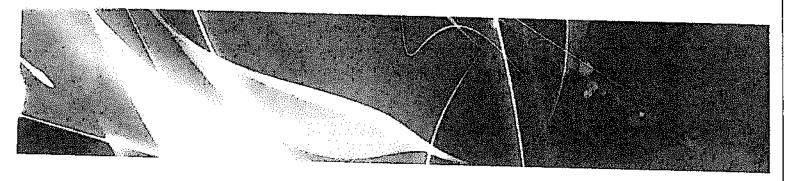
Coaltech Research Association

The year under review witnessed the gradual recovery of the global economy and an increase in business confidence. This was reflected in the coal mining industry by an increase in the price of export coal, but which was unfortunately also accompanied by increases in the cost of most mining inputs.

Against this background, the Coaltech Research Association (Coaltech) continued to pursue the broad research directions agreed to by its shareholders who are the primary users and beneficiaries of the resultant knowledge and technologies. The broad research directions are waterless beneficiation of coal, improved utilisation of coal resources, environment, infrastructure development, the Waterberg coalfield, energy efficiency and clean coal technology.







Some notable accomplishments during the past 12 months include:

- the investigation of ion exchange technology for water treatment
- testing a low profile load-hauf-dumper in an underground environment
- completion of the infill regional gravity survey of the Waterberg
- completion of guidelines for the socioeconomic aspect of mine closure
- an investigation of various coal transport options.

From the outset the development of high-level skills for mining related research and development was a subsidiary objective of Coaltech. The current approach is to involve postgraduate students in research projects wherever possible. To date 72 people have obtained postgraduate qualifications through Coaltech. Currently 29 registered postgraduate students are working on Coaltech projects.

Following a decision that Coaltech should enhance its profile and publicise its work, presentations on Coaltech and various Coaltech projects were made to meetings of the South African Colliery Managers Association, the South African Colliery Engineers Association, the Fossil Fuel Foundation and the Mine Health and Safety Council. The Coaltech board also arranged for some of its meetings to take place at universities that are engaged in Coaltech projects. The manager of Coaltech also participated in a conference on mining research in Africa arranged by the Department of Science and Technology. This signifies recognition of Coaltech

as an important contributor to mining research.

Coaltech also exhibited its work at the International Water Conference and at the Department of Trade and Industry's Technology Exhibition, where it received a Certificate of Achievement as a finalist in the Technology for Human Resources in Industry Programme's Research Collaboration Category.

Olifants River water monitoring project

During 2009, the Chamber's Collieries Committee agreed to support an investigation, to be undertaken by the CSIR under the auspices of the Olifants River Forum, namely the Assessment of eutrophication and chemical pollution in surface waters of the upper Olifants River system: Implications for aquatic ecosystem health and the health of human users of water. It was also agreed that the investigation should be managed and funded through Coaltech.

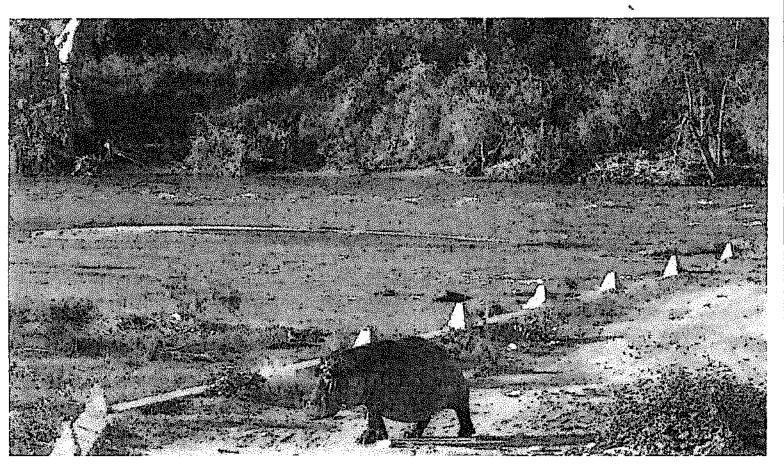
Based on the interim results from the first year of this study and historical data of the catchment, the main stressors in the catchment are heavy metals and sulphates, originating from mining and industry and nutrients and microbiological contaminants originating from poor sewage treatment and feedlots.

Heavy metals like aluminium, iron and manganese were the most frequently detected and in the highest concentrations in both water quality and bioaccumulation samples. It appears that heavy metal accumulation occurs across all sites in the catchment, even in areas with low mining and industrial activity. Researchers are investigating if acid rain could be responsible for mobilising heavy

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metals owing to its unusual acidity.

All the sites showed mild to heavy microbial contamination, most likely because of untreated or poorly-treated sewage flowing into rivers and streams. The samples were contaminated by micro-organisms in the form of bacteria, viruses and protozoan parasites such as Salmonella, Shigella spp. (causes bloody diarrhoea, high fever, abdominal pain but not vomiting), Giardia (diarrhoea), Cryptosporidium (long-lasting diarrhoea in immunocompromised individuals), Vibrio cholera (severe diarrhoea and vomiting and possible death if not treated), as well as Norovirus and Enterovirus (diarrhoea). E. coli bacteria (an indicator of faecal matter in water) exceeded the South African water guideline values, indicating a high risk for diarrhoea.

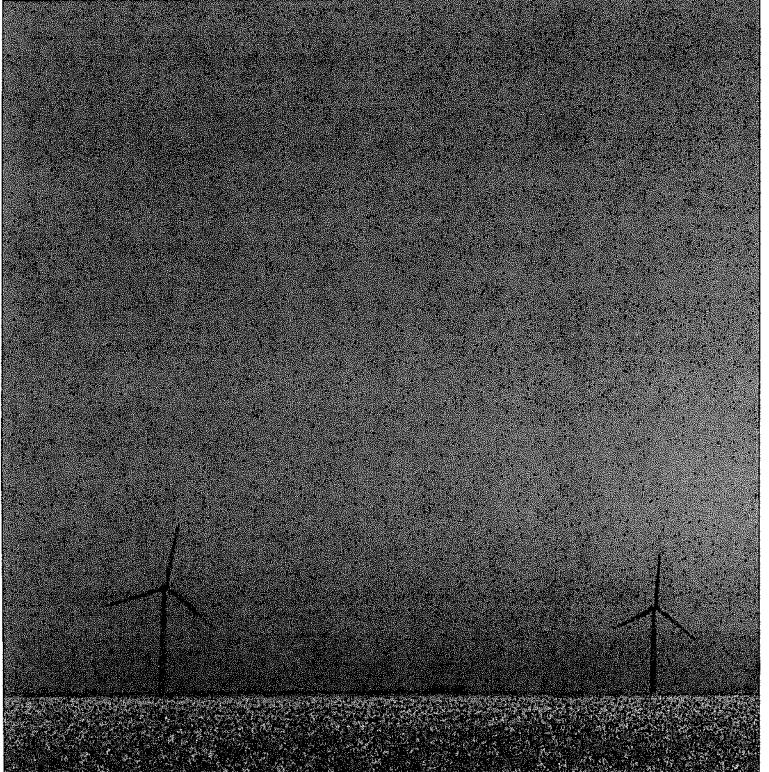
Local communities, who use untreated water from these sites face a high risk of contracting disease.

Thus far sampling has taken place during periods of high rainfall with subsequent high river flows. Future sampling will continue to focus on measuring water quality variables and ecological health indicators to determine any seasonal trends. All indications are that the project will identify the true sources of pollution in the Upper Olifants River system. That would allow the real problems to be addressed effectively without apportioning undue blame to any party.

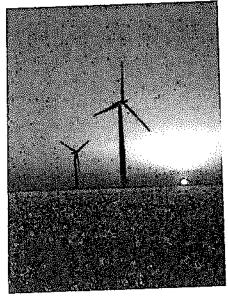
In view of the interim results the Olifants River Forum has agreed to continue with financial support for this project.







environment policy



he key highlight period the under review is the legislative duplication uncertainty and regulatory regime the environmental for management in the mining sector. Intra-government negotiations culminated in an agreement between Department of the Environmentai Affairs

(DEA) and the DMR, that environmental issues in the mining sector would be managed in terms of the National Environmental Management Act (NEMA) and its regulations. This would streamline the environmental management system in the country.

Mining recently experienced heightened media and non-governmental organisation attention on the environmental legacies of the past century. The environmental, safety and health hazards associated with ownerless and derelict mines, as manifested by acid mine drainage (AMD), were extensively covered in the media. The media focus led to parliamentary hearings on AMD and subsequent visits to the areas of concern in Gauteng were undertaken by members of parliament and a special ministerial-level task team was established to deal with AMD.

The formation of a tripartite task team to interrogate the performance of the mining industry was a significant milestone during the period under review. The task team will focus on the

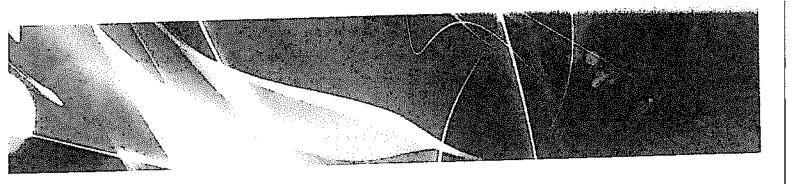
competitiveness and transformation of the mining industry. MIGDETT was formed and various working groups were mandated to investigate different aspects of competitiveness and transformation including issues relating to social licence to operate. The MIGDETT process culminated in the signing of a Declaration on Strategy for the Sustainable Growth and Meaningful Transformation of South Africa's Mining Industry. This strategy endeavours to address transformation and position the mining industry on a sustainable growth path within the restraints poised by the legislative environment, the competing interests of economic growth and environmental conservation. It also addresses environmental legacies such as AMD and the effective management of derelict and ownerless mines.

Sustainable development provides a framework for the Chamber's input on environmental policy and the legislative process. The Chamber recognises and promotes the pursuit of a balance between the four pillars of sustainable development, namely social equity, environmental management, economic development and an effective governance framework.

The Chamber's environmental department participated in most initiatives that dealt with environmental issues of concern to the mining industry and provided expert and specialist input to many legislative and policy initiatives undertaken during 2009/10. The main vehicles for such interaction are the Chamber's Environmental Policy Committee (EPC) and the Industry Forum on Radiation (IFR). The EPC consists of a group of environmental managers and senior consultants

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from the mining companies. It represents the single most senior environmental management grouping in the mining industry in South Africa. The IFR consists of various radiation specialists from Chamber member companies, and includes other interest groups such as consultants, recyclers and scrap metal dealers.

In addition to engaging government on environmental management policy and water issues, the Chamber continues to liaise with a wide range of stakeholders in the mining industry, from community organisations concerned about the environmental impacts of mining, to specialist groups undertaking studies into various aspects of environmental management.

Policy, legislation and engagement

The Chamber provides specialist input on environmental matters through its participation on task teams, government and other project steering committees, the National Nuclear Regulator (NNR), Busa, Nedlac, the National Business Initiative (NBI), in public hearings of portfolio committees on environmental programmes and to legislative proposals in the National Assembly and the National Council of Provinces.

The Chamber also provided expert opinion around some of the contentious issues in the public domain associated with the interface between mining and environmental conservation. During the period under review, the Chamber met with the ministers of environmental affairs and mineral resources to discuss issues of mutual concern.

Alignment of the regulatory framework

The amendments to the MPRDA and NEMA were meant to streamline environmental management in the mining sector. However, the uncertainty of the legislative requirements and processes within the two departments tend to make applications for the necessary authorisations and compliance monitoring and enforcement a nightmare for mining companies.

The agreement between the DMR and the DEA meant that the minister of mineral resources would be the competent authority responsible for implementing environmental matters as they relate to prospecting, mining, exploration, production and related activities and the minister of environmental affairs would be responsible for drafting and promulgating all environmental policies and legislation in terms of NEMA. The two departments concurred that this agreement would be implemented 18 months after the last Bill has been enacted. The agreement is thus not yet effective as the MPRD Amendment Act has not yet been enacted. However, this has not stopped provincial environmental authorities demanding that mining companies comply with the provisions of the amended NEMA.

Subsequently, the minister of the DMR communicated to the Chamber her intention of reviewing the agreement as the regulations in terms of NEMA have some unintended consequences for the mining industry. Although environmental affairs is a function of both provincial and national governments, it has become apparent that NEMA





is mainly implemented through the provincial authorities. Mining is a national mandate and thus, in terms of the Constitution, no provincial authority can make a decision on environment-related mining matters. The Chamber has made representation aimed at highlighting some of these issues.

The uncertainty around the environmental authorisation landscape continues to frustrate the mining industry and the EPC continues to participate in environmental policy developments

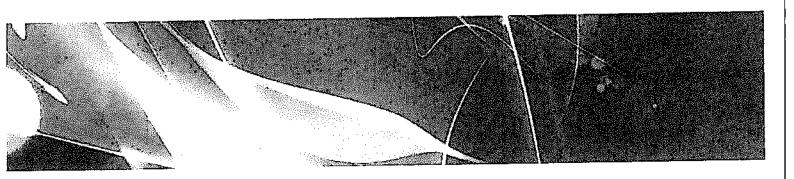
Implementation of the National **Environmental Management: Air Quality Act**

The National Environmental Management: Air

Quality Act, No. 39 of 2004, came into law on This legislation mandates 2010. municipalities to carry out the licensing provisions in NEMA, irrespective of the readiness or not of the authorities to do so. The Act makes provision that if a municipality is unable to carry out this function, the province can exercise Section 139 of the Constitution and become the licensing authority. Nevertheless, the problem for the mining industry is the timeframe and the modalities around the implementation of this proviso.

In March 2010, the DEA published a list of activities that result in atmospheric emissions detrimental to the environment, health, society, the economy, the ecology and cultural heritage. It

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also prescribed minimum emission standards and provided for the application for an atmospheric emission licence.

The DEA also published model air quality bylaws for municipalities to either adopt or adapt, and ultimately enforce.

Implementation of the National Environmental Management: Waste Act

The National Environmental Management: Waste Act, No. 59 of 2008 was published in the Government Gazette on 10 March 2008 and came into force on 1 July 2009, with the exception of Section 28(7) (a), Sections 35 to 41 and Section 46. The DEA has since embarked on several policy developmental processes to support the implementation of the Act.

The development of a National Waste Management Strategy (NWMS) is provided for under Section 6 of the Act. The first draft of the NWMS and the Generic Guideline Document for Preparing Industry Waste Management Plans were published for public comment in March 2010.

The NWMS aims to achieve the objectives of the Act, including:

- objectives, plans, guidelines, systems and procedures relating to the protection of the environment and the generation (including the avoidance and minimisation of such generation), re-use, recycling, recovery, treatment, disposal, use, control and management of waste in order to achieve the objects of this Act
- mechanisms, systems and procedures for

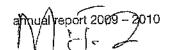
- giving effect to the country's obligations in terms of relevant international agreements
- practical measures for achieving cooperative governance in waste management matters
- guidance on raising awareness on the impact of waste on health and the environment
- approaches for securing compliance with the requirements of the Act, including the monitoring of compliance
- any other matter that the minister considers necessary for achieving the objects of the Act.

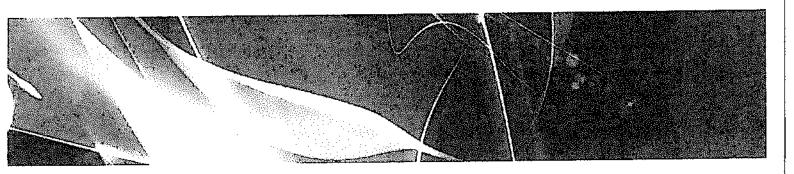
The mining industry, through the Chamber, noted that the strategy reiterates the ongoing legislative dilemma between the MPRDA and NEMA and has not been revised to take into account the DMR's withdrawal of the environmental authorisation amendments the strategy proposes and the development of a mining industry waste management plan within three years under the MPRDA.

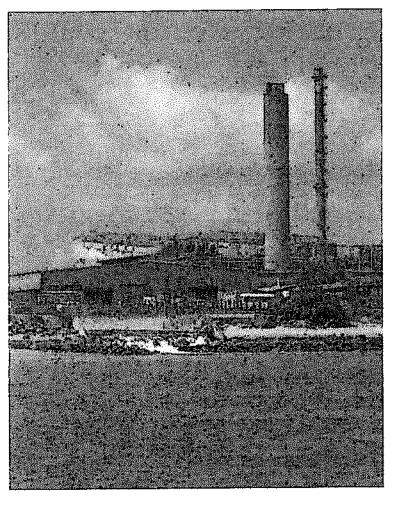
In July 2010, the DEA published, for comment, the National Waste Information Regulations for comments.

Revision of the National Water Resource Strategy

The Chamber is involved in reviewing the National Water Resources Strategy (NWRS) initiated by the Department of Water Affairs (DWA). In terms of Section 59(4) (b) of the National Water Act, No. 36 of 1998 (NWA), the NWRS must be reviewed every five years. The NWRS provides a framework for the protection, use, development, conservation,







management and control of water resources for the entire country, including regional and catchment level within defined water management areas.

The approach to be followed by the department in revising the strategy will focus on the following:

The contents of the NWRS as defined in Sections 6 (1) and 6 (2) of the NWA

Existing strategies, frameworks and studies will be incorporated into the second edition of the NWRS. This includes a climate change strategy, a water for growth and development framework, an AMD strategy and a national ground water strategy.

The revision will be underpinned by the

development of thematic issues that focus on water resource management aspects, such as water conservation and demand management, water allocation reform, augmentation and infrastructure and protection of water resources. It is envisaged that these thematic issues would be supported through enabling strategies that consider disaster management, institutional arrangements, investing in people, information and monitoring, research and innovation, and finance

The Chamber and its members participated in workshops on water resource thematic issues, with internal and external experts, to identify the issues and enhance the content of the working papers.

To date only the inception report and the overarching framework have been approved. A number of working papers that focus on water resource management and enabling thematic issues are being developed.

DWA: Olifants River Reconciliation Strategy

In an effort to review the National Water Resource Strategy, the DWA is developing reconciliation studies in water catchment areas. The development of a reconciliation strategy for the Olifants River water supply system is one of the initiatives that would feed into the revision of an overall review of the National Water Resources Management Strategy. In July 2010, the DWA hosted a stakeholder workshop, the objective of which was to consider all possible options to reconcile water requirements and water availability in the study area and to decide which of the options should be investigated further. The mining sector was

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identified as one of the key economic stakeholders within the Olifants Water Management Area.

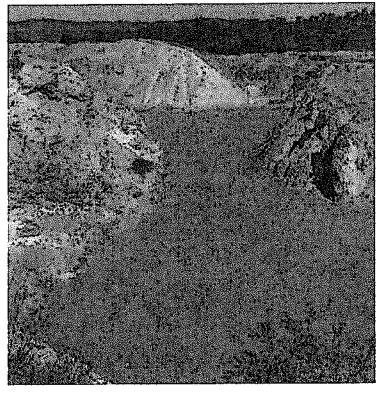
The Chamber also participates in the development reconciliations studies on other catchment management areas within South Africa to ensure that the interests of the mining industry are taken into consideration during the processes of water planning.

Water Conservation and Demand Management Framework Guidelines

The Directorate: Water Use Efficiency of the DWA commissioned a project in 2005/06 to develop a Generic Water Conservation and Demand Management (WC/DM) Framework Guideline for the Mining Sector. Since then the DWA has collaborated with the Chamber to update the document. The guideline will assist the DWA and the mining industry to assess, plan and manage the WC/DM and improve water efficiency in the sector.

The updated document also addresses the implementation and relevance of the proposed framework in other mining activities such as quarrying. The final guideline document should be adopted during 2011.

The DWA recently established a WC/DM reference group to facilitate and co-ordinate the development and monitoring of an effective sector-wide water conservation and water demand management programme. The reference group (in which the Chamber is represented) should report on its activities to the Water Sector Leadership Group (WSLG) by March 2011.

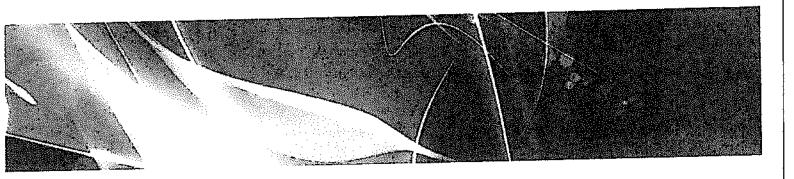


Development of a national climate change policy

South Africa, as a party to the United Nations Framework Convention on Climate Change (UNFCCC), is required to participate and undertake some of the responsibilities of the convention. The UNFCCC meeting in Copenhagen in December 2009 was expected to produce a binding agreement for emissions reduction post-2012. However, given the nature of climate change negotiations, which cannot be divorced from the impact of mitigation measures on individual countries' economic development, a proposed agreement could only be entertained when high emissions per capita countries, such as South Africa, committed to some emissions reduction. Consequently, South Africa committed to a greenhouse gas (GHG) emissions reduction of 34% by 2020 and 42% by 2025.







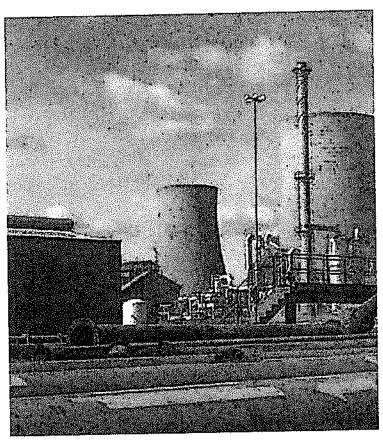
Government developed a national climate change policy to facilitate the realisation of the country's GHG targets. The basis of this policy is the Long Term Mitigation Scenarios (LTMS) study undertaken by the DEA and subsequently approved by Cabinet in 2007. To this end, the Chamber engaged the DEA on the GHG data for the mining industry. The GHG data would feed into the national inventory to determine a baseline for the country's emissions.

Busa/ERC-DEA meeting, During the department expressed its intention to hold discussions on the draft green paper on climate change by September 2010. Public engagement on the draft green paper on climate change will take place after government discussions.

Sustainable development debate

Economic, social development and environmental protection are all essential elements of sustainable development. The nexus between economic development and the conservation of natural resources has been a subject of recurrent debate. One of the more visible and controversial debates centres on the impacts of the mining industry on the environment, however, mining produces goods essential to society's developmental needs and makes a substantial contribution to the economy. Reconciling economic and social development opportunities with the need for biodiversity protection, environmental and conservation requires the development of more strategic and integrated approaches to land use planning and management to assist societies in making informed decisions. The mining and metals

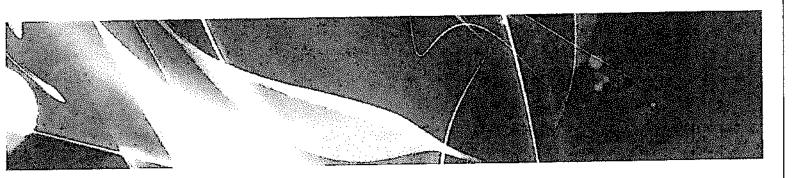
industry's biodiversity conservation performance is under increasing scrutiny from regulators, NGOs, commentators and financial analysts. Demonstrating a commitment to biodiversity conservation is now an essential element of sustainable development for the mining and metals industries.



Water Sector Leadership Group

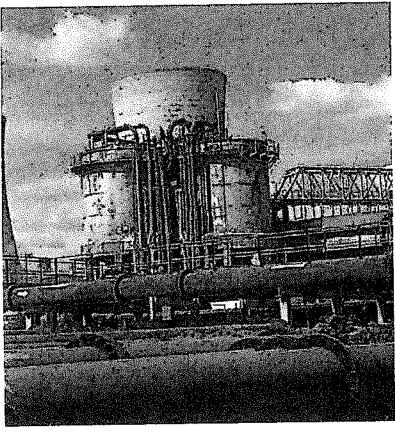
The Chamber is a member of the WSLG, which was established by the Department of Water Affairs and Forestry (now the Department of Water Affairs). The WSLG is the highest non-statutory strategic sector partnership forum for the South African water sector. The WSLG provides a platform for dialogue, planning, reflection and monitoring of water sector

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policy, legislation, strategies and programmes towards improving sector performance and directly contributing towards improved co-ordination of planning. The WSLG performs the following functions:

 It serves as a think tank for the water sector and prepares a national action agenda for



water and ensures that sound policies, laws, strategies, programmes and institutions are developed to achieve the goals of the Water for Growth and Development framework document

 It facilitates dialogue between government departments, civil society and the private sector on input, support and contributions to improve

- the implementation of water sector policies, strategies and programmes
- It provides recommendations on policies, legislation, programmes and strategies and serves as a forum for stakeholder consultation and involvement. The Chamber is a standing member of the executive committee of the WSLG and its working groups.

Nedlac: FRIDGE project

The FRIDGE project on the viability of using economic instruments to achieve emissions, aims to achieve a better understanding of the policy mechanisms available to achieve emission reductions, and the potential impacts on industry. The project focuses on direct emissions and indirect emissions from electricity. Non-electricity indirect emissions are excluded from the analysis.

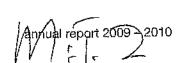
In terms of the UNFCCC, South Africa is a nonannex 1 party, and as such there are currently no firm obligatory targets for GHG emission reductions. However, the country, as one of the high-intensity GHG emissions countries, committed itself to non-binding emissions reduction targets during the climate change meeting in Copenhagen.

Radiation issues

The Chamber engages with the National Nuclear Regulator (NNR) on all radioactive issues affecting the mining industry.

There is continuous interaction between the Chamber and the NNR on current initiatives around the management and prevention of radioactive







contamination in the Wonderfonteinspruit catchment area. The mining companies in the area have come together to form a mining interest group and the Chamber assists in the interaction of the group with the NNR and other stakeholders.

National Business Initiative

The National Business Initiative (NBI) was established when the Urban Foundation and Consultative Business Movement merged, It is a business coalition focusing on the role of business in sustainable development. The Chamber cooperates with the NBI on the implementation of the Energy Efficiency (EE) Accord. The Energy Efficiency Technical Committee oversees the EE process and has developed a monitoring and reporting guideline. Other issues under discussion with NBI are climate change, sustainable development and the UN Global Compact.

Water Institute of Southern Africa (WISA)

WISA provides a forum for exchange of information and views to improve water resources management in southern Africa. The Chamber participates in most WISA divisions and is a standing member of the management committee of the Mine Water Division, which was established to execute activities aimed at improving the practice, status and professionalism of water management in the mining industry.

During 2009, WISA's mine water division and the International Mine Water Association hosted an international mine water conference. The Chamber's environmental department formed part

of the co-ordinating committee and the Chamber's chief executive delivered the opening address. Not only was there an outstanding technical programme coveringuniquelocalandinternational developments in the field of mine water management, but there were also pre-conference technical workshops and post-conference technical tours to visit mine water management facilities at major mines.

The Chamber is assisting WiSA's mine water division in planning a symposium for November 2010, which will mainly focus on mine water management.

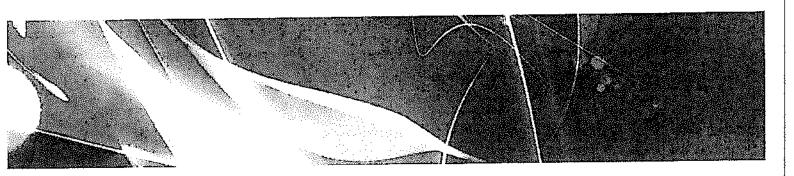
The Chamber participated at the bi-annual WISA conference in Durban from 18 to 21 April 2010.

ICMM participation

The Chamber is one of 27 national and commodity association members of the ICMM. The environmental adviser's office participates in the Association's Co-ordination Group, Environmental Stewardship and Biodiversity Task Force and is a correspondence member of the Integrated Materials Management Task Force and the Community Development Task Force,

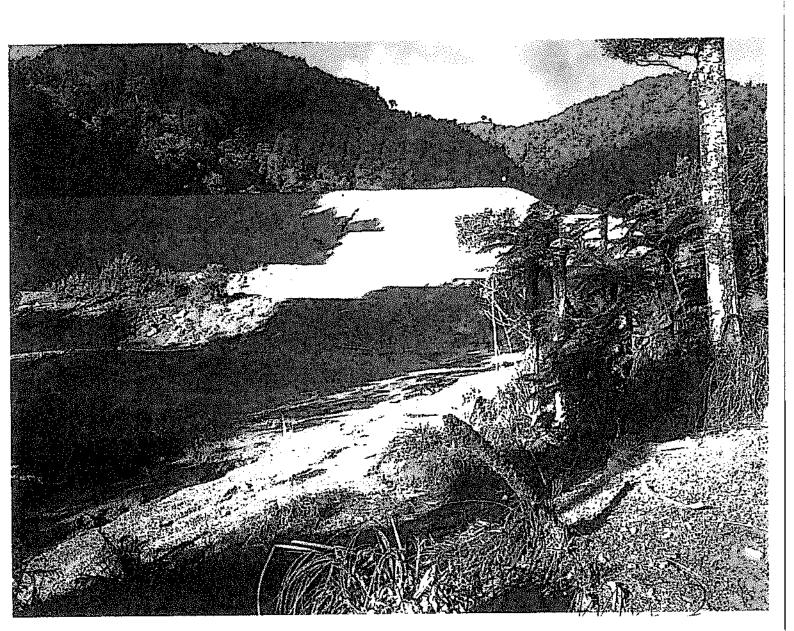
United Nations Commission on Sustainable Development

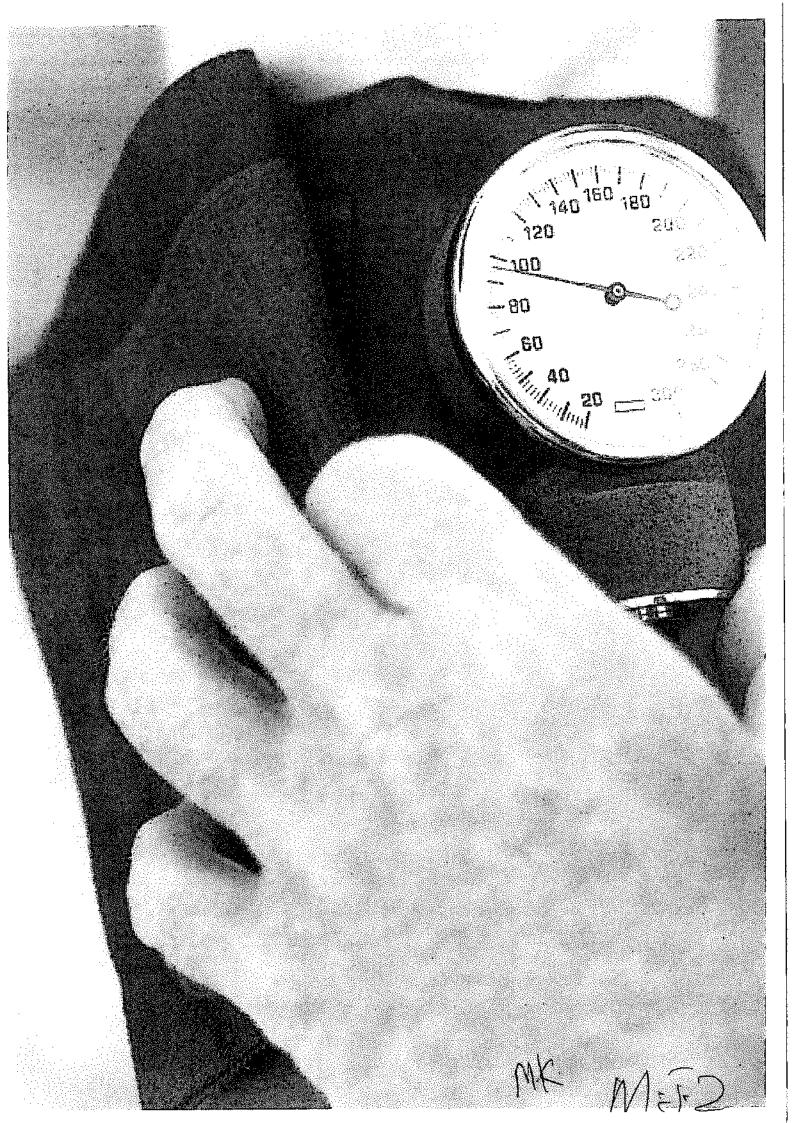
The Commission on Sustainable Development (CSD) meets annually in New York, in two-year cycles with each cycle comprising of a review year and a policy year and focusing on selected thematic issues. The session to facilitate the review was held at the beginning of May 2010 and the environmental adviser's office was part of the South African delegation.

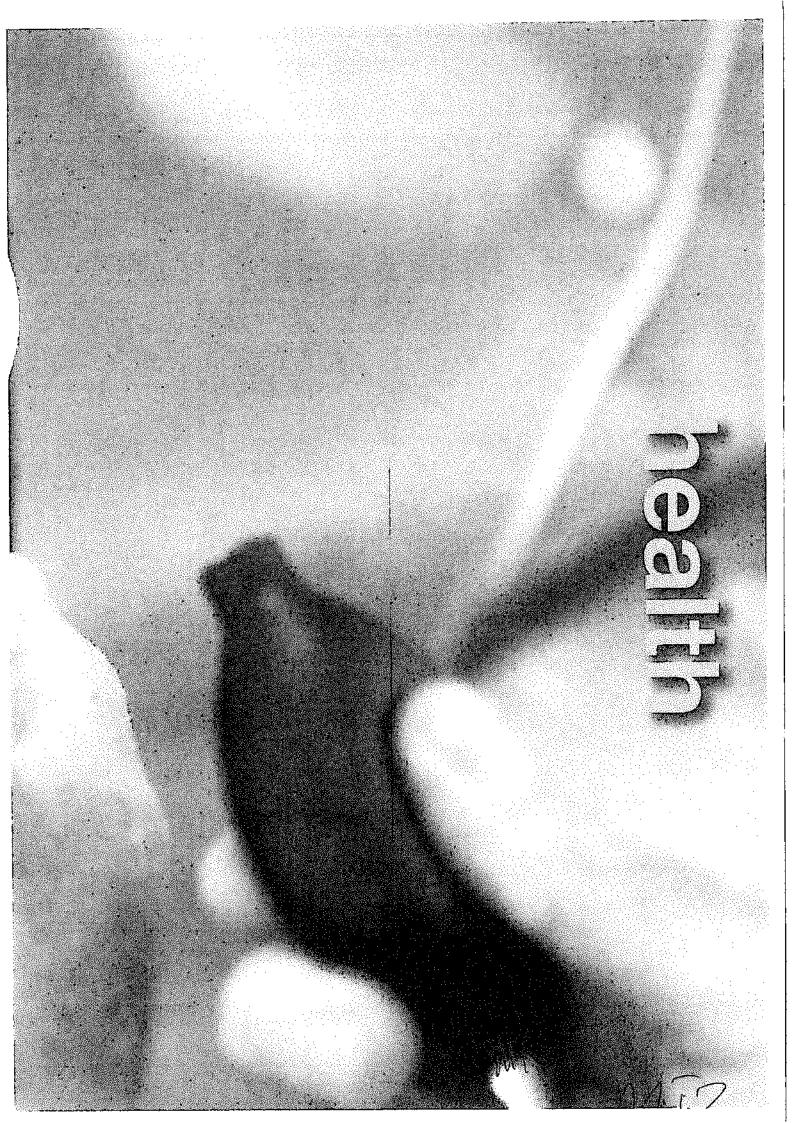


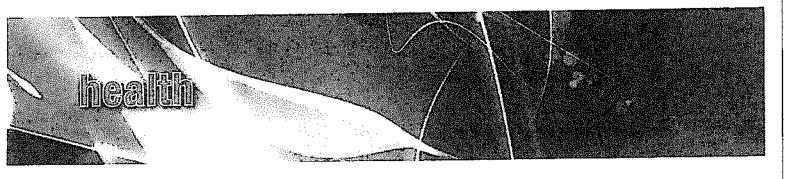
The 2010/2011 cycle focuses on transport, chemicals, waste management, mining and sustainable consumption and production patterns. South Africa submitted a report outlining progress towards achieving sustainable development goals. The Chamber contributed towards the drafting of the report. South Africa's paper focused on the implementation of the Johannesburg Plan of Implementation targets and the Millennium Declaration Goals and Agenda 21; lessons learnt and best practices; and trends, constraints, challenges and emerging issues.

South Africa's report noted that there had been significant change in the mining, minerals and metals sector since the WSSD in 2002. Substantial changes to mining legislation have occurred and policies and guidelines have been developed in response to the changes in the legislation. Mining companies are taking initiative in their sustainability policies and reporting. The mining, minerals and metals industry still faces numerous challenges to meet targets for transformation, health and safety and environmental issues.











uring the year under review, the Chamber's Health Unit continued its initiatives aimed at improving the health of mine employees. These endeavours were mainly in the areas of control of noise and dust; control of tuberculosis (TB) and HIV/AIDS; the Mine Occupational Health and

Safety (MOSH) Learning Hub; the implementation of the Ex-Mineworker Project; participation in Mine Health and Safety Council (MHSC) committees; and advice to the Compensation Fund under the Occupational Diseases in Mines and Health Act (ODMWA). Work was also undertaken in the medico-legal examination of mine deaths.

State of health in mining

The challenge of poor health statistics for the mining industry continues, with no formal report available from the DMR for 2009.

Tuberculosis

According to data from the DMR, 4 639 cases of occupational TB were reported by the industry in 2008. This figure is in line with figures collated for the Chamber's Sustainability Report, which has around 4 000 cases reported annually from 2005 to 2007.

Chamber data from 2005 to 2008 (figure 2) suggests that TB incidence rates in all mines, including gold mines, declined. The industry's incidence rate fell from 1 259/100 000 in 2005 to 884/100 000 in 2008, while in the gold industry it dropped from 2 581/100 000 in 2005 to 2 267/100 000 in 2008. The incidence of all forms of TB in South Africa was 948/100 000 in 2007.

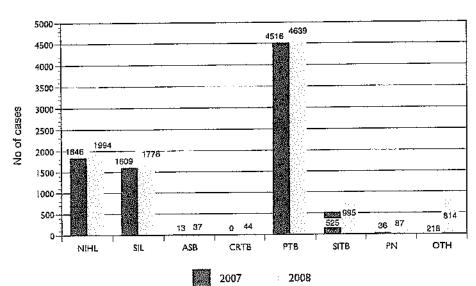


Figure 1: Total diseases reported in mines (source: DMR, 2009)

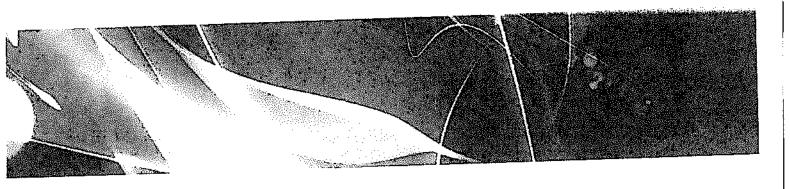
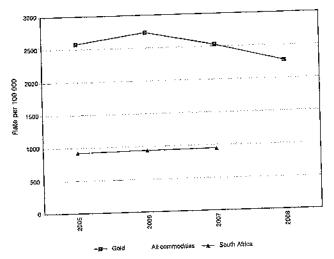


Figure 2: Estimated incidence of TB in SA mines and SA general population (source: Chamber, WHO)



The key driver of the TB epidemic in the mines is HIV/AIDS, with silicosis also being a factor.

Silicosis

Preliminary statistics for 2009 reveal an increase of silicoses cases year-on-year (figure 3).

Owing to the long latency period for the

development of silicosis, which can be up to 20 years, the more critical indicator of progress on exposure to dust is dust measurements. The percentage of silica dust samples below the legislated occupational exposure limit (OEL) has increased over time, which shows an improvement in dust control.

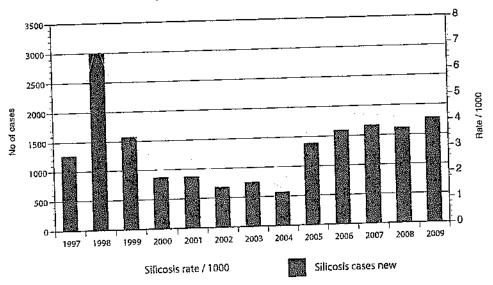
Noise Induced Hearing Loss (NIHL)

The preliminary statistics for NIHL cases show no improvement compared to 2008. The overall trend of NIHL cases is, however, much lower than from 1998 to 2005.

The policy environment

The Mine Health and Safety Amendment Act was promulgated in 2009 and its implementation is now being refined The introduction of Section 11 of the Act brought a fundamental shift in investigations into health threatening events. The Chamber is

Figure 3: Number of new silicosis cases recorded in the mining industry (source: Chamber, DMR)

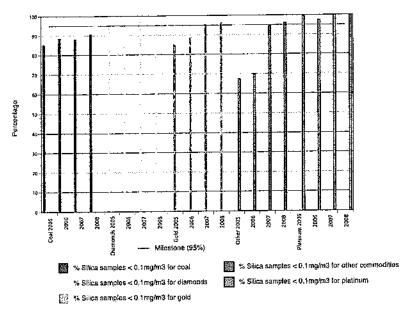


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Figure 4: Percentage of silica dust samples below OEL (source: S & T Report)



engaging the DMR in an effort to reach consensus on the interpretation of this section and the expected actions required for various outcomes such as NIHL.

The introduction of a National Health Insurance (NHI) and its anticipated effect on the industry should be clearer once an official policy document

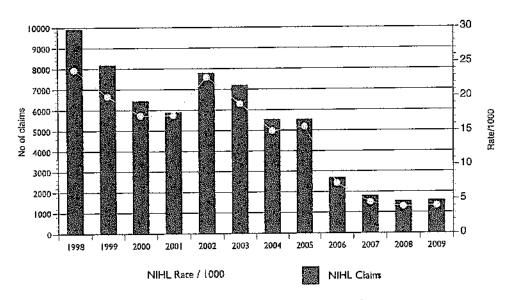
is made available by government for public comment.

Review of strategic focus areas for 2009/10

Control of TB, silicosis and HIV/AIDS

Because these three diseases are interlinked,

Figure 5: Cases of NIHL (source: Chamber, DMR)



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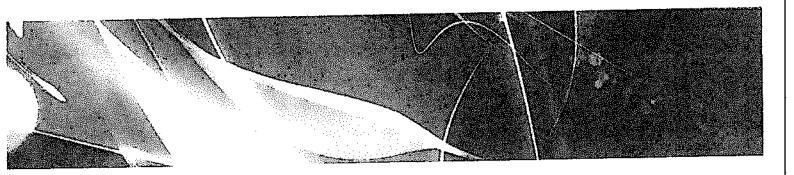


Table 1: Initiatives at tripartite and Chamber level

Issue	Tripartite initiative Chamber initiati	ve :
Silicosis	Tripartite Action Plan MOSH	
	MHSC research, policy and legisla. Dust Team	
	tion • Ex-Mineworker Proj	ect
	Silicosis roadshow	
73	 Housing TB Task Team 	
	DMR Guidance Note on TB Control Programmes Continuum of care	eferral systems,
	DoH-chaired multi-stakeholder TB Task Team	
HIV/AIDS	 Mining Tripartite HIV/AIDS Commit- tee 	

the mining industry tends to approach them as a single entity wherever possible. Interventions on TB, silicosis and HIV/AIDS are at three levels: the tripartite level (DMR or Department of Health (DoH), employers and the unions); at Chamber level; and at individual mining company level. Most interventions are at individual company level with advocacy and some projects at the tripartite and Chamber levels.

Initiatives at tripartite and Chamber levels are summarised in table 1 above.

Tripartite initiatives

Tripartite initiatives continue through the MHSC. In 2003, the tripartite industry partners set targets for the elimination of silicosis and NIHL by 2013 and committed to a Tripartite Action Plan. The Tripartite Action Plan has elements such as improving the culture of health and safety, building capacity, promoting an industry that is constantly striving to gain more knowledge around these diseases and improving the health and safety of work

environments. The MHSC is responsible for the implementation of the plan. The MHSC, as part of its broader mandate to improve health and safety on the mining industry, has extensive programmes on research, policy and legislative information. Employers took part in the silicosis roadshows organised by the MHSC in 2009.

The industry's response to HIV/AIDS is led by the Mining Industry Tripartite HIV and AIDS Committee, chaired by the minister of the DMR. The committee's response is encapsulated in a number of approaches: the 2003 Declaration of Intent, the 2006 HIV and AIDS Summit resolutions and the implementation plan adopted after the summit. The plan encompasses various facets such as prevention, care and support, research and human rights. A mining HIV/AIDS summit is scheduled for October 2010.

Chamber initiatives

The Chamber's approach to the TB epidemic

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emphasises the elimination of silicosis and reduction of HIV/AIDS, which are the key drivers of the TB epidemic. Refinements to TB programmes are also part of the strategy to control TB. The Chamber's Group Environmental Engineer (GEE) committee and the Health Policy Committee (HPC) lead these initiatives.

Members of the GEE committee identified control of dust as critical and established a working group to advise members on ways to improve dust control.

The working group identified two major areas of concern, namely the sampling strategy and silica analysis techniques. A position paper was prepared to clarify the misconceptions around silica analysis. The group also made a huge contribution towards the revised DMR Airborne Pollutant guideline that addresses the sampling strategy concern. The MHSC is currently reviewing the guideline. The MOSH dust team is a member of the working group and provides valuable input. The MOSH team is in the process of demonstrating the fogger leading practice in the coal sector and has commenced with the next leading practice footwall and sidewall treatment.

Through its representation on the HPC, the Chamber held extensive consultations with the DoH on TB control during the year under review. This was part of the process of developing strategic engagements on the subject and to foster a better understanding of the ways in which TB is controlled in the industry and improve co-operation in areas where improvement is needed.

A TB task team was established by the Chamber

in 2009. Employers committed to and are implementing the following strategies agreed upon at the HPC.

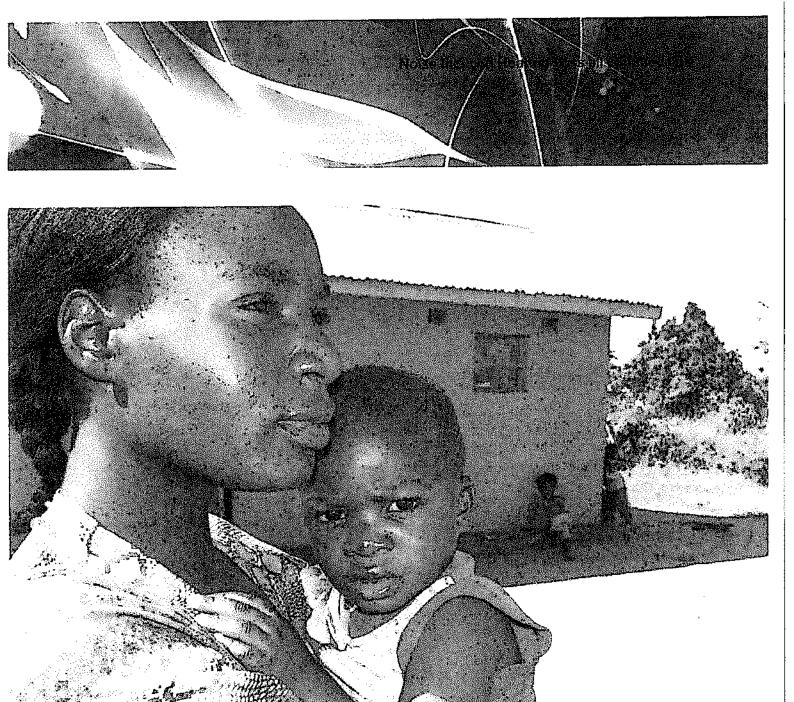
- Collating data on TB to ensure that statistics for the industry are available centrally
- Conducting annual audits of company TB programmes, using the TB review tool
- Providing a continuum of care when miners are isolated during TB treatment, by providing:
 - a referral letter to the nearest public facility or country
 - providing, where required, treatment for the remainder of the period
 - reviewing the patient's condition, on completion of the treatment, and again a year later
- Providing Isoniazid (INH) prophylaxis for HIV positive people and for those with silicosis
- Using Teba to support completion of TB treatment.

The HPC also decided to integrate care for TB and HIV/AIDS as far as possible, since there is a 73% HIV co-infection rate in TB patients in South Africa, making separation of these diseases virtually impossible. It is foreseen that over time experience in the integration of these two diseases will improve.

The industry agreed to support government's HIV counselling and testing (HCT) campaign in collaboration with the South African Business Coalition for HIV and AIDS (SABCOHA).

The Chamber hosted a successful parallel session on TB and the mining industry at the South

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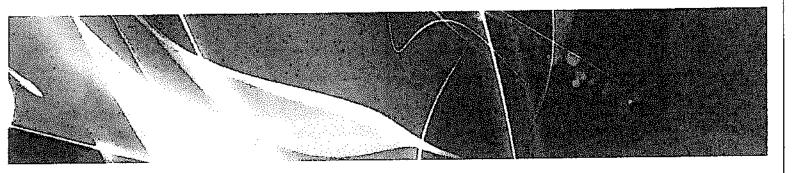


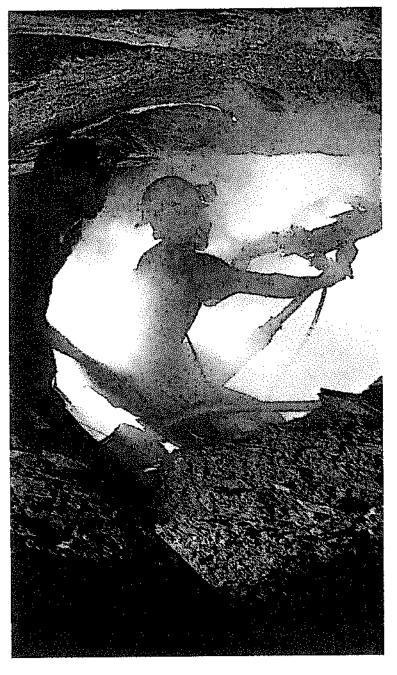
African TB conference held in Durban from 1 to 4 June 2010. The aim of the session was to:

- provide an overview of the context,
 prevalence and response to TB in the mining industry
- present leading practices and successes in control of TB.
- explore challenges that still persist and possible approaches for improving TB control
- build partnerships on control of TB in the mining industry.

Case studies from Goldfields, Anglo Platinum and MOSH were shared with the audience. These were followed by a panel discussion with various stakeholders such as the NUM, AIDS Rights Advocacy Southern Africa (ARASA), the National Institute for Occupational Health (NIOH) and Aurum Institute. Although the work done by mining companies was appreciated, it was recognised that various challenges still persist in the management of TB in the industry.







Control of noise

The GEE established a working group on noise control and is awaiting a decision from the MHSC to revise the guideline on noise management.

Although the adoption of the electric rock drill, which is the pilot project of the MOSH noise team,

appears to be slow owing to the huge concomitant financial implications, the leading practice on the hearing protection device selection tool and training and awareness is attracting much interest. The demonstration of the practice is on track and the tool will be available for adoption soon.

Compensation for occupational diseases

The Occupational Diseases in Mines and Works Act, No.78 of 1973 (ODMWA), as amended, governs the compensation for occupational diseases contracted while in the employ of controlled mines and controlled works. Compensation for occupational diseases in non-controlled mines is regulated under the Compensation for Occupational Injuries and Diseases Act, No. 130 of 1993 (COIDA).

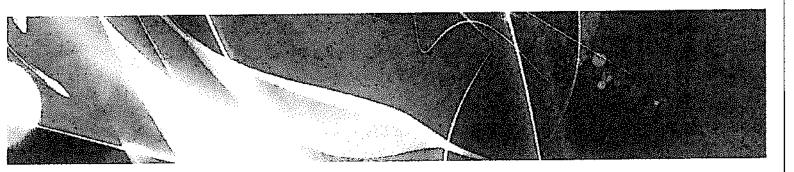
The proposed integration of compensation legislation was delayed, as the Department of Labour is no longer tabling this discussion. A formal word from government is awaited regarding the future of compensation systems.

The Chamber continues to provide advice to the Compensation Commissioner for ODMWA. A key area of concern is the 2006 valuation of the fund, and a report is awaited.

Ex-Mineworker Project

The objectives of the project, conceived in 2004 and started in 2008, are:

 to establish occupational health centres at identified government hospitals to provide medical examinations to former mineworkers



- to strengthen the certification and compensation claims process
- to promote sustainable economic projects.

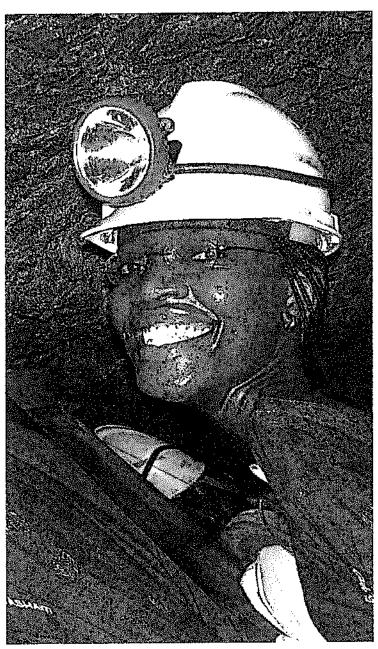
The project is running and sites in Nongoma and Mthatha are being established.

Funding for the second year of the pilot site in St Benedict's Hospital, Nongoma, KwaZulu-Natal ended in June 2010. Following several setbacks, the site is now fully operational and being run by the provincial government. Valuable lessons were learnt and the experience gained will be used on the other sites.

Two sites were identified in the Eastern Cape, but only the one in Mthatha was successfully activated. The Mthatha site involved the renovation of the old Sir Henry Elliot hospital. It is expected to be running in September 2010.

The promotion of socio-economic projects was a great success, with almost 1 500 farmers reached through the project in Nongoma. The support provided ranges from increasing agricultural production, the creation of market linkages, capacity building and technical training, the extension of credit facilities and the introduction of a land rental programme. A similar project is being set up in Mthatha.

The board of the Ex-Mineworker Project identified the sites well ahead of time to enable better planning by the provincial departments. With a full roll-out plan in place, there should be minimal time lost in the establishment of sites.



MHSC committees

The Health Unit participates in a number of MHSC committees, including the Mine Occupational Health Advisory Committee and its technical advisory task teams, the Occupational Medicine and Hygiene Technical Task Teams and the Safety in Mines Research Advisory Council (SIMRAC).

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Occupational hygiene activities

Members of the GEE committee attended a strategic workshop in 2009, to identify areas of concern in ventilation/hygiene and to formulate a strategic plan to address these concerns. Besides silicosis and noise control, the following areas were identified and working groups established:

Qualifications

The Chamber is in the process of phasing out the current Chamber qualifications. The working group is liaising with tertiary institutions to design a formal tertiary qualification. The technical reference group within the Mining Qualifications Authority (MQA) is making good progress on the lower level qualifications.

Legislation

Two guidelines were revised during the year:

- Guideline for a Mandatory Code of Practice for Flammable Gas in Mines other than Coal
- Guideline for a Mandatory Code of Practice for Flammable Gas in Coal Mines.

Both documents were forwarded to the Mining Regulatory Advisory Committee and Legal Drafting Committee for finalisation and it is expected that they will be promulgated before the end of 2010.

The Guideline on Airborne Pollutants should be completed within the next couple of months and the revision of the Noise Guideline will commence soon.

A proposal was forwarded to SIMRAC to undertake research on diesel particulate matter and vibration to set occupational exposure limits for the South African mining Industry.

Other occupational health activities

Medico-legal investigation of mine deaths

In July 2009, the HPC noted several incidents where there was uncertainty around the roles of the DMR and mining companies on medico-legal examinations of mine deaths. Several meetings were held with the chief inspector of mines and it was agreed that work should be done to:

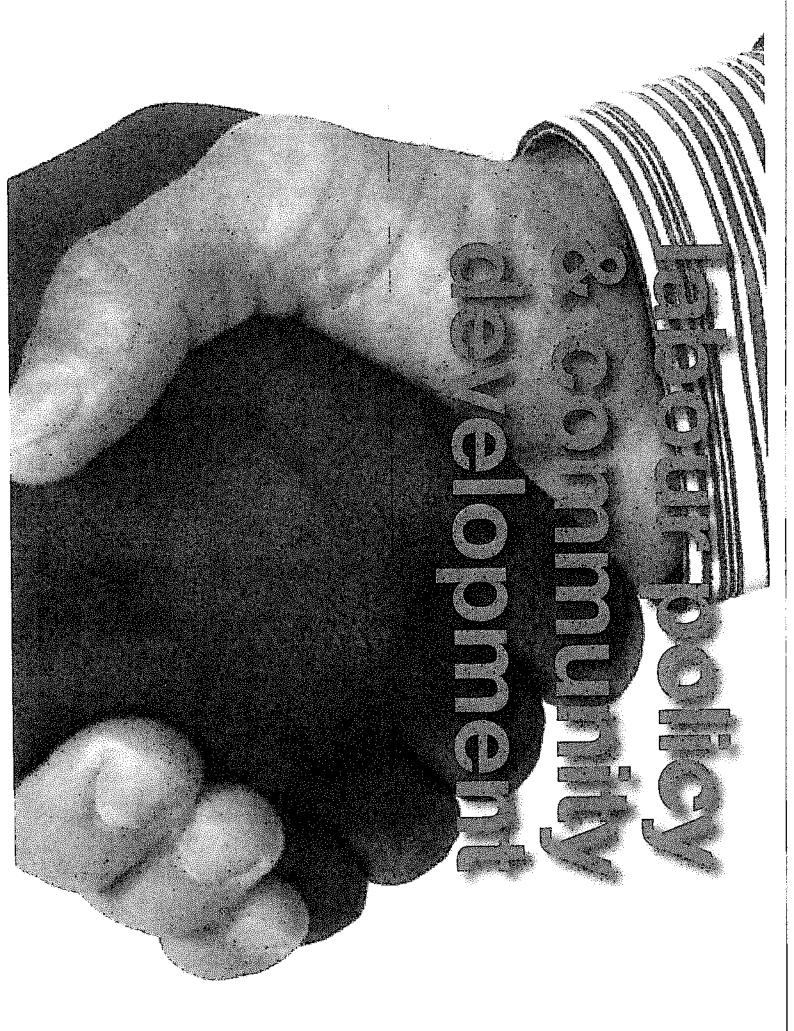
- clarify the roles of all stakeholders in medicolegal examinations for deaths on mines
- agree on procedures to be followed
- review the DMR guideline on medico-legal examinations.

A workshop of all stakeholders was held in November 2009, that provided valuable material for the development of a guidance note on medico-legal examinations of mine deaths. A task team undertook to draft the guidance note. The document is almost complete and a workshop will be held in the latter part of 2010 to review it. Once approved, this guidance note will clarify the roles of all stakeholders, offer a procedural system in the event of such deaths and improve communication between all role-players.

Conclusion

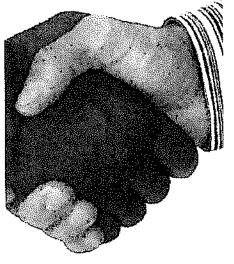
The year under review was one of great activity in consolidating work initiated by the TB task team. The control of silica dust and noise continue to be a priority for Health and we will continue contributing to, and monitoring progress in reaching the 2013 industry milestones.

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labour policy and community development



Implementation of wage agreements

he Chamber and the unions signed two-year agreements on wages and conditions of service for gold and coal in 2009, thus no centralised negotiations took place in the period under review. Instead, attention was

directed at the implementation of the provisions of the wage agreements. While a number of the issues were addressed at company level, several must be dealt with collectively under the auspices of the Chamber. These include the following:

Winding engine drivers

In the gold negotiations in 2009, there were demands specifically relating to winding engine drivers. These were considered under the guidance of independent facilitation in a process that ran parallel to the main negotiations. After intensive discussion, it was agreed that two main issues needed to be addressed, namely, the training of leaner winding engine drivers and adequate rest breaks because of rapid shift changeovers. A workshop to deal with the former issue took place in February 2010. The latter issue was also initially addressed in February, at which time it was agreed that this matter would be investigated further

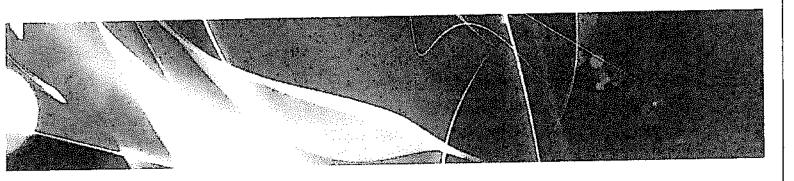
at shaft level and thereafter a feedback session would take place. The feedback session took place on 1 June 2010. The unions indicated that they approved of the steps taken by the companies, but requested that the union structures at operational level be involved in the exercise. It was agreed that all the necessary steps to comply with the provisions of the agreement had been taken.

Promotion of home ownership in the coal industry

In the 2009 round of negotiations on wages and conditions of service, it was agreed that a multiparty task team should be appointed for the coal industry to consider ways of effectively promoting home ownership. It was also agreed that government, for example, the National Treasury and the Department of Human Settlements, should be involved in the task team where appropriate. The unions reported that there is a dire shortage of housing in proximity to collieries and that consquently any available housing is priced beyond the reach of most employees. The building of new houses is impeded by the inability of local authorities to provide infrastructure, in particular electricity.

The task team is exploring ways of promoting home ownership. It also investigated subsidies provided by the Department of Human Settlements and the Housing Guarantee Fund to which President Zuma made reference in his February State of the Nation address. President Zuma undertook to create a R1-billion housing guarantee fund to accommodate those who earn too much to qualify for a government housing

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subsidy, but too little to access a mortgage from a financial institution. Some of the employees in the coal sector fall into this category. Possible tax incentives are also being investigated.

Personal protective equipment

In 2009, NUM submitted a demand on protective clothing for female employees working underground to both the gold and coal employers. Agreement was eventually reached that a joint gold and coal task team should be established to investigate protective clothing for female employees working underground or in opencast collieries. The parties agree that the provision of suitable personal protective equipment (PPE) for female employees, that does not compromise health and safety, presents numerous challenges. Such challenges of two-piece overalls, include the design and shoes, gumboots safety sourcing gloves in small sizes and helmet design. NUM is particularly concerned about underwear for female employees that can withstand the harsh underground working conditions. The task yeam was not able to agree on the issue of whether or not underwear for female employees could be classified as PPE and thus should be provided by the employer. The task team was also not able to find a legal solution to this question. It was agreed that research on the issue is required. To this end a joint proposal, in line with agreed terms of reference, was submitted to the MHSC. The MHSC agreed to undertake an investigation into underwear and the broader issue of PPE for women.

Monuments and museums

Engagement with the unions around a mining museum in Johannesburg and the erection of mining monuments in a number of locations with significant mining links are on going. The task team dealing with this matter is visiting various museums to view their facilities and artefacts. It has already been to the Workers Museum and Museum Africa and will be visiting the Apartheid Museum, the Cullinan Diamond Museum and the Talana Coal Museum in KwaZulu-Natal.

Merger of the Mineworkers Development Agency (MDA) and Teba Development

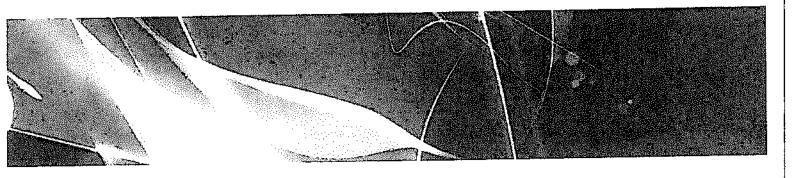
Discussions about the proposed merger of the MDA and Teba Development are continuing. In his 2009 budget speech, the minister of finance indicated that government will consider establishing an agency, to be jointly managed by business, labour and government, to invest in economic development in mining towns or labour-sending areas affected by retrenchments. Teba Development's managing director and the chief executive of the MDA, together with the project's facilitator, have begun to engage the DMR on the feasibility of the merged entity becoming such an agency.

Core Condition Codes for Miners and Artisans

Updating of the Core Condition Codes for Miners and Artisans, both gold and coal, was finalised early in 2010. This had not been done for several years and turned out to be a rather large

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undertaking, since many practices and conditions had either changed or simply fallen away. The codes must reflect relevant provisions in the wage agreements concluded over the last decade, as well as new legislation enacted after they had last been revised.

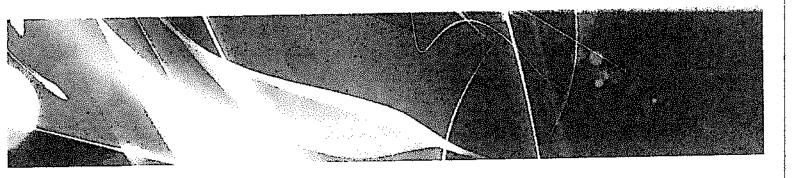
Bargaining council

A major focus of debate between the Chamber and NUM, Solidarity and UASA during the latter part of 2009 and in 2010 was the issue of a bargaining council in the mining industry. There is a long history of collective bargaining in the gold and coal sectors. For this reason, the discussions are more advanced in these sectors than in some of the other commodities. In order not to delay the discussions while other sectors are brought on board, it was agreed that gold and coal would forge ahead while

the other commodities would lag somewhat in separate processes.

Also relatively advanced are the debates amongst the mining contracting companies that will be housed in a separate sub-council of the bargaining council. However, while the largest contractors are members of the Chamber, there is a large number, particularly small contractors, that are not. Therefore, under the auspices of the Chamber, the Association of Mining Contracting Companies, together with the unions, commissioned a survey of the contracting companies. This produced much needed information about the contracting landscape, about which very little was known. The Chamber's Industrial Relations Service has since pursued engagement on the bargaining council with some of the contracting companies that are

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not members of the Chamber since, if the members of a bargaining council are sufficiently represented, agreements that are reached in a council can be extended to all the contracting companies regardless of whether or not they were party to the negotiations that led to their finalisation.

Traditionally, negotiations in the platinum sector are conducted at company level and wages and conditions are not standard across the commodity. A survey of the platinum sector was undertaken as information was needed on the number of employees in the sector as a whole for purposes of determining representivity as required by the Department of Labour (DoL). The Department will not agree to extend agreements to non-parties if those companies that are party to the bargaining council are not sufficiently representative of the sector as a whole.

A first draft of a constitution for a bargaining council for gold, coal and contractors was prepared and is being studied by the employers and the unions. This draft constitution is based on the so-called "principles document" that records the agreements reached during a lengthy period of negotiations between the Chamber and the unions. While good progress is being made, there are still some very important matters that have to be finalised. Foremost amongst these are the exemptions procedures, issues relating to smaller companies, the dispute resolution function and thresholds for membership of the council for both unions and employer organisations. A bargaining council would have important ramifications for the industry, particularly for smaller companies, and

it is critical that the final exemption criteria are balanced and fair so that overly onerous wages and conditions negotiated at the centre are not imposed on smaller companies.

Quarterly round tables with the unions

Agreement was reached that the Chamber and the unions would hold quarterly meetings to discuss matters that impact on the future of mining in South Africa generally, and issues relevant to the industrial relations sphere in particular.

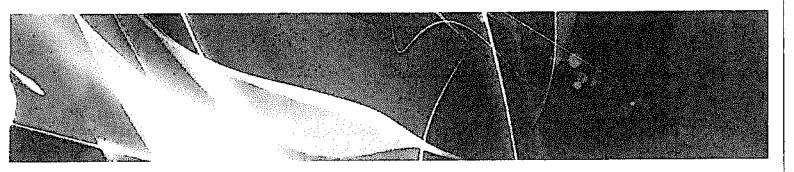
Several themes emerged during the course of the discussions. Foremost amongst these is the need for the parties to build a sustainable and on going relationship. The point was made that systematic engagement only takes place every two years during the wage negotiations. This environment is confrontational and not conducive to building real relationships. There should, therefore, be more frequent and open engagement on issues that affect the mining industry as a collective. Further, the parties need a different content to their engagements and also a different mindset. The mining industry, particularly in gold, faces many challenges and overcoming such challenges would stand a greater chance of success if the parties work together on collective solutions.

Other issues that have been raised, include:

- the need to develop innovative solutions to common challenges
- the timing of the wage negotiations and the large number of demands presented by the unions
- the benefits of engaging on the state of the

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mining industry prior to negotiations

- the feasibility of a course on mining industry negotiations
- the possibility of a different formula being used to arrive at reasonable wage increases.

A standing item on the agenda is the implementation of the wage agreements. Issues such as transformation, particularly regarding women in mining, Fanakalo and a protocol to govern bargaining were also addressed.

MIGDETT

MIGDETT comprises representatives from the DMR, the unions, the Chamber and the South African Mining Development Association (SAMDA). After

a period of relative inactivity, in 2010 MIGDETT re-started its work with renewed vigour, focusing on the formulation of a growth and transformation strategy for the South African mining industry.

MIGDETT targets were set in respect of employment equity. The objective is to achieve, by 2014, a minimum of 40% historically disadvantaged South Africans in a number of occupational categories at the management level, including top management.

Housing and living conditions were the subject of considerable debate during the negotiations on the declaration. Ultimately, it was agreed that the industry would strive to achieve a target of one person per room by 2014. It also undertook to convert hostels into family accommodation by 2014 and to promote home ownership amongst employees.

Amendments to labour legislation

Amendments to the Employment Equity Act (EEA), the Labour Relations Act (LRA) and the Basic Conditions of Employment Act (BCEA), including provisions relating to labour brokering, were the subject of considerable debate in Nedlac, which established a number of task teams to deal with the matter.

The task teams completed their deliberations on a discussion document prepared by the DoL and their reports were submitted to the minister of labour. The DoL drafted the amendment bills and these will be sent to cabinet after a regulatory impact assessment has been completed. The department set a deadline of August 2010 for

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submission of the regulatory assessment report by the external business environment specialists contracted to undertake the assessment.

The Industrial Relations Adviser served as the chief negotiator for employers in all the Nedlac processes, other than the one dealing with labour brokers. She will again take on this role when the bills are referred back to Nedlac for negotiation by the stakeholders.

Future of the labour courts

On 3 May 2010, the Department of Justice and Constitutional Development (DOJ) explained the content of its latest version of the Superior Courts Bill to Nedlac and sought written comments on the Bill. Busa submitted comments as requested. On 21 May 2010, the DOJ again met with Nedlac and informed Nedlac that it was going to publish, for public comment, the Superior Courts Bill and a Constitution Amendment Bill in the Government Gazette later that day. The DOJ also informed Nedlac that it had taken some of the concerns raised by Nedlac at the previous meeting on board and had addressed them in the published version of the Superior Courts Bill. One of the key issues that was addressed, was the right of representation in the Labour Matters Special Division by the same parties who are currently able to represent disputing parties in the labour courts.

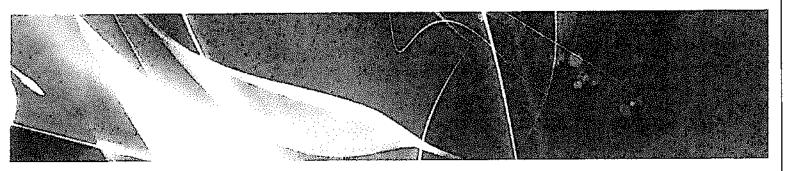
Nedlac met again on 18 June 2010. The DOJ mentioned that the minister had met with the newly appointed judge president (JP) of the labour courts to obtain his and his judges' views on the future of the labour courts. Nedlac indicated that it would



like to meet with the new JP of the labour courts to hear the judges' views on the future of the labour courts. This meeting took place on 25 June 2010.

In essence, the judges support the proposal to retain the current labour specialist court in the form of the Labour Matters Special Division of the High Court with national jurisdiction. They also welcomed the recognition in the Bill that labour court judges should be afforded the same tenure and conditions of employment afforded to judges of the High Court. However, the judges believe that a labour court ought not to comprise listed judges of the General Divisions of the High Court (as provided in the Superior Courts Bill), but that the court ought to be established as a separate, functional division of the High Court, comprising judges permanently appointed to that court. They are thus in favour of the current system in terms

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of which judges are appointed to the labour court alone. The judges are also of the view that the current Labour Appeal Court ought to be retained as a separate specialist court with the status of the Supreme Court of Appeal, i.e., with appeals from that court being directed only to the Constitutional Court.

Currently, the DOJ is processing the responses it received from the public in respect of the two bills. It is also taking cognisance of the written responses it received from both Busa and organised labour. In addition, it is engaging with the JP of the labour courts and with the rest of the judiciary. Thereafter, further engagement with Nedlac will take place.

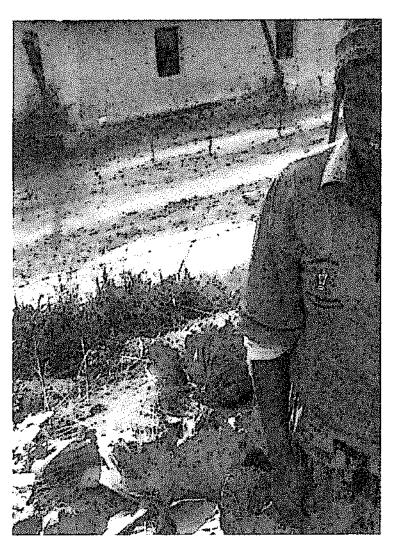
The industrial relations adviser represented employers in the one-a-side Nedlac task team that dealt with this matter.

Mineworkers' Provident Fund (MPF)

Considerable engagement took place around the proposals by the MPF to investigate the feasibility of self-administration.

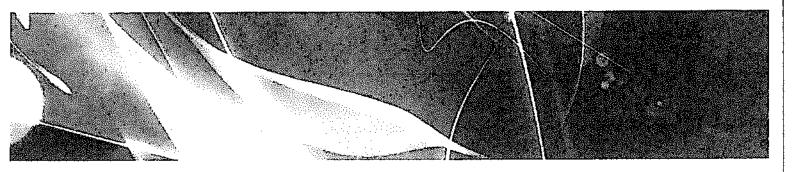
PricewaterhouseCoopers (PwC), was instructed by the Chamber and NUM to prepare a report on the issue of administration, including that of self-administration by the MPF. Of particular importance is PwC's recommendation that the MPF should seriously consider co-sourcing as an administration model as opposed to either a complete outsourcing model (which is the current model with Momentum as the administrator) or a complete self-administration model. As regards the major issue of unclaimed benefits, PwC recommends that the MPF should consider

the separation of the unclaimed benefits into a separate fund and thereafter outsource this fund to a specialist service provider. This would provide specific focus and drive in clearing the backlog of claims in an agreed timeframe based on agreed performance criteria. The Chamber and NUM



provided the MPF's principal officer with the PwC report for circulation to all the members of the MPF's board of trustees. In addition, the Chamber and NUM met with the board of trustees to discuss the report. While the MPF's trustees must remain





completely independent, it was asked that they take into account the recommendations made by PwC in their deliberations on self-administration.

Community Development Forum

In 2008, the Chamber established a Community



Development Forum and responsibility for this structure was assigned to IRS. The forum comprises senior representatives of the companies charged with community development initiatives and the

implementation of social and labour plans.

Previous liaison with the Department of Land Reform and Rural Development focused on sharing information on the department's community development initiatives and serious attention was given, during discussion in 2010, to exploring possible collaboration between the department and the mining companies, particularly in labour-sending areas. Attention would be on the labour-sending areas in the Eastern Cape and KwaZulu-Natal initially, but the scope of this initiative would be broadened in the future.

Interaction took place with the Platinum Producers' Forum that operates very successfully on collaborative projects in the Rustenburg area. The platinum mines realise that they can achieve better results with their community development projects if they work together. The coal and gold companies are considering if such forums for their commodities might deliver similar results.

ILO Study on the use of sanctions by labour inspectorates

Professor Paul Benjamin was commissioned by the International Labour Organisation (ILO) to prepare a paper on the use of sanctions by labour inspectorates in South Africa. The study will cover enforcement and the use of sanctions under the Occupational Health and Safety Act, the BCEA (including sectoral determinations), the EEA as well as labour-related laws administered by other departments such as the Mine Health and Safety Act. Part of the research project includes ascertaining the views of organisations

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representing employers and workers on the use of sanctions and the manner in which labour inspectors administer them.

Other interaction

Busa and Nedlac

The industrial relations adviser chairs the Busa Standing Committee on Social Policy and the senior policy analyst is a member thereof. The latter is also one of the employer representatives on the Labour Market Chamber of Nedlac.

Judicial Services Commission

The Nedlac parties are accorded the right to participate in meetings of the Judicial Services Commission when this body meets to interview and appoint judges for the labour court. Each stakeholder is permitted to nominate one representative to serve in this capacity; the Chamber's industrial relations adviser represents employers.

Tripartite Technical Committee on HIV/AIDS

The main representative on this Technical Committee is the Chamber's health adviser, but IRS participates in meetings as some of the issues discussed have industrial relations implications.

Interaction with Chamber members

IRS administers the Chamber's Labour Policy Committee (LPC). This structure comprises senior industrial relations and human resources managers nominated by the companies across all the commodities and includes representatives of the mining contracting companies that are members of the Chamber. It meets monthly to discuss labour-related policies and issues and also industrial relations issues that have an impact on the mining industry. Where required, the collective positions developed by IRS and mandated by the LPC are fed into national debates, either by the Chamber itself or through Busa.

In addition to providing a collective bargaining and advocacy service, the Chamber's IRS also assists members with queries and provides information on labour-related matters. It also produces a quarterly Labour Policy Digest, which contains articles on topical labour policy issues.

Most Influential Women in Business and Government

At a function at Gallagher Estate held on Friday, 30 July 2010, Dr Elize Strydom, the Chamber's industrial relations adviser, was presented with the CEO Magazine's 2010 Most Influential Women in Business and Government (mining category) award.

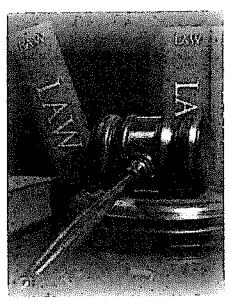
IRS team

In August 2010, IRS was pleased to welcome Phillemon Mothamme as a member of the team. He is a lawyer by training and comes from the platinum industry. He will serve as the Chamber's assistant industrial relations adviser.

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Companies Act, 2008 and regulations

Companies Act
of 2008 was
passed into law in April
2009, but is not yet in
force. An Amendment Bill
was published for public
comment in July 2010.
The proposed changes to
the Act were prepared by
the Department of Trade

and Industry on the initiatives of Busa (of which the Chamber is a member) and other industry bodies. Regulations are also being drafted to facilitate the administrative processes provided for in the Act. At this stage, there is no indication as to when it is anticipated the Act and its Regulations will come into force, but it is unlikely to be in 2010.

Industry retirement funds and unclaimed benefits' distribution

Mines 1970s Pension and Provident Funds

The Chamber administers the Mines 1970s Pension and Provident Funds. With effect from 1 January 2004, the Mines 1970s Pension Fund declared a surplus distribution to members in terms of the Pension Funds Act. Although the cut-off date for applications for a share of surplus closed in September 2005, the trustees of the Pension Fund, in consultation with the fund's statutory actuaries and appointed auditors,

resolved to continue to accept new applications for a share of surplus, which is ongoing.

Both the pension and the provident funds have been converted to unclaimed benefits funds, as neither fund has active members. The funds' assets are invested for growth and protection against market volatility. Tracing initiatives continue unabated to find and pay members and beneficiaries the unclaimed benefits and surpluses due to them, both in South Africa and its neighbouring countries of Mozambique, Swaziland, Lesotho and Malawi.

Trustees appointed to industry retirement funds

The Chamber nominates trustees to the boards of various mining industry retirement funds, including the Sentinel Mining Industry Retirement Fund, Mine Employees Pension Fund, the Mineworkers Provident Fund, the Mines 1970s Pension and Provident Funds and the Chamber of Mines Retirement Fund. As at 30 June 2010, the combined assets under management of these retirement funds approximated R69-billion.

The Chamber, with the boards of trustees and administrators of the funds, continues to engage with government, trade unions, industry forums and local communities on various matters of concern to them, and in particular, to identify beneficiaries and distribute unclaimed benefits to those who qualify.

Mineworkers Provident Fund

The Chamber and the NUM, as joint sponsors of the Mineworkers Provident Fund, commissioned





a report from audit firm PwC in March 2010, into the process and objectives of the Mineworkers Provident Fund's stated intention of moving to a selfadministration platform.

With the support and co-operation of the fund, its current administrators, Momentum, and its board of trustees, the final report was delivered to the Chamber, NUM and the fund at the end of June 2010. The report offered constructive advice to the board and the officers of the fund on best practice in fund administration using various models, as well as useful guidance to stakeholders in their mutual initiatives to enhance service delivery to the fund's members, beneficiaries and participating employers.

The fund's transition to a self-administered and co-sourced administration platform is currently underway and should be operational by 1 January 2011.

Teba Bank and Teba Bank controlling companies

The Chamber and NUM are trustees of the Teba Fund, which in turn is the sole shareholder of both the Teba Bank and the Teba Bank Controlling Company. In this capacity, the Chamber nominates non-executive directors to the board of the bank to participate in the oversight of the bank's services and its regulatory relationship with the South African Reserve Bank.

The bank provides pension-backed home loans to some of the mining industry retirement funds to which the Chamber appoints trustees and fulfils a vital role as paymaster and "Workers Bank of Choice" to the mining industry. The bank's service and product offering to its target market continues

to be enhanced and expanded in consultation with its stakeholders.

Moratorium on short term insurance guarantees for mining rehabilitation

The MPRDA requires that mines make financial provision for the rehabilitation of their mines as a license condition. In the first half of 2009, the DMR announced a moratorium on the acceptance of short-term insurance guarantees for financial provision from mining houses, whilst continuing to accept bank guarantees as a form of financial provision.

While progress has been made in the year under review by some insurers to agree upon forms of guarantee acceptable to the DMR, the market remains small and restricted. To assure members of a full and competitive range of options for financial provision as contemplated by the MPRDA, interactions continue between the Chamber and the DMR to find agreement on suitable forms of financial guarantee to be made available to both large and small mining companies in South Africa.

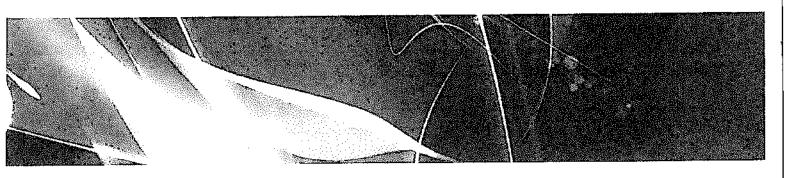
MHSA and regulations

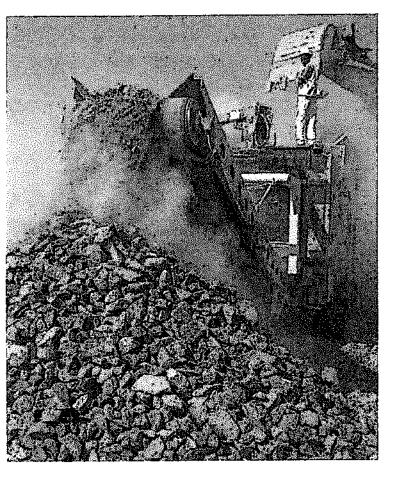
Mine Health and Safety Amendment Act of 2008

The Mine Health and Safety Amendment Act (MHSA) came into force on 30 May 2009, except for Sections 16 and 26. (These two sections contain certain controversial provisions, which the Chamber contends are unconstitutional.) By not including these sections, effect was given to an agreement reached between the DMR, the Chamber and organised labour in the mining industry in terms

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of which the DMR minister would have introduced a new amendment Bill into parliament later in 2009, to amend the two sections and address the constitutional concerns raised by the Chamber.

The amendment Bill was not prepared and at a meeting with the DMR minister on 1 July 2010, she indicated that she was against a piecemeal amendment of legislation. She said that one should look at the MHSA holistically and that the parties should go back to their areas of concern and link those to the DMR's areas of concern.

At the time of writing this report, it was unclear what process or time frame would be followed to identify and address the areas of concern of the different parties and to prepare a new draft bill.

Enforcement guidelines

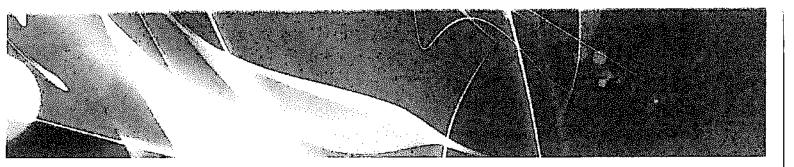
While the Chamber and its members fully support effective enforcement on the MHSA, serious concerns about unfair and inconsistent enforcement actions arose during the year under review. These concerns particularly related to work stoppages by inspectors under Section 54 of the MHSA, which the industry believes could negatively impact on the competitiveness and sustainability of the industry, as well as on the morale of workers. Furthermore, mines could challenge Section 54 stoppages through legal processes, which would have a negative impact on the relationship between the industry and the DMR. The Chamber became aware that the Mine Health and Safety Inspectorate (MHSI) was preparing a national enforcement policy guideline aimed at ensuring fair and consistent enforcement actions. The Chamber prepared a draft enforcement policy guideline that it provided to the MHSI as input into its document.

At a meeting with the DMR minister on 1 July 2010, the Chamber urged that the guideline be finalised as a matter of urgency and then submitted to the MHSC for consideration. The industry was told that the DMR was in the final stages of finalising the document and the minister requested her officials to ask the regions to consult with DMR head office before issuing Section 54 stoppages.

Conveyor belt regulations

The conveyor belt regulations came into force on 1 February 2008. The industry identified various issues relating to the practical implementation of the regulations. The Chamber held several

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meetings with officials from the DMR, at which the industry's concerns were discussed and where it was acknowledged that amendments to the regulations would be required to address some of the industry's concerns. At a meeting with the chief inspector of mines on 17 August he agreed that amendments to the regulations would be drafted for consideration within the MHSC structures.

Shafts and winder regulations

Most of the old Minerals Act regulations were replaced by regulations under the MHSA. One exception is the regulation relating to shafts and winders. Following a process that has taken a few years, proposed new shafts and winder regulations were circulated during July 2010 to the MHSC stakeholders for comment. Chamber members provided comment. The draft regulations will now be revised in the light of these comments, before being finalised later in 2010.

Protection of employees against risks of illegal mining

Because of the numerous risks to employees and other persons created by the activities of illegal miners and those persons who assist them, the Chamber proposed at the MHSC that Section 84 of the MHSA be amended to include prohibitions on various specific activities undertaken by illegal miners and persons who assist them. The MHSC agreed that the matter be considered by MRAC. MRAC appointed a special task team to formulate recommendationst. At the time of writing this report, the task team was finalising its recommendations to MRAC.



MPRDA

MPRDA Amendment Act, 2008

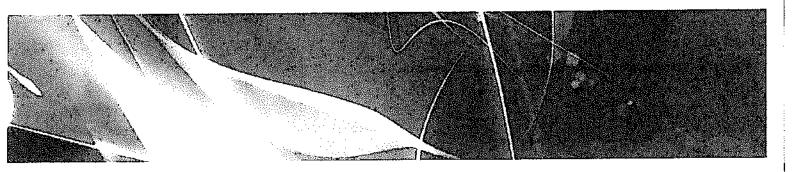
The MPRDA Amendment Act was published in the Government Gazette in April 2009. It is to come into effect on a date to be fixed by the president by proclamation in the Government Gazette. No such date has been decided upon.

Some of the provisions of the Amendment Act are of concern to the Chamber. The Amendment Act will also implement an agreement between the DMR and the DEA in terms of which environmental matters in the mining industry would ultimately be dealt with under NEMA, after a transitional period.

On 17 August, the minister announced that, as part of a number of initiatives aimed at improving the legislative and administrative challenges being experienced by the South African mining industry, amendments would be drafted to the MPRDA to address various shortcomings that had been identified. The DMR was hoping to take an

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Amendment Bill to cabinet in about October for approval.

MIGDETT working group on the regulatory framework

As part of the MIGDETT process, stakeholders were requested to identify concerns relating to the regulatory framework that negatively affect international competitiveness, investor confidence and economic growth. In January 2010, the Chamber submitted a list of its concerns to the other stakeholders. It was then agreed to appoint a regulatory framework working group to consider the concerns raised and to make recommendations aimed at addressing these concerns. The working group held two meetings in June 2010 and a report was submitted to the principals. The report of the working group will form the basis for the draft amendments to be submitted to the MPRDA as announced by the DMR minister on 17 August 2010.

Sub-divisions on new prospecting or mining rights

The need to sub-divide and register sub-divisions on new prospecting or mining rights arises from, amongst others, empowerment deals that were concluded during the transitional period. Often such empowerment deals contemplated sub-division of the new, converted rights and cessions of parts of the new rights. Despite advice by senior counsel that the DMR minister and the Mineral and Petroleum Titles Registration Office have the right to grant and register such sub-divisions, they declined to do so.

Representatives of the Chamber and the DMR met on 9 December 2009, at which meeting the DMR indicated that it believed that the legal opinion it had been given was incorrect. The DMR indicated, however, that despite its view of the legal position, it was prepared to consider requests for sub-division on a case-by-case basis. The DMR officials requested that the Chamber write a letter to the DMR, setting out its problems and concerns and ways in which these concerns could be addressed, whereafter it would respond in detail to the Chamber's concerns.

The letter was sent to the DMR on 15 January 2010. In the letter the Chamber set out comprehensive arguments as to why such sub-divisions could and should be granted and registered and asked for another meeting to be held to discuss the contents of the letter. Despite numerous attempts during the first half of 2010 to arrange a meeting, the Chamber was unable to do so. The Chamber intends raising this matter as one of the issues it would like to have addressed in the new MPRDA Amendment Bill, which will be drafted later in 2010.

Anti-corruption activities

To facilitate business' participation in the National Anti-Corruption Forum (NACF) and to deal with other aspects of corruption as far as it relates to or affects business, Busa established an anti-corruption working group. Originally the business sector's anti-corruption efforts were co-ordinated through Business Against Crime, but Busa took over this function a few years ago. An official from the Chamber's Legal Department serves on Busa's anti-corruption working group.



Many anti-corruption activities and initiatives were undertaken by Busa's anti-corruption working group, however, whenever input or participation was required from the mining industry the correct person to deal with the matter could never be identified. In May 2010, the Chamber therefore requested its executive council members to nominate people in their own companies as the contact person with whom the Chamber could liaise on anti-corruption matters. This request was aimed at increasing the number of mining companies that could be engaged on anti-corruption matters. In addition, there are anti-corruption initiative undertaken by Busa's anti-corruption working group that could well be of interest to Chamber members.

Various nominations were received in response to the Chamber's request and it is hoped that in future Chamber members will benefit from and provide input into Busa's anti-corruption activities.

Draft taxation laws amendment bills, 2010

Two draft taxation laws amendment bills were released for comment in May 2010. These bills recommended amendments to, amongst others, the Mineral and Petroleum Resources Royalty Act and the Mineral and Petroleum Royalty (Administration) Act. Although these amendments are aimed at clarifying ambiguities relating to the calculation and payment of royalties, some of the ammendments would have serious unintended negative consequences. The Chamber compiled comprehensive comments on the draft bills and

submitted these to SARS and National Treasury. Parliament's Standing Committee on Finance also held public hearings on the bills on 1 June 2010 and the Chamber submitted a copy of its comments to the standing committee. Following extensive interaction with National Treasury, various amendments to the bills, which addressed most of the Chamber's concerns, were agreed. (For more detail see the report under Economic Policy.) The revised Taxation Laws Amendment Bills were introduced into parliament on 24 August 2010.

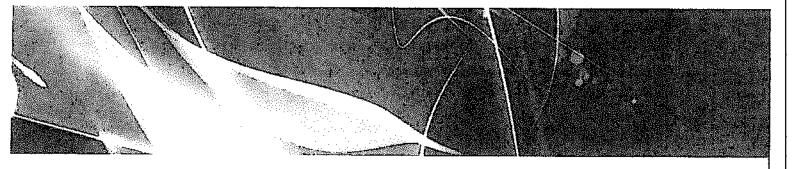
Illegal mining and theft of precious metals

There have been various reports in the press recently on the activities of illegal miners. These activities and the theft of precious metals pose a serious risk to the sustainability of the affected gold and platinum mines. Not only is there a direct financial loss to the mining company concerned, there are also knock-on financial losses to employees and the state (such as reduced employment and taxes). Another problem is the threat created by illegal mining activities to the health and safety of legitimate employees and other persons.

Illegal miners continue to threaten security personnel and employees at mines – as well as the SAPS. They are also demanding that mines make payments to them to avoid being targeted, including targeting people and assets. More and more homemade bombs are found and security personnel and the SAPS have come under fire. Criminal mining has become a serious problem and the safety of mining employees is now a major concern.

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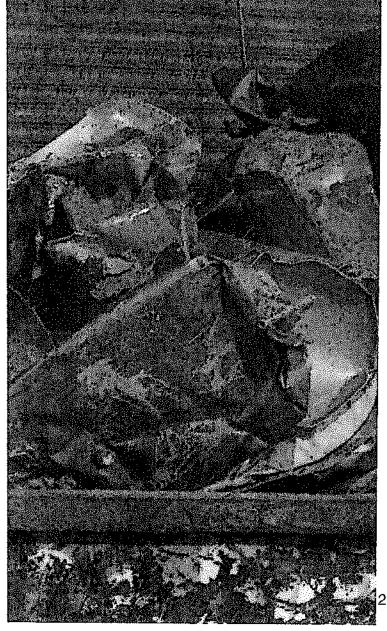
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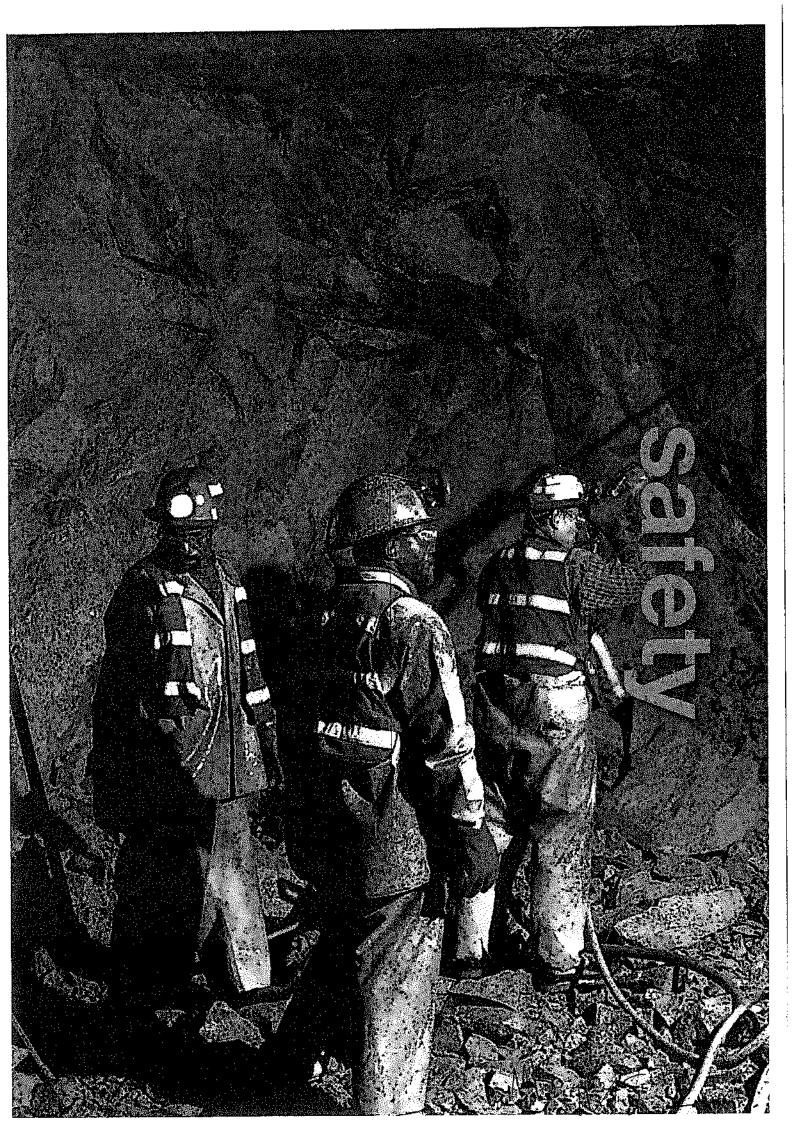


Two initiatives were agreed between the mining industry, law enforcement agencies and the DMR. The first was the establishment of two regional forums in the Welkom and Barberton areas, to deal with the problems of illegal miners in those specific areas. To address the concern about regional syndicates, it was agreed to establish a team on the West Rand and a specific project was proposed. The second initiative was to create a special task team to address the problem at

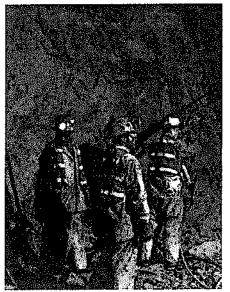
national level. It was agreed that this task team would form part of the special task force of the National Precious Metals Forum (NPMF), which forum was especially established to initiate a coordinated approach to combat precious metals' theft. One initiative of the NPMF was to create a special task force, consisting of investigators from the SAPS and the mining industry, to investigate senior syndicate members active in precious metals theft syndicates at national and international level. This ongoing initiative has achieved some excellent success over the last few years.

The SAPS component on the NPMF made presentations to senior SAPS and government personnel around the problems and measures being undertaken to address illegal mining. In March 2010, a meeting was held with all the relevant law enforcement and intelligence structures to co-ordinate government efforts against illegal mining. This led to the establishment of a multi-agency in July 2010, under the leadership of the Directorate for Priority Crime Investigations (HAWKS). Besides the national approach, international activities are also underway to assist in addressing the problem. These include discussions between governments of South Africa, Zimbabwe and Mozambique, and discussions with the European Police Office and the European Union. Discussions have also been initiated with the United Nations to ultimately regulate the possession and trade of precious metals internationally,





safety & sustainable development



he Chamber
extends its deepest sympathy to
the loved ones of the 167
mine workers who died in
2009. We know that their
loss causes great pain
and suffering in homes
throughout southern
Africa.

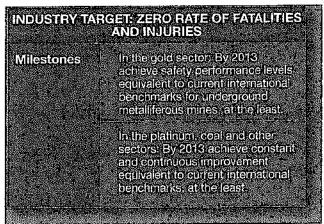
The Chamber remains committed to the ideal of zero harm in the mining

industry. All its efforts are aimed at avoiding death and injury in mining. The Chamber's objective is a world-class safety record and it works closely with its tripartite partners in government and labour to achieve this objective. The Chamber participates, as a member of the MHSC, in the implementation of the Tripartite Action Plan on Health and Safety, to which mining industry leaders agreed in 2008.

Safety performance

The mining industry has made notable safety improvements since the tripartite agreement on safety in 2003. Figure 1 shows that the industry's fatality frequency rate (a global benchmark indicator indicating the fatalities per million hours worked) improved by 45% from 0.29 to 0.16. During the same period, the number of fatalities fell by 38% from 270 to 167. Unfortunately, no improvement was made in 2009.

Figures 2 and 3 reflect the trends for the gold and non-gold sectors. The levelling of mining's performance in 2009, strengthened the industry's

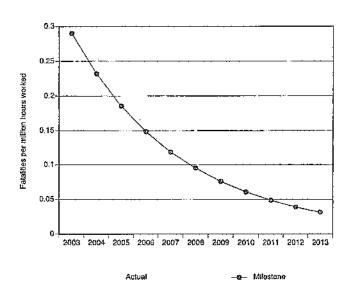


resolve to accelerate implementation of the 2008 Tripartite Action Plan on Health and Safety.

The health and safety culture

The mining industry fosters a culture of care, dignity and respect. To assist industry in this process, the MHSC is developing a culture transformation framework under the theme "changing minds, changing mines". A group of national and international experts were appointed to undertake the research that would form the foundation of this framework.

Figure 1: Industry fatality frequency rates



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Table 1: Key actions from the 2008 Tripartite Action Plan on Health and Safety

Strategic goal	Action
Strengthen the culture of health and safety	i Implement a culture transformation framework
Promote learning from best practice	Establish a MOSH learning hub to promote the adoption of leading practices
Build capacity in health and safety	Train 40 000 health and safety representatives and union shop stewards
	Develop a strategy to train and retain OHS professionals
Improve R&D	Establish a centre of excellence on mine health and safety

Promoting reciprocal learning

Learning from the pockets of excellence in the industry provides a huge opportunity to accelerate improvements in health and safety performance. The Chamber launched the MOSH (Mining industry Occupational Safety and Health) Learning Hub in

2009 to facilitate reciprocal learning.

Teams were established to deal with documenting, testing and promoting leading practices in the industry. These teams focus on the critical risks to the industry, namely, falls of ground, noise and dust. A secretariat of specialists supports the

Figure 2: Gold fatality frequency rates

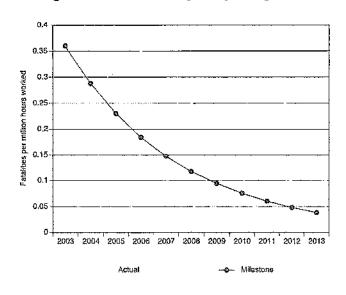
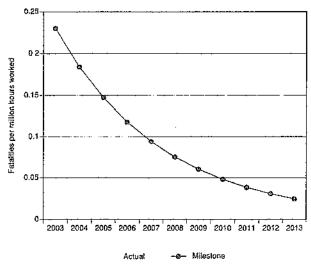
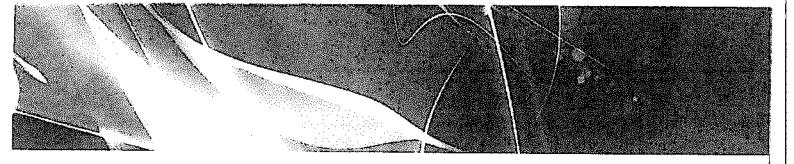


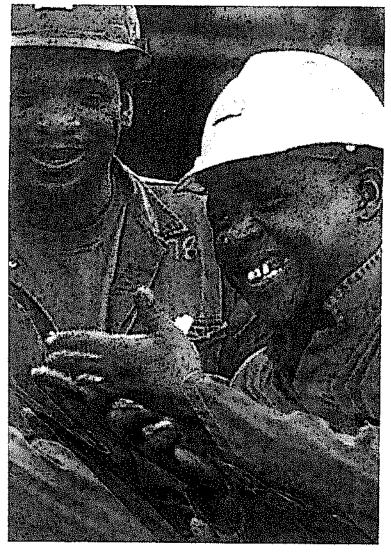
Figure 3: Non-gold fatality frequency rates



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teams in their work. During the year under review, a transport and machinery team was established.

The leading practice adoption system focuses strongly on people, because people are key to the effective and sustained adoption of leading practices. Tools were developed to ensure workers participate in the process.

Leading practices, which are being promoted, relate to entry examinations and ensuring safer, quieter rockdrills and dust suppression systems. The improvements that these practices bring to health and safety are significant.

Building capacity in health and safety

The industry is committed to the development of safety skills and aims to train 40 000 health and safety representatives and union shop stewards. The MHSC and the MQA have identified gaps in the existing skills programmes and innovative training methods are being explored as traditional classroom-based methods have serious limitations.

Critical and up-to-date technical skills are required to ensure a healthy and safe mining environment. The MQA has appointed a team of experts to review and update rock engineering learning material.

Improving research and development

The challenges the industry faces require worldclass research and more effective implementation of the research findings. The Chamber is working with other stakeholders to establish a Centre of Excellence on mine health and safety.

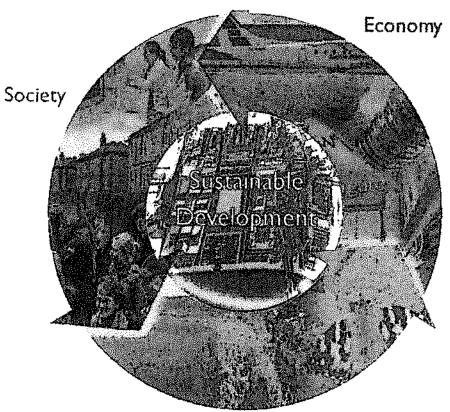
The MHSC continues to oversee an annual health and safety research programme valued at approximately R50-million. The Chamber is a participant in the structures that oversee the programme. The overall research programme is funded by the industry through a levy on companies that is related to their safety and health risk.

The research process is based on a comprehensive needs analysis that is informed by the safety performance of the industry. New safety research into seismicity in the platinum sector is being considered.

chamber of mines of south africa



sustainable development



Environment

he Chamber believes that the mining industry can make a sustainable contribution to the development of the South African economy.

The Chamber participates in policy issues on mining and sustainable development. Sustainability was a key theme in the development of a Strategy for the Sustainable Growth and Meaningful Transformation of the SA Mining Industry led by the DMR.

The Chamber also participated in the sustainable development working committee of the Mining Industry Growth and Development Task Team, at which it proposed that a multi-stakeholder forum to deal with derelict and ownerless mines be established. Such a partnership approach to community

development would have a greater and more sustainable impact based on sustainable development principles. Inputs were based on the Sustainability Fact Base that the industry commissioned during 2009.

The Chamber was a key contributor to the mining report to the United Nations Commission on Sustainable Development. The Chamber was also involved in the development of the National Strategy on Sustainable Development.

The Chamber contributes to worldwide mining and sustainable development issues through its association member of the ICMM. The ICMM is a leadership group aimed at improving the sustainable development performance of mining companies.

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skils development



Advocacy and lobbying

ment maintained its leadership role on matters
relating to education and
skills development on
behalf of the business
community and the mining industry in particular.
The year under review
brought major structural

changes in education and skills development in government, especially with the creation of new ministries. The announcement of new ministries by the State President and the allocation of the Skills Development Portfolio to the new Department of Higher Education and Training (DHET), resulted in minimal legislative and policy changes as the new minister and his personnel needed to reorganise their legislative functions. It became important for Skills Development to utilise this transitional period to create a strong relationship with the new minister and senior staff of the DHET.

Skills Development therefore engaged with the ministry of education and senior government officials to reposition the role of the National Skills Authority (NSA) and accelerate the establishment of the Quality Council for Trades and Occupations (QCTO). This engagement led to a raised profile for the NSA and the minister prioritised the functions of the NSA. Skills Development has since become the first point of call when the minister and the director-

general need the views of business on matters relating to education and skills development.

The economic downturn prompted the social partners at Nedlac to explore measures to reduce its impact on employment. The Chamber made significant contributions on behalf of the business constituency at Nedlac, when the training layoff scheme was designed and implemented as a measure of reducing large-scale retrenchments. The Chamber remained as part of the Nedlac task team that monitored the implementation of the training lay-off scheme.

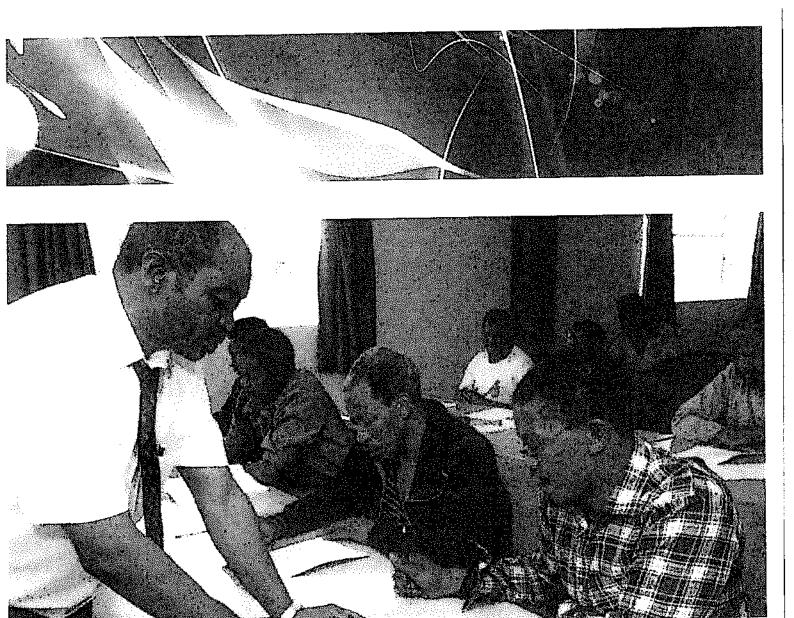
The Chamber continues to chair Busa's subcommittee on education and training and has initiated debates and collaborative efforts at Busa, produced mandates and policy positions that were used when engaging at Nedlac and various other platforms with senior government and labour officials.

Human Resouces Development Council of South Africa (HRDC-SA)

The HRDC-SA was launched under the auspices of the Presidency and will be chaired by the deputy president. Senior business leaders are members of this council and the Chamber represents business on its technical working group (TWG). The TWG has followed up on various initiatives that were started and implemented by the Joint Initiative on Priority Skills Acquisition (JIPSA) through the formation of task teams. The Chamber represents business on the task team responsible for skills development. This task team aim to assist the HRDC-SA in designing and advising on skills development strategies.

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To date, the task teams have commented on the economic analysis of various sectors that provided input to the DHET by the various Sector Education and Training Authorities (SETAs), in preparation for developing their sector skills plans.

National Skills Authority (NSA)

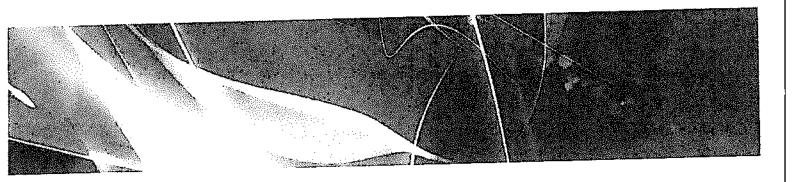
The Chamber plays a key role as a convenor of the business constituency at the NSA. The business members of the NSA, led by the Chamber, forwarded proposals to the minister on repositioning the NSA as the ultimate authority in skills development in South Africa. The minister accepted these proposals and put mechanisms in place to reposition the NSA. The NSA is now separate from the DHET as an adviser to the minister.

The SETA landscape

Early in 2010, the Chamber led the NSA's special committee on the SETA landscape. This committee conducted public hearings on behalf of the NSA on the proposed SETA landscape. The proposal by the special committee was adopted by the NSA and finally submitted to the minister for his consideration. The new SETA landscape for 2011 to 2015, will be announced by the minister at the Skills Summit in September 2011. The NSA recently reviewed the constraints for disbursing grants in the National Skills Fund (NSF) and proposed regulations for creating capacity within the NSF for fund disbursements. The NSF will soon have a dedicated executive officer and will use various mechanisms for disbursing grants beyond the

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single route of the SETAs. The changes to the NSF operations were strongly influenced by the role of the business constituency at the NSA-led by the Chamber.

Framework for the National Skills Development Strategy (NSDS III)

The DHET released a proposed framework for the NSDS III (2011 to 2016) for public comment, after consultation with the NSA. The NSA agreed to the release of the proposed framework, on condition that it would consider all submissions and then advise the minister accordingly.

Busa, led by a Chamber representative as the chairperson of the sub-committee on education and training, took the opportunity to comment on the proposed framework for NSDS III. The Chamber is proud to be involved in writing most of the comments on the NSDS III Framework that were eventually approved as Busa's submission. The NSA is yet to review the public comments and advise the minister. The business constituency will play a critical role in drafting the advice to the minister.

South African Qualifications Authority (SAQA)

The role of the Chamber as business representative on the SAQA Board has contributed to repositioning SAQA as the apex of the quality councils. The business representatives played a key role in organisational redesign at SAQA, after the promulgation of the new National Qualifications Framework (NQF) Act.

SAQA continued its role of registering unit

standards and qualifications on the NQF, however, business was instrumental in broadening the scope of SAQA to include an on-line career guidance service as well as a campaign and advocacy on the NQF with the approval of the minister. The career guidance service of SAQA was officially launched by the minister.

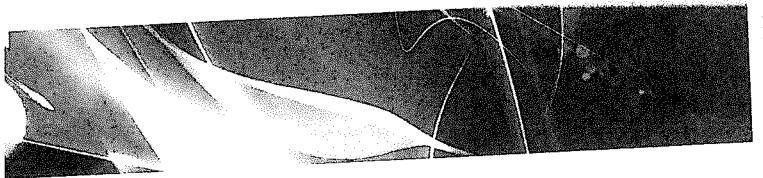
SAQA embarked on a special research programme on the social uses of artisan qualification and the Chamber encouraged its members to participate in this research through focus group discussions with managers and learners. The research highlighted the quality practices applied during training of the various categories of artisans and also showed the importance of the link between theoretical and workplace learning in the apprenticeship programme.

The Chamber continues to participate in the Quality and Standards-setting committee of SAQA to ensure continuity of registration of occupational qualifications on the NQF, whilst processes are underway to establish the Quality Council for Trades and Occupations (QCTO) and assist it to function optimally. The Chamber is also fully involved in the establishment of the QCTO.

QCTO

The QCTO responsible for quality assurance of qualifications at NQF levels 1 to 10 for trades and occupations, was officially launched in February 2010. A Chamber representative was nominated to serve on the board of QCTO. Since its establishment, QCTO has finalised its constitution, drafted a policy on the occupational sub-framework and adopted an operational plan. The QCTO board

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has also endorsed the implementation of the Foundational Learning Competence, which is a requirement for occupational qualifications at NQF levels 2 to 4.

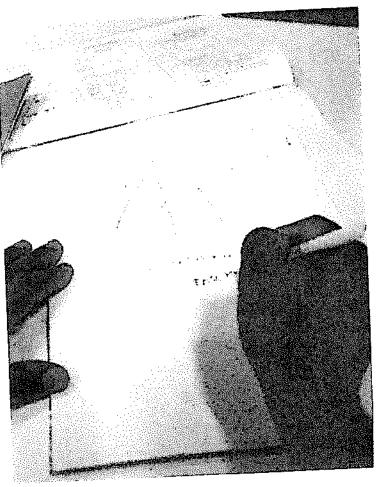
Employers have considered the requirements for designing qualifications and quality assurance as proposed by QCTO. Their inputs will inform the QCTO board input when participating at MQA during the process of developing policy and guidelines for occupational qualifications.

Foundational Learning Competence (FLC)

The FLC is the literacy and numeracy competence that workers will be required to have to operate optimally in any workplace requiring NQF level 2 to 4 qualifications. The Chamber successfully encouraged its members to participate in two pilots programmes to test the curriculum and assessment of the FLC. These successful pilots influence the policy direction of the FLC.

Skills development challenges

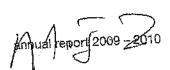
Functional literacy and numeracy remain key challenges in the mining industry, although there is a decline in the number of employees who are functionally illiterate and without basic numeracy skills. Low levels of literacy and numeracy are a major stumbling block for many employees who cannot be trained for promotional opportunities. A recent survey on the educational levels of the total workforce shows that 48.9% of employees have a school qualification below grade 8 and 15.4% of these have no schooling. This is a significant improvement when compared to 2006 figures,



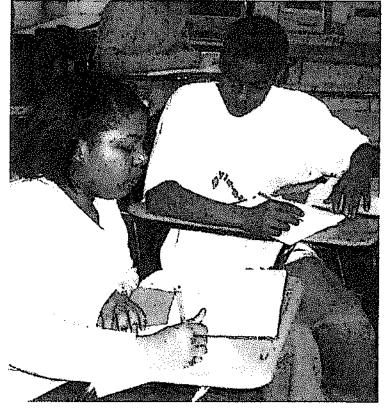
when 58.8% of employees held a grade 8 and below qualification. The Chamber continues to encourage its members to urge its employees to enlist for literacy and numeracy programmes.

The global shortage of artisans has a negative impact on the mining industry. The premium for employing artisans is increasing and the duration for declaring a person a fully competent artisan is not less than five years, although it takes at least three years for a person to get an artisan qualification after entering with an appropriate theoretical qualification. The phasing out of Nated or N-courses, reduced the number of candidates in artisan training programmes. This has resulted in a serious shortage of artisans. Employers









continue to make proposals to its social partners at MQA to ensure collaboration and increase in the number of candidates entering the artisan training programmes.

Further Education and Training (FET)

The N-courses were substituted by the National Certificate (Vocational) (NCV) provided by FET colleges at level 2 in 2009 and level 4 in 2010. These programmes were not a direct replacement of the N-courses, hence successful learners could not easily enter into an apprenticeship programme. The poor results in the NCV were exacerbated by poor quality provision and poor management at the FET colleges. The DHET initiated an FET roundtable to engage stakeholders in exploring ways of solving FET problems. This process will culminate into an FET summit of all stakeholders and the DHET to make proposals on ways of improving the FET

system in South Africa.

The Chamber was involved in the process of identifying problems in the FET system and of influencing the proposals to improve the situation for the benefit of the industry as a whole. This process resulted in the DHET deciding to reintroduce the N1 to N3 courses, with the view of creating a pool of candidates who are ready to enter the apprenticeship programme. The NCV programmes will also be reviewed to align them with artisan training where necessary.

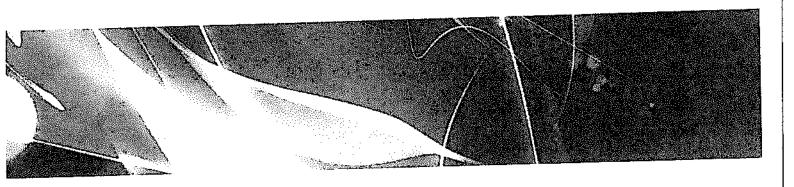
Mining Charter obligations

A recent survey on the status of compliance with the Mining Charter, with specific reference to skills development, shows that employers have set up mechanisms to create an opportunity for employees to participate in various skills development programmes. The gradual decline in low literacy levels is employers' testimony of the effort to assist workers. The challenge remains with those employees who do not voluntarily enlist in these programmes.

A recent review of the Charter by the DMR led to a recommitment to sustainable growth and meaningful transformation of South Africa's mining industry. This new commitment requires employers to conduct two skills audits by 2014 and assess institutional and organisational capacity. This commitment further requires employers to increase their training expenditure gradually each year to a minimum of 5% of payroll per annum by 2004. Employers continue to measure themselves annually against these commitments to improve the competence levels of their employees.

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chamber of mines of south africa



MQA

It is the Chamber's mission to play a leading role in influencing policy and implementation plans at the MQA for the benefit of employers in their attempt to improve the skills of employees in the mining industry. This is achieved by being the key convenor of employers and by soliciting employer inputs to be forwarded to the MQA. The Chamber participated in various committee structures MQA to influence the improvement in the design of workplace skills plans (WSP) and annual training reports' (ATR) requirements. The new WSP forms were adapted to align with the requirements of the Occupational Framework of Organisations. These forms help companies link their training plans directly to occupations.

Discretionary grants

Employers continue to influence the allocation of discretionary grants to various skills development projects in the MQA. Employers undertook an analysis of the MQA's discretionary grant allocation budget for the period 2010/2011 to determine the spread of funds to various projects as follows:

- 73% of the discretionary grant is spent on training that results in an occupational qualification, wherein 40% of this grant is spent on higher education qualifications and 33% is spent on further education and training programmes
- 15% is spent on programmes that support training, 3% on legislative requirements and the remainder on other stakeholder requirements.

Management information system

Employers have for some time been struggling to comply with MQA system requirements with regard to:

- submission of WSPs and ATRs
- registration of learners on the MQA data system
- verification of employer information
- accessing of MQA data (unit standards and qualification).

The system's problems rendered the MQA inefficient and put employers at risk of losing their mandatory and discretionary grants. The Chamber initiated an MQA-employers systems end-user forum to address all the problems and request the MQA's assistance. The MQA has since permanently adopted this forum and it continues to meet quarterly to attend to any system problems encountered by end-users. Since the establishment of this forum, the list of problems is shrinking gradually and the MQA I-Share system is becoming more efficient.

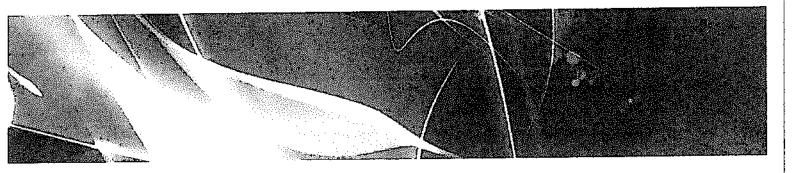
Support to the mining industry's Roadmap to Zero Harm Strategy

The 2008 Mine Health and Safety Summit required the MQA to support the Roadmap to Zero Harm Strategy that was signed by all social partners. The MQA was specifically requested to support by designing qualifications and programmes that would improve the quality and standard of the training of safety representatives. The MQA allocated funds and set up a multi-disciplinary team whose objective was to

· ensure that the content of the skills

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annual report 2009 2010



programmes was relevant and placed at appropriate levels for the learning required

- ensure that the learning material met the outcomes of the skills programmes and took into account the needs of learners
- advise on the selection and release of learners for training purposes
- give guidelines for the delivery assessment of the skills programmes.

The Chamber played a critical role in co-ordinating the nomination of the employer representatives on the multi-disciplinary team, as well as the identification of appropriately qualified writers of the safety learning material. The programme was successfully implemented and will continue into the next financial year.

Phasing out Fanakalo

The use of Fanakalo was identified as a contributing factor to poor communication in those sectors of the industry where it is used as a means of communication and a contributing factor in high accident rates. The mining industry agreed to phase out the use of Fanakalo. Employers proposed that research be conducted to determine:

- the extent of use of Fanakalo in the sector
- the impact of Fanakalo on safety
- the willingness and ability of users of Fanakalo to learn another language
- the costs and resources required to phase out Fanakalo.

The outcome of this research will be used to develop an appropriate action plan that is supported by all stakeholders. The research commenced at the end of 2009 and it is anticipated that it will be concluded in the second half of 2010.

Learning Material Development Project

The Chamber continues to co-ordinate and deliver MQA learning material through the Learning Materials Development Project. This has become the flagship programme of the Skills Development Unit since it has delivered beyond the expectation of the MQA. The success of this project resulted in the MQA expanding the scope of work of the project to include learning material for the Foundational Learning Competence and NQF level 6 Rock Engineering learning material to be used at universities.

At the end of this reporting period, 1 419 unit standards had been allocated to accredited training providers for learning material development across the different disciplines. Total quantities in number of learning packs, approved by the technical review groups as at July 2010 compared to 2009, are shown in table 1 on page 141.

Personal Digital Assistant (PSA) data development

The success of the Learning Material Development Project led to the Chamber being requested to co-ordinate the development of data for use with the PDA for the process of assessment of learner competence in the sector against unit standards. Progress of the PDA project is reflected in table 2 on page 141.

Chamber of Mines certificates

Chamber certificates are critical in the set of

chamber of mines of south africa



Table 1

DISCIPLINE	AS AT JULY 2009	AS/AT JULY/2010
Analytical services	56	56
Cement lime and aggregates	10	
Diamond processing	2/	27
Engineering	304	894
Geology	0	The second secon
Jewellery manufacturing	Zh A	154
Metallurgy	306	Gin
Underground coal mining	29	302
Underground hard rock mining	1,98	108
Surface mining:	55	70
Occupational hygiene	5	9
Occupational safety	22	524 m
Rock engineering	76	57
Surveying	12	10.45
Small scale mining	7.1	5.
Introduction to mining certificate	6	6
TOTAL	1 053	1 220

Table 2

DISCIPLINE	NOFLEVEL	STATUS
Engineering	2, 3 and 4	Assesment data development
Metallurgy	2 to 4	Full qualifications populated with the PDA assessment
Underground hard rock mining	2103	Unit standards populated
Mechanised mining	2 to 3	Population of unit standards in progress
COLOR		





Table 3

NAME OF CERTIFICATE	BOOS YAUL TA SA	ASAT (JULY 2009)	ASVATUULEY2010
Certificate in Advanced Mine Surveying	16 1	9	<u>(i)</u>
Certificate in Advanced Mine Valuation	20	28	* 40
Certificate in Advanced Rock Engineering	· S	* 70	· 5
Certificate in Basic Mine Sampling	191 1	190	272
Certificate in Basic Mine Surveying	068	236,	108
Certificate in Elementary Mine Sampling	677 4 1	122	(26
Certificate in Elementary Mine Surveying	· . 57	69	150
Certificate in Mine Environmental Control	()	4	0.
Gentificate in Mine Environmental Control/ Occupational Hygiene	+ 600	. n	16 ·
Certificate in Mine Survey Draughting	16	900 s	9.
Certificate in Radiation Protection Monitoring	50	920	260
Certificate in Rock Mechanics		6	95
Certificate in Strata Control	. 45	70 - 1	65
Intermediate Certificate in Mine Environmental Control		. 0	. O.,
Intermediate Certificate in Mine Environmental Control/ Occupational Hygiene	88	45	<u>O</u>
Certificate in Mine Survey Drafting	0 4 4 4	0	25
Practical Certificate in Mine/Environmental Control	0	10	- 8,
TOTAL	664	916	1,242 2,4,7,1,247

qualifications required for persons to be allowed to work in certain designated areas. In some cases this certificate is an entry requirement for a person to write the examinations to receive the Government Certificate of Competence.

Stakeholders have agreed that the provision of tuition and issuing of the certificates equivalent to those of the Chamber must be provided by accredited institutions of learning. The Chamber has set in motion a process of transferring the issuing of these certificates to accredited learning institutions, including the MQA. The Chamber will continue to issue these certificates until the accredited institutions are ready to start providing equivalent programmes in 2012. Even after this date, the Chamber examinations will continue until 2015, when the first examinations of the new dispensation will be written. The administration of the Chamber examinations will be transferred from UNISA to the MQA as from 2012. The demand and completion rates of learners in the Chamber qualifications on a year-to-year basis is represented in table 3 above.

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chamber of mines of south africa

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CHAMBER OF MINES OF SOUTH AFRICA ANNUAL FINANCIAL STATEMENTS

for the year ended 30 June 2010

CHAMBER OF MINES OF SOUTH AFRICA ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2010

The following reports and statements are presented:

Executive Council's responsibility for financial reporting	145
Independent auditor's report	146
Balance sheet	147
Income statement	147
Statement of changes in equity	147
Cash flow statement	148
Accounting policies	148 – 150
Notes to the annual financial statements	150 – 154

M.C chamber of mines of south africa

CHAMBER OF MINES OF SOUTH AFRICA ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2010

Executive Council's responsibility for financial reporting

The Executive Council of the Chamber of Mines of South Africa (hereafter "the Chamber") is responsible for the maintenance of adequate accounting records and preparation and integrity of the financial statements and related information. The financial statements have been prepared in accordance with South African Statements of Generally Accepted Accounting Practice. The Chamber's independent external auditors, Deloitte & Touche, have audited these financial statements and their unqualified report appears on page 146.

The annual financial statements are prepared on a going concern basis. Nothing has come to the attention of the Executive Council to indicate that the Chamber will not remain a going concern for the foreseeable future.

Approval of annual financial statements

The Annual Financial Statements as set out on pages 147 to 154 were approved by the Executive Council on 15 September 2010 and are signed on their behalf by:

Mr S Nkosi President Mr MG Diliza Chief Executive

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Independent auditor's report to the members of the Chamber of Mines of South Africa

We have audited the annual financial statements of the Chamber of Mines of South Africa which comprise the balance sheet as at 30 June 2010, the income statement, the statement of changes in equity and cash flow statement for the year then ended, a summary of significant accounting policies and other explanatory notes, as set out on pages 147 to 154.

Executive Council Responsibility for the Financial Statements

The Executive Council is responsible for the preparation of these financial statements in accordance with South African Generally Accepted Accounting Practice, and in the manner required by the Labour Relations Act in South Africa. This responsibility includes: designing, implementing and maintaining internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditors Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those Standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting principles used and the reasonableness of accounting estimates made by management, as well as evaluating the overall financial statement presentation.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of the Chamber of Mines of South Africa at 30 June 2010, and of its financial performance and its cash flows for the year then ended in accordance with South African Statements of Generally Accepted Accounting Practice, and in the manner required by the Labour Relations Act in South Africa.

Deloitte & Touche

Debotte . Touche

Per A J Zaghby

Partner

Johannesburg

15 September 2010

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chamber of mines of south africa

Balance sheet as at 30 June 2010

	Notes	3900 A	sotia	
ASSETS	HULES			4
Non-current assets				
Equipment Other investments	1	341,429 37,12 2 0	660 P44 371 937	
Investments	273338	A (F) (C 52)	7.901,800 0.253,925	ede
Current assets				
Accounts receivable Bank and cash	\$150 E	(6871667 1276680	20 610 814 20 610 814	
Total assets	A TOTAL OF THE PARTY OF THE PAR	55 851 219	38 934 953	
 In the control of the c				
FUNDS AND LIABILITIES			description and a second	
Funds Accumulated funds		652124	i BZNZ4	
Project funds	EANEDSC	arease and the	10000772	
Current liabilities		435380A	19-72-721	
Accounts payable Short term loan	6 7	7 849478 8 947 942 7	16 e64 7 AU 19 9 46 2 60	
Total funds and tiabilities	10000	i5 851 219	38 934 953	
Income statement for the year er	nded 30 Jurie			
	Notes	2010 14	2006) E	
Revenue	8	45 773 BBB	hazahosa	
Other income	9	· 5-8 00 (00)	stocas	
Administrative and operating costs Deficit before depreciation	10	52 (62 CA) (1 311 (422)	. (40 <u>482 (21)</u> . . (2 010 204)	
Depreciation		, pri š73 7	<u> </u>	
Operating deficit Interest income		1 720 040 1 750 078	0.977.989 - 2.577.989	4 (4 m)
Project income Project expenditure	100000	27 448 477 + 12 516 404	19459 A/O 1442-2330	
Increase / (decrease) in project fund		14 931 983	<u>(7.062.250)</u>	
Statement of changes in equity for	r the year end	ed 30 June 2010		
	Notes		Acquivated	
		iunts R	Ands 	Total tumpa. Fi
Balance at 1 July 2008		19002301	., 5521:247	25.694.574
Decrease in project funding for the year			F 002-200 ₁	7 682 234 -
Transfer from project funds Balance at 30 June 2009		(7 DE 760) 72 GTG 677	7.00 (do) 6.69 (dd)	19.221.821
Increase in project funding for the year Transfer to project funds		14 W3 (500 + 11)	14-931 93 3 414-931 983 1	14.931.983
Balance at 30 June 2010	122 Ru	<u> 27 832 557</u>	6 521 247	84!353:804





Cash flow statement for the year ended 30 June 2010

Notes	2010	2006
Cash flows from operating activities:		e e e
Net cash outflow from operating activities 11	(131,222)	(938 974)
Cash flows from investing activities: Additions to equipment Investment income (Increase) / decrease in investments	(A28:873) 1 1730043 14:33(984)	(A30°350) 2 677° 089 2 880° 350
Net cash (outflow) / intflow from investing activities	<u>(18:661.811)</u>	9.508.989
Net (decrease) / increase in cash and cash equivalents	(15753pd)* ·	i. 85mm6.
Cash and cash equivalents at beginning of the year Cash and cash equivalents at end of the year 12	20 519 #0 4 12 755 561	17 243 579 26 518 594

Accounting policies for the year ended 30 June 2010

Revised standards and interpretations in issue and adopted

During the current financial year, the following applicable standards and interpretations issued, amended or revised became effective and were adopted in the current financial year:

- AC 144 (IFRS 7) (revised) Financial Instruments : Disclosures
- AC 101 (IAS 1) (revised) Presentation of Financial Statements
- AC 123 (IAS 16) (revised) Property, Plant and Equipment
- AC 116 (IAS 19) (revised) Employee Benefits
- AC 114 (IAS 23) (revised) Borrowing costs
- AC 125 (IAS 32) (revised) Financial Instruments: Presentation
- AC 128 (IAS 36) (revised) Impairment of Assets
- · AC 133 (IAS 39) (revised) Financial Instruments: Recognition and Measurement

These new, revised or amended standards and interpretations did not have a material effect on the financial statements,

Revised standards and interpretations in issue not yet adopted

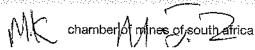
At the date of authorisation of these financial statements, the following revised standards and interpretations and/or amendments to the standards and interpretations were in issue but not yet effective:

			ċ
ar an		Effective on/after	
			:
. 17.4.4.1	a una la alcuna la alcuna de alcuna de la compania	<u> 중요하는 사람들은 하는 것으로 한 경험을 하는 것은 하는 것은 하는 것이 되었다. 그는 사람들은 사람들은 사람들은 사람들은 사람들은 사람들은 사람들은 사람들은</u>	:
	AG 139 (IFRS 2)	- Share-based Payments 1 January 2010	
1.000			
. (Y.)	A Prince and Market Annual Control	를 <u>보고</u> 있는 것이 있다. 그는 사람들은 사람들은 사람들은 사람들은 사람들은 사람들은 사람들은 사람들은	Ċ,
	AC 442 (IFBS 9)	- Financial Instruments 1 January 2013	ŝ
		THE COUNTY OF THE PROPERTY OF	i
- 1711-19		H. 프로마스 사람들은 10일 대부터 10일	
	AC 126 (IAS 24)	- Related party disclosures 1 January 2011	į
1,144			ŀ
10.00	and the second second second second	R. 프로프트 프로프트 - 1985 - 1985 - 1985 - 1985 - 1985 - 1985 - 1985 - 1985 - 1985 - 1985 - 1985 - 1985 - 1985 - 1985	
	AC 125 HAS 321	- Financial Instruments : Presentation 1 February 2010	÷
100		The state of the s	:
	スコンとしょくけいしょう ひきょうのち かなんとけんかがく		

On 16 April 2009, the Accounting Practices Board ("APB") issued its latest set of annual improvements, titled Improvements to statements of GAAP 2009. The annual improvements included 15 amendments to various standards.

· ·	contentions of Covariant Copy, the cambon and covering the produced to cathering the	a to kations starinal
	AC 142 (IFRS 5) - Non-current Assets Held-for-sale and Discontinued Operations	1 January 2010
ė	AC 145 (IFRS 8) - Operating Segments	1 January 2010
•	AC 142 (IAS 1) - Presentation of Financial Statements	1 January 2010
•	AC 118 (IAS 7) - Statement of Cash Flows	1 January 2010
•	AC 105 (IAS 17) - Leases	1 January 2010
•	AC 128 (IAS 36) - Impairment of Assets	1 January 2010
•	AC 133 (IAS 39) - Financial Instruments : Recognition and Measurement	1 January 2010
•	AC 504 (IFRIC 14) IAS 19 The Limit of a Defined Benefit Asset, Minimum Funding	
	Requirements and their interaction	1 January 2011
٠	IFRIC 19 - Extinguishing Financial Liabilities with Equity Instruments	1 July 2010

The Executive Council anticipate that the adoption of these standards and interpretations in future periods will have no material impact on the financial statements of the Champer.



Accounting policies (continued)

Accounting policies

Accounting policies

The principal accounting policies and basis of accounts used are in all material respects consistently applied. The annual financial statements have been prepared in accordance with the historic basis, except for certain financial instruments which are stated at fair value and these policies conform with South African Statements of Generally Accepted Accounting Practice.

Revenue recognition

Revenue represents contributions from members, administration fees and interest income. Contributions are recognised when involced and consist of contributions for operating costs and capital expenditure; collected in-line with the yearly approved budget. Administration tees, are earned in respect of services provided to associated entities, interest income is accrued on an effective yield basis.

Project income

Project income represents contributions from members for specific projects.

Project expenditure

Project expenditure relates to expenditure incurred on projects approved by the Executive Council.

Equipment

Equipment is stated at historical cost less depreciation. Depreciation is calculated using the straight line method so as to write off the cost of each asset less its residual value over its estimated useful life.

The rates of depreciation used are:

5 years Motor vehicles 3 years Computer equipment 5 years Furniture and fittings

Unlisted investments comprise shares in related companies and are stated at cost. Other investments comprise monies invested to fund llablities and projects which are stated at cost.

Cash and cash equivalents comprise cash and short term deposits. The carrying amount of these assets approximates fair value. Credit risk is limited as the counter parties are financial institutions with high credit ratings.

Financial instruments

Financial assets and financial liabilities are recognised on the Chamber's balance sheet when the Chamber has become a party to contractual provisions of the instruments. Trade receivables and payables are stated at their nominal value. Trade receivables are reduced by appropriate allowances for estimated irrecoverable amounts.

Retirement benefits

The policy of the Chamber, subject to the rules of the Chamber of Mines Retirement Fund, is to provide retirement benefits for its employees. Payments to the defined contribution fund are expensed as they fall due.

The Chamber of Mines does not have a post retirement medical aid liability as this liability has been fully funded.

Other investments

Other investments consists of gold coins and medallions. These investments are valued at the lower of cost or net realisable value.

Management judgements

In the process of applying the Chamber accounting policies, the most significant judgements made by management relate to the following:

- revaluation of the useful lives and residual value estimations of assets and,
- the bad debt provision

impalment

An annual impairment review of assets is carried out by comparing the net book value of the assets with their recoverable amount. Recoverable amounts are based on the higher of the value in use and the fair value less costs to self. Value in use is determined by applying a discount rate to the anticipated pre tax cash flow for the remaining useful life of the asset.

Where the recoverable amount is less than the net book value, the impairment is charged against income to reduce the carrying amount of the affected assets to recoverable amounts. The revised carrying amounts are amortised on a systematic basis over the remaining useful life of such affected assets.

Provisions

Provisions are recognised where the Chamber has a present legal or constructive obligation as a result of a past event, a reliable estimate of the obligation can be made and it is probable that an overflow of resources embodying economic benefits will be required to settle the obligation. Provisions are reviewed at each balance sheet date and adjusted to reflect the current best estimate.

Notes to the annual financial statements for the year ended 30 June 2010

		Accumulated -	Yeriscok value
	Cost R 1 669 003 054 764 221 102 33131 874	980 321 980 321 993 676 366 554 2 231 291	505 534 505 534 505 534 505 534 900 580
	R 1,633,245 912,383 469,425 2,716,994	678 671 868 961 307 218 1 826 550	11 056 074 106 362 159 20 889 444
Riotor ; valticles	Computer equipment R	Purniture & fittings A	Total E
886 874 725 767 (246 859) 695 972	100 268 36 488 (89 (15) 52 085	129 209 45 660 46 865 152 523	839 784 429 876 (118 759) 900 580
Movor,	Computer equipment	Forniture A Intirpu	Total
939 315 59 777 (372 891) 656 874	203 132 -20 472 (13) 242) 103 362	122,279 87,101 (54,172) 129,208	19 1 (255 325 153 350 685 235 889 444
	Motor: vehicles 13 13 13 13 13 13 13 13 13 1	## ## ## ## ## ## ## ## ## ## ## ## ##	Cost Berryslefton F

Notes to the annual financial statements for the year ended 30 June 2010

	is w sie amwai mianciai stawi Ninued)	2010	2002
4 sher	Investments Mutual Assurance Company Ltd es @ R20 (2009: 4 shares @ R20 each) tive valuation R 80 (2009: R 80)	96	# - 60
Term (deposits: Disaster relief fund Insurance claim fund Epidemiology study for former mine workers Occupational lung disease in the mining industry Mining industry occupational safety & health project Guidelines on environmental management in mining Bargaining council consultancy project Subvention of salaries Development of closure strategies Global instruments on climate change Guidelines on biodiversity International council on mining and metallurgy (ICMM) Public seminars on environmental performance	Process Especial Place Sec	7,40 9,60 9,60 7,00 2,537,57,9 9,61,126 1,635,932 1,635,932 1,635,932 1,620,00 3,635,27,9 1,620,00 3,635,27,9 1,635,27,9
3.	Accounts receivable Accounts receivable - members Accounts receivable - non members Total accounts receivable Other receivables	18 96, 260 18 26, 351 18 26, 351 19 27, 765	2.255.000 <u>860.164</u> <u>2.945.191</u> 610.085 8.586.298
	Less: Provision for doubtful debts	(i) 9 565) 18 891 137	<u>3 163 034</u>
4.	Bank & cash Cash at bank Cash on call Amounts classified under investments Bank and cash	29 236 186 29 236 186 27 674 199 12 755 561	7732 77 27276 166 7733 814 - 26518594
5	Project funds Disaster relief Insurance Former mine workers project Balance at 1 July 2009 Received Expenditure Balance as at 30 June 2010 Occupational Lung Disease In The Mining Industry Balance at 1 July 2009 Expenditure	### ##################################	745 063 859 073 9 597 878 466 168
	Expenditure Balance as at 30 June 2010 Project funding recovery This amount primarily relates to the recovery from the Chamber's insurers of irregular expenditure that occurred in previous financial years. This funding recovery will be utilise for future projects.	49.8763	4 638 (80)

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Notes to the annual financial statements 5. project funds (continued)

1920 file file Similian mecescam compo	and the same of th
	2010 2025
	A 2000
Development Of Frameworks For Closure Strategies	Soon
Bálance as at 30 June 2009 Expenditure	160 000)
Balance as at 30 June 2010	
Global Instruments On Climate Change	200 mg 250 000 200 mg
Balance as at 30 June 2009 Received	200 000 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -
Expenditure	300,000
Balance as at 30 June 2010	
Guidelines On Biodiversity	289.404
Balance as at 30 June 2009 Expenditure	088 494)
Balance as at 30 June 2010	
ICMM	174413 - FED DEST.
Balance as at 30 June 2009	. 69,000 700,000
Received Expenditure	(86,677)
Balance as at 30 June 2010	<u>1174.418.</u>
Bargaining Council : Consultancy	29000
Balance as at 30 June 2009	TRE GOOD TO THE STATE OF THE ST
Expenditure Balance as at 30 June 2010	
Public Seminars On Environmental Performance And	de de la company
Balance as at 30 June 2009	80 J. G. C.
Expenditure Balance as at 30 June 2010	(<u>80050</u>)
	1202063 - 585 270
Subvention Of Salaries Balance as at 30 June 2009	585 279
Received	2 (00) (27) (1 (27 4) (3)
Expenditure Balance as at 30 June 2010	1 457 863
Mining Industry Occupational Safety & Health Projec	NOSI) 19 162 531 1 305 322 .
Balance as at 30 June 2009	A 3007 (**4.): *
Received Expenditure	(E 80) (IX) (7) (F3) (11)
Balance as at 30 June 2010	9 163 531
Guidelines on Environmental Management in Mining	240 100
Received	500 Out
Expenditure Balance as at 30 June 2010	248.400
Creation of the Bargaining Council	
Received	HOLDER TO THE TOTAL THE TO
Expenditure Balance as at 30 June 2010	
Strategic Positioning of the Chamber Received	300 000
Expenditure Balance as at 30 June 2010	(302 000)
EXICINGENCE NOTIFICATION	



fictes to the annual financial statements 5, project funds (continued)

		8010 L	dia d
		A PARTY IS	¥ N ···
Creation of Development "Vehicle" for the Mining Industry Received	200 LLC		
neceiveu Expenditure	(KIDCYO)		
Balance as at 30 June 2010			
	27.8	<u>32.557</u> <u>12</u>	900 574
Accounts payable Accounts payable - members		12 953	105123
Accounts payable - non-members			274.293
Accruals		8. NOS. C NOS. CONT. N. 18. S. D. D. N. 18. S. A. L. S. P. N. L.	202.415
	<u>17.6</u>	<u> 49.473 </u>	664 740
7. Short term loan Chamber of Mines Building Company (Proprietary) L	imited 3.8	47 942	848 392
This loan is unsecured interest free and payable on demand			
8. Revenue	arie,	70 019 44	244 954
Contribution from members	r r <u>iela</u>		<u>7248 208</u>
9. Other income			
Administration fees		38304 ; + , · ,	080 (12)
Other income			206 513
10. Administrative and operating expenditure		<u> </u>	<u> 2003/0</u>
Auditors' remuneration	NO. 21 ENGLES AND REPORT OF THE PROPERTY OF TH	37 CO	2. 65 .368
- Current year			CARCONO
- Other services Staff costs	2.56.0	34600 2	187 186
Operating costs		::::::::::::::::::::::::::::::::::::::	T79 100
	<u>52.4</u>	<u>68.024</u> .49	462,321
11 Reconciliation of increase in project			
funding for the year to net cash flow from			
operating activities:			
Increase / (decrease) in project funding for the year Adjustment for :	749	# #3 .	7.088.26A)
Depreciation	and the second	18 789 J	.666.925
Interest received			2,577,350
Operating funding before working capital changes	<u>13.6</u>	20.674	9.078/104)
Working capital changes			
(Decrease) / Increase in accounts receivable			52 T878"
Increase in accounts payable		CORTO PASSES	900000
(Decrease) / increase in loans Increase in inventory		BOD :	4277
	, (JE7/	#19076.#24-2000.#150/00/90 U-031/U-07-47-4969/9/U-02-690000018	8 134 130
Net cash outflow from operating activities		it gar	(62.574)
10 Cook and such a substitute			
12 Cash and cash equivalents Bankend eash	127	55,561 2	6/518/594



Notes to the annual financial statements (continued)

13 Financial instruments

The organisation's non-derivative instruments consist of cash deposits with banks, accounts receivable and payable and loans from group companies.

Currency risk management

The organisation is not exposed to currency risk, other than the translation of its foreign bank account balance.

Categories of financial instruments

The financial assets of the Ghamber consists of investments, accounts receivable and cash and cash equivalents. These are considered loans and receivables for both 2010 and 2009 financial years. The financial liabilities consists of accounts payables (excluding accruals) and short term loans. These are considered financial liabilities at amortised cost for both 2010 and 2009 financial years.

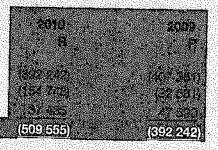
Interest rate risk management

The organisation adopts a policy of regularly reviewing interest rate exposure and maintains both fixed and floating rate borrowings

Credit risk management

Management has a credit risk policy in place and exposure to credit risk is monitored on an ongoing basis. Provision is made for specific doubtful debts, and at the year end management did not consider there to be any material credit risk exposure that was not provided against. Reputable financial institutions are used for investing and cash handling purposes. The movement in provision for doubtful debts is analysed as follows:

Balance at the beginning of the period Provision increased for the period Provision utilised for the period



Fair values

The carrying amounts of the financial assets and liabilities carried on the balance sheet approximate their values at the end of the year.

Capital risk management

The Chamber manage their capital to ensure they will be able to continue as a going concern. The capital structure consist mainly of accumulated and project funds,

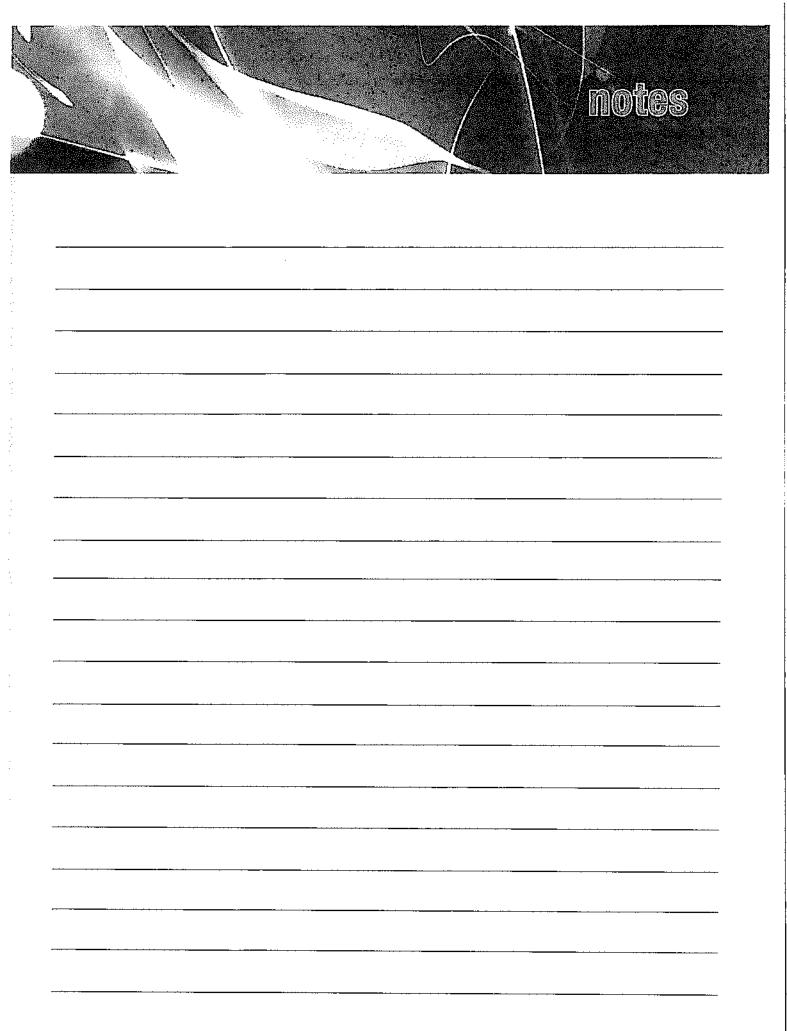
14 Subsequent events

As at the date of signing these financial statements, there were no significant or material post balance sheet events which would require adjustments to or disclosure of in the annual financial statements.

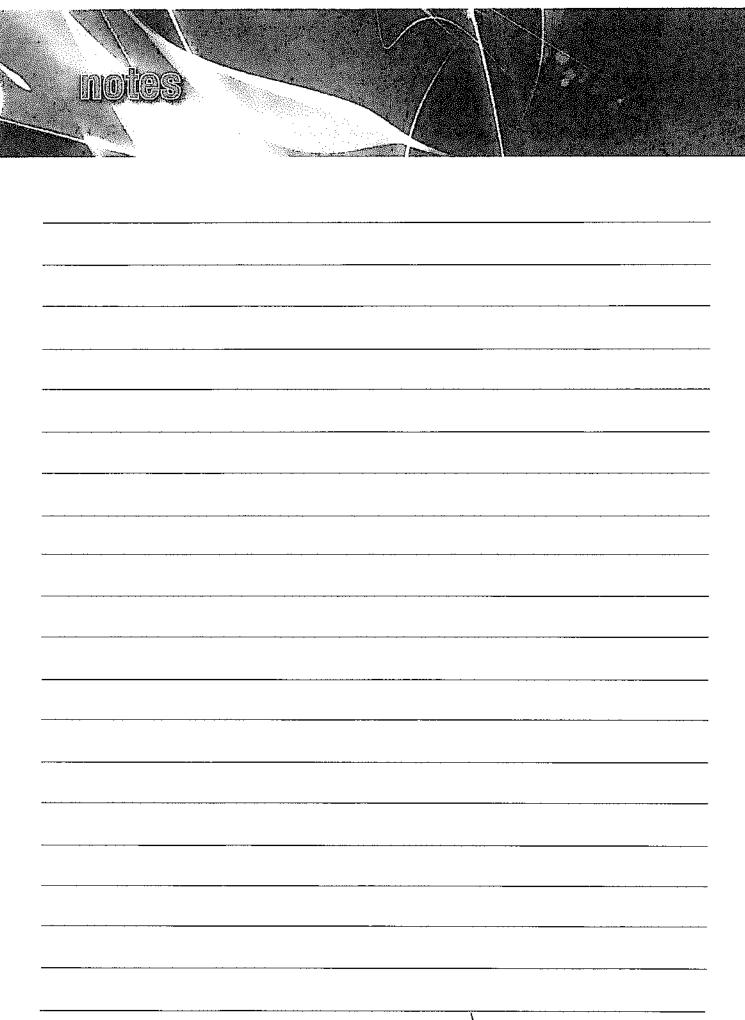
15 Taxation

The Chamber of Mines of South Africa is exempt under section 10 (1) (d) of the Income Tax Act.





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chamber of mines of south africa



Minutes Action List

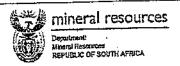
	and comments and the property of	anne (elejni	nting programme (CS) (CS)	
	10 November 2014			:
	09h00	····	and the second s	and great seem
	DMR Building	Service Constitution	man servicio di la colo Serve i Mai ani Mari	erace Tee et al.
	DG Boardroom		وهر دار منابع از از از از ا <mark>نواه منا</mark> لی از اینانی از	
	CFO; Me. Irene Singo		- 	
	DDG Joel Raphela	JR	DDG Mosa Mabuza	MM
Sal, white	Me. Irene Singo	<u>-</u>	Me. Malefshane Kola	MKola
	Me. Nkhensani Masekoa	NM	Me. Rebone Nkambule	RN
	Me. Motlatso Kobe	MKobe	Me. Ditsietsi Morabe	DM
	Mr. Thembinkosi Mbonyana	TM	Mr. Nkosinathi Zweni	ÑΖ
	Me. Tebogo Phahladira	TP	Me. Modilati Malapane	MM
	Mr. Eddie Shilaluke	ES	Mr. Pieter Alberts	PA
	Mr. Heinrich Mundt	HM	Me. Beverly Williams	BW
	A THE STATE OF THE		and a factor conference and a second conference of the second conferenc	
	DG Dr. Thibedi Ramontja	TR	an in di merupakan dianggan dan di saman Tanggan di saman di	

Supporting Documents:

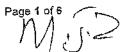
Agenda

 $\leq \hat{\chi}_i$

- Meeting Attendance Register
- Annexure A: Project Steering Committee & Project Workgroup
- Minutes of previous meeting held on 10 November 2014
- Project Action List as at 10 November 2014
- MC Charter Project Plan



MK





Minutes/Action List

No		Actions		
		Responsible	Date	
1.	Welcome & Introduction			
.	The Chairperson, Me. Irene Singo welcomed all present at the MC	Info		
	Charter Project Steering Committee. She introduced Heinrich			
	Mundt, and Me. Beverly Williams, from Entsika Consulting as the]		
	newly appointed project manager and project administrator on the			
	MC Charter Project.			
2.	Attendance List and Apologies		<u></u>	
	The attendance register was circulated and apologies were noted	Info		
	for the DG, Dr. Thibedi Ramontja and Me. Ansia Daniel, the			
	appointed Project Director from Entsika Consulting.			
3.	Purpose of Meeting and Acceptance of Agenda		······································	
	Me. Irene Singo stated that the purpose of the Project Steering	Info		
	Committee meeting will be to review progress on the Mining Charter			
	project and governance of the Mining Charter project. The members			
	that will be presented on the Mining Charter Project Steering			
	Committee and Project Workgroup were agreed upon as per			
	Annexure A attached herewith.			
	The Agenda for the meeting was accepted as presented.			
4.	Progress Made:			
····	The CFO gave feedback on the progress made to date and	Info		
	confirmed the appointment Heinrich Mundt from Entsika Consulting			
	as the project manager of the Mining Charter Project as well as			
	Beverly Williams, the appointed project administrator.			
	IS confirmed that a decision was made to implement a web based	info		
	system as a Management Information System for the Mining Charter			
	data and that two service providers were invited to present possible			
	web base solutions to the project steering committee. She confirmed			
	that the decision was based on the risk identified with the capturing		•	
	of data in Excel and the limitations that Excel present on reporting			
	going forward.			
	HM confirmed that a meeting was held with the Chamber of Mines	Info		
	on 6 November 2014 after which the DG and members of the		.,	

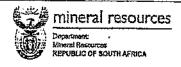
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Pag#/2 of 6



Minutes Action List

No		Actions		
		Responsible	Date	
	project steering committee was provided with feedback on the			
	issues as identified in a meeting held on 7 November 2014.	}		
4.1	Process Mapping - Mining Charter			
	A process map outlining the suggested Web based process to be	Info		
	followed was circulated to all members.			
4.2	Critical Decisions		<u></u>	
	The CFO confirmed that the following key decisions need to be	1		
	taken by the steering committee based on the outcome of the			
	Chamber of Mines stakeholder meeting.			
	Date of Submission			
	HM stated that the mining company representatives that attended	Info		
	the Chamber of Mines meeting were of the opinion that the			
	submission date of 15 December 2014 as proposed by DMR was			
	unrealistic considering the limited time and due process that need to			
	be followed by the mining companies involved. It was therefore			
	suggested by the DG that 23 January 2015 will be proposed as the			
	alternative date for the mining companies to submit the Mining			
	Charter Templates/ Questionnaire's for 2012 and 2013.			
	The suggested date of 23 January 2014 was deliberated and			
	accepted as the final submission date for mining companies to			
	present the completed 2012 and 2013 Mining Charter Templates.			
	It was agreed that mining companies will present the Mining Charter		-	
!	templates relevant to 2014 by 31 March 2015 unless information		ł	
	can be provided earlier.		<u> </u>	
ĺ	Revision of Mining Charter Questionnaires			
	HM stated that the representatives at the Chamber of Mines	Info		
	meeting requested the Department to align the Mining Charter	[
	questionnaires exclusively to the requirements as stipulated in the			
	Mining Charter. Examples of issues as raised were provided to the	<u> </u>		
	members, which included information not relevant to compliance to		ļ	
	the Mining Charter and aggregated reporting instead of detail		ĺ	
	reporting.			



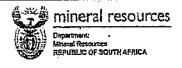
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Page 3 of 6

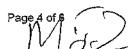


Minutes / Action List

No	THERETOO	Actions		
140		Responsible	Date	
	It was agreed that the project task team will review and amend the	Task Team	17/11/14	
	templates and questionnaire's to address the issues as raised by	1 4010 7 4411		
	the Chamber of Mines and also to align questions to what is relevant			
	to the Mining Charter only. It was further agreed that the		}	
	questionnaires will be amended to allow for aggregated reporting		<u> </u>	
	where and if possible. The project task team must provide feedback			
	on the progress made at the next Steering Committee meeting.			
5.	Presentation of Web Based Prototypes	1		
	Two companies, introduced by Entsika Consulting were invited to	Info		
	present a prototype of the proposed web-based solution to the		: !	
	steering committee after which the proposed solutions as presented			
	presentations were deliberated in detail by the members of the			
	steering committee.		ĺ	
	It was agreed that the web base prototype presented by Mr Loot van			
	Rensburg was the most suitable to the requirements although			
	concerns were raised by certain steering committee members, on			
	the approach to be followed with the web base system rather than			
	the Excel route given the time and cost involved.			
	The following agreement was reached by the project steering			
	committee:	•	į	
	To continue with the sourcing and development of the	Task Team	Ongoing	
	proposed web base solution.			
	To further investigate the legal requirements in terms of the		 	
	law in hosting the data on the Web. Mr Pieter Alberts was			
	1	İ		
	invited to the steering committee to give his input on the			
	matter.			
	To set up a meeting and involve the CSIR in the provision of			
	a possible web base solution.			
	Ensure that the revised template questionnaires are			
	available on the web base system within the agreed timeline			
	(10 working days) given the strict deadline of the project.			



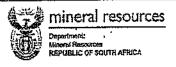




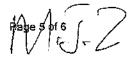


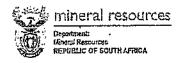
Minutes / Action List

No	-	Actio	ns
		Responsible	Date
5.	Project Communication		
	It was agreed that the Project Task Team will continue to engage with other stakeholders, including organised labour following the meeting held with the Chamber of Mines. Also that a follow up meeting will be scheduled with the Chamber of Mines to consult and provide feedback on the issues as raised during the 1st meeting.	Task Team	ТВА
	The Project Office must map the timelines, given the revised date and provide the steering committee with a project plan	Project Office	17/11/'14
7.	Way Forward		
	- The final date of submission of Mining Charter Questionnaire has been concluded as 23 January 2015 The task team should revise the Mining Charter Questionnaire and provide feedback at the next meeting - The Department to source and continue with the development of a web based solution instead of Excel database.	Task Team	17/11/'14 Ongoing
	The task team to set up a meeting and involve the CSIR in the development of a web based solution The task team to involve and consult with all remaining	Task Team	TBA TBA
	stakeholders, including organised labour on the matter. The task Team with PA should investigate the legal requirements for the hosting of data on the web.	Task Team	Ongoing
	The Project Office to map the project timelines and provide a draft project plan for review and approval.	Project Office	 17/11/°14
8.	New Matters:		
	No additional matters were added to the Agenda		









Minutes Action List

No			Action	S
			Responsible	Date
9.	Confirmation	on of Date & Venue of the next Meeting	next Meeting	
	Date:	17 November 2014		
	Time:	09h00 - 11h00		
	Venue:	DMR Building, DG Boardroom		

Α	P	P	R	0	٧	Α	L	
---	---	---	---	---	---	---	---	--

On behalf of the Steering Committee:

Name & Surname		
	 -	
Date:	 	
Signature:		

On behalf of the Project Office:

Name & Surname	
Date:	
Signature:	

MK page sones 2

BRIEFING NOTES REGARDING THE MEETING HELD BETWEEN CHAMBER OF MINES AND DMR ON MINING CHARTER TEMPLATES.

1. Introduction

The Department of Mineral Resources (DMR) and Chamber of Mines (COM) held a meeting on the **06 November 2014** in order to discuss the Mining Charter Templates. At the meeting, a number of comments and inputs were made which were largely taken into consideration and subsequently incorporated into the revised templates.

The follow-up meeting was held at the Chamber of Mines offices on the **25 November 2014**, to highlight the changes in the revised Mining Charter Templates. Then the revised templates were presented to the Chamber of Mines at the said meeting, and the following was further noted (as per Charter Elements):

Employment Equity:

COM raised a concern and suggested that a separate spreadsheet/template on Senior Management be developed to cater for those companies having expanded organisational structures in order to avoid duplication of reporting at Senior Management (Exco level).

With regard to the column on Foreign Nationals, the COM has suggested that the Department must remove the column on African and Non-African but rather to remain only as Foreign Nationals.

Human Resources Development:

Members of Chamber raised a concern to differentiate between Artisanship, Apprentice and Learnerships for the reporting purpose.

COM suggested that there should be a separate column for skills programmes on the template.

Mine Community Development:

In a case of Social and Labour Plans still in process of reviewal,

The question was raised pertaining to the Social and Labour Plan which are still in review process and had not yet been approved.

MR

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The DMR responded that the companies are entitled to and must report on the commitments made, as per their approved Social and Labour Plans.

Housing and Living Conditions:

No comments were raised

Ownership:

With regard to the Full Shareholder Rights spreadsheet, it was agreed that the column for "Management Control" should be replaced by "Management Fees".

It was further agreed that there should be a column for "Other Broad-Based Structures" which will cater for structures such as Family Trust, etc.

Procurement:

It was agreed that a column for "BEE Entities percentage" should be inserted/created.

There was a concern raised whether audited financial statement would be focusing on financial year or calendar year.

Furthermore, the COM raised that multinationals audited financial statements reflect also international project/ operations.

The DMR maintained that audited financial statements are credible statements.

Sustainable Development:

Though there were no remarks raised, however there was mutual consensus that any other matter on this element will be raised with the COM representative.

Suggestions on the System:

With regard to the system (web based system), the companies have expressed their willingness to partake in piloting phase of the system (including Sasol).

The companies raised concern on whether the system will allow for uploading of spreadsheets and documents.

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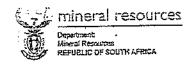
The question was also raised if the system would allow two or more individuals working on different Charter element/spreadsheet at the same time.

2. Wayforward

- Chamber of Mines will submit a written document detailing further comments and inputs on the Mining Charter Templates within two days from the date of the meeting (therefore due date is 27 November 2014).
- The DMR will prepare a clarification document/guideline with regard to the templates and their population thereof.
- With regard to the timelines on the submission of the populated templates, the DMR mentioned that the issue will be raised at the MIGDETT Technical Task Team meeting on the 26 November 2014.

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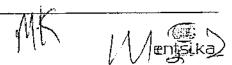


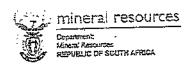
Minutes / Action List

DEPARTMENT OF MINERAL RESOURCES MINING CHARTER PROJECT STEERING COMMITTEE MEETING				
Meeting	Mining Charter Project Stee	nng Comu	nttee Mecting	
Date	17 November 2014			
Time	[*] 09h00 – 10h00			
Venue	DMR Building, DG Boardroom	1		
Meeting Chairperson	DG Dr Thibedi Ramontja			
Meeting	DDG Mr. Joel Raphela	JR	DDG Mr. Mosa Mabuza	MM
Attendees	Me. Irene Singo	IS	Me. Maiefshane Kola	MKola
	Me. Nkhensani Masekoa	NM	Me. Rebone Nkambule	RN
	Me. Cathy Leso	CL	Me. Ditsietsi Morabe	DM
	Me. Motlatso Kobe	MKobe	Mr. Bongiwe Mabusela	вм
	Mr. Thembinkosi Mbonyana	TM	Me. Beverly Williams	BW
	Mr. Heinrich Mundt	HM	en e	
Apologies	Me. Ansia Daniel	AD		

Supporting Documents:

- Agenda
- Meeting Attendance Register
- Minutes of previous meeting held on 17 November 2014
- Project Action/Risk Log as at 17 November 2014
- Mining Charter Project Plan (Draft Only)



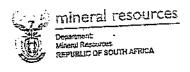


Minutes/Action List

Grant Ward		Actio	ıs .
No :		Responsible	Date
	Welcome & Introduction		
1.	The DG, Dr Thibedi Ramontja welcomed all present at the Mining	Info	···
	Charter Project Steering Committee.		
2.	Attendance List and Apologies	lunia.	
	The attendance register was circulated and apologies were noted for	Info	
	Me. Ansia Daniel, the Project Director from Entsika Consulting.		
3.	Purpose of Meeting and Acceptance of Agenda		
	The purpose of the Steering Committee meeting will be to review	Info	
	progress and ongoing governance on the Mining Charter Project.		
	The Agenda for the meeting was reviewed and the following		
	amendment was made to the Agenda:		
	Remove Agenda point 7. "Moloto Involvement (MC Templates) –		
	Scope of Work".		
4.	Approval of Minutes of Previous Meeting		
	The Minutes of the Steering Committee meeting held on	Info	
	10 November 2014 was circulated per e-mail for review to all steering		
	committee members. The minutes of the Steering Committee		
	meeting were accepted as presented without any changes.		
5.	Matters Arising from Previous Meetings		: !
1	Project Action Log		
<u></u>	HM referred to the attached Project Action Log and stated that all	Info	
	actions from the previous meetings will be logged against the person		
	responsible. All outstanding actions will continuously be tracked for		
	progress until the action is completed. The following actions were		į
	noted during the meeting held on 10 November '14:	!	
5.1	Mining Charter Questionnaire Revision and Update		
-	HM stated that the Work Group reviewed and updated the Mining	Work Group	17/11/14
	Charter Questionnaires as agreed during the previous meeting. He		
	confirmed that all questionnaires were completed, except for BBBEE		
	and Procurement. He explained that the Work Group stated that they		
	require input from, BM whom was on leave during last week in order		
	to finalise these Questionnaires.		1

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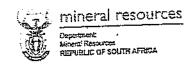


Minutes/Action List

		Actio	
		Acuo Responsible	
I HM confirmed that the Wo	ork Group will meet immediately after the		
Steering Committee meet	ing to finalise the outstanding Mining		
Charter augstinnmaires.	·	Info	
DN stated that input will b	pe required from Moloto to finalise the	(IIIO	
tampletes She confirmed	that Moloto developed the formulas		
required to calculate the	score card. This statement was supported		
ma Lina further confid	med that the formulas used for the		
adjustion of the score of	ard will be required in the design of the web-		
		<u> </u>	10114744
based questionnal est	o need to deliver the formulas used to DMR	is	18/11/14
If was agreed that tholes	of the deliverables. MK requested that the		
as part of the formula	s should be included in the Terms of		
handover of the formula	toto. Also that Moloto should be informed of		
Reference (TOK) for wo	nd consequent review and update of the		
the current processes a	naires and their contractual obligations going		
1	manes and area		
forward.	Vork Group should continue to finalise the	DDG's	21/11/14
It was agreed that the	nnaires. Also that the templates need to be		
Mining Charter question	s once completed. The final updated Mining		
signed on by the 800.	will be handed over to Moloto to incorporate		-
the formulas.	aniementation		
5.2 Web-based System Ir	Land with CSIR on Wednesday, 12	Info	
HM confirmed that a m	eeting was held with CSIR on Wednesday, 12		
November 2014 regard	ling their possible involvement in the		
development of a web	based system. He said that the CSIR		İ
demonstrated a protot	ype which is available but confirmed that the		
CSIR indicated that th	ey will not be able to develop a working		
solution within the stri	of timelines required. Also that the system as		
presented by the CSI	R is currently not web-based, aithough they are		
planning to do so in the	ne near tuture.	Info	
HM said that a decision	on was therefore made by DMR to invite		
1	proposals for the implementation of a web-		
based system.			
		1	

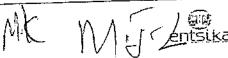


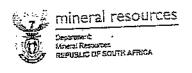




Minutes Action List

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		- Actio	
		Responsible	
	HM stated that the ToR was issued on Friday, 14 November 2014	CFO	24/11/14
	and confirmed that the closing date for submission is 17 November		
	'14, after which internal processes will be followed in the appointment		
	of a preferred supplier.		
.3	Stakeholder Engagement / Communication		
	HM confirmed that the planned follow-up meeting with the Chamber	Work Group	24/11/14
	of Mines scheduled for last week did not transpire due to the		
	unavailability of a number of mining company representatives.		
	He confirmed that a follow-up meeting is proposed for 24 November		
	'14 by the Chamber of Mines, which need to be confirmed. The DG	: 	
	'14 by the Chamber of Milles, Willow need to secure an earlier		-
	indicated that he will attempt to intervene to secure an earlier		
	meeting.	Info	<u> </u>
	It was agreed by all present that the stakeholders involved should not		
	be allowed to derail the process as long as the Mining Charter		
	questionnaires are aligned to the requirements of the Mining Charter.	Info	<u> </u>
	HM stated that a stakeholder feedback meeting was held with UASA		
	and Solidarity on Thursday, 13 November '14. He presented the		
	members of the steering committee with minutes of the meeting,		
	summarising the matters discussed and outcome of the meeting.	Work Group	21/11/'14
	HM confirmed that stakeholder feedback meetings still need to be	VIOIN OITE	
	scheduled with SAMDA and NUM.	DG	21/11/14
	NM requested the DG to intervene in securing a meeting with NUM		41/11/11
	as some difficulty was experienced in this regard.	<u> </u>	
5.4	Legal Requirements		0.114.0
	HM said that the legal requirements to host the web-based system	HM	24/11/14
	still need to be confirmed and finalised. He confirmed that follow-up		
	discussions will be scheduled with Mr Pieter Alberts to conclude this		
	matter. Feedback will be provided at the next meeting.		
6.	Project Plan with Timelines		
	HM said that the project plan was completed but stated that some	HM	17/11/'1-
	difficulty was experienced with accessing and printing the document.		
	He confirmed that IT indicated that they will resolve the matter		
	\		
	directly after the meeting.		





Minutes Action List

		Action	
-		Responsible	Date.
	M agreed to circulate the project plan to members of the steering		
	ommittee for review and comment once available.		
- 1	<u> l</u>		
	M responded to a question raised by MK, asking on which date the	Info	
,	Aining Charter Questionnaires will be ready for submission to the		
	nining companies for completion.		
ł			
	IM stated that the plan as it currently stands indicate 8 December	HM	08/12/14
;	14 as the date to submit the Mining Charter questionnaires. HM	{	
	confirmed that the proposed date as per the project plan took into		
'	account the finalisation of the Mining Charter questionnaires and		
1	formulas, the development of the web-based system, for which ten		
[]	formulas, the development of the was seeded by the ToR. Also included in (10) working days are allowed according to the ToR. Also included in		
	(10) working days are allowed according to the restaurance of the contemp.	ļ	
	this timeline is the testing of the system.	<u></u>	
	The DG requested HM to involve some of the mining companies in	НМ	5/12/'14
	the testing of the system. HM indicated that some companies,		
	present at the Chamber of Mines meeting confirmed that they will		
	assist in testing the system.		
	assist in testing the system		<u></u>
7.	Validation of List of Mining Companies		
``	<u> </u>	Work Group	21/11/1
	HM confirmed that a list of mining companies was received from RM	AAOIK Gioab	
	including names of senior people per company to whom the Mining		
	Charter questionnaires will be circulated. He said that the Work		
	Group will purify the list in order to confirm the completeness thereof		
	and finalise all mining companies involved. The Work Group to sign-		
,	off the final list of Mining Companies involved.		<u> </u>
			-
8.	Mining Charter Questionnaire Guidelines		
	HM stated that guidelines should be developed for certain areas of	Work Group	18/11/
	the Mining Charter questionnaires, to guide the mining companies in		
	the Mining Charter questionnaires, to gains the templates. RM confirmed that guidelines were		
	developed by Moloto which were handed over to DMR.		
	The Work Group was requested to review and update the existing	İ	
	The Work Group was requested to review and agreetions		
1	guidelines in relation to the reworked questions.		

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4 February 2015

Chamber of mines response to DMR regarding the Mining Charter ownership template

The Chamber and its members wish to thank the DMR for the opportunity to provide input into the Mining Charter template - ownership component. This document summarises our areas of disagreement, proposals and requests as raised in the meeting yesterday, and adds to these based on the web based template we received this morning.

The following represents the collated proposals from companies:

A. Continuing consequences - the exclusion of past transactions

The Chamber and its members strongly disagree with the exclusion of previous transactions concluded post the implementation of the MPRDA in which HDSA shareholders exited for value as this amounted to empowerment. Even though BEE companies have sold out, or ESOPS have vested, the exiting of those assets was not within the control of the mining companies and so companies should not be prejudiced in this assessment process. Its exclusion represents incomplete information capture and would result in misleading results. We recommend that companies be allowed to include these transactions, on the basis that they complied with the requirements of the Mining Charter at the time.

B. Timing of % reported on: at point of transaction and current %

Linked to the previous area of disagreement, companies should be afforded the space to indicate value at the point of the transaction, not only current value. Presentation of these results should indicate both outcomes, to ensure all aspects of the efforts of companies to achieve meaningful empowerment is appropriately captured.

Original price: This is not available in all instances (e.g. sometimes the BEE entity contributed mineral resources which were not valued or the parties merely did a JV without an original purchase price). Should one include capital expenditure by the BEE company into the mine? A volume based measurement approach may be instructive.

We recommend the template should capture value of empowerment at the time of the transaction as this represents the economic value transferred.

C. Transparency of process

Companies request the ability to understand how the collation occurred and understand how the methodology employed. Given the inter-related issues of asset sales, and how the internal company structures/transactions feed into company total is critical to the outcome. E.g. JV assets, with multiple owners and BEE partners, BEE partners owning equity of SA and non-SA assets. To ensure issues pertaining to double counting or under counting is avoided. We request the methodology be disclosed and that companies receive individual (private) feedback on application of the methodology to itself prior to release of results.

D. Request for projections

Companies are restricted from provided projections on its businesses and is closely regulated in terms of ISE and international exchanges. Companies strongly disagree with all requirements for projections relating to their businesses. (e.g. projected vesting dates) In some instances, it requires projections of commodity prices, etc, which takes us back to the concern raised in the previous point. We propose any requests for projections be eliminated.

E. Current value

Companies as rule, do not provide forecasts of its business. Hence, the request for value to be provided at the time of the transaction or the point of grant or conversion of rights. This is especially relevant for purposes of collation, where different companies would make different assumptions on Rand exchange rate and commodity prices, yielding very different outcomes. For transaction purposes, external independent third parties are used to provide valuations, it is not done by the companies internally. The current % HDSA ownership can be presented to ensure DMR can assess performance, without the values being presented.

F. Outstanding debt and Net value

The mining companies who have sold assets to BEE partners and community trusts cannot demand information relating to their balance sheet situation. BEE companies should provide this. It is not possible to allocate present debt to original transactions where the BEE company has multiple assets and debt facilities. Some BEE companies did not use their dividends for debt repayment – should the dividends taken be deducted from the debt outstanding?

Even in the instance where the company has provided guarantees, the relationship lies between the BEE company and the banks, it is not always possible for the company to access that information. Furthermore, BEE partners have independent business, with varying interests and the companies have no say nor knowledge on how that is utilized. This is effectively requesting information pertaining to Net Value and is not in terms of the agreement of the Mining Charter. We recommend it be removed.

G. Demographic representation

There are many instances for companies where the BEE entity provided an undertaking to its HDSA status and demographics. Information on demographics is very difficult to obtain. This changes over time. It is proposed that only the HDSA% at the date of the transaction be evaluated, where possible. Demographics information on individual HDSA groups is rarely available, specifically the broad-based empowerment trusts. It would be impractical to ask BEE entities to do detailed research on their demographics and the changes over time. It is recommended that total % be allocated per transaction, but demographic requirement be removed. Alternatively the DMR may place these regulatory requirements of disclosure on the BEE companies.

H. Principles applied to Assessment

Assessing companies only based on the flow through principle does not take account of the modified flow-through principle. In addition, certain BEE transactions were concluded prior to the introduction of the Amended Charter and the Mining Codes and the DMR endorsed these transactions based on the principle of HDSA majority ownership and control. This principle should continue to apply in respect of transactions concluded at that point in time. In addition, the BEE companies' decision to adopt a certain controlling stake, to allow themselves to partner with others that may add value to its company, is not in the control of companies. It is often the result of funding mechanisms, which ensures the effectiveness of the transaction and allows for transfer of skills. We recommend use of the word economic interest.

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I. Marketing fees

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Not applicable in the context of ownership. It forms part of the business operations at asset and equity level. We propose it be removed.

J. Trickle dividend

This relates to a component of the ownership and the capitalisation of entities as part of those transactions. Ownership represents the economic participation in an entire operational asset and trickle dividend viewed in isolation may unduly benefit some companies and prejudice other companies, when looked at in isolation. E.g. the existence of trickle dividend does not suggest economic value has been transferred, it is completely independent of overall value of ownership. The reverse also applies, i.e. the absence of a trickle dividend does not mean no economic value was transferred. We recommend it be removed.

Process/structure issues

- A 'SAVE" function that allows for review of results entered, so that authorized person may ultimately use a separate "SUBMIT" function. It is likely that different people may capture different components and it would be useful to have the flexibility to i) first review and check captured information, ii) allow different users to capture information and go back to complete or allow other users to also capture information.
- Are the companies with a number of mining rights going to be provided with individual user names and passwords per mining right? We recommend consideration of link between transactions and mining rights. E.g. The template seeks to only establish the current values of the BEE transactions as at the date of measurement, thereby excluding the BEE shares vested and benefits of rights offerings as per the conditions of the Mining Rights. It is recommended that a table outlining the BEE status at the time of the granting of Mining Right be inserted and information with respect to the sale of shares and benefits be covered.
- Further consideration could be given to accommodate commodity specific submissions, per transactions, with allowance for units of production. This may streamline the process and remove the complexity of collation with company cross holdings, JVs, international assets and asset-level to equity

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mineral resources

Department:
Mineral Resources
REPUBLIC OF SOUTH AFRICA

ASSESSMENT OF THE BROAD-BASED SOCIO-ECONOMIC EMPOWERMENT CHARTER FOR THE SOUTH AFRICAN MINING INDUSTRY (MINING CHARTER), MAY 2015

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MINISTER'S FOREWORD

The Constitution of South Africa has its toundation in the Freedom Charter. The preamble of the Freedom Charter reminds us that "We, the People of South Africa, declare for all our country and the world to know that South Africa belongs to all who live in it, black and white and that no government can justly claim authority unless it is based on the will of all the people".

It is through this Supreme Law that government has removed apartheid legislation that discriminated against people based on their race, gender, religion, culture and sexual orientation.

Since the dawn of democracy and adoption of the Constitution, the need to redress the imbalances of the past were amplified and given impetus as provided for in section 9 of the Constitution, i.e. "...equality includes the full and equal enjoyment of all rights and freedoms. To promote the achievement of equality, legislative and other measures designed to protect or advance persons, or categories of persons disadvantaged by unfair discrimination may be taken..."

To give effect to the above constitutional provision, the Mining and Minerals White Raper of 1998; section 100 of the Mineral and Petroleum Resources Development Act No. 28 of 2002 (MPRDA), and the Broad-Based Socio-Economic Empowerment Charter for the South African Mining and Minerals Industry (herein referred to as the Mining Charter) represent government-led interventions that seek to achieve social cohesion. The Mining Charter is intent on transforming the South African mining and minerals landscape into one that, inter alia:

 Restores the dignity of mineworkers through provision of appropriate housing and living conditions;

- Facilitates meaningful and sustainable change in ownership patterns to include transfer of ownership to Historically Disadvantaged South Africans;
- Provides for regulable training and skills development to not only transform the industry; but to ensure that it grows sustainably and competitively;
- Improves workplace diversity through employment equity;
- Contributes to the eradication of ericlave development through community development programmes dedicated towards host communities and major labour sending areas;
- Facilitates procurement of goods and services from HDSA companies;
- Provides for sustainable development through analysis of samples in South African-based institutions, and implementation of both environmental management plans as well as commitments of the Mine, Health and Safety Summit.

The Mining Charter is a trailblazing sectorspecific transformation instrument in pursuit of meaningful transformation. It was developed and subsequently refined by government, in collaboration with organised labour and business; in order to emphasise mutual inclusivity of meaningful transformation and global competitiveness of the mining industry.

As of 2014, the Mining Charter had been in force for a decade. This report presents the findings of an assessment in terms of the extent of progress to date.

Netwithstanding a paucity of companies of all sizes that have fully embraced the spirit and the letter of the Mining Charter, there's an extremely varied performance that seems

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to suggest a compliance-driven mode of implementation, designed only to protect the "social liggise to operate".

However, more still needs to be done to ensure meaningful participation of women in the sector.

Whereas the MPRDA has transferred the ownership of the mineral wealth of our country to all the people of South Africa, under the custodianship of the State, a proliferation of communities living in abject poverty continues to be largely characteristic of the surroundings of mining operations.

Limited progress has been made in embracing the broad-based empowerment ownership in terms of meaningful economic participation of HDSAs. The trickle flow of benefits that ought not only to service the loan, but also include cash-flow directly to a combination of beneficiaries, is vastly limited. To this end, the interests of mineworkers and communities are typically held in nebulously defined Trusts, which constrain the flow of benefits to intended beneficiaries. As a result, the mining industry has broadly been faced with increasing tensions with both Workers and host communities.

Some strides have been made to date in creating an enabling environment for women to participate in the development of mining and mineral resources. Transformation remains a central tenet of the government of South Africa. As a result, the Mining Charter largets remain applicable and the government will work tirelessly to turn this picture around and achieve radical socio-economic transformation to deractalise the economy and achieve greater equality in the development of the nation's mineral wealth.

I have to also point out that the Mining Charter remains an instrument to contribute towards attainment of the goals outlined in the National Development Plan.

In conclusion, I wish to acknowledge companies that have embraced the Mining Charter. I also recognise the support of members of the Mining Growth, Development and Employment Task Team (MIGDETT) and their pivotal role that enabled a fairly seamless process of assessment.

Adv. Ngoake Abel Ramethodi (MP) Minister of Mineral Resources

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DEFINITIONS AND ABBREVIATIONS

"BEE entity" means an entity of which a minimum of 25% + 1 vote of share capital is directly owned in accordance with flow through principle;

"Calendar year" is defined as the one year period that begins on January 1st and ends on December 31st;

"Community" means a coherent, social group of persons with interest or rights in a particular area of land which members have or exercise communally in terms of an agreement, custom or law;

"Continuing Consequences of all Previous deals" refers to the continuing consequences of all previous deals concluded prior to the promulgation of the MPRDA, 2002, which would be included in calculating such credits/offsets in terms of market share as measured by attributable units of products;

"Economic benefit to HDSA" means the current value of HDSA shareholding minus the outstanding loan balance plus dividends paid to HDSA beneficiaries;

"Effective ownership" means the meaningful participation of HDSA in the ownership, voting rights, economic interest and management control of mining entities;

"EMP" means an approved environmental management programme contemplated in terms of section 39 of the Mineral and Petroleum Development Act No. 28 of 2002:

"Enterprise Development" means monetary and non-monetary support for existing or fostering of new HDSA companies in the mining sector of the economy, with the objective of contributing to their development, sustainability as well as financial and operational independence;

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"ESOP" means Employee Share Ownership Schemes;

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"Historically Disadvantaged South Africans" ("HDSA") refers to South African citizens, category of persons or community, disadvantaged by unfair discrimination before the Constitution of the Republic of South Africa, 1993 (Act No. 200 of 1993), came into operation;

"Labour sending area" refers to areas from which the majority of mine workers, both historical and current, are or have been sourced;

"Level of management" refers to the line of demarcation between various managerial positions;

"Life of Mine" means the number of years that a particular mine will be operational;

"Meaningful Economic Participation" includes, inter alia, the following key attributes:

- a) BEE transactions shall be concluded with clearly identifiable beneficiaries in the form of BEE entrepreneurs, workers (including ESOPs) and communities;
- b) Barring any unfavourable market conditions, some of the cash flow should go to the BEE partner throughout the term of the investment and, for this purpose, stakeholders will engage the financing entities in order to structure the BEE financing in a manner where a percentage of the cash-flow is used to service the funding of the structure while the remaining amount is paid to the BEE beneficiaries. Accordingly, BEE entities are enabled to leverage equity henceforth in a proportion to vested interest over the life of the transaction in order to facilitate sustainable growth of BEE entities;
- c) BEE shall have full shareholder rights such as being entitled to full participation at annual general meetings and exercising of voting, regardless of the legal form of the instruments used; and
- d) Ownership shall vest within the timeframes agreed with the BEE entity, taking into account market conditions

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"Mining Charter" means the broad-based socio economic empowerment Charter for the South African Mining and Minerals Industry;

"Mine community" refers to communities where mining takes place and labour sending areas;

"Non-discretionary procurement expenditure" means expenditure that cannot be influenced by a mining company, such as procurement from the public sector and public enterprises;

"Stakeholder" refers to a person, group, organisation or system which affects or can be affected by an organisation's actions which may relate to policies intended to allow the aforementioned to participate in decision making in which all may have a stake:

"Social fund" refers to a trust fund that provides financing for investments targeted at meeting the needs of poor and vulnerable communities as informed by commitments made by companies in terms of their social and labour plans; and

"Sustainable development" means the integration of social, economic, and environmental factors into planning, implementation and decision-making to ensure that the mineral and petroleum resources development serves present and future generations.

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1. BACKGROUND

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The Mineral and Petroleum Resources Development Act, 2002 (Act No. 28 of 2002) (MPRDA) came into effect on the 1st of May 2004 to introduce historical reform of the mining industry. These reforms gave effect to aspirations of the objects of Resolution 1803 of the United Nations, and were enunciated by the Mining and Minerals Policy (White Paper) objectives.

The reforms effectively transferred ownership of mineral and petroleum resources to become "the common heritage of all South Africans, under the custodianship of the state", consistent with the "internationally accepted right of the state to exercise sovereignty over its wealth, natural resources and economic activity", as prescribed in the UN Resolution 1803 of 1962 and the subsequent UN Charter of Economic Rights and Duties of States.

Furthermore, the MPRDA gave effect to section 24 of the Constitution of the Republic of South Africa by ensuring that the nation's minerals are developed in an orderly manner, while promoting justifiable social and economic development. In the first decade since its promulgation, the MPRDA has created an enabling environment for the growth, and the basis for transformation, of the industry, in keeping with the changing socio-economic and political landscape in South Africa. Notwithstanding tremendous progress to date on the reform of the mining industry through the MPRDA, the first ten years of implementation of the Act has provided the benefit of jurisprudence.

The objectives of the MPRDA are, amongst others, intended to:

- Facilitate equitable access to and sustainable development of the nation's mineral resources.
- Promote substantial and meaningful economic participation of the historically disadvantaged.
- Ensure that holders of mining rights contribute towards the socio-economic development of the areas in which they are operating.

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Section 100(2) (a) of the MPRDA provides for the development of the Mining Charter as an instrument to effect transformation with specific targets. The Mining Charter was introduced in 2004 and provided an initial window of ten years for the industry to effect-meaningful-transformation.

In 2009, the Department conducted an interim assessment on the extent of progress on implementation of the Mining Charter, which informed deliberations of the mining stakeholders' summit and initiated a process to strengthen and sharpen its effectiveness in driving transformation and competitiveness in the mining sector.

in June 2010, the Mining Industry, Growth, Development & Employment Task Team hereafter referred to as "MIGDETT", a tripartite initiative comprising the government, organised business and organised labour (Department of Mineral Resources (DMR), South African Mineral Development Association, Chamber of Mines, National Union of Mineworkers, United Association of South Africa (UASA) and Solidarity) signed a declaration on the "strategy for sustainable growth and meaningful transformation of South Africa's mining industry". The mining stakeholders affirmed the mutual inclusivity of competitiveness and meaningful transformation of the mining industry and further ascertained that one attribute cannot be achieved without the other.

The Stakeholders' declaration served as the basis on which the Mining Charter was amended. The amended Mining Charter, while retaining all the original elements, sought to improve the construct, scorecard, and remove identified ambiguities. It introduced an element on "sustainable development and growth", which addresses the stakeholders' commitment to utilise South African based facilities for analysis, and research and development, throughout the mining value chain, together with the improvement of the industry's environmental management as well as progress in implementation of the mine health and safety summit commitments. Furthermore, it introduced the concept of meaningful economic participation.

This report presents the findings of the assessment of implementation of the Mining Charter against each element, effectively quantifying progress of implementation of the instrument in an aggregated manner over a ten year window period.

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2. ASSESSMENT METHODOLOGY

2.1 Population Details

The population size for the assessment comprises all mining rights that were due for assessment. The assessment is based on information submitted on the web-based system.

A total of 962 mining rights were due for assessment. These exclude prospecting rights authorised to undertake bulk samples for feasibility studies, mining permits, mining rights of less than a year in operation, as well as smelters and refineries, as they are not required to implement the Mining Charter in terms of the MPRDA, 2002.

Of the 962 mining rights eligible for assessment, 442 submitted. This was further reduced to 375, due to the following:

- Mining rights that constitute the same mining operation were consolidated;
 and
- Submissions with glaringly erroneous data.

2.2 Population Weighting

Due to the huge variation in size and significance of mining right holders, a weighting methodology based on employment for each mining right holding was also applied in assessing the data. Accordingly, the aggregate industry results are presented on the following basis:

Not-Weighted:

This approach aggregates the industry on a basis that mines of different sizes have equal significance in the output.

Weighted by Size of Mine (using employment):

Employment figures have been used as a measure of the size of a mining right. This measure was selected as it is viewed to better capture the social impacts of mining operations, which significantly cut across all elements of the Mining Charter.

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Weighting the output by size provides a measure of significance of the results as larger mining rights carry more weight than smaller mines in the aggregation of the industry performance.

2.3 Consultation Process

The Minister of Mineral Resources established a task team under the auspices of the Mining Growth, Development and Employment Task Team (MIGDETT) as a stakeholder consultative platform on the Mining Charter assessment process. The Department developed a data collection tool, in consultation with the task team. This allowed web-based submissions of data by mining right holders

2.4 Web Based Data Collection System

As stated above, to collect the data, the DMR developed a web-based system through which right holders were empowered to submit data electronically. This system contains a set of data collection tools outlining the required information on all the elements of the Mining Charter. The required data was sought in terms of Section 29 of the MPRDA, which provides for the Minister to direct any right holder to submit any data required to achieve the objectives thereof. The system made provision for mining right holders to declare the correctness of information submission and further places liability on mining right holders for the submission of misleading, incorrect and inaccurate information.

In dealing with the elements of Mine Community Development and Housing and Living Conditions, the information was augmented with the inspection data of the DMR, given that submitted data was inadequate.

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2.5 Scoring Principle

The amended Mining Charter set out targets, measures and weightings on how mining right holders are assessed in line with the respective elements. The applicable scoring principles are summarised in Table 1 below.

Table 1: Scoring principles for the elements of the charter

ELEMENT	SCORING PRINCIPLE
2. Ownership	Category 1: Equal or greater than 26% HDSA ownership credits, but does not have all three identifiable beneficiaries i.e. Entrepreneurs, ESOPS & Communities. Category 2: Equal or greater than 26% HDSA ownership credits and broadbased, but no trickle cash flow to HDSA. Category 2+: Equal or greater than 26% HDSA ownership, broad-based, with reported trickle cash flow to HDSA. Category 3: HDSA ownership below 26%.
4. Procurement	Calculation of percentage expenditure from BEE entities on capital goods, services and consumables, respectively. 2014 targets for Capital goods = 40%, Services = 70%, Consumables = 50% and 0.5% of annual spend on procurement from multinational suppliers
Human Resource Development	Calculation of percentage payroll expenditure on training as per target. 2014 target is 5% of total annual payroll (excluding mandatory skills development levies) to be spent on HRD
8. Sustainable Development	Calculation of percentage implementation of the tripartite plan on mine health and safety, approved EMPs and utilisation of SA facilities for analysis of samples. 2014 targets are EMPs = 100%, Tripartite Action Plan = 100% and Percentage of samples in South African facilities = 100%

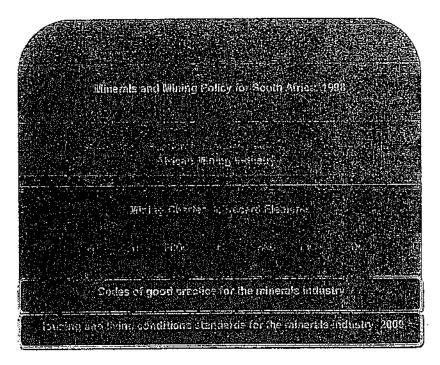
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3. POLICY FRAMEWORK

3.1 Mineral and Petroleum Resources Development Act, 2002

The mining and minerals policy-framework is based on the Constitution of South Africa and the Minerals and Mining Policy for South Africa. The Mineral and Petroleum Resources Development Act (MPRDA, 2002) further enunciates the afore-mentioned policy. The Mining Charter is provided for in terms of section 100 of the MPRDA as an instrument intended to give effect to transformation in the mining industry. The Mining Charter, as amended, identified elements on which transformation of the industry is premised. Further, the Mining Charter scorecard was strengthened in 2010 to appositely quantify the minimum thresholds for each of the identified elements. The transformation tools are supplemented by the codes of good practice as well as the housing and living conditions standards, as provided for in section 100 of the MPRDA, 2002. Figure 1 summarises the structure of the mining policy framework as it relates to transformation.

Figure 1: A structure of the transformation policy framework for the mining industry



Legend: REP – Reporting; OWN – Ownership; HOUS – Housing and living conditions; PROC – Procurement and enterprise development; EE – Employment Equity; HRD – Human Resource Development; MCD – Mine Community Development; SDG – Sustainable Development and Growth; BENF - Beneficiation

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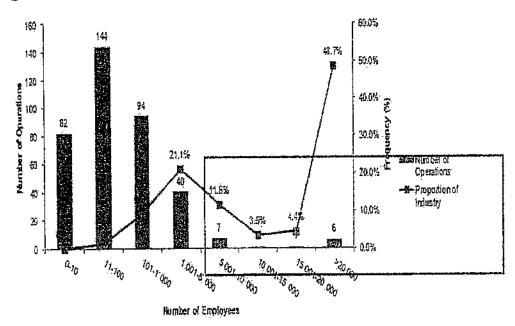
3.2 Mining Charter

Section 100(2) (a) of the MPRDA, 2002 provides for the development of the Mining Charter to facilitate the transformation of the mining industry. The Mining Charter is the product of stakeholders in the mining industry and is representative of stakeholders' commitment to initiate and implement the transformation of the industry.

4. FINDINGS OF THE ASSESSMENT

The report provides a brief outline of each of the Mining Charter elements and elaborates on the findings of the assessment of results characterised as not-weighted and weighted, using employment figures.

Figure 2: Distribution of employees in the mining industry.



The significance of weighting the data is demonstrated in Figure 2, with 1.4% of employees, employed in operations with up to 100 people (small mining right holders), which operations make up 60.3% of the rights assessed. Similarly, 30.4% of employees are employed in operations with a range of employees from 101 and 5000 (medium mining right holders), which operations make up 35.7% of the rights.

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M.K. 11. Notably, 68.2% of the employees are employed in operations with more than 5000 employees, which operations make up 4% of the rights.

4.1 Reporting

In terms of section 28(2)(c) of the MPRDA, 2002, every mining company must report its level of compliance with the Mining Charter annually, and the 2014 targets were due to be reported by the 31st March 2015. Reporting is ring-fenced as a measure in the Mining Charter.

For this assessment, out of 962 mining rights eligible for assessment, data for 442 mining rights was submitted. The figure of 442 is, however, representative of approximately 95 percent of employment of those rights that were due for assessment. Table 2 below shows the distribution of mining rights by province.

Table 2: Distribution of mining rights that have submitted by province

	Total Number of mining rights			7	
Province	Active	Care and Maintenance	Closed	Total Number	
Gauteng	55	1 11			
North West	48	13		66	
Limpopo	24	5		61	
Northern Cape	42	- 	·	30	
KwaZulu-Natal		6	00	48	
	42	3	3	48	
Mpumalanga	61	6	1	68	
Free State	24	1 1	n	25	
Western Cape	59	5			
Eastern Cape	25	 		66	
Total	380	1 7	·	30	
	300	54	8	442	

From the total figure of 442 mining rights that submitted, 54 are in care and maintenance, 380 are active and 8 are closed. The number of rights analysed is further reduced to 375 for reasons outlined in Section 2.1.

4.2 Ownership

The deracialisation of the mainstream economy constitutes a critical component of normalising society, consistent with the national efforts to construct a democratic society with appropriate norms and values. The ownership element of the Mining Charter represents a stakeholders' co-developed intervention that seeks to drive

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transformation in the mining industry, in line with the constitutional imperative and the mining and minerals regulatory framework.

The Mining Charter assessment of 2009 illuminated weaknesses that inhibited attainment of broad-based economic empowerment of HDSAs - such as:

- · Conspicuous lack of transfer of ownership into black hands;
- · Access to funding;
- Indebtedness of HDSAs in transactions;
- Limited flow of dividends to HDSA partners to service the loan; and
- Onerous conditions and financially cumbersome structures of BEE deals.

Significantly, the reported level of BEE ownership was established to have been concentrated in the hands of anchor partners and Special Purpose Vehicles (SPV), representing a handful of Black beneficiaries, dubbed the "usual suspects". This was contrary to the spirit and aspirations of both the Freedom Charter and Mining Charter. At the time, aggregated BEE ownership reached a maximum of 9% against a target of 15%.

In terms of the amended 2010 Mining Charter, stakeholders committed to address the ownership shortfall to give effect to meaningful economic participation in the element of ownership. To this effect, all empowerment structures were to include:

- Clearly identifiable beneficiaries in the form of BEE entrepreneurs, employees and communities;
- A measure of cash flow to BEE partners throughout the term of investment in part to service the funding of the loan while the remaining amount is paid directly to the BEE beneficiaries;
- Enabling BEE entitles to leverage equity in proportion to vested interest over the life of the transaction in order to facilitate sustainable growth of BEE entities;
- Full shareholder rights which would necessitate participation at annual general meetings and the exercise of voting rights; and
- Ownership to vest in the time frame agreed with the BEE.

The amended Charter further recognised continuing consequences of previous deals concluded prior to the promulgation of the MPRDA, 2002.

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The scoring principles for the ownership element are premised on the categories outlined in Table 1 of the methodology, read with the aforementioned criteria. Information submitted by individual right holders was processed in terms of these scoring principles and presented henceforth as aggregated.

Overarching HDSA Ownership

The analysis of ownership is based on total mining right population, exclusive of five right holders that have overstated their BEE ownership in excess of 100%.

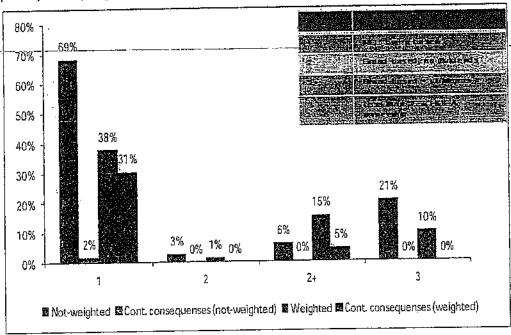
At face value, 79% of submissions of not-weighted data have reportedly met and exceeded the target of 26% HDSA shareholding with total industry simple average HDSA ownership of 30.6% (Figure 3). Furthermore, when the data is weighted the percentage of submissions with HDSA ownership at or greater than 26% increases to 90% and accordingly the total industry simple average HDSA ownership increases to 32.5%.

However, the majority of mining right holders (69% weighted and 71% not-weighted) concluded empowerment transactions with only one or two of the identifiable beneficiaries, which is not in accordance with the prescript of the Mining Charter, as amended. Of these rights, only 3% and 1% (not-weighted and weighted respectively) concluded empowerment transactions with all requisite identifiable beneficiaries, but with no reported trickle cash flow to HDSA partners. Furthermore, only 6% not-weighted and 20% weighted of mining right holders have fulfilled the full requirements of meaningful economic participation as inscribed in the Mining Charter.

It should be noted that the data analysed had taken into account consequences of previous deals, which is reflected in categories 1 and 2+ in Figure 3. In category 1, 2% of the right holders had claimed continuing consequences, which increases to 31% when the data is weighted. In category 2+, 0.3% of the right holders claimed continuing consequences which also increased to 5% when the data is weighted.

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Figure 3: Proportion of mining right holders with meaningful HDSA economic participation (weighted and not-weighted)



Extent of economic benefit to HDSAs

The concept of economic benefit is defined as current value of HDSA shareholding minus the outstanding loan balance plus dividends paid to HDSA beneficiaries. The analysis of economic benefit for not-weighted and weighted data shows that 64% and 37% of right holders respectively have provided no economic benefit to HDSA beneficiaries (Figure 4 and Figure 5). This analysis further reveals that for not-weighted and weighted data, 63% and 36% of right holders managed to accrue value to HDSAs.

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Figure 4: Extent of economic benefit accruing to HDSAs (not-weighted)

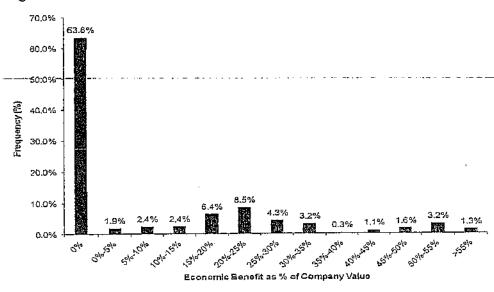
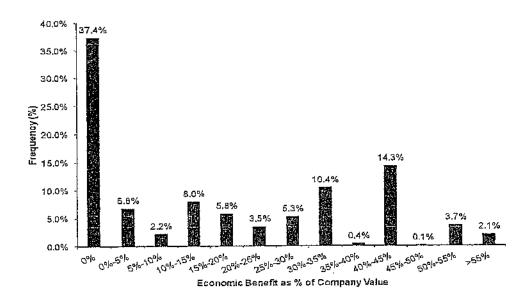


Figure 5: Extent of economic benefit accruing to HDSAs (weighted)



Full shareholder rights and economic benefit by size

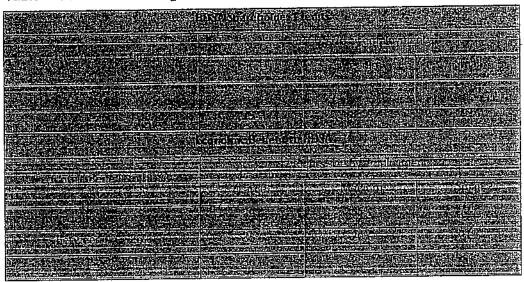
The data was further analysed for full shareholder rights and economic benefit to HDSAs in terms of categories defined as large (5000 employees or greater), medium

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(from 101 employees to 5000 employees) and small (equal and less than 100 employees) and HDSA ownership accordingly assessed (Table 3).

Table 3: Full shareholder rights and economic benefit to HDSA categorised by size



Although 79% of large right holders have reportedly met or exceeded the 26% HDSA ownership target with a simple average HDSA ownership of 26.2% amongst these large right holders, 64% have transferred economic benefit of between 0% to 26%. However, 29% of the HDSA partners have accrued no (0%) economic benefit at all.

Similarly, 83% of medium right holders have reportedly met or exceeded the 26% HDSA ownership target with a simple average HDSA ownership of 34.1% amongst these medium sized right holders, 75% have transferred the economic benefit of between 0% to 26% to HDSA, and 55% of the HDSA partners have accrued no (0%) economic benefit at all.

For small right holders, the trend worsens even further with 75% of such right holders having reportedly met or exceeded the 26% HDSA ownership target with a simple average HDSA ownership of 28.4% amongst these small right holders, whilst a disproportionate 92% have transferred the economic benefit of between 0% to 26% to HDSA and 71% of the HDSA partners have accrued no (0%) economic benefit at all.

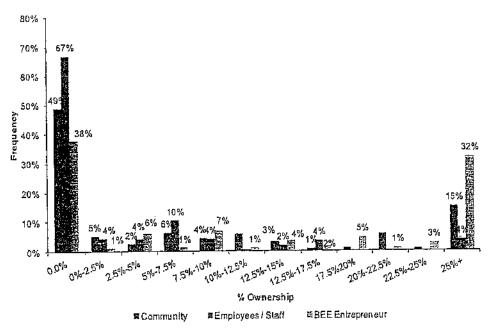
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Ownership Distribution by Identifiable Beneficiaries

The reported information was analysed for ownership distribution in line with meaningful economic participation by identifiable beneficiaries. The not-weighted data shows that 67%, 49% and 38% of mining right holders did not consider mineworkers (ESOPs), communities and BEE entrepreneurs respectively as their empowerment beneficiaries (Figure 6). Further, 36%, 30% and 29% each of mining right holders have concluded empowerment transactions wherein communities, BEE entrepreneurs and mineworkers respectively have a shareholding of between 0% and 26%. However, 32%, 15% and 4% of mining right holders have reportedly concluded empowerment transactions wherein BEE entrepreneurs, communities and mineworkers (ESOPs) respectively secured ownership levels of 26% and above.

Figure 6: Percentage shareholding by workers, communities and BEE for right holders with broad based HDSA shareholding (not-weighted)

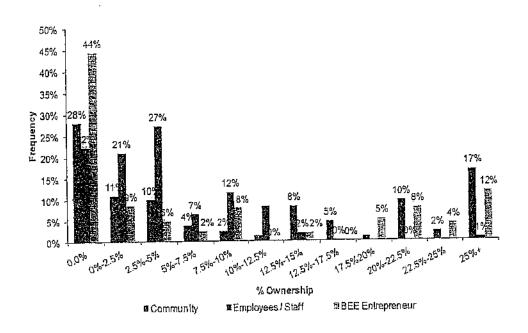


Conversely for weighted data (Figure 7), there appears to be improvement in the distribution among identifiable beneficiaries. To this effect, 77%, 55% and 44% of mining right holders have empowerment transactions wherein mineworkers (ESOPs), communities and BEE entrepreneurs respectively have a shareholding

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ranging between 0% and 26%. Unfortunately, 44%, 28% and 22% of mining right holders have empowerment transactions wherein BEE entrepreneurs, communities and mineworkers (ESOPs) correspondingly have received no shareholding. However, shareholding of communities, BEE entrepreneurs and mineworkers exceeded 26% for 17%, 12% and 1 % of mining right holders respectively.

Figure 7: Percentage shareholding by workers, communities and BEE for right holders with broad based HDSA shareholding (weighted)



The analysis further reveals that approximately two thirds and almost half of all mining right holders (not-weighted) have not empowered mineworkers and communities respectively. In cases where the two categories are empowered, the efficacy of the transactions is yet to be established. Generally, the interests of both categories are administered through trusts, with varying degrees of success. Having said this, the analysis also indicates a handful of community trusts that have not only meaningfully benefited from their shareholding, but have extended the footprint of participation in the mining industry through investments in other mining operations.

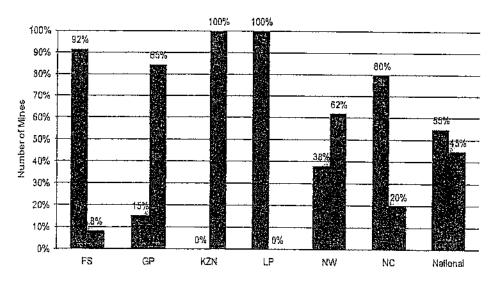
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4.3 Housing and Living Conditions

The Mining Charter has sought to restore the dignity of mineworkers by ensuring that right holders with traditional hostels reflective of the old-order environment are completely eliminated by 2014. This target represents aspirations and commitment of the mining stakeholders in the declaration on "strategy for sustainable growth and meaningful transformation of South Africa's mining industry", in which improved living and working conditions were identified as one of the key features to achieve productivity. The Mining Charter resultantly set the following targets:

- Conversion or upgrade of hostels into family units by 2014;
- · Attainment of occupancy rate of one person per room by 2014; and

Figure 8: Performance of mining right holders against the target set for housing and living conditions in 2014.



- ROp. Mines Meeting Reduction in Occupancy OR % Conversion of Hostels to Family Units
- ■Op. Mines Not Meeting Reduction in Occupancy OR % Conversion of Hostels to Family Units

The assessment of this element was only applicable to those right holders that had hostels. To achieve the target for 2014, right holders with hostels are required to achieve either the reduction in occupancy rates or the conversion of hostels to family units. The reported data showed that (Figure 8), overall 55% of the mining right holders met the target for improving the living conditions of the mineworkers by either reducing occupancy rate to one person per room or converting hostels to

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family units. The provinces with the highest number of mining right holders meeting this target were Limpopo, Free State and Northern Cape at 100%, 92% and 80% respectively. The provinces where the majority of mining right holders did not meet the target include KwaZulu-Natal, Gauteng and North West, where 100%, 85% and 62% respectively of the mining right holders fell short of meeting the target. Western Cape and Mpumalanga Provinces are not included in the data analysed because the augmented data in this element indicated that there were no hostels in these provinces.

4.4 Procurement and Enterprise Development

Local procurement presents an opportunity to leverage the mining industry to stimulate economic growth in South Africa. To this effect, mining right holders are required by the Mining Charter to procure a percentage of their capital goods, consumables and services from BEE entities.

The procurement element of the Mining Charter is a deliberate intervention by mining industry stakeholders to create new avenues for HDSA suppliers' participation in the mainstream economy. To this effect, mining stakeholders agreed to the following measures:

- Procure a minimum of 40% of capital goods from BEE entities by 2014;
- Ensure that multinational suppliers of capital goods annually contribute a minimum of 0.5% of annual income generated from local mining companies towards socio-economic development of local communities into a social development fund from 2010; and
- Procure 70% of services and 50% of consumer goods from BEE entities by 2014.

The above mentioned targets exclude non-discretionary procurement expenditure.

Capital Goods

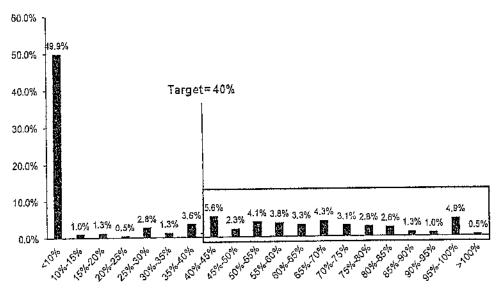
The percentage of right holders meeting the 40% target is 39.1% when the data is not-weighted (Figure 9). Figure 10 shows that 81.6% of mining right holders (weighted) met the 2014 target of spending 40% of their total expenditure on capital

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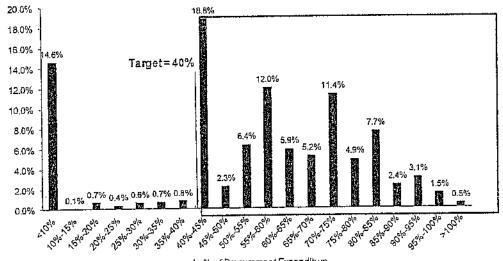
goods sourced from BEE entities. Furthermore, 14.6% (weighted) procured less than 10% of their capital goods from BEE entities.

Figure 9: Distribution of capital goods procurement expenditure from BEE entities (not-weighted)



As % of Procurement Expenditure

Figure 10: Distribution of capital goods procurement expenditure from BEE entities (weighted).



As % of Procurement Expenditure

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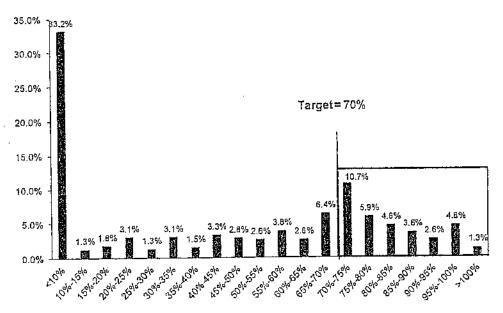
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Services

With respect to procurement of services from BEE entitles, 32% of the rights in the not-weighted dataset met the target of 70% (Figure 11). It is noteworthy that 64.8% of mining right holders met the 2014 target when data is weighted by employment (Figure 12). The level of population that have not met the minimum thresholds dropped from 66.8% to 35.1% when the data is weighted. This clearly indicates that the mining right holders not yet meeting the requisite thresholds are concentrated among the smaller employers.

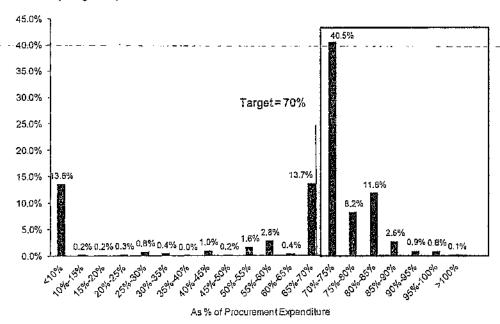
Furthermore, it should be note that the weighted and not weighted data sets contained records with procurement expenditure of more than 100%. For notweighted data, the percentage of rights with this error was 1.3% and for weighted data 0.1%.

Figure 11: Distribution of services procurement expenditure from BEE entities (notweighted)



As % of Procurement Expenditure

Figure 12: Distribution of services procurement expenditure from BEE entities (weighted).



Consumables

On procuring consumables from BEE entities, the not-weighted data shows that 57.8% of rights met the 2014 target of 50% (Figure 13). There is, however, a marked increase when weighing the data with employment, with mining right holders meeting the target increasing to 82.7% (Figure 14).

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Figure 13: Distribution of Consumables procurement expenditure as a function of total consumable goods procurement expenditure from BEE entities (not-weighted)

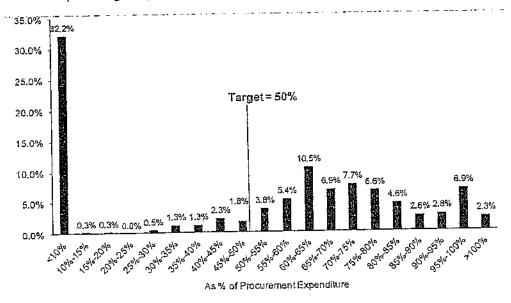
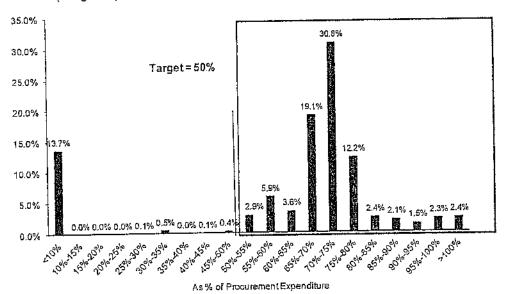


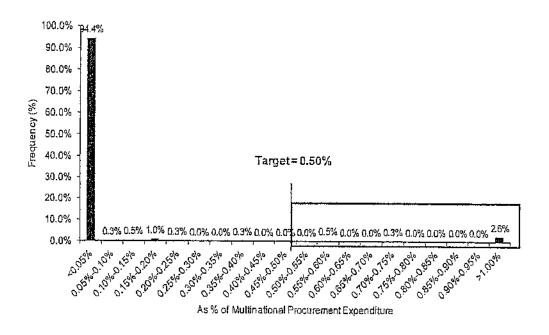
Figure 14: Distribution of Consumables procurement expenditure as a function of total consumable goods procurement expenditure from BEE entities (weighted)



Multinational supplier's contribution to the Social Fund

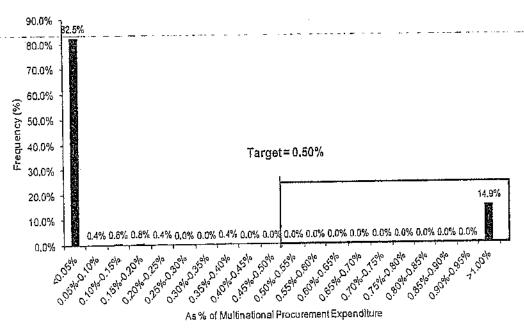
Only 3.4% (not-weighted) have reportedly met the required target (Figure 15). Weighted data (Figure 16) indicates that 14.9% of the industry has reportedly met and exceeded the target of multinational suppliers contributing towards the social fund.

Figure 15: Distribution of right holders reportedly with multi-national supplier contribution to social fund (Not-weighted)



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Figure 16: Distribution of right holders reportedly with multi-national supplier contribution to social fund (weighted)



4.5 Employment Equity

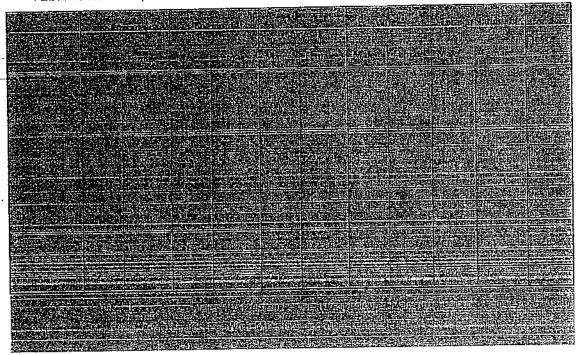
The amended Mining Charter represents stakeholders' recognition that workplace diversity and equitable representation at all levels are catalysts for social cohesion, transformation and competitiveness of the mining industry. In order to create a conducive environment to ensure diversity as well as participation of HDSAs at all decision-making levels and core occupational categories in the mining industry, every mining company must achieve a minimum of 40% HDSA demographic at:

- Executive management (Board) level by 2014
- Senior management (EXCO) level by 2014
- Core and critical skills level by 2014
- Middle management level by 2014
- Junior management level by 2014

In addition, mining companies must identify and fast-track their existing talent pools to ensure high level operational exposure in terms of career path programmes.

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Table 4: HDSA representation at different employment functional categories



Analysis of the reported aggregated information in Table 4 above shows that the mining industry exceeded the 40% target set to be achieved by 2014 in the different functional categories. HDSA representation was highest in the core skills category at 75.2%, followed by junior management at 62.8%.

When the applicable Economically Active Population (EAP) level is taken into account, African males are under-represented in the functional categories of top management, senior management and middle management and African females are significantly under-represented in all categories. Similarly, the coloured race group is significantly under-represented, for both males and females, at all categories. Whereas Asian males are over-represented at board, senior and middle management levels, they are under-represented at junior management and core skills.

On the other hand, Asian females are over-represented at board and senior management and under-represented in the remaining functional categories. White females are over-represented in all categories except at board and core skills. Important to note is that white males still dominate in the higher functional

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categories, being over-represented at all functional categories except at core skills, where their representation is at the EAP demographic level of 6%.

Women participation in mining

Prior to the introduction of the Mining Charter, female representation in the mining industry was insignificant. The 2004 Mining Charter set a target of 10% for representation of women in mining by 2009, however, only 6% representivity was achieved. The overall representation of women in the mining industry has increased to 10.5% by 2014. The reported data shows that there is still a long way to go before women are fully represented in the mining industry.

4.6 Human Resource Development

For South Africa to realise sustainable development and growth, the mining industry requires continuous gap assessment and development to ensure that there is enough supply of requisite skills. To this end, the HRD element was introduced not only to expedite transformation of the workplace by skilling workers but also to place the country on a more competitive trajectory by strengthening the skills pillar.

The 2010 assessment indicated that there were still low levels of development in terms of functional literacy, career pathing and mentoring of empowerment groups. The amended Mining Charter required mining right holders to spend 5% of total payroll (excluding skills development levies) by 2014 on HRD. The reported data from the submissions shows that 35.3% of the right holders (not-weighted) did meet this target (Figure 17).

Figure 17: HRD expenditure as a percentage of payroll (not-weighted)

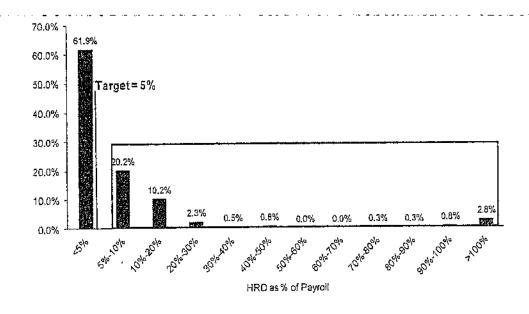
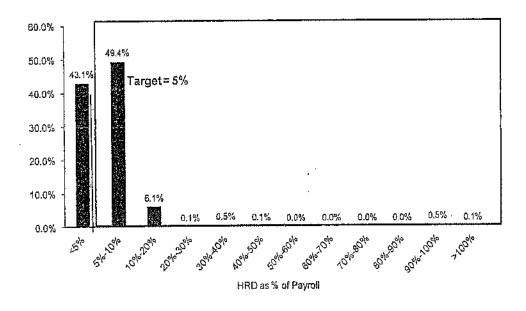


Figure 18: HRD expenditure as a percentage of payroll (weighted)

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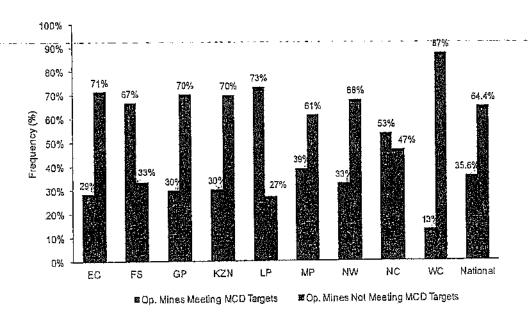
When weighted, the number of right holders meeting the target increases to 56.8% (Figure 18). The comparison of the weighted and not weighted graphs suggests that the smaller employers are less inclined to comply with the HRD targets than the larger companies.

Although there are some right holders that have striven to meet this target, there are still a significant number of right holders that have fallen below the requisite threshold. It should be noted that 2.8% of mining right holders reported HRD expenditure greater than total payroll, which could be an overstatement.

4.7 Mine Community Development

Mining host communities have historically endured a disproportionate negative socio-economic impact from the development of mining. Mining activities in South Africa are largely concentrated in remote and under-developed areas. To this effect, mining stakeholders, in pursuit of uplifting and improving socio-economic conditions amongst these communities, agreed to develop programmes through social and labour plans and other related initiatives to contribute towards the development of both host communities and major labour sending communities. Figure 19 shows the level of progress made with regard to meeting targets of implementation of approved projects. The data shows that nationally only 36% of mining right holders have met their set target on mine community development (MCD). It is also evident from the data that Limpopo has attained the highest level of progress with reported performance at 73%, followed by Free State and Northern Cape at 67% and 53% respectively. However, the picture depicts that Western Cape was the worst performing province with 87% of the mining right holders not meeting the targets, followed by Eastern Cape at 71% as well as KwaZulu-Natal and Gauteng at 70% each.

Figure 19: Extent of implementation of approved MCD projects



4.8 Sustainable Development and Growth of the Mining Industry

Implementation of approved EMPs

The majority of the right holders did not meet the target for implementation of EMPs as stipulated in the Mining Charter, with only 44.5% of the rights assessed as meeting the target as shown in Figure 20 below. Weighting the data resulted in an increase in the percentage of rights complying to 48.6% (Figure 21).

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Figure 20: Implementation of approved EMPs (not-weighted)

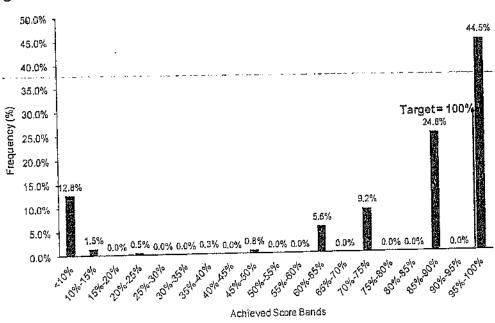
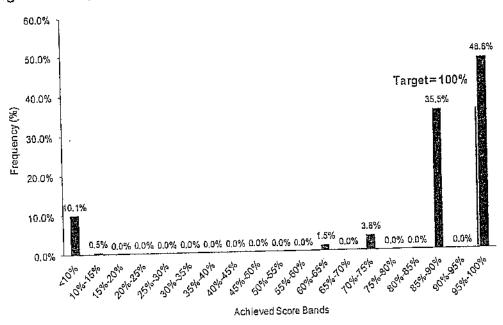


Figure 21: Implementation of approved EMPs (weighted)



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Improvement of the industry's health and safety performance

This element comprises six sub-measures, namely Occupational Health and Safety (OHS) reporting, training of OHS representatives and shop stewards, investigation of Mine Health and Safety Council (MHSC) research outcome for implementation, investigation of leading practices from Mine Occupational Safety and Health (MOSH) for implementation, adherence to TB and HIV/Aids guidelines and implementation of culture transformation framework.

In assessing the results, Figure 22 shows that only 2.6% of right holders met the target for implementing all sub-measures of the tripartite action plan (not-weighted). When the data is weighted (Figure 23), the performance decreases to 1.4%.

It should be noted that for both the weighted and not-weighted data sets, there were rights reporting more than 100%. The percentage of right holders with erroneous reports was 0.3% and 0.2% for not-weighted and weighted data respectively.

Although the aggregated results for all sub-measures indicate that mining right holders did not do well in the implementation of the tripartite action plan, it should be noted that there has been significant improvement on health and safety performance in the sector. This is supported by the reduction in fatalities, injuries and occupational diseases after the enactment of the Mine Health and Safety Act (Act no. 29 of 1996). For instance, there has been an 80% reduction in fatalities from 412 in 1996 to 84 in 2014. Also, there has been a 64% reduction in the total number of occupational diseases from 18371 in 2003 to 6577 in 2014.

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Figure 22: Distribution of performance by mining right holders with implementation of the tripartite action plan (not-weighted).

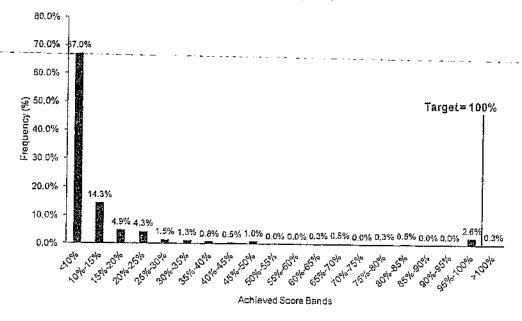
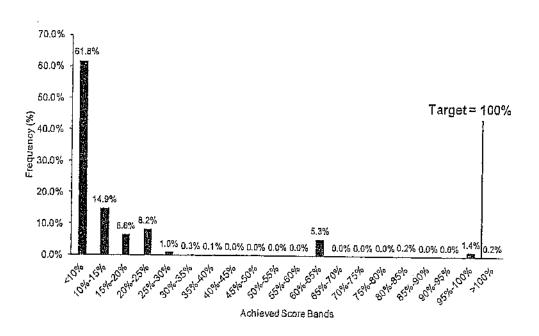


Figure 23: Distribution of level of performance by mining right holders with implementation of tripartite action plan (weighted)



Utilisation of South African based research facilities for analysis of samples across the mining value chain

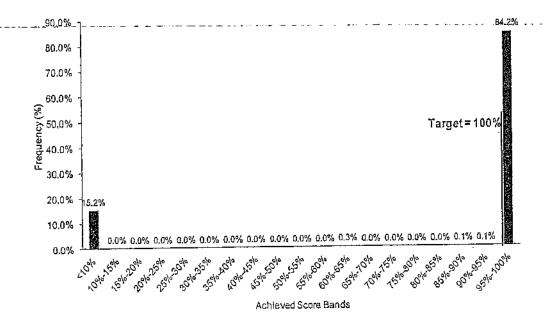
A majority (66%) of the right holders met and exceeded the target of utilising South African based research facilities (Figure 24). At the same time, 35% of mining right holders fall below the target of implementation, analysing less than 10% of their samples in South African based facilities. The extent of progress changes once the data is weighted from 65% to 84% (Figure 25), which implies that most of the large employers complied with this element of the Charter.

Figure 24: Percentage of right-holders utilising South African Facilities for sample analysis (not-weighted).



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Figure 25: Percentage of right-holders utilising South African Facilities for sample analysis (weighted).



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5. CONCLUSIONS

This second phase of the evaluation of progress made towards the implementation of the revised 2010 Mining Charter coincides with the declaration by the President that 2015 is the year of the Freedom Charter. The revised Mining-Charter was initiated through the undertaking of mining industry stakeholders of the declaration on the Strategy for the Sustainable Growth and Meaningful Transformation of South Africa's Mining Industry 2010. Stakeholders committed themselves to mitigate various constraints that were evident in infrastructure inadequacies, the regulatory framework and the low levels of exploration in research and development. The amended Mining Charter further improved the reporting process to be followed by mining companies through an improved scorecard, reporting measures, clear targets and time frames.

Reporting

For the current assessment, 962 right holders were due to submit data for the Mining Charter assessment. For this assessment, only 46% of the eligible right holders submitted data. In terms of employment these mining rights account for 95% of total employment by rights that were due for assessment. This 95% is a fair representation of the South African mining industry. Majority of mining right holders that have not submitted are mainly small and medium sized.

Ownership

The assessment reveals that whilst a significant number of right holders, irrespective of size by employment, have reported to have met or exceeded the 26% HDSA ownership threshold, the meaningfulness of economic participation remains largely elusive.

When it comes to the extent of broad based empowerment transactions, a simple average score shows that communities and ESOPs participation is low. When size is taken into consideration, the result changes, with the BEE entrepreneurs dropping from most of the HDSA deals. As a result, an assumption can be made that most of the larger employers have concluded deals with employees and communities rather than entrepreneurs. It can also be deduced that small and medium sized right

holders have not significantly empowered workers and communities. The results of the assessment further shows that there has been limited impact in terms of intended beneficiaries realising optimal economic benefits.

Housing and Living Conditions

The data shows that only 55% of right holders with hostels met the 2014 target for housing and living conditions for mine workers. It has to be pointed out that the structure of the Mining Charter only requires right holders to report on conversion and upgrading of hostels and does not provide reporting for alternatives such as living out allowances and provision of housing. The assessment, furthermore, reveals that some right holders erroneously reported under this element when they should not have, as this element was intended to ensure improvement of housing and living conditions of workers in hostels. Nonetheless, it is clear that the objective of improving the living conditions of mine workers has not been fully realised, especially taking into consideration that nearly half the right holders did not meet the target, notwithstanding the fact that there were mineworkers who opted to take the living out allowances.

Procurement and Enterprise Development

The findings on this element show that when data is not weighted less than half of the right holders met the targets for the sub-elements of capital goods, services and multinational suppliers' contribution to the social fund. Just over half of the right holders met the target of 50% in respect of the consumables sub-element. In all the cases, when the data is weighted, it shows an increase in the percentage of right holders meeting the targets with percentages increasing to 81.6%, 64.8%, 82.7% and 14.9% for capital goods, services, consumables and multinational suppliers' contribution to the social fund respectively. With the exception of multinational suppliers' contribution to the social fund, this trend shows that, generally, large right holders are meeting the targets set for the procurement sub-elements. It also shows they have significant influence over their suppliers, having ensured that these targets are met, which will be significant leverage in promoting localisation of the manufacturing of these inputs to the sector.

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With regard to the creation of the social fund to improve socioeconomic conditions in mining communities, the assessment shows that most companies did not contribute to the social fund. Although stakeholders had committed to develop mechanisms for multinational suppliers of capital goods to the mining industry which are operating in South Africa to contribute to the social development fund, this aspect has largely fallen through the cracks. There is a need for greater focus to design and implement a mechanism that will ensure that this is realised.

Employment Equity

From this assessment, it is evident that white males still dominate most of the key functional categories, especially senior and middle management. Furthermore, data shows that African females are underrepresented at all levels and more still needs to be done to improve their empowerment in the industry. The data shows that the industry has met HDSA representation targets (40%) in all functional categories.

Human Resource Development

The assessment shows that most of the right holders have not met the target of spending 5% of their annual payroll on skills development.

Mine Community Development

It can be seen from the augmented data that only 36% of the mining right holders have met the mine community development target for 2014. In order to promote sustainable socio-economic conditions of communities, this element requires mining right holders to put more effort on implementation of their approved projects.

Sustainable Development and Growth

The element emphasises the need to balance economic benefits with social and environmental issues. The submitted data on the sub element of implementation of approved EMPs shows that there is only a 4% improvement in the level of performance when the data is weighed, from 44.5% to 48.6% which indicates that, across all employment sizes, less than half of the right holders comply.

Although the aggregated results for all sub-measures for Health and Safety element indicate that mining right holders did not do well in the implementation of the tripartite

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action plan, it should be noted that there has been significant improvement on safety performance in the sector.

The mining tripartite stakeholder's stakeholders have undertaken to prioritise and address occupational health and safety through the Mine Health and Safety Council. In this regard, stakeholder's re-affirmed commitment to improve health and safety during the Mine Health and Safety Summit of 2014. With regard to the utilisation of South African based research facilities, the performance is encouraging.

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Pulling South Affice First



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STRICTLY CONFIDENTIAL

7 March 2015

Note to DMR Director General Dr Thibedi Ramontia

CONFIDENTIAL: DESCRIPTION OF THE IMPACT ON COMPANIES POTENTIALLY AFFECTED BY THE EXCLUSION OF PAST EMPOWERMENT TRANSACTIONS (IN RELATION TO UPCOMING MINING CHARTER ASSESSMENT AND ITS NEGATIVE IMPACT ON THE OWNERSHIP ELEMENT MEASUREMENT)

Synopsis:

The purpose of this note is to provide the DG and Minister with a description of the size of the challenge facing the mining industry, if the continuing consequences of certain previous BEE deals are excluded. At the core of the Chamber's submission to the Minister and DG is that the continuing consequences of all previous deals should be included in the measurement of compliance with the ownership element of the Charter discussion. This follows the letter sent to the Minister on the 23rd February 2015, which set out the industry's position and the significant implications of excluding previous deals. The Chamber shares this confidential information to forge a way to a workable solution for the DMR and industry together. The Chamber and its members remain fully committed to the Mining Charter and transformation in the South African economy.

Introduction

The Chamber appreciates the opportunity to engage the DMR leadership on this key issue. It is very much in our collective interests that a resolution is found to the matter in the interest of promoting stability, investment and transformation in the mining sector.

The purpose of this document is to reiterate the Chamber's input to the Minister and DG that the continuing consequences of previous deals should be included in the measurement of compliance of the mining companies with the ownership element of the Mining Charter. There needs to be a separation of legal compliance away from the questions on whether the objectives of the Charter and the Act had been achieved. The fact that the companies had complied when their mining rights

COUNCIL OF THE CHAMBER: M Teke (President), Ms KT Kweyama (Vice President), G Briggs (Vice President), A Bam, M Cutifani, P Dunne, J Evans, N Froneman, T Goodlece, C Griffith, G Heale, N Holland, MJ Houston, B Megara, N Mbazima, T Mkhwanazi, X Mkhwanazi, Or), D Matlou, R Moodley, M Mothoz, SA Nkosi, M O'Hare, B Petersen, S Phiri, N Plenaar, N Pretorius, A Sangqu, MP Schmidt, B Siblya, PW Steenkamp, S Venkatakrishnan.

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were granted (as the DMR agreed with their Charter plans) and that companies had focused on meeting the spirit and objective of the Act by creating a critical mass of BEE that could become self-perpetuating. The fact that some of the BEE players had existed the mining BEE deals to go into other sectors should not be held against the mining companies.

This document highlights the significant number of mining companies that have in good faith done BEE transactions in the post 2004 period that would be materially prejudiced if the continuing consequences of previous transactions are excluded from the measurement exercise. This was included in the letter sent to the Minister on 23 February 2015.

This is a matter of critical importance to the mining industry as the Chamber and its members believe that companies have met the spirit and intent of the Charter and that the continuing consequences should be included. Companies have complied with the Charter requirements and the DMR, in issuing companies with mining rights, has agreed with the companies' transformation plans. The fact that some of the BEE companies have sold out of their equity stakes (and so empowerment has been created in other areas of the economy due to mining) or that equity prices have fallen so as to challenge BEE deals does not take away the significant effort the industry has invested in meeting the requirements on transformation.

As elucidated in the letter to the Minister on 23 February 2015, the Chamber never agreed to the insertion of the underlined wording in the following section that was inserted into the revised Mining Charter. "The continuing consequences of all previous deals concluded prior to the promulgation of the Mineral and Petroleum Resources Development Act, 28 of 2002 would be included in calculating such credits/offsets in terms of market share as measured by attributable units of production." To, in 2010, retrospectively exclude the consequences of previous BEE deals concluded between 2004 and 2010, would be exceptionally unfair and counterproductive given the industry's significant commitment to doing BEE deals in that period without necessarily locking in their BEE partners.

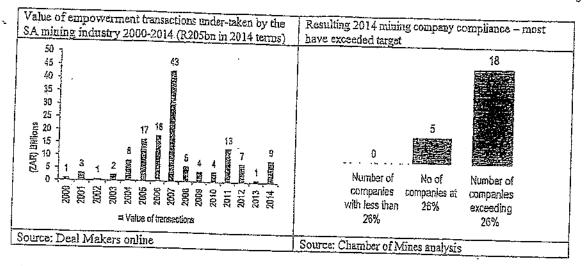
Overview

The Chamber has undertaken to assess the potential impact on the industry and Chamber members, given the significant risks it poses to shareholder value, stakeholder relations and investment prospects for the industry. The Chamber's study encapsulates a significant portion of the industry, providing an impact assessment of 80 - 90% of the value of the mining industry. The information is based on confidential discussions with companies' combined with publically available information per the company disclosures.

Impact assessment on the mining industry

The Chamber has considered 23 mining companies, across 6 of the largest mining sectors. All of the companies, based on the representations made to Chamber, have met or exceeded the industry target of 26% HDSA by 2014. This is supported by the value of empowerment transactions undertaken by the industry since 2000, which equates to R205bn (in 2014 money terms). A significant number of the transactions were done between 2004 and 2010.

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At a sectoral level, the table below summarises the levels of empowerment, in relation to both the past transactions and current BEE ownership of the sector. At an industry level, the Chamber estimates the empowerment level to range from 26% to 50%. The past transactions component of that we estimate to be from 0% to 17% across the sectors. (The weighting applied is based on a combination of volumes and values).

Sector level summary of industry empowerment

50% 35% 32% 26% 30% 30%	17% 2% 0% 0% 5%	(percentage points) 33% 32% 32% 26% 25% 14%
	50% 35% 32% 26% 30%	35% 2% 32% 0% 25% 0% 30% 5%

Source: Chamber of mines estimates

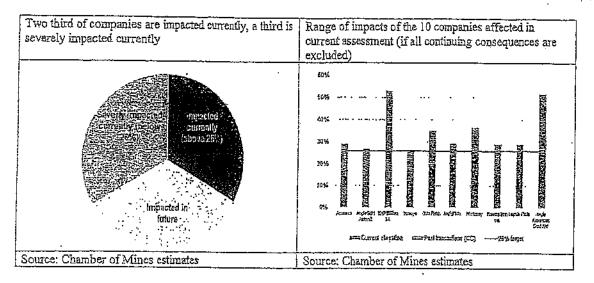
Impact of excluding the continuing consequences of previous deals

Of the total 23 companies which have attained and exceeded the ownership requirements, two thirds will have a negative impact on their ownership scores during the current assessment if the continuing consequences of previous deals are excluded. Of this component, about one third of the total companies will be at risk of having their ownership score move below the 26% target. The remaining third is at risk of future assessments being negatively impacted as BEE companies may decide to exit their investment to realise value. In other words this is not just about the period up to 2014 but also into the future.

If the continuing consequences of any previous deal was excluded (in an extreme scenario) this would result in seven major companies having BEE ownership levels of less than 26% (Anglo American Platinum, Gold Fields, Harmony, Sibanye Gold, AngloGold Ashanti, BHP Billiton Coal and Aquarius Platinum) with three companies just making the 26% target (Kumba Iron Ore, Impala Platinum and Anglo American Coal SA).

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In a scenario where pre-2004 transactions are accepted but transactions post 2004 are excluded the 33% of companies severely impacted would fall to 24%. This represents 5 major companies. (Anglo American Platinum, Gold Fields, Sibanye Gold, AngloGold Ashanti (their Izingwe and ESOP) and Aquarius Platinum).

The Chamber wishes to highlight that these estimates may provide emphasis on the current dilemma facing companies, however, the read through implications have far reaching implications for every company. These companies completed transactions in good faith in the 2004-2014 period to meet the spirit and intent of the Charter. The exclusion of the continuing consequences of these deals has significant reputational risks for the mining companies and for investment in the mining sector.

All the HDSA empowerment partners in mining will want, and should be entitled, to monetise value at some stage and mining companies are at risk of their empowerment levels declining, through the process of BBE partners exiting or decreasing their shareholding. This is a normal outcome of transformation whereby BEE partners want to realise value from mining transactions (or any other investment) and therefore sell their shares. The fact that the BEE shareholders may not necessarily want to stay in mining, does not mean significant transformation has not taken place or that the mining companies should be penalised for allowing the BEE partners to exit. If the consequences of these deals are not included and the DMR insists that companies have to retain a 26% BEE level, this will force mining companies to perpetually dilute other shareholders if the required BEE partners cannot be found in the open market. The consequences will be a shareholder revolt, significant divestment from mining companies and a significant constraint on companies to raise capital in the future.

Conclusion and recommendation

As demonstrated in this document a significant portion of the mining industry (33%) will be impacted if the continuing consequences of the previous deals are excluded, with 24% of the industry by value falling below the 26% ownership target. The exclusion of the continuing consequences of previous deals post 2004 will have a devastating impact on a number of companies, negatively affecting their shareholders and potentially their mining rights.

The Chamber remains firmly of the view that the continuing consequences of previous BEE deals should be taken into account in measuring the performance of the mining companies in terms of the

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Summary of industry empowerment levels and past transactions component

SA assets only	Target	Diff	Total empowerment	Past transactions (Continuing consequences)	Equity and asset level
COAL	26%	24%	50%	17%	33%
Anglo American Coal SA*	26%	26%	52%	25%*	27%
BHP Billiton Coal SA	26%	27%	53%	43%*	10%
IRON ORE	26%	9%	35%	2%	32%
Kumba Iron ore	26%	3%	29%	3%	26%
PGM	26%	4%	30%	5%	25%
AngloPlats	26%	4%	30%	7%*	23%
Impala Plais	26%	3%	29%	3%	26%
Aquarius	26%	3%	29%	26%±	3%
GOLD	26%	4%	30%	16%	14%
AngloGold Ashanli	26%	1%	27%	21%#	6%^
Gold Fields	26%	9%	35%	15%	20%
Harmony	26%	11%	37%	12%*	24.5%
Sibanye	26%	0%	26%	15%	11%

Note * for Anglo American SA and BHP Billiton all or significant part of historic BEE deals done before 2004. Note #^ for AGA 21% of past transactions done before 2004 and 6%^ is ESOP and Inzingwe deal done post 2004.

Source: Chamber of Mines estimates

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Enquiries: Mr. Mosa Mabuza, Tel: 012 444 3004, Email: mosa.mabuza@dmr.gov.za

Mr M Teke President: Chamber of Mines 5 Hollard Street Johannesburg, 2001

Dear Mr Teke.

REF: Publication of the revised Broad Based Socio-Economic Empowerment Charter for the South African Mining Industry (The Mining Charter).

I write to provide you with an update on the progress we are making in furthering the transformation agenda of the mining industry, as enjoined by Section 100(2) (a) of the Mineral and Petroleum Resources Development Act, 2002 (Act No. 28 of 2002) (MPRDA).

I have initiated a process to review the Broad Based Socio-Economic Empowerment Charter for the South African Mining and Minerals Industry (hereafter referred to as the Mining Charter). The review is aimed at, inter alia, the need to align and integrate Government policies to remove ambiguities in respect of interpretation and create regulatory certainty. In addition, this is intended to provide for optimisation of transformation impact, including the drive for the industry to become a catalyst for broader development. Given the mutually reinforcing nature of competitiveness and

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Mining Growth, Development and Employment Task Team (MIGDETT), the importance of this phase of the review cannot be overstated.

In this regard, the draft review of the Mining Charter has accordingly been developed, taking into account and aligning with the provisions of the Broad-Based Black Economic Empowerment Act, 2003 (Act No. 53 of 2003), the Codes of Good Practice (DTI Codes), the Employment Equity Act, 1998 (Act No. 55 of 1998) and related laws.

It is in this context that I deem it necessary to publish the draft reviewed Mining Charter in the Government gazette for public comments for a period of 30 days as defined by the MPRDA, commencing from the 15 April 2016.

Please note that during the 30 days period mentioned above, my officials will be inviting your constituent representation on the subject matter as a key stakeholders through MIGDETT for further consultation on the reviewed mining charter 2016.

I look forward to receiving your valuable contribution hereto in our joint pursuit to "Move South Africa Forward, together".

Sincerely,

Mr Mosebenzi J. Zwane, MP

Minister of Mineral Resources

Date: 13/04/2016

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MEDIA STATEMENT

042/2016

CHAMBER OF MINES NOTES RELEASE OF DRAFT MINING CHARTER

Commits to constructive engagement with the DMR and other stakeholders in pursuit of ongoing transformation

Johannesburg, 15 April 2016. The Chamber of Mines has noted the publication today by the Minister of Mineral Resources of a new draft of the Broad-based socio-economic empowerment charter for the South African mining industry (Mining Charter) that has been prepared by the Department of Mineral Resources (DMR).

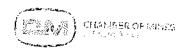
The Charter is the instrument that gives effect to the intentions of the Mineral and Petroleum Resources Development Act. It initially came into effect in 2004 and a revised version was gazetted in 2010. Chamber of Mines member companies continue to be committed to the achievement of all the transformation objectives of the Mining Charter and, for the most, have met the targets set by the 2010 Mining Charter.

The version published this morning will be used as the basis for engagement between the DMR and key industry stakeholders. At a meeting this morning between Minister Mosebenzi Zwane and Chamber office bearers and a number of company CEOs, he and the Chamber team agreed on a process over the coming month, or beyond if necessary, on the content of a revised version of the Mining Charter. This is the first sight the industry has had of the draft and the Chamber is now studying its content.

A further factor to be considered is that the Chamber is currently seeking clarity through the High Court on the interpretation of black economic empowerment ownership transactions carried out by the industry between 2004 and 2014. This decision, which is only expected later this year, will undoubtedly influence both the

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assessment of the industry's historical performance in terms of ownership and the way forward and could significantly influence this version of the Charter.

Says Chamber President Mike Teke: "With more than a decade of the application under our belt, we have better understanding of the drivers of transformation that yield the most desirable outcomes, and some of the potential pitfalls. We look forward to constructive interaction with government and the other stakeholders in the period ahead. It is in all of our interests that a mutually acceptable version of the revised charter is finalised at the earliest opportunity."

For further information please contact:

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Alan Fine

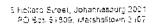
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27 May 2016

The Honourable Minister M J Zwane Minister of Mineral Resources Building 2 C, Trevenna Campus Onr Meintjies and Francis Baard Streets Sunnyside Pretoria

Sent via email sibongile.malie@dmr.gov.za

Dear Minister Zwane

Chamber of Mines Submission on the Department of Mineral Resources' (DMR) Version of the Reviewed Mining Charter

I hope this finds you well.

Please find attached the Chamber of Mines' submission on the DMR's version of the reviewed Mining Charter, it having been previously agreed with the DMR that the Chamber could present its submission today.

I would like to request that we arrange some mutually convenient dates for meetings to discuss the detail of the Chamber's submission on the Department's version of the reviewed Mining Charter, and also matters relating to the process going forward.

The Mining Charter is an important instrument of transformation for the mining industry and it is critical that we engage on the DMR's reviewed version and the Chamber's submission in depth so that we can conclude a mutually acceptable Mining Charter that will help take the industry into the future.

I look forward to your response

Yours sincerely

ROGER BAXTER CHIEF EXECUTIVE

Tel· (Cell· (

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PUTING SOUTH AFRICA

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CHAMBER OF MINES OF SOUTH AFRICA

WRITTEN SUBMISSION TO THE MINISTER OF MINERAL RESOURCES ON THE DMR'S DRAFT REVIEWED BROAD BASED BLACK-ECONOMIC EMPOWERMENT CHARTER FOR THE SOUTH AFRICAN MINING AND MINERALS INDUSTRY, 2016 PURSUANT TO GOVERNMENT NOTICE 450 GG 3933 OF 15 APRIL 2016

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CHAMBER OF MINES OF SOUTH AFRICA SUBMISSION: DMR REVIEWED BROAD BASED BLACK-ECONOMIC EMPOWERMENT CHARTER FOR THE SOUTH AFRICAN MINING AND MINERALS INDUSTRY, 2016 GOVERNMENT NOTICE 450 GG 39933 OF 15 APRIL 2016

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EXECUTIVE SUMMARY

The Chamber of Mines of South Africa (the Chamber) welcomes the opportunity granted by the Minister of Mineral Resources to make written submissions on the DMR Reviewed Mining Charter.

It must be stated that the approach taken to gazette the Reviewed Mining Charter, in which interested and affected parties were given 30 days in which to submit written representations; without appropriate and meaningful participation by stakeholders, is of considerable concern to the Chamber and its members. The Chamber is concerned that the approach chosen by the Minister to review the Mining Charter will not allow for sufficient time for all stakeholders to participate meaningfully in a process that will lead to a final Mining Charter that will have the full support of all the key stakeholders.

Whilst every opportunity has been taken to document a considered Chamber response and recommendations on the Reviewed Mining Charter, the limited time frame within which to submit this response has compromised our ability to put forward empirical evidence to support all our positions. Having said that, the Chamber positions are based on our internal analysis of industry performance, legal counsel opinion, the current market conditions and our members' view of what an aligned Mining Charter should entail in order to promote our shared objectives of a transformed, inclusive and prosperous mining industry.

The Chamber members, which represent approximately 90% of South Africa's mineral production, have highlighted the following as fundamental concerns and founding principles which need to be taken into consideration in the development of a Revised Mining Charter:

1. Mining Charter Alignment Process

The Chamber's submission will show that whilst the Reviewed Charter aims to align the Mining Charter to the BBBEE Codes in order to create consistency of regulation, it has in fact created further potential for confusion and uncertainty especially with regard to the following: The Mining Charter was developed by the DMR Minister in terms of s100(2)(a) of the MPRDA; therefore:

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- (a) The Mining Charter is not a code of good practice issued or gazetted by the Minister of Trade and Industry in terms of s9 of the BBBEE Act. It was in fact developed by the DMR Minister in terms of s100(2)(a) of the MPRDA and gazetted as such.
- (b) The confusion created by the Reviewed Mining Charter as to whether it can be used for revoking issued mining rights as well as whether the final assessment results of a mining rights holder by the DMR can be used for general commercial purposes.
- (c) Should the DTI not issue such Sector Codes for the mining industry, mining companies will be governed by the generic Codes for the purposes of determining their BEE score. The issuing of generic Codes or Sector Codes constitutes compliance with section 9 of the BBBEE Act.
- (d) The adoption of the definitions from the B-BBEE Act and Codes without first making the necessary amendments to the MPRDA to eradicate mil-alignment between the Mining Charter and the MPRDA, thus making the Mining Charter ultra-vires.

The Chamber respectfully submits that the process which has been adopted creates confusion, in that it is not possible to develop a Reviewed Charter which is based on concepts contained in the BBBEE Act and Codes, without first procuring an amendment by Parliament to the MPRDA, for example to adopt the definitions from the BBBEE Act and Codes. And that is indeed the solution which the Chamber very respectfully suggests, namely that the present process relating to the development of a Reviewed Charter be terminated, and be replaced by the development of a further MPRDA Amendment Bill which gives effect to the present objectives, and in which the Reviewed Charter will appear as a schedule (Schedule III) to the MPRDA itself, and in which other provisions of the MPRDA (such as definitions) will be amended or replaced in such a way that the Reviewed Charter which appears in such schedule will be harmonised with such other provisions of the MPRDA itself.

2. The Chamber's court application in case 41661/2015

The outcome of the Declaratory Order court application will have major implications on the Reviewed Mining Charter as a whole. It therefore would have been prudent if the court case would have been concluded prior to the conclusion of the Mining Charter alignment process. There is no provision in the MPRDA for amendments to or review of the Mining Charter or for development of a new Charter in substitution of the Original Charter and hence both the 2010 Charter and the reviewed Charter are ultra vires the MPRDA itself. The Chamber is of the view

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that the above problem needs to be resolved by amendments to the MPRDA itself and not the Charter.

Furthermore, it is the Chamber's view that the requirement to unbundle and restructure existing transactions is tantamount to retrospective regulation where mining rights have already been granted base on those transactions. The Chamber is also gravely concerned that such unbundling will benefit the deal makers and banks more than the intended Black beneficiaries. Finally the Chamber raises concerns about the prescriptive nature of the ownership element as proposed in the Reviewed Mining Charter. Such prescriptions will regress the progress made to date and further make the South African Mining industry uncompetitive. Limiting ownership structures to individual mining rights will further disadvantage the Black beneficiaries as they will not have access to more diversified portfolios of mine ownership, and may be limited to only one which compromises the construct of black industrialists.

3. Legal

The Chamber is gravely concerned that the MPRDA does not grant the Minister any powers to review the Mining Charter as it is purported to be done under s100 2 (a). This submission will make relevant references to show that the MPRDA and the B-BBEE Act and its Codes are different and have two different purposes that should not be confused through the Mining Charter.

4. Definitions

The Reviewed Charter imports definitions from the BBBEE Act which are out of alignment with the definitions in the MPRDA this may create interpretation challenges.

Compliance Mechanism

The Chamber is concerned that the DMR does not provide clarity on when the Mining Charter can be used for purposes of granting mining rights as well as when it can be used for commercial purposes in the economy. The Reviewed Mining Charter creates confusion by introducing BEE Codes assessment ratings for compliance purposes when the Mining Charter score card itself is not properly aligned to that of the Codes. For purposes of the Mining

CHAMBER OF MINES OF SOUTH AFRICA SUBMISSION: DMR REVIEWED BROAD BASED BLACK-ECONOMIC EMPOWERMENT CHARTER FOR THE SOUTH AFRICAN MINING AND MINERALS INDUSTRY, 2016 GOVERNMENT NOTICE 450 GG 39933 OF 15 APRIL 2016

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Charter it would be ideal to clearly state how the regulator will apply the provisions of the MPRDA when some or all of the elements of the ring-fenced elements are not met.

Scorecard

The Chamber is concerned that the Reviewed Charter does not adopt the flexibility of the scorecard contained in the DTI Codes. The DMR scorecard is less flexible.

In Conclusion

The above fundamental concerns and founding principles are not exhaustive and will be further expounded in the attached submission document.

The Chamber welcomes the DMR's intention to align government policies and create regulatory certainty. On reading the requirements for alignment to the Generic DTI Codes the Chamber notes that the DMR has not followed these requirements. This leaves a question as to whether the process chosen by the DMR will lead to the credibility of the Reviewed Charter and its acceptance in the economy as a whole being questioned. The Chamber and its members are looking forward to a Reviewed Mining Charter that will be acceptable to other economic sectors in a manner that will not require mining companies to be rated under the DTI Codes once they have been rated by the DMR. The Chamber would like to reiterate that it supports an aligned Mining Charter that will remain regulated under the MPRDA as stated in Section 100 (2) (a) of the MPRDA.

The Chamber is a strategic partner in the country's transformation objectives and as such believes that beyond compliance, ongoing engagements with stakeholders such as the DMR, organised labour and communities are necessary for collective efforts to contribute to an inclusive industry and to meet the country's development agenda.

Transformation therefore is not only a regulatory requirement, but we believe, is also it a business imperative. For this reason the Chamber is of the view that all stakeholders who are directly affected by the Mining Charter and the manner in which it needs to be implemented need to actively participate and agree in the development of the content of the Revised Mining Charter and the design of how it will be measured.

CHAMBER OF MINES OF SOUTH AFRICA SUBMISSION: DMR REVIEWED BROAD BASED BLACK-ECONOMIC EMPOWERMENT CHARTER FOR THE SOUTH AFRICAN MINING AND MINERALS INDUSTRY, 2016 GOVERNMENT NOTICE 450 GG 39933 OF 15 APRIL 2016

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As a representative body of major and emerging mining companies in South Africa the Chamber takes the opportunity to make submissions to the DMR in response to the recently published Mining Charter.

The Chamber's further comments contained in our submission, which are necessarily driven by the content of the Reviewed Charter, are in the light of the above founding principles, subject to and without detraction from the above founding principles and what the Chamber has said in relation thereto above, so that the Chamber's further comments below fall at all times to be read in the context of such founding principles.

CHAMBER OF MINES OF SOUTH AFRICA SUBMISSION: DMR REVIEWED BROAD BASED BLACK-ECONOMIC EMPOWERMENT CHARTER FOR THE SOUTH AFRICAN MINING AND MINERALS INDUSTRY, 2016 GOVERNMENT NOTICE 450 GG 39933 OF 15 APRIL 2016

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CHAMBER OF MINES OF SOUTH AFRICA

WRITTEN SUBMISSION TO THE MINISTER OF MINERAL RESOURCES ON THE DRAFT REVIEWED BROAD BASED_BLACK-ECONOMIC_EMPOWERMENT_CHARTER_FOR_THE_SOUTH_AFRICAN_MINING_AND MINERALS INDUSTRY, 2016 PURSUANT TO GOVERNMENT NOTICE 450 GG 39933 OF 15 APRIL 2016

I. INTRODUCTION

The Chamber of Mines of South Africa (the Chamber) thanks the Minister of Mineral Resources (the DMR Minister) for the invitation to comment on the above Draft Reviewed Mining Charter (the Mining Charter), and hopes that he will find its comments to be constructive. It also thanks the DMR Minister and the Department of Mineral Resources (the DMR) for having given effect to some of the suggestions to provide policy certainty as recommended by the Chamber.

In these comments, reference to the Mining Charter means, collectively, the Original Mining Charter, 2004, the Mining Charter, 2010 as well as the Reviewed Charter (or, as the context may require, each of the above charters).

The Chamber believes that the Mining Charter is a stakeholder agreed instrument that is used to drive transformation in the mining sector. For this reason the Chamber believes that all stakeholders who are directly affected by the Mining Charter and the manner in which it needs to be implemented need actively to participate in and agree to the development of the content of the Mining Charter and the design of how it will be measured or how its scorecard will be developed.

CHAMBER OF MINES OF SOUTH AFRICA SUBMISSION: DMR REVIEWED BROAD BASED BLACK-ECONOMIC EMPOWERMENT CHARTER FOR THE SOUTH AFRICAN MINING AND MINERALS INDUSTRY, 2016 GOVERNMENT NOTICE 450 GG 39933 OF 15 APRIL 2016

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II. BACKGROUND

The Chamber is a voluntary employer organisation that represents major and emerging mining companies. The membership of the Chamber is structured as follows:

- 4 Associations namely; Aggregates, Sands Producers Association of Southern Africa (ASPASA),
 South African Diamond Producers Organisation (SADPO), Association of Shaft Sinkers and SA
 Mining Contractors, Clay brick Association of South Africa (CASA)
- 30 Emerging Mining Companies
- 38 Major Mining companies

The 72 members of the Chamber represent more than 90% of mineral production in South Africa. The South African mining industry contributes 7.7 % of Gross Domestic Product (GDP), 25% of merchandise exports and approximately 12% of the Johannesburg Stock Exchange (JES) market capitalisation. The 72 members of the Chamber currently comply with the Mining Charter and will be materially affected by the changes proposed in the Reviewed Mining Charter.

The Chamber is a strategic partner in the country's transformation objectives and as such believes that beyond compliance, ongoing engagements with stakeholders such as the Department of Mineral Resources (DMR), organised labour and communities are a necessary requirement for collective efforts to contribute to an inclusive industry and to meet the country's economic growth and the development agenda.

Transformation therefore is not only a regulatory requirement, but we believe it also a business imperative. For this reason the Chamber is of the view that all stakeholders who are directly affected by the Mining Charter and the manner in which it needs to be implemented need to actively participate and agree in the development of the content of the Mining Charter and the design of how it will be measured.

As a representative body of major and emerging mining companies in South Africa the Chamber takes the opportunity to make this submission to the DMR in response to the recently published DMR Reviewed Mining Charter.

CHAMBER OF MINES OF SOUTH AFRICA SUBMISSION: DMR REVIEWED BROAD BASED BLACK-ECONOMIC EMPOWERMENT CHARTER FOR

THE SOUTH AFRICAN MINING AND MINERALS INDUSTRY, 2016 GOVERNMENT NOTICE 450 GG 39933 OF 15 APRIL 2016

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¹ Chamber of Mines estimates: Stats SA 2014

III. MINING INDUSTRY CONTEXT

The Chamber and its members remain committed to transformation and growth in the mining sector. Significant progress has been made to ensure that the objectives of transformation are met and that the targets set in the Mining Charter are achieved. Any amendments to the Mining Charter will need to consider the real impact of the Mining Charter since its inception in 2004.

1. Mine Community Development

The Chamber and its members can attest to the significant milestones that have been achieved in the transformation journey whilst recognizing that more work still needs to be done. The Anglo American Group of Companies (Anglo Platinum, Anglo Coal, De Beers and Kumba Iron Ore), Impala Platinum, Royal Bafokeng Platinum, AngloGold Ashanti, South32, Sibanye Gold, Exxaro and others have successfully converted or eradicated hostels and established single room and or family units to improve the living conditions and dignity of their employees. The mining Industry prides itself in building basic education infrastructure like schools and crèches and health facilities in mine host communities in collaboration with relevant government departments. Those companies that draw a significant number of their employees from labour sending areas have made significant contributions towards infrastructure development, health and basic education facilities in their respective labour sending areas.

2. Human Resource Development

The mining industry has contributed considerably towards the education and training of its employees. Progress has been made in Adult Education and Training where literacy levels have improved from over 60% illiteracy in 2002 to below 30% in 2014. In 2016, there are more qualified black artisans than there were in 2002. The industry has invested significantly in skills development and evidence of this investment can be demonstrated by the approximately 10,000 bursaries offered to deserving black students at various institutions of higher learning in the past 12 years; apart from those issued by the Mines Qualification Authority (MQA). The industry has spent an average of R3 billion to R5 billion per annum in various education and training programmes for its employees including communities.

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3. Ownership

According to the DMR's own numbers, 90% of mining right holders on a weighted basis had achieved the 26% BEE ownership target. The DMR's average ownership level was 34% versus the 26% target. Approximately R159 billion of value to HDSAs has been transferred in the form of ownership since the inception of the Mining Charter.

4. Difficult Economic Conditions

The mining industry has in the past five years gone through challenging economic conditions. The decline in commodity prices, rising costs and falling productivity, have resulted in a sustained decline in the industry's viability. Additionally, reduced investment in capital expenditure and in exploration and new mining projects, has had the unintended negative consequence of large scale restructuring. In 2014, the industry made a R10 billion loss (after taxes and dividends) and this escalated to a R37 billion loss in 2015; the only loss-making sector of the entire economy. Approximately 59 000 people have lost their jobs in the mining industry (in the period January 2012-December 2015) and a further ±30 000 are currently faced with the threat of retrenchment. The DMR and its other tripartite partners including the Chamber are currently engaged in exploring possible measures of reducing the negative impact of large scale retrenchment through the Jobs declaration which is proving difficult to implement. At the same time the industry has had to restructure to survive. Collaborative partnership is key.

Given these conditions in the mining sector, it is not clear if whether the DMR has done a thorough Regulatory Impact Assessment of the implications and possible consequences of introducing the Reviewed Charter in its current format. Some stakeholders do not appear fully to comprehend the socio-economic impact of this Reviewed Charter. Perhaps an independent agent or institution needs to be commissioned to conduct a full and thorough Regulatory Impact Assessment (looking at all aspects of the Reviewed Charter) before a decision is made on how best to make changes or add new things or targets to the Mining Charter.

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5. Transformation

Whilst the industry is in support of the country's transformation agenda, it is our considered view that the current Charter as published does not do enough to ensure the growth of a competitive mining industry through promoting regulatory certainty.

The subject of transformation has to be broader than compliance targets. If our members are to accept the Mining Charter as currently presented, not only would the industry regress in terms of current contributions, but the industry would have missed a key opportunity to formulate a Mining Charter that is realistic, forward looking and can contribute to the establishment of black industrialists that will benefit the industry as well as meet the state's objectives of an inclusive and growing economy.

The comments and recommendations that will follow in this submission will be made with the foregoing context in mind.

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IV. THE REVIEWED BROAD BASED BLACK-ECONOMIC EMPOWERMENT CHARTER FOR THE SOUTH AFRICAN MINING AND MINERALS INDUSTRY, 2016

The Minister of Trade and Industry released General Notice 1047 GG 39350 of 30 October 2015 to exempt the DMR from applying the requirements contained in section 10(1) of the Broad-Based Black Economic Empowerment Act 53 of 2003 ("BBBEE Act"). In effect, this was done to allow the DMR sufficient time to align the Mining Charter developed by the DMR Minister in terms of the Mineral and Petroleum Resources Developments Act, 2002 ("MPRDA") to the BBBEE Act and the BBBEE Codes of Good Practice ("Codes").

On 15 April 2016, the DMR released its own version of the Reviewed Charter for the South African Mining and Minerals Industry; 2016 for public comment. Interested and affected parties were given 30 days in which to submit written representations on the Draft Reviewed Mining Charter.

It is of grave concern to the Chamber that the DMR chose to gazette the Reviewed Charter without meaningful stakeholder engagement or participation. It is our view that this approach may compromise the process. The Chamber further believes that a Charter that is concluded within 30 days without full participation and engagement of all key stakeholders will not result in an inclusive Mining Charter that has the full support of all its stakeholders and buy-in by the economy at large.

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SUMMARY OF MAJOR ISSUES WHICH ARE OF CONCERN TO THE CHAMBER V.

The following are overarching provisions that have not been addressed in the Reviewed Charter:

- -In regard to alignment with the Codes, the Reviewed Charter does not provide for any weighting points.
- -The Chamber recommends that reference to other Acts such as the Companies Act, the Small Business Act etc. especially with regards to definitions, be referenced to specific sections in those Acts to allow for consistency in understanding.
- -In respect of the preamble, the last paragraph on page eight of the Reviewed Charter seems to be defining the net value principle. If this is the case, the Chamber does not agree to the principle of net value being included.
- -The Reviewed Charter will result in the need to restructure implemented transactions (some new, others recently re-financed) in terms of paragraph 2.11 (transitional arrangements), i.e. existing mining right holders have a maximum of three (3) years to align to the provisions of the Reviewed Charter.
- -The DMR cannot retrospectively legislate. Mining rights approved by the DMR should not have to be redone
- -The implications of the requirement to align do not appear to have been carefully considered by the DMR, since this is going to perpetuate the theme of the ultimate beneficiaries of B-BBEE continuing to be the deal makers and funders of these transactions rather than true empowerment for the beneficiaries. The implications of the unbundling process and reorganising BEE deals will result in a decrease in net Present Value of Mining Projects with less value to be unlocked by historically disadvantaged South Africans. Furthermore, the beneficiaries would not have access to more diversified portfolios of mine ownership, and may be limited to only one. We are aware that a company can apply to the Minister for permission to construct a consolidated transaction, however, the permission is not fait accompli.
- -There is a lack of clarity as to whether "ring-fenced" elements are to be interpreted as Priority elements as per the Codes

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The following are major issues which are of concern to the Chamber and which are mentioned here in alphabetical order and therefore not necessarily in order of importance, but which will be addressed at the appropriate places in the Charter element-by-element commentary.

- Annual Turnover
- **BEE Compliant Company**
- BEE Entity
- BEE Entrepreneur
- Beneficiation
- Black owned/controlled entity
- Codes
- Continuing Consequences
- Calendar Year
- Effective Ownership
- Locally Manufactured Goods
- Meaningful Economic Participation
- Ministerial Skills Development Trust
- Ring fenced Elements
- Small Business Development
- Social Development Trust
- Special Purpose Vehicles

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VI. FOUNDING PRINCIPLES

The Chamber submits that the following founding principles apply to the Reviewed Charter and to the Chamber's comments on it.

1. Separation of Powers between the Legislature and the Executive

To the extent that the 2010 Charter and the Reviewed Charter purport to give the Minister powers not flowing from or contained in the MPRDA, both charters offend the separation of powers doctrine.

2. The issues identified by the Chamber in the Chamber's court application in case 41661/2015

The Issues identified by the Chamber in the declaratory order application in relation to the Original Charter, 2004 and to the 2010 Charter are applicable also to the Reviewed Charter. These issues are more fully set out in paragraph 2.1 below.

3. The Amendment or Review of the Charter

There is no provision in the MPRDA for amendments to, or review of, the Mining Charter or for the development of a new Charter in substitution of the Original Charter and hence both the 2010 Charter and the reviewed Charter are ultra vires the MPRDA itself.

The Chamber is of the view that the above problem should be resolved by amendments to the MPRDA itself and not the Charter.

- 4. The relationship of the MPRDA and the Mining Charter on the one hand, and the BBBEE Act and Codes on the other.
- Reference is made in the last two paragraphs of the Preamble to the Reviewed Charter, of alignment between the MPRDA and Mining Charter on the one hand, and the BBBEE Act and Codes on the other. The Chamber submits that those paragraphs disclose fundamental misconceptions in regard to these issues.
- (i) The Mining Charter was developed by the DMR Minister in terms of s100(2)(a) of the MPRDA.
- (a) The Mining Charter is not a code of good practice issued or gazetted by the Minister of Trade and Industry in terms of s9 of the BBBEE Act. It was in fact developed by the DMR Minister in terms of s100(2)(a) of the MPRDA and gazetted as such.

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(b) The Mining Charter is also not a transformation Charter for the mining and minerals sector of the economy which was developed by major stakeholders in that sector and gazetted by the Minister of Trade and Industry in terms of s12 of the BBBEE Act. Again, it was in fact developed by the DMR Minister in terms of s100(2)(a) of the MPRDA and gazetted as such.

(c) The need to align the Mining Charter with the BBBEE Act comes from the perceived conflict between the two. There is no such conflict in law.

(ii) The above will apply equally to the Reviewed Charter, i.e. it will neither be a code of good practice nor a transformation Charter as envisaged in ss9 and 12 of the BBBEE Act but rather will be a reviewed Charter developed by the DMR Minister albeit acting ultra vires his powers in terms of s100(2)(a) of the MPRDA, in so far as s10(1)(a) which intends to elevate the Codes to the level of parliamentary legislation is constitutionally sound.

(iii) The above also reveals that the purposes of the MPRDA and the Mining Charter on the one hand, and the BBBEE Act and Codes on the other, are entirely different. In all other aspects, the BBBEE Act and Codes are simply measuring devices and do not impose any requirement of compliance. The MPRDA, on the other hand, is a specific legislative instrument designed inter alia to lead to meaningful participation of historically disadvantaged persons in the mining and minerals industries.

(iv) The issuing of any sector specific Codes (Sector Codes) for the mining industry should be a task undertaken by the DTI in consultation with the mining sector. Should the DTI not issue such Sector Codes for the mining industry, mining companies will be governed by the generic Codes for the purposes of determining their BEE score. The issuing of generic Codes or Sector Codes constitutes compliance with section 9 of the BBBEE Act.

(vii) To the extent that a minimum BEE level is a qualification criterion, the:

(a) qualification criterion in the Mining Charter could be achieving the minimum BEE level. The mining company either achieves that BEE level or not; but

(b) the determination of the BEE level will be conducted in terms of the Codes or any Sector Codes. The Mining Charter should not contain a scorecard against which a mining company is awarded a BEE score.

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• The Reviewed Charter imports definitions from the BBBEE Act which importation is not competent since the Reviewed Charter is ostensibly founded in the MPRDA and must carry forward the definitions which are contained in the MPRDA.

If Government wishes to achieve "alignment" of all legislative instruments dealing with empowerment, the correct place to do so is to amend the various pieces of legislation themselves and not the Mining Charter.

- The result of the above is not alignment but rather conflation, which gives rise to confusion and uncertainty.
- In the light of the above, what the Reviewed Charter achieves is not alignment but conflation, i.e. a confusion of the purpose of and concepts in the MPRDA and Mining Charter on the one hand, and of and in the BBBEE Act and Codes on the other, and gives rise to greater uncertainty than ever.
- The Chamber very respectfully submits that the process which has been adopted creates confusion, in that it is not possible to develop a Reviewed Charter which is based on concepts contained in the BBBEE Act and Codes, without first procuring an amendment by Parliament to the MPRDA, for example to adopt the definitions from the BBBEE Act and Codes. And that is indeed the solution which the Chamber very respectfully suggests, namely, that the present process relating to the development of a Reviewed Charter be terminated, and be replaced by the development of a further MPRDA Amendment Bill which gives effect to the present objectives, and in which the Reviewed Charter will appear as a schedule (Schedule III) to the MPRDA itself, and in which other provisions of the MPRDA (such as definitions) will be amended or replaced in such a way that the Reviewed Charter which appears in such schedule will be harmonised with such other provisions of the MPRDA itself.

The Chamber's further comments 5.

The Chamber's further comments below, which are necessarily driven by the content of the Reviewed Charter, are in the light of the above founding principles, subject to and without detraction from the above founding principles and what the Chamber has said in relation thereto above, so that the Chamber's further comments below fall at all times to be read in the context of such founding principles.

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VII. PREAMBLE

In its Preamble the Reviewed Charter states that "the review process takes into account the need to align and integrate Government policies to remove the ambiguities in respect of interpretation and to create regulatory certainty. In this regard the reviewed Mining Charter is aligned to the provisions of the Broad-Based Black Economic Empowerment (Act 2003 (Act No. 53 and the Codes of Good Practice (DTI Codes)."

The Chamber welcomes the DMR's intention to align government policies and create regulatory certainty. On reading the requirements for alignment to the Generic DTI Codes the Chamber notes that the DMR has not followed these requirements. This leaves a question as to whether the process chosen by the DMR will finally lead to the credibility of the Reviewed Charter and its acceptance in the economy as a whole being questioned. The Chamber and its members are looking forward to a Reviewed Mining Charter that will be acceptable to other economic sectors in a manner that will not require mining companies to be rated under the DTI Codes once they have been rated by the DMR. The Chamber would like to reiterate that it supports an aligned Mining Charter that will remain regulated under the MPRDA as stated in Section 100 (2) (a) of the MPRDA. The definition of a "BEE compliant company" as described in the Reviewed Charter refers to the DTI Codes as they relate to the procurement element only. Does this mean that the mining companies must comply with the DTI Codes only in relation to "Procurement, Supplier and Enterprise Development."?

One of the main purposes of the Mining Charter is to acquire mining rights to mine in South Africa, not to revoke mining rights after the holder has been assessed under the Reviewed Charter. The DMR needs to provide clarity on when the Mining Charter can be used for purposes of granting mining rights as well as when it can be used for commercial purposes in the economy. It is not sufficient to state that, "Mining right holders who have not complied with the ownership, housing and living conditions and human resources development elements as well as those who fall between level 6 and 8 of the Mining Charter scorecard will be regarded as non-compliant with the provisions of the Charter and the MPRDA shall render the mining right holder in breach of the MPRDA and subject to the sanctions in the Act."

For purposes of the Mining Charter it would be ideal to clearly state how the regulator will apply the provisions of the MPRDA when some or all of the elements of the ring-fenced elements are not met. In this way the regulator creates certainty on how non-compliant mining right holders will be treated by law.

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VISION

The Chamber is satisfied with the Vision of Mining Charter.

MISSION

The Chamber is satisfied with the Mission statement of the Mining Charter.

DEFINITIONS

Specific requests for clarity on definitions will be captured in the element-by-element commentary which follows. As mentioned above however, since the Mining Charter has its source and origin in the MPRDA, the definitions must accord with those in the MPRDA, and if definitions are to be changed, they must be changed in the MPRDA itself first so as to avoid misalignment between the MPRDA and the Mining Charter.

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VIII. PART A

1. OBJECTIVES OF THE MINING CHARTER

It is necessary to obtain clarity as to whether the Mining Charter's objectives are limited to the granting of mining rights by the DMR specifically, as the scorecard in the Mining Charter is not aligned to the B-BEE Codes. The B-BEE Codes allow for proportional weightings with appropriate points allocated to each of the scorecard areas. Is the DMR expecting companies to produce generic codes certifications for other procurement processes with the private sector and other government agencies and departments? As set out above, the Chamber's view is that the MPRDA / Mining Charter and the BBBEE Act / Codes play separate and distinct roles.

2. ELEMENTS OF THE MINING CHARTER

The Chamber welcomes the exclusion of the following 2 pillars:

- Health and Safety
- Environment and Sustainable Development

The Chamber believes that the Mine Health and Safety Act, 1996 and the initiatives that are in place to improve Health and Safety in the mining industry through the Mine Health and Safety Council have made significant strides to improve Health and Safety in the industry.

In terms of the Environment and Sustainable Development Pillar, the Chamber is of the view that there are sufficient mechanisms in place in terms of regulations made in terms of the MPRDA and in terms of the National Environmental Management Act, 1998 to measure and report on the companies' performance on approved EMPs/ Environmental Authorisations and any other environmental regulatory requirements. Consequently, there is no need for additional mechanisms through the Mining Charter. Such additional mechanisms would in effect create duplication of the auditing and reporting requirements that are already catered for in the current legislation.

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2.1 OWNERSHIP

This is classified as a "ring-fenced" element. The threshold of 26% Black ownership has been retained.

The Chamber proposes that the term "priority element" be utilised as per the BEE Codes.

The Preamble of the Mining Charter states the intent to "align the Mining Charter to the provisions of the Broad-Based Black Economic Empowerment Act, 2003 and the Codes of Good Practice (DTI Codes)." However, there is very limited evidence of alignment of the ownership element in the Mining Charter. The following are concerns which relate to the alignment of the Ownership Element to the Codes:

- The scorecard does not mention any weighting points related to Ownership and uses
 "YES/NO" which will not assist in calculating the final weighting points that will lead to
 calculating the different levels of compliance.
- Inconsistent definitions .e.g. BEE Compliant company, effective ownership.
- The Charter has adopted the BEE Black definition, however, the ownership scorecard still refers to HDSA ownership.
- The issue of Continuing Consequences is yet to be settled in the courts. In the amended
 Codes, the loss of shareholding mirrors the same number of years that the BEE shareholder
 was in existence. The Chamber and its members would prefer that the consequences of
 previous transactions should be retained in perpetuity.

The alignment requirements as stipulated in the Mining Charter are retrospective and prescriptive and this is not the requirement in the Codes. The DTI Codes do not prescribe how entities should arrive at the 26% Black Ownership. The Mining Charter is proposing that of this 26% no less than 5 % of shares should be in the form of ESOPS which under the Mining Charter, comprises of entrepreneurs, community and workers, respectively; the interests of which should be held in a Registered Trust. A maximum of 11% can be offset against Beneficiation. An unintended commercial consequence of this prescription is the lock-in of the empowerment shares for the life of mine which members of the Chamber do not agree with.

The inclusion of a Special Purpose Vehicle to drive ESOPs is a concern as, especially the requirement to incorporate a registered Memorandum of Incorporation (MOI). The intention for introducing such conditions for Ownership and participation at Board level are understood. However, they introduce

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11 of 53 M 4-Z the concept of a significant minority block that tends to stifle decision making at Board level. This is also against Company law and JSE Regulations and the Companies Act, 2008. Companies should have the flexibility to engage their employees on an appropriate empowerment model which can include a profit share mechanism.

These stringent prescriptive conditions will also create negative conditions for investment in the mining industry.

As mentioned above, the Mining Charter will result in the unbundling of some existing transactions (some new, others recently re-financed) in terms of \$2.11 (transitional arrangements), i.e. existing mining right holders have a maximum of three (3) years to align with the provisions of the charter. The Chamber is concerned as to whether implications of the requirement to restructure past and existing transactions have been considered by the DMR. The implications of the unbundling process and reorganizing BEE deals will result in increased transactions costs, with financial institutions being the main beneficiaries and no impact on the intended black beneficiaries. Furthermore, the beneficiaries will not have access to more diversified portfolios of mine ownership, and may be limited to only one. A company can apply to the Minister for permission to construct a consolidated transaction however the permission is not a fait accompli.

There is also a concern that this will open the doors for bankers and deal makers, at the expense of the black beneficiaries.

Furthermore the Inclusion of the 11% Beneficiation as an offset, whilst welcome, requires further guidelines on how it will be measured and incentivised if companies already have a 26% Black ownership. A proper mechanism to recognise beneficiation credits should be developed.

Alignment to the Codes has not been achieved in respect of the ownership provisions as the following critical facets of the Codes have not been addressed:

- a) Sale of Assets provisions,
- b) Continuing consequences provisions
- c) Exclusion of South African Mandated Investments from the value of the equity
- d) The Exclusion of Foreign operations from the value of the equity
- The consideration of equity equivalency participation for foreign multinationals

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f) Application of the Modified Flow Through Principle

All the above are currently viewed as allowable enhancements to the measurement of equity held in

the hands of black people. However, the Mining Charter makes reference to compliance with its

ownership provision as the absolute attainment of 26% direct equity in the hands of black people (split

between individuals, ESOPS and CBOS equally). The Mining Charter does not make provisions for the

indirect provisions catered for in the Codes.

2.1.1. Effective Ownership

The term needs to be adequately defined and clarified to limit room for speculation and confusion

within the mining industry.

Does this mean the following can be applied?

40% exclusion of mandated investments, government entities

Apply modified flow through principle

Continuing Consequences and a whole host of principles applied in the Codes of Good

Practice (the Codes)

Foreign generated revenue/profits from foreign territories can also be excluded.

In the Mining Charter, a mine would find itself with different ownership structures as the new

requirement is that each ownership be done "per mining right"

For consolidation purposes and simplicity, it would make more sense to consolidate ownership at

Group level (approval by the Minister is required for this). This will be beneficial, not only for the mines

but shareholders. It is such consolidation at Group level that gives an opportunity for black

shareholders to have interest in other diversified mines either than just one mining right.

Should there be a retrospective review and unbundling of all past deals, which we do not support;

who would bear the cost of such an exercise?

2.1.2 Definitions

There is a need to set clear definitions for the following terms on the Ownership Element:

BEE Compliant Company

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- The Codes do not contain a concept of "BEE Compliant Company" or compliance with the Codes.
- An entity is measured under the Codes and achieves a BEE rating of Level 1 to Level 8 or a rating
- In the Chamber's view, the definition of BEE Compliant should either be:
- (i) an entity that achieves at least a Level 8 BEE contributor status under the Codes; or
- (ii) an entity that qualifies as an empowering supplier under the Codes.

BEE Supplier

The concept of "BEE supplier" must be defined. It is not clear what is intended by this term and whether it is a reference to BEE level or particular Black ownership.

Codes

If it is intended to cross-reference the Codes, the Mining Charter should specifically define the Codes.

Meaningful economic participation

The Codes measure the level of Black participation in the ownership of an entity using various methodologies. Ownership relates to the economic interest (dividends) and voting rights attaching to the shares. A Black shareholder owning 1% of a company is an owner notwithstanding that 1% may not be a material or meaningful percentage ownership. There is no requirement in the BBBEE Act or the Codes for a specific level of Black ownership which constitutes "meaningful economic participation".

In terms of section 2 of the BBBEE Act, the objectives of the BBBEE Act include:

- (i) "promoting economic transformation in order to enable meaningful participation of Black people in the economy; and
- (ii) promoting investment programmes that lead to broad-based and meaningful participation in the economy by black people in order to achieve sustainable development and general prosperity".

In the Chamber's view, the Mining Charter should move away from the concept of "meaningful economic participation" and refer to companies being required to have a specific level of Black ownership.

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2.1.3 Beneficiation

The scorecard says it is discretionary:

- What is the definition of discretionary?
- What is the percentage?
- What is beneficiation? (Sale of asset?)
- Is there a formula and threshold?
- What is the definition of refining?

The beneficiation offset only benefits those who have not achieved the 26% target and this is unfair to those companies that have invested in beneficiation in various forms and if they already have achieved the 26% black ownership target. A workable formula to allow for beneficiation offsets should be developed.

2.1.4 Suggestions on the Ownership Element

- Ownership Target: The Chamber of Mines supports the target of 26% Black Ownership and further wishes to propose the following:
- Application of the Modified Flow Through principle for all prospective applications for calculating:
 - Voting Rights
 - Economic Interest
- Composition and Treatment of Black Partners: The principle of including ESOPs, Communities and Black Entrepreneurs in the BEE structure is accepted. However, Mining Right holders should be allowed to choose vehicles that will work best in their particular structures.
- There is a need for a wider definition of ESOPS as well as a definition of black entrepreneur.
- it should be understood that ESOPs and all black shareholders are not only entitled to cashflows through dividend payment, but also capital appreciation of their shares. If there is no dividend paid out (losses), what happens to the beneficiarles? They are still shareholders. The

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dividend policy of a company should prevail and the DMR can check if the company has deviated from its dividend policy.

- The Chamber would like to see the introduction of debt (treatment thereof) for shareholders. that do not have the funds. The Mining Charter does not cover this and its modalities.
- The concept of profit share as part of a model for ownership should be considered

The Chamber will be proposing an aligned scorecard for the Ownership element.

The key positions which the Chamber raised in its court application which are relevant to this topic are the following:

- By virtue of the MPRDA, once the Minister has granted or converted a mining right, the holder is not legally obliged to restore the percentage ownership by historically disadvantaged persons ("HDP") to the 26% requirement in the Original Charter or in the 2010 Charter, and neither Charters requires a holder to enter into further empowerment transactions to address losses in HDP ownership once 26% has been achieved. This also applies in respect of the Reviewed Charter.
- A failure by a holder of a mining right or converted mining right to meet the requirements of the Original Charter and the 2010 Charter and a fallure to maintain a 26% HDP ownership level do not constitute contraventions of the MPRDA, and paragraph 3 (which provides for this) of the 2010 Charter is accordingly ultra vires. This also applies in respect of paragraph 2.12 of the Reviewed Charter.
- · Any provision in the 2010 Charter which retrospectively deprives holders of mining rights or converted mining rights of:
- the capacity for offsets to allow for flexibility
- the recognition of the continuing consequences of all empowerment transactions irrespective of when concluded
- the right to offset excess empowerment in a particular operation against shortfall in other operations
- the right to offset the full value of beneficiation against HDP ownership commitments
- the use of all forms of ownership and participation by HDPs not only those in the definition of "meaningful economic empowerment", including therefore the requirement to choose HDPs (and not

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compulsorily to include entrepreneurs, workers and/or communities), is ultra vires the MPRDA and void.

This applies equally to the Reviewed Charter insofar as existing rights are concerned in that it would retrospectively increase the empowerment requirements and thus interfere with existing mining rights which had been granted on the basis of the requirements as they existed on date of grant or conversion having been met.

Summary of Issues on Ownership

- Empowerment ownership principles and measurement
- Any structure is permissible (avoids micro-management and over-regulation):
 - o no requirements for special purpose vehicles
 - o no requirements for entrepreneurs, workers or communities
 - o no requirements for trusts.
- All good faith transactions whenever concluded and in whatever form, are recognised on an ongoing basis.
- No requirement (whether for existing or new rights) to restore ownership percentage.
- Offset (without limitation) of beneficiation (formula required).
- Offset of excess in one operation against shortfall in other operations.
- No warehousing requirement.
- The measure could be attributable units of production.
- Existing mining rights
- Holders of existing rights which on grant or conversion met the 26% requirements are deemed to continue to hold the greater of such 26% and the actual percentage held.
- Holders may attribute the level of ownership percentage across all existing mining rights to
 each individual mining right.
- By the third anniversary of the commencement date of the Reviewed Charter, holders of mining rights must apply in terms of s102 of the MPRDA for consent to an amendment of the existing mining right to delete the existing clause 17 and annex an Empowerment Ownership Plan which records the deemed ownership level in paragraph 2.1 above, the structure of recognised transactions, and a summary of key terms thereof, which the Minister will approve

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within 6 months for execution and registration of a Notarial Deed of Amendment/Variation within a further 30 days.

Pending applications for mining rights

Pending applications for mining rights will be dealt with under the provisions prior to the Reviewed Charter save that paragraph 20 above will apply.

New mining rights

New mining rights:

- must achieve 26%
- will not be subject to any top-up requirements
- must have attached an Empowerment Ownership Plan.

Prospecting rights

There will be no empowerment requirements for prospecting rights.

Disposals and consolidations

- An acquirer is deemed to have attained the ownership percentage which is deemed to be held by the disposer.
- An application for consolidation in terms of s102 of the MPRDA must be accompanied by a consolidated Empowerment Ownership Plan embodying the deemed ownership percentage for each right which is being consolidated.

Acknowledgment letters

The Minister will from time to time issue to each holder acknowledgment letters acknowledging the holder's empowerment credentials, the empowerment percentage of the holder, and the consequences of previous deals.

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2.2 PROCUREMENT, SUPPLIER AND ENTERPRISE DEVELOPMENT

The Mining Charter needs to clarify what is meant by a "BEE compliant enterprise" or a "BEE compliant

company" or "small business development". The Codes of Good Practice do not refer to a "BEE

compliant enterprise or company" but rather rates companies according to their levels of compliance

to the codes or whether it is a Large Enterprise or an Empowering Supplier or a Qualifying Small

Enterprise or an Exempt Micro Enterprise.

The Mining Charter has increased the target under Capital Goods by 20 percentage points, 20

percentage points for consumables and 10 percentage points for services. In addition, the targets also

introduced local manufacturing for capital goods and consumables. In alignment with the BBEE codes,

the differentiation between capital goods, consumables and services should be removed. If it is

retained, clear definitions of these categories need to be provided.

2.2.1 Suggestions on the Procurement Element

This is a priority element in terms of the B-BBEE Codes and the Chamber proposes that this should be

retained as a priority element within the Mining Charter.

The BBBEE Codes measure the denominator against which procurement targets are weighted in terms

of the Total Measured Procurement Spend (TMPS). The Charter only makes reference to actual spend.

This could affect companies negatively as specific non-procurement items and items procured from

foreign domiciles may be included in the value of actual spend which may disadvantage mining right

holders if they were to be measured against B-BBEE Codes.

Localisation of competitive supply is fully supported. Targets for local content should, however, be

informed by comprehensive studies that indicate local capabilities and will probably differ by types of

mining e.g. surface mining, underground coal, underground hard-rock, etc.

BEE compliant companies need to be defined more specifically e.g. Level 4 compliant company

according to the B-BBEE Codes.

Targets for small business development should be removed since they interfere with supplier

development.

This element now includes criteria previously under the Sustainable Development element of the 2010

Mining Charter of 100% samples analysed at local facilities. This will be problematic for companies as

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the DMR has not assessed and confirmed whether there already exists enough processing capacity by local black owned research organisations to meet this requirement. Singling this out as a service is not supported.

The onus should be on suppliers and not with mining right holders to verify local content with the SA Bureau of Standards (SABS).

The existing multi-national supplier levy has been a failure. Mining companies do not have the legal right to collect such funds. All that the levy does is increase the cost of doing business for the mining companies.

Members do not support the Multinational supplier contribution since this contradicts efforts to localise competitive supply. To give effect to this goal a completely different approach than what is included in the Mining Charter will be required. It will probably take about one year to develop a 5-10 year strategy with the requisite targets, incentives, etc. It is proposed that an enabling clause be included in the Mining Charter that will give mining right holders the opportunity to be exempted from this element of the Mining Charter as it stands once a Mining Strategic Sourcing and Supplier Development strategy is developed in consultation with the Dti.

The Chamber will be making proposals on the revised aligned scorecard for this element.

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2.3 BENEFICIATION

Beneficiation is defined as the transformation of a mineral (or a combination of minerals) to a higher value product, which can either be consumed locally or exported. The term is often used interchangeably with mineral "value-addition" or "downstream beneficiation".

This element is misplaced as a stand -alone and it is our considered view that this in effect should form part of the criteria under the Ownership element.

Beneficiation is one way of promoting industrialisation in South Africa and further strengthening the linkages between mining and manufacturing especially black industrialisation. The scorecard is very silent on how the beneficiation initiatives by mining companies will be recognised as this is the means of strengthening the linkages between mining and manufacturing.

2.3.1 Suggestions on the Beneficiation Element

It is necessary for the avoidance of confusion for the Mining Charter to set out clearly the measurement principles to be applied for beneficiation. The Mining Charter allows for the off-setting of the value/percentage achieved through beneficiation against the ownership scorecard, at a maximum of 11%. As mentioned under paragraph 2.1 above, the Chamber submits that the limitation to 11% in the 2010 Charter and now in the Reviewed Charter is ultra vires and that there should be no such limitation.

A proposal will be presented on how beneficiation should be treated to benefit those who are involved In beneficiation initiatives who have achieved the 26% Ownership target, whilst at the same being used as an offset of up to 100% of the 26% reserved for Black people for those mining right holders who have not achieved the required 26% ownership target.

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2.4 EMPLOYMENT EQUITY

The Chamber and its members remain committed to workplace diversity and equitable representation at all levels to promote social cohesion, transformation and competitiveness of the mining industry. The Mining Charter proposes employment equity targets that are set out in the DTI Codes without any modification. Achieving such targets at core occupational categories remains a challenge and therefore special consideration needs to be given for the mining sector to set stretch targets that are realistic for the conditions in the mining sector.

Whilst the industry has met and in some cases exceeded the targets in the current Mining Charter there are limitations in this area; in particular the promotion of black females in middle, senior management and executive positions. Much of the focus has been on programmes targeted towards meeting the target of 10% women participation (inclusive of white females) for Women in Mining projects. It would assist the industry to utilise provincial EAP targets as per the Employment Equity Act with progressive targets over 5 years. These targets should be more realistic in line with industry workplace profiles and aligned to EAP statistics as reported by the Commission on Employment Equity annually. It would be useful to propose an EAP formula to be used by the mining industry. An important initiative will be the streamlining of Skills Development interventions to ensure a sufficient talent pool for career-pathing.

2.4.1 Suggestions on the Employment Equity Element

The following are recommendations to be considered under this element:

- Mining Charter targets to align with the Employment Equity Act five year planning cycle it is proposed that progressive targets be set.
- Accidents affect all employees working at core operations irrespective of their race. South Africa has a serious issue o in respect of disabled person's unemployment. For this reason targets for people with disabilities should be inclusive of all races and the mining industry is committed to ensuring that it plays its part in the absorption of those classified as disabled. The target should therefore be 2% of all employees working on surface.
- Clarification is required on the consequences of not meeting the targets and weighting points within the element.

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The Chamber will be making proposals on a scorecard for The Employment Equity element.

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2.5 HUMAN RESOURCE DEVELOPMENT

The Chamber supports the categorisation of this pillar as a ring-fenced (priority) element.

The mining industry is currently experiencing significant economic challenges that have a negative impact on the industry. Protracted low commodity prices, poor commodity demand from international markets, including above inflation labour cost increases have affected employment conditions in the mining industry. These conditions have led to many companies resorting to right sizing and reducing their staff complements. As a "knowledge based industry", mining companies remain committed to training their employees for career growth as well as providing them with skills that will enable them to attain employment outside of mining.

The Mining Charter proposes a target of 5% annual payroll; 5% of this needs to be invested in South African academic institutions, research organisations, Research and Development initiatives and with a further 15% contribution (of the 5% payroll) towards a Ministerial Skills Development Fund. We do not support the establishment of a Ministerial Skills Fund as it is a duplication of the 1% levy currently being paid towards the National Skills Fund.

The mining industry contribution to the skills levy is equal to approximately R1.14bn per annum and the MQA alone received at least R915m in the 2014-2015 Financial year. More than R200m is allocated to the National Skills Fund from the mining sector alone and the latter funds are dedicated towards the training of the unemployed. Research Institutions like Mintek stand to double dip into these funds as they can claim from the proposed Ministerial Trust Fund as well as the 5% mentioned above that is reserved for research institutions.

Of concern is whether the Minister would not be contravening the National Treasury regulations by imposing his own skills levy from the mining industry?

It must further be noted that the Mining Industry is the only industry that is required to invest in community development projects, some of which include expenditure in basic education for the unemployed, and ad hoc scholarship programmes.

The prescriptive manner in which these funds have to be used as well as prescriptive allocations will reduce the training spend on employees who need to be developed for career progression or training in alternative skills in this environment where many are faced with the real threat of retrenchment.

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2.5.1 Suggestions on the Human Resource Development Element

The Chamber proposes that this element be titled <u>Skills Development</u> to reflect the investment on employees as well as community members to better align with the B-BBEE-Codes.

In the spirit of alignment with the B-BBE Codes, consideration will need to be made for the following key measurement principles in respect of Human Resource Development (HRD):

a) SETA regulations

Approval of Work Place Skills Plans, Annual Training Reports to track training programmes provided by mining companies

- b) We recommend the usage of an industry <u>learning programme matrix</u> to determine the value applicable to training programmes, i.e. are internal training programmes weighted equally to external programmes? Are the administration costs of programmes (internal) weighted equally to programmes offered by SAQA/QCTO accredited learning institutions? What is deemed legitimate training expenditure?²
- c) Legitimate Expenditure: will employees be required to pay back funds expended should they not successfully complete a learning programme?
- d) Treatment of mandatory sectoral training- the codes do not recognise this as legitimate training expenditure
- e) It is unclear how the Mining Charter will treat the expenditure on non-employee individuals? The Codes allow for 6% of expenditure to be expended on unemployed black people.

The Chamber does not support the 15% Ministerial Skills Fund.

We will make submissions on a proposed scorecard for this element.

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² A proposed list of courses which will form part of the Learning Programme Matrix will be presented to the DMR

2.6 MINE COMMUNITY DEVELOPMENT (MCD)

The MPRDA Preamble articulates that the state is the custodian of the country's mineral resources, the benefits of which should accrue to all the people who live in it.

In principle, labour sending areas are not limited to areas within the borders of South Africa. Does this imply that the activities carried out by the mining sector to redress the economic imbalances of the past regime will be applied to the SADC countries?

The BEE Codes specifically refer to redressing the economic imbalances affecting only South African citizens disadvantaged by the Apartheid legislation.

This definition of Labour Sending Areas is also difficult to interpret as people move around in the country, buy houses, start families and live in different areas from where they originate. The definition is open for different interpretations and causes confusion.

2.6.1 Suggestions on the Mine Community Development element

The DMR needs to clarify the term "labour sending areas".

It is suggested that MCD be measured in the same manner as Socio-Economic Development (SED) in the B-BBEE Codes as follows:

If a project is implemented, the mine should prove that at least 75% of the beneficiaries are Black as defined. This is possible because a company is supposed to conduct ethnographic assessment through community consultative and collaborative processes to delineate community needs. On that basis 100% of the costs will be taken into account in scoring the mine, taking into account the SED Benefit Factor Matrix.

However, in instances where the black beneficiaries are less than 75%, then expenditure will be recognised on a pro-rata basis. Reference can be made to Annexure 500 (A) of the BEE Codes to assist with the calculation.

Of significant concern under this element is the target setting of 1% Annual Turnover towards a Ministerial Social Development Trust Fund, which is not endorsed by the Chamber. This type of ad

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valorem tax is extremely regressive, undermines marginal or loss-making mines and is <u>not</u> supported. Is this similar to the Multi-national Suppliers Contribution towards a Social Fund whose contribution was set a target of 1% Net Profit after Tax (NPAT) and previously included under the Procurement element?

The Chamber does not support the target of 1% Annual Turnover and instead proposes 2% of NPAT towards SED.

It is important to note that non-monetary contributions are not considered under this element. The Chamber further proposes enhanced recognition of technical and capacity building programmes as part of this element as they facilitate municipalities' ability to deliver more effective services. Furthermore, we propose that collaborative endeavours (with other companies, government departments, development finance institutions etc.) also be given enhanced recognition as recognised in the Codes.

The following is prosed as criteria under this element:

Approved mine and community rural development projects with an annual contribution of 2%
 NPAT

The following principles will be applied:

- Enhanced Recognition (Multiplier of 1.2) for Collaboration Projects (Government, DFIs etc.)
- All benefits that accrue to contractors and small businesses will be counted under Enterprise
 Development provided the beneficiary qualifies as per the requirements of B-BBEE.
- Only initiatives that benefit the community, NPOs, NGOs, and Co-Ops will be claimed under SED, 100% of the spend (monetary or non-monetary) will be recognised the moment the black beneficiaries base (BBB %) reaches 75%. If the BBB% is less than 75%, then the spend will be pro-rated.

Measuring MCD projects in terms of money spent is not adequate as it does not demonstrate the real contribution of mining at community level. There should be enough points allocated for both actual spending and also completion of projects. The total points allocated for this element should be commensurate with the amount of money spent on the projects needed to reach compliance stage

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and effort by the mines. The aim is to come up with a formula for testing compliance that will adequately measure the progress in improving the legacy issues in the mine communities.

To-avoid-confusion, there must be a unified-agreed definition for the measurement of compliance. Perhaps the mining industry can learn from the BEE Codes. The real intention should be to measure with the aim of demonstrating the contribution of the mining industry towards community development.

It is imperative that there be specific guidelines set on the DMR approval of MCD projects to guard against protracted approvals which unfairly prejudice companies.

A proposed scorecard will be presented for this element.

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2.7 HOUSING AND LIVING CONDITIONS

The Mining Charter has indicated the following as targets under this element:

a) Maintain the occupancy rate of one person per unit and maintain family units

b) Contribute towards home ownership options for interested mine employees in consultation

with organised labour

The Mining Charter classifies this element as a "ring-fenced" element necessitating 100% compliance

for life of mine. The Chamber submits that this should not be a Priority element and should be

removed as a Mining Charter target after the three year transitional period. The significance of this

element can be reflected through a higher weighting.

2.7.1 Suggestions on the Housing and Living Conditions Element

We support the Mining Charter proposal of integrated development as per the Department of Human

Settlements Policies and relevant frameworks (Presidential Package, 2009 Revised Housing Standards

etc.). In terms of company contributions towards home ownership, each company be allowed self

determination to develop an appropriate housing policy which could include housing subsidies, usage

of rental stocks etc.

The stipulation that companies should partner with finance institutions to provide guarantees for

home ownership on behalf of employees is not supported.

The Chamber would like to propose a complete phasing out of housing allowance as it has created

negative unintended consequences. A significant number of employees who receive this allowance

still opt to stay in informal structures.

Definitions should be clarified (Family unit, Home, Hostel, Single room). There is a need for a clear

definition of "conversion" to family units. Old hostels, although "converted" to family units, still have

shared ablution and the structures of the buildings do not allow for structural changes to add ablution

to units.

The following is proposed as criteria under this element:

a) Provision of adequate and decent housing

b) Percentage reduction of occupancy rate (progressive targets)

c) Percentage conversion of hostels into single occupancy and or family units

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d) Facilitation of Home Ownership

The Facilitation of Home Ownership options include:

- a) The mine must have an ownership scheme in place including rental, rent to own; housing policy, proof of implementation of the scheme and housing register will be required as proof
- b) Is there a process to make the scheme affordable? (E.g. indebtedness program, financial training programs)
- c) Proof of a consultative process with internal and external stakeholders (employees, municipalities, traditional leaders, organised labour) - minutes, memos, signed attendance registers

The facilitation of Home Ownership should include rental, rent to own or home ownership in the domicile preferred by the employee.

Proposals will be made regarding a revised scorecard for this element.

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IX. PART B: Proposal: Key Measurement Principles and Reporting Requirements

2.8 APPLICATION OF THE MINING CHARTER FOR PERMITS/LICENSES GRANTED UNDER THE PRECIOUS METALS ACT, 2005, AND THE DIAMOND ACT, 1986 AS AMENDED

- As stated in general terms in paragraph 2.8:
- in terms of s6(1)(b) of the Precious Metals Act, 2005:
 - "(1) In considering an application for any licence, permit or certificate the Regulator
 - (b) must have regard to the requirements of the broad-based socio-economic empowerment Charter developed in terms of section 100 of the Mineral and Petroleum Resources Development Act, 2002...";
- .2 in terms of s5(2)(a) of the Diamonds Act, 1986:
 - "(2) The Regulator may:
 - (a) when considering an application for any of the licences or permits provided for in this Act, have regard to the broad-based socio-economic empowerment Charter contemplated in section 100 of the Mineral and Petroleum Resources Development Act".

The above provision in the Precious Metals Act is peremptory ("must") whereas the above provision in the Diamonds Act is only directory ("may").

Other than to state that entities which are not holders of rights, permits or permissions in terms of the MPRDA (such as manufacturers of autocatalytic converters and of jewellery) may find difficulty in applying the provisions of the Mining Charter to their activities, the Chamber believes these companies should comply with the DTI Codes.

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2.9 REPORTING (MONITORING AND COMPLIANCE)

Section 28 of the MPRDA makes provision for reporting. However, the Chamber is of the view that this

pillar is not necessary as an element in the proposed Mining Charter but that the DMR should rather

provide guidelines on how reporting should be complied with. We propose that such Guidelines

should be developed for <u>independent</u> monitoring and verification. The Chamber accordingly requests

that paragraph 2.9 of the Reviewed Charter be deleted.

2.10 APPLICABILITY OF TARGETS

The review of targets should be subject to a stakeholder engagement processes which should consider

economic conditions, beneficiary dictates and broader policy shifts as proposed in relation to

paragraph 2.13.

The Chamber recommends that the Ownership element be reserved until Judgement is reached on

the Chamber's Declaratory Order, but in the meanwhile submits that as stated in relation to paragraph

2.1 above, holders be deemed to hold the greater of 26% or their actual empowerment percentage,

and that they not be required to restore any loss of such level.

The Chamber further proposes that there be sub-minimums (40%) on Priority Elements which we

recommend to be: Ownership, Procurement, Enterprise and Supplier Development and Skills

Development.

2.11 TRANSITIONAL ARRANGEMENTS

The transitional arrangements which allow for a maximum of 3 years to comply with the revised

targets are noted but are, as stated in relation to paragraph 2.1 above, not applicable insofar as

ownership is concerned. This contradicts the gazetted Notice from the DTI on the development of

Sector Codes which states:

3.1.11 No transitional period shall be provided for the implementation of a Sector Code

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We therefore propose that for each element there be progressive targets, cumulatively from the Mining Charter Targets of 2014. The Chamber further submits that there be a transitional arrangement that allows for a period of 5 years to enable a legitimate industry alignment process.

We recommend that the sentence "In terms of this Mining Charter performance shall be reported and audited against each element in respect of implementation for the applicable year of the report." be removed as it is a duplication of Mining Charter paragraph 2.9: Reporting (Monitoring and Compliance).

2.12 NON-COMPLIANCE

For the reasons above, the Chamber submits that paragraph 2.12 should be deleted because the matter of non-compliance falls to be addressed by the MPRDA itself and not by the Mining Charter.

2.13 REVIEW OF THE CHARTER

For the reasons above, the Chamber submits that paragraph 2.13 should be deleted since this aspect needs to be governed by the MPRDA itself and not by the Mining Charter. However, insofar as paragraph 2.13 is nevertheless to be retained, and in the spirit of the Stakeholder Declaration (2010), the Chamber would recommend the following addition:

Review of the Mining Charter be subject of a consultative multi stakeholder process through the auspices of MIGDETT, the frequency of which to be determined by unanimous decision.

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X. <u>CONCLUSION</u>

The Chamber reiterates its gratitude to the Minister for having afforded to the Chamber the opportunity of commenting on the Mining Charter, and extends an invitation to him for Chamber representatives to meet with the Minister's representatives in order to engage in constructive discussions on these comments and to assist in any way which the Minister might find desirable towards expeditious and beneficial finalisation of the Mining Charter alignment process.

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ANNEX 1: CATEGORISATION OF ENTITIES

Entity	Criteria	Turnover	BBBEE	Element	
		Threshold	Code		
			Threshold		
Exempt Micro-	Mining Permit Holder,	<r50< td=""><td><r10< td=""><td>1 element Skills Development</td></r10<></td></r50<>	<r10< td=""><td>1 element Skills Development</td></r10<>	1 element Skills Development	
Enterprise (EME)	Prospecting Right	million	million	(HRD)	
Emerging Miners	Start-Up				
Qualifying Small	+R500mil capitalisation	>R50	R10	2 Priority elements (Ownership,	
Enterprise (QSE)		million	million <	HRD) and choice of 1	
Junior Miners		<r300< td=""><td>R50</td><td>Procurement and or Mine</td></r300<>	R50	Procurement and or Mine	
		million	million	Community Development	
Generic		>R300	> R50	All Priority elements (Ownership	
Enterprise (GE)		million	million	and Beneficiation, Skills	
Major Miners				Development and Procurement,	
			:	Enterprise and Supplier	
	i			Development) and all other	
				elements in the proposed	
				scorecard.	

ANNEX 2: PROPOSED REVISED MINING CHARTER SCORECARD

Pillar (Element)	Weighting	Code Series Reference	
Consideration for Winty	25	100	
Management Control (Employment Equity)	19	200	
Shills Development (Human Resource Development) (Priority)	25	300	
Procurement, Enterprise and Supplier Development [Priont,]	40	400	
Socio-Economic Development (Mine Community Development)	15	500	
Housing and Living Conditions	12	600	
Total Points	136 points		

CHAMBER OF MINES SUBMISSION ON THE DRAFT BROAD BASED BLACK-ECONOMC EMPOWERMENT CHARTER FOR THE SOUTH AFRICAN MINING AND MINERALS INDUSTRY, 2016



ANNEX 2.1: OWNERSHIP

Ownership and Beneficiation	Weighting Points	Industry Target	DMMR Target
Meaningful Economic Participation			
BEE Entrepreneurs			
Employees	10		
Community Interest			26%
Full Shareholder Rights		26%	
BEE Entrepreneurs			
Employees	15		
Community Interest			26%
Bonus Points : Regional beneficiation into the African region	3	11%	N/A
Bonus Points : Invest in a refinery	2		N/A
Total Points (excluding Bonus points)	25		N/A

NB: Measurement or ownership to include the recognition of poseticale transactions that benefit is benefited transformation.

For Multinational companies, the basis of measurement or only the South African assets (e. exclude the foleign asset base.

Recognition of continued consequences provision.

incorporation of the flow through principles

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ANNEX 2.2: PREFERENTIAL PROCUREMENT, ENTERPRISE AND SUPPLIER DEVELOPMENT

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Preferential Procurement Enterprise and Supplier Development	Weighting	Industry Target
Preferential Procurement		
Spend from all Empowering Suppliers	5	70%
Spend from Empowering Supplier QSEs	2	10%
Spend from EMEs	2	10%
Spend from 51% Black Owned Empowering Suppliers	8	35%
Spend from 30% Black Woman Owned Empowering Suppliers	4	10%
Spend with 51% Black owned Sample Processors or Local Suppliers	4	2%
Bonus Points: Spend from 51% Black Owned Empowering Suppliers who are designated Groups	2	2%
Bonus Points: Spend from 51% Black Owned Black Industrialists	1	2%
Bonus Points :Spend with 51% black owned suppliers of Core services within the Mining Industry	1	5%
Supplier Development		
Annual value of all Supplier Development Contributions made by the measured entity as a percentage of the target	10	2% of NPAT
Enterprise Development		
Annual value of all Enterprise Development Contributions made by the measured entity as a percentage of the target	5	1% of NPAT
Bonus Points: graduation of one or more ED beneficiaries to SD level	1	Y/N
Bonus Points: creating one or more jobs directly as a result of ESD initiatives by the measured entity	1	Y/N
Total Points (excluding Bonus Points)	40	

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ANNEX 2.3: BENEFICIATION (PROPOSAL TO BE DEVELOPED SUBJECT TO DETERMINATION OF GUIDELINES AND DEFINITIONS)

ANNEX 2.4: Management Control (Employment Equity)

Criteria	Weighting	Industry Target	DMR Target
Board participation:			
Exercisable voting rights of black board members as a percentage of all board members	2	40%	50%
Exercisable voting rights of black female board members as a percentage of all board members	1	15%	N/A
Black Executive directors as a percentage of all executive directors	1	40%	N/A
Black female Executive Directors as a percentage of all Executive Directors	0.5	15%	N/A
Other Executive Management:			
Black Executive Management as a percentage of all Executive Directors	2	55%	60%
Black female Executive Management as a percentage of all Executive directors	1	15%	30%

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	Weighting	Industry Target	DMR
Criteria			Target
Senior Management		-	
Black employees in Senior Management as a percentage of all Senior Management	2	40%	60%
Black female employees in Senior Management as a percentage of all Senior Management	1	15%	30%
Middle Management	:		
Black employees in Middle Management as a percentage of all middle management	2	60%	75%
Black female employees in Middle Management as a percentage of all Middle Management	1	15%	30%
Junior Management			
Black employees in Junior Management as a percentage of all Junior management	1	70%	88%
Black female employees in Junior Management as a percentage of all Junior Management	0.5	30%	30%
Employees with disabilities			
Black employees with disabilities as a percentage of all employees non-operational (support services)	2	2%(inclusive)	2%
Core and Critical Skills	2	40%	40%
Total Points	19		N/A

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ANNEX 2.5: SKILLS DEVELOPMENT (HUMAN RESOURCE DEVELOPMENT)

Criteria	Weighting	Industry Target	DIVIR Target
Skills Development			<u> </u>
Skills Development Expenditure on Learning Programmes specified in the learning programme matrix for black people as a % of Leviable Amount	10	5%	5%
Skills Development Expenditure on Learning Programmes specified in the Learning programme Matrix for black employees with disabilities as a % of Leviable Amount	2	0.25%	N/A
Learnerships, Apprenticeships & Internships	4	1.5%	N/A
Number of black people participating in Learnerships, Apprenticeships & Internships as a % of total employees	5	1.5%	N/A
Number of black unemployed people participating in training specified in the learning programme matrix as a % of number of employees	2	2%	N/A
Support for Academic institutions and R&D	2	2%	N/A
Bonus Points	5	100%	N/A
Number of black people absorbed into the industry			
Total (excluding Bonus Points)	25		

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ANNEX 2.6: SOCIO-ECONOMIC DEVELOPMENT (MINE COMMUNITY DEVELOPMENT)

Criteria	Weighting	Industry Target	DMR Target
Approved mine and community rural development projects	15	2% NPAT	1% Annual Turnover
Bonus Points	5		N/A
Implementation of additional projects (due to	1	0% < 5% target	N/A
demand from communities/municipality)	2	5% < 10%	
	3	target	
	4	10% < 15% target	
	5	15% < 20% target	
		20% < 25% target	
Total Points (excluding Bonus Points)	15		N/A

NB:

- Enhanced Recognition (Multiplier of 1.2) for Collaboratio (P. ojects (Government, DFIs etc.)
- All benefits that occure to contractors and small businesses will be counted under ED provided to a beneficiary qualifies as per the requirements of B-BSSE.
- Only initiatives that benefit the community, KPOs, wods, and co-dus will be claimed under 500 100% of the expenditure (monetary or non-monetary) will be recognised the moment the black beneficiary base (BBB %) reaches 75%. If the BBB% is less than 75%, the expenditure will be prorated.

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ANNEX 2.7: HOUSING AND LIVING CONDITIONS

Criteria .	Weighting	Target	DMR Target
Provision of adequate and decent housing	2	100%	100%
Percentage reduction of occupancy rate towards 2014 targets	2	100%	100%
Percentage conversion of hostels into family units	2	100%	100%
Facilitation of Home Ownership	6	100%	100%
The mine must have an ownership scheme in place, housing policy, proof of implementation of the scheme and housing register will be required as proof	(2)	100%	
 Is there a process to make the scheme affordable? (E.g. indebtedness program, financial training programs) 	(2)	100%	
 Proof of a consultative process with internal and external stakeholders (employees, municipalities, traditional leaders, organised labour) – minutes, memos, signed attendance registers with stakeholder 	(2)	100%	
Total Points	12		

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ANNEX 3: LEARNING PROGRAMME MATRIX

Category	ftem	Description
A	Bursaries	 Institutional instruction Institutions Degree, diploma, or certificate
В	Internships	 Mixed mode delivery Institutions and workplace Degree, diploma or certificate
С	Learnerships	 Structured learning Workplace Registration and licensing
D	Learnerships or Apprenticeships	 Institutional instruction and experiential learning Institutional and workplace Professional qualification
E	Work integrated learning	 Structured, supervised experiential learning Workplace, institutional as well as ABET
F	Informal Training	 Structured information Institutions, conferences and meetings Professional development
G	Informal Training	 Informal training Workplace Understanding job/work content

ANNEX 3 a): LEARNING PROGRAMME MATRIX TARGETS

Training Expenditure	Recognised
Category A-E	100%
Category F&G	15% of total skills exp.
Mandatory Training (e.g. Health and Safety)	0%
International Training	100% (meets SAQA requirements)
Incidental Costs (Accommodation, travel, catering)	15% total skills expenditure

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COLUMN DOCUMENT OF PUBLIC COMMENTS RECEIVED ON THE DRAFT REVIEWED MINING CHARTER, 2016.

JUNE 2016

The Charter is reviewed and aligned to the BBBE Act and the Codes as the overarching regulatory instruments on transformation. The MPBDA will be amended to ensure alignment.	The declaratory order is sub- judicare. The Department will not pre-empt the outcomes thereof. However, the Minister will proceed to exercise regulatory powers as conferred by the Act to
The Chamber respectfully submits that the process which has been adopted creates confusion, in that it is not possible to develope a Reviewed Charter which is based on concepts contained in in that it is not possible to develope a Reviewed Charter which is based on concepts contained in in that it is not possible to develope a Reviewed Charter which is based on concepts contained in that it is not possible to develope a Reviewed Charter which is based on concepts contained in that it is not possible to development by Parliament to the BBBEE Act and Codes. And that is indeed the for example to adopt the definitions from the BBBEE Act and Codes. And that is indeed the for example to adopt the definitions from the BBBEE Act and Codes. And that is indeed the for example to adopt the definitions from the BBBEE Act and Codes. And that is indeed the for example to adopt the definitions from the BBBEE Act and Codes. And that is indeed the for example to adopt the definitions from the BBBEE Act and Codes. And that is indeed the for example to adopt the development of a Reviewed Charter will appear as a schedule (Schedule III) to the MPRDA itself, and in which the Reviewed Charter which appears in such schedule will be harmonized with such other provisions of the MPRDA (such as definitions) will be harmonized with such other.	provisions of the MPRDA itself. The outcome of the Declaratory Order court application will have major implications on the Reviewed Mining Charter as a whole, it therefore would have been prudent if the court case would have been concluded prior to the conclusion of the Mining Charter alignment process, would have been concluded prior to the conclusion of the Mining Charter alignment process. There is no provision in the MPRDA for amendments to or review of the Mining Charter or for development of a new Charter in substitution of the Original Charter and hence both the 2010 development of a new Charter are ultra vires the MPRDA itself. The Chamber is of the view
1. Chamber of Mines (CoM)	MK

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+644	that the above problem needs to be resolved by amendments to the MPRDA itself and not the	review the	e charter
1		contemplated	contemplated in section 100. The
charter.		powers revie	powers review and amend the
		Charter are	Charter are implicit the powers
		conferred to	conferred to the Minister to
		Develop the	Develop the Charter in terms of
		the Act.	
	The positioned Charter imports definitions from the BBBEE Act which are out of alignment with	iii. Refer to point Labove.	tlabove.
		iv. The depart	department notes
١	the delinations in the right was the character of the clarity on when the Mining Charter	concerns on	concerns on misalignment of the
IV. Ine	The Chambel is contention what the property is so well as when it can be used for commercial	Charter Scor	Charter Score Card and the Dtl.
	Call be used for post of sections	Codes, the pr	Codes, the principles of algument
ā Š	pulposes in the company one compliance purposes when the Mining Charter score card itself is	of the Charte	of the Charter and Dti Codes do not
	codes instructions of the Codes. For purposes of the Mining Charter it would be ideal to	apply to co	apply to content/measures but
	Flow property angrees are received to will apply the provisions of the MPRDA when some or all of the	confined to d	confined to definition of terms and
2 5	planeate of the rine-fenced elements are not met.	concepts	concepts The Department will
מ		secure the	secure the requisite deviation
		approval fro	approval from Dti as contemplated
		in section 1	in section 10 of the BEBEE Act
		where nece	where necessary. Noncompliance
		with any ri	with any ring-fenced element/s
		amounts to	amounts to nancompliance and

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			the provisions of sections 35, 47, 98 and 39 of the MPRDA will be	A will be
			invoked.	E. E
			- The Department will further	further
			improve on the draft Score	ajt Score
			Card to provide clarity.	X.
The Chamb	The Chamber is concerned that the Reviewed Charter does not adopt the flexibility of the	>,	Refer to point IV above.	
scorecard o	scorecard contained in the DTI Codes. The DMR scorecard is less flexible.	ķ	The Department does not support	support
The Cham	The Chamber recommends that reference to other Acts such as the Companies Act, the Small		inclusion of citation of	f specific
Business A	Business Act etc. especially with regards to definitions, be referenced to specific sections in those		section from re	referenced
Acts to allo	Acts to allow for consistency in understanding.		legislation.	
The last paragraph on	ragraph on page eight of the Reviewed Charter seems to be defining the net value	viì.	The net value principle in Issue	ansst uli
principle. I	principle. If this is the case, the Chamber does not agree to the principle of net value being		must be read consistent with the	with the
included.			definition of meaningful economic	economic
There is no provision in	provision in the MPRDA for amendments to, or review of, the Mining Charter or for		participation in the Chanter. The	inter. The
the develop	the development of a new Charter in substitution of the Original Charter and hence both the 2010		Department is also aligned to the	ed to the
Charter and	Charter and the reviewed Charter are ultra vires the MPRDA itself.		Oti Codes which make grovision	arovision į
The Cham	The Chamber is of the view that the above problem should be resolved by amendments to the		for this principle.	
MPRDA Its	MPRDA Itself and not the Charter.	VIII.	Refer to point II above.	. .
Reference	Reference is made in the last two paragraphs of the Preamble to the Reviewed Charter, of	ž	Refer to point II above.	
alignment	alignment between the MPRDA and Mining Charter on the one hand, and the BBBEE Act and	×	Although the Charter is not	is not a
Codes or	Codes on the other. The Chamber submits that those paragraphs disclose fundamental		sector Code as per the definition of	finition of

The Chamber proposes that the term "ring fenced should be substituted with the term "priority xi. Noted the Department will look into the wording (priority vs. ringerate evidence of alignment of the ownership element in the Mining Charter with the BBBEE Act and Codes. ® The scorecard does not mention any weighting coints related to Ownership and uses "YES/NO" which will not assist in calculating the points related to Ownership and uses "YES/NO" which will not assist in calculating the final weighting points that will lead to calculating the different levels of compilant company, effective ownership. Inconsistent definitions .e.g. BEE Compilant company, effective ownership, cownership is noted. The Charter has adopted the BEE Black definition, however, the ownership scorecard still consequences of previous deal consequences of previo

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		shareholder was in existence, The Chamber and its members would prefer that the	-
		consequences of previous transactions should be retained in perpetuity.	Xii The Department notes the doncerns,
•	XII.	The inclusion of a Special Purpose Vehicle to drive ESOPs is a concern as, especially the however this requirement was intended to	however this requirement was intended to
		requirement to Incorporate a registered Memorandum of Incorporation (MOI). They Introduce a	protect the interests of BEE partners (Esops
•		concept of a significant minority block that tends to stifle decision making at Board level. This is	and communities) and ensure that they
		also against Company law and JSE Regulations and the Companies Act, 2008.	activelly and meaningfully participate in the
	XIII.	The Mining Charter will result in the unbundling of some existing transactions (some new, others	empowerment transaction.
-		recently re-financed) in terms of S2.11 (transitional arrangements), i.e. existing mining right	Xiii The highlighted implications are noted as
		holders have a maximum of three (3) years to align with the provisions of the charter. The	part of the transition. Sufficient mechanisms
		Chamber is concerned as to whether implications of the requirement to restructure past and	will be developed to mitigate these
•		existing transactions have been considered by the DMR. The implications of the unbundling implications taking into account the 3 years	Implications taking into account the 3 years
		process and reorganizing BEE deals will result in increased transactions costs, with financial	transitional arrangements provided. A consent
		institutions being the main beneficiaries and no impact on the intended black beneficiaries. to grant consolidation is subject to the terms	to grant consolidation is subject to the terms
		furthermore, the beneficiaries will not have access to more diversified portfolios of mine and conditions of the right, the Act and all	and conditions of the right, the Act and all
		ownership, and may be limited to only one. A company can apply to the Minister for permission relevant considerations, it cannot the a fait	relevant considerations, it cannot be a fait
		to construct a consolidated transaction however the permission is not a fait accompil.	accompli as suggested.
	XIV.	The term "Effective Ownership" needs to be adequately defined and clarified to limit room for Xiv Noted.	Xiv Noted.
		speculation and confusion within the mining industry.	
	××.	There is a need to set clear definitions for the following terms on the Ownership Element, BEE	Xv definitions of BEE Compliant Company,
		Compliant Company, BEE Supplier, Codes, Meaningful economic participation.	Meaningful economic participation are
	XVI.	The beneficiation offset only benefits those who have not achieved the 26% target and this is	provided, however it is noted that BEE
		unfair to those companies that have invested in beneficiation in various forms and if they already Supplier, Codes are not defined.	Supplier, Codes are not defined.

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	have achieved the 26% black ownership target. A workable formula to allow for beneficiation XVI Mr Mabuza and Menoe to respond.	XVI Mr Mabuza and Menoe to respond.
<u> </u>	offsets should be developed.	
XVII.	Ownership Target: The Chamber of Mines supports the target of 26% Black Ownership and	XVII The Comment on the modified flow
	further wishes to propose the application of the Modified Flow Through principle for all through principle is noted and will be	through principle is noted and will be
·, •	prospective applications for calculating voting rights and economic interest. The principle of	considered. The Department notes the
	including ESOPs, Communities and Black Entrepreneurs in the BEE structure is accepted.	concern on type of vehicles to be used,
	However, Mining Right holders should be allowed to choose vehicles that will work best in their however this requirement was intended to	however this requirement was intended to
	particular structures.	protect the interests of BEE partners (Esops
XVIII.	XVIII. The Chamber would like to see the introduction of debt (treatment thereof) for shareholders that	and communities) and ensure that they
	do not have the funds. The Mining Charter does not cover this and its modalities. The concept of	actively and meaningfully participate in the
	profit share as part of a model for ownership should be considered.	empowerment transaction.
XIX.	The Mining Charter needs to clarify what is meant by a "BEE compliant enterprise" or a "BEE	XVII Debt and funding models are commercial
	compliant company" or "small business development". The Codes of Good Practice do not refer	considerations (further consult with Mr
	to a "BEE compliant enterprise or company" but rather rates companies according to their levels	Mabuza).
	of compliance to the codes or whether it is a Large Enterprise or an Empowering Supplier or a	XIX BEE compliant company is defined, the
	Qualifying Small Enterprise or an Exempt Micro Enterprise.	concept BEE compliant enterprise and small
XX	The Mining Charter has increased the target under Capital Goods by 20 percentage points, 20	business development will be clarified.
	percentage points for consumables and 10 percentage points for services. In addition, the targets	XX Mr Mabuza and Menoe to respond on this
	also introduced local manufacturing for capital goods and consumables. In alignment with the	issue.
	88EE codes, the differentiation between capital goods, consumables and services should be	-
	removed. If it is retained, clear definitions of these categories need to be provided.	
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\vdash	XXII	Procurement is a priority element in terms of the B-BBEE Codes and the Chamber proposes that XXI. Noted the Department will consider the	XXI. Noted the Department will consider the
		this should be retained as a priority element within the Mining Charter.	submission.
—	XXII.	The BBBEE Codes measure the denominator against which procurement targets are weighted in	XXIL Mr Mabuza and Menoe to assist with a
		terms of the Total Measured Procurement Spend (TMPS). The Charter only makes reference to	response.
		actual spend. This could affect companies negatively as specific non-procurement items and	
		items procured from foreign domiciles may be included in the value of actual spend which may	
		disadvantage mining right holders if they were to be measured against B-BBEE Codes.	
	XXIII.		XXIII Comprehensiye study on local
_		be informed by comprehensive studies that indicate local capabilities and will probably differ by	capabilities is noted. Small business
		types of mining e.g. surface mining, underground coal, underground hard-rock, etc. Targets for	development is government's policy
_		small business development should be removed since they interfere with supplier development.	prerogative.
-	XXIV.		XXIV The Department interfaces with the right
		SA Bureau of Standards (SABS).	holder and not the suppliers.
	XXX.	The existing multi-national supplier levy has been a failure. Mining companies do not have the	XXV The Department will create mechanisms
		legal right to collect such funds. All that the levy does is increase the cost of doing business for to ensure that trust funds are implementable	to ensure that trust funds are implementable
		the mining companies.	and managed within the prescripts of the law.
	XXVI.		XXVI See point XXV above.
, .		localise competitive supply. To give effect to this goal a completely different approach than what	22. 2 7.
		is included in the Mining Charter will be required. It will probably take about one year to develop	
		a 5-10 year strategy with the requisite targets, incentives, etc.	
	XXVII.	XXVII. The Beneficiation element is misplaced as a stand-alone and it is our considered view that this in	XXVII Noted (Noted Mr Mabuza and Menoe to
		effect should form part of the criteria under the Ownership element. The scorecard is very silent	advise).

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		on how the beneficiation initiatives by mining companies will be recognised as this is the means		_
		of strengthening the linkages between mining and manufacturing.		
× 	XXVIII.	XXVIII. On Employment Equity, it would assist the industry to utilise provincial EAP targets as per the	XXVIII. Department of Labour to advise.	
		Employment Equity Act with progressive targets over 5 years. These targets should be more		
		realistic in line with industry workplace profiles and aligned to EAP statistics as reported by the		
		Commission on Employment Equity annually. It would be useful to propose an EAP formula to be		
		used by the mining industry.		
×	XXIX.	It is suggested that Mining Charter targets must align with the Employment Equity Act five year	XXIX Department of Labour to advise,	
		planning cycle and it is proposed that progressive targets be set.		
	XXX.	it is suggested that targets for people with disabilities should be inclusive of all races and the	XXXL Non-compliance with the targets of the	• • • • • • • • • • • • • • • • • • • •
		mining industry is committed to ensuring that it plays its part in the absorption of those classified	charter and the terms and conditions of the	
		as disabled- The target should therefore be 2% of all employees working on surface.	right is already provided for in the MPRDA.	
	XXXI.	Clarification is required on the consequences of not meeting the targets and weighting points		
		within the element.	-	
	XXXII.	On the Human Resource Development element we do not support the establishment of a	XXXII The development of the Ministerial	
• • • • • • • • • • • • • • • • • • • •		Ministerial Skills Fund as it is a duplication of the 1% levy currently being paid towards the	Skills fund is intended to enhance	
		National Skills Fund.	development of skills in the mining Industry.	
	XXXIII.	XXXIII. The Chamber proposes that this element be titled Skills Development to reflect the investment XXXIII This element is not only limited to skills	XXXIII This element is not only limited to skills	 -
		on employees as well as community members and to better align with the B-BBEE Codes.	development, it also includes support towards	
	XXXIV.	XXXIV. On the Mine Community Development element, The DMR needs to clarify the term "labour	South African based academic institutions,	
		sending areas".	research and development	

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	Canal	A CANADA TO THE TAXABLE TO THE STATE OF THE
XXX	XXXV. It is suggested that MCD be measured in the same manner as Socio-Economic Development (SEU) XXXIV The term is already defined in the	XXXIV The territis anready defined in the
	In the B-BBEE Codes as follows: If a project is implemented, the mine should prove that at least Mining Charter. (Need to determine	Mining Charter. (Need to determine
	75% of the beneficiaries are Black as defined. This is possible because a company is supposed to	department's position on how far does
	conduct ethnographic assessment through community consultative and collaborative processes	"(abour sending areas" extend?)
	to delineate community needs. On that basis 100% of the costs will be taken into account in	XXXV Noted the department will consider.
	scoring the mine, taking into account the SED Benefit Factor Matrix. However, in instances where	
	the black beneficiaries are less than 75%, then expenditure will be recognised on a pro-rata basis.	
	Reference can be made to Annexure 500 (A) of the BEE Codes to assist with the calculation.	
	XXXVI. Of significant concern under this element is the target setting of 1% Annual Turnover towards a XXXVI The 1% percent mentioned on the Mine	XXXVI The 1% percent mentioned on the Mine
	Ministerial Social Development Trust Fund, which is not endorsed by the Chamber. This type of	Community Development element is not to be
	advalorem tax is extremely regressive, undermines marginal or loss-making mines and is not	contributed to the MSD trust fund but to be
	supported. Is this similar to the Multi-national Suppliers Contribution towards a Social Fund	contributed towards local economic
	whose contribution was set a target of 1% Net Profit after Tax (NPAT) and previously included	community development and labour sending
	under the Procurement element? The Chamber does not support the target of 1% Annual	areas. The department rejects the Chamber's
	Turnover and instead proposes 2% of NPAT towards SED.	proposal to use 2% of NPAT.
- XX	XXXVII. It is important to note that non-monetary contributions are not considered under this element.	XXXVII The department acknowledges and
· ·-	The Chamber further proposes enhanced recognition of technical and capacity building	accepts the recognition of non-monetary
	programmes as part of this element as they facilitate municipalities' ability to deliver more	contributions, however this forms part of the
	effective services. Furthermore, we propose that collaborative endeavours (with other	mining company's social license to operate
	companies, government departments, development finance institutions etc.) also be given	and it cannot be used to offset any of the
- N	enhanced recognition as recognised in the Codes.	mining charter targets.

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of	aJ	ts the		(elines ·	eletion	; remains				We	ırtant		<i>vdice</i> and	<u>×</u>	he	ith the	prlority	_		r the
XXXVIII Housing and living conditions	employees remain critical factors to be	complied with. This element represents the	dignity and privacy of employees.	XXXIX This proposal on providing guif	on reporting is noted. However, the d	of paragraph 2.9 Is rejected, reporting	a crucial requirement of the law (s28).		Xt. The department is committed to	meaningful engagements on the review	proposals, MIGDETT remains an important	consultative forum for all relevant	stakeholders. The court case is sub-fudice and	the Department proceeds to exercise	regulatory function as mandated by	MPRDA. The Department disagrees with the	suggested 40 % subminimum for the priority	elements.	XLL The Department agrees with the	progressive realisation of targets over the
Will. The Chamber submits that Housing and Living conditions should not be a priority element XXXVIII Housing and living conditions of	(ring fenced) and should be removed as a Mining Charter target after the three year transitional	period. The significance of this element can be reflected through a higher weighting.	XXXIX. On Reporting (monitoring and compilance), section 28 of the MPRDA makes provision for	reporting. However, the Chamber is of the view that this pillar is not necessary as an element in XXXIX This proposal on providing guidelines.	the proposed Mining Charter but that the DMR should rather provide guidelines on how reporting on reporting is noted. However, the deletion	should be complied with. We propose that such Guidelines should be developed for independent of paragraph 2.9 is rejected, reporting remains	monitoring and verification. The Chamber accordingly requests that paragraph 2.9 of the	Reviewed Charter be deleted.		consider economic conditions, beneficiary dictates and broader policy shifts as proposed in	relation to paragraph 2.13.The Chamber recommends that the Ownership element be reserved	until Judgment is reached on the Chamber's Declaratory Order, but in the meanwhile submits consultative forum for all relevant	that as stated in relation to paragraph 2.1 above, holders be deemed to hold the greater of 26%	or their actual empowerment percentage, and that they not be required to restore any loss of the Department proceeds to exercise is	such level. The Chamber further proposes that there be sub-minimums (40%) on Priority regulatory function as mandated by the	Elements which we recommend to be: Ownership, Procurement, Enterprise and Supplier	Development and Skills Development.		Charter Targets of 2014. The Chamber further submits that there be a transitional arrangement	that allows for a period of 5 years to enable a legitimate industry alignment process.
XXXVIII.			(DXXX						Ä.									XLI.		
			_							·•==				·····-		• • • •			 ·	

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	TOUR TO STATE OF THE PARTY OF T	three years transitional neriod. The suiteest	<u>.</u>
ÆLII,	XLII, The Chamber submits that paragraph 2.12 should be deleted because the higher of hour distribution paragraph 2.15 should be deleted because the higher of hour distribution paragraph 2.15 should be deleted because the higher of hour distributions are presented by the contract of th		
	compliance falls to be addressed by the MPRDA itself and not by the Mining Charter.	5 years transitional period is not suppérted.	-
KLIII.	XIII. The Chamber submits that paragraph 2.13 should be deleted since the review of the Mining XIII The Charter derives from section 100 of	XLII The Charter derives from section 100 o	
	Charter needs to be governed by the MPRDA Itself and not by the Mining Charter. However, the MPRDA. It is a material condition for	the MPRDA. It is a material condition for	
	insofar as paragraph 2.13 is nevertheless to be retained, and in the spirit of the Stakeholder	granting of a mining right in terms of section	
	Declaration (2010), the Chamber would recommend the following addition:	23 of the Act, noncompliance therewith Is an	<u> </u>
	 Review of the Mining Charter be subject of a consultative multi stakeholder process offense. The Charter reinforces the provisions 	offense. The Charter reinforces the provision	<u>۔۔</u>
	through the auspices of MIGDETT, the frequency of which to be determined by unanimous	of the MPRDA relating to non-compliance i	
	decision	does not deviate therefrom.	
	The Chamber proposes a scorecard (see Chamber letter)	XLIII See point il above. The Department	
		Disagree with the suggested unanimous	
		decision on formulation of review proposals.	·
		The Department proceeds to exercise is	
		regulatory function as mandated by the	
		MPRDA.	

MK MJZ

7 National		The NUM is calling for the inclusion of "Meaningful consultation" in the definitions section, as		The Department s	supports
Union of	, , .	we are currently finding It difficult to be meaningfully consulted in the implementation of	E	meaningfui consultations between	etween
Minework		charter targets and compliation of the mining charter report before submission to the regulator.	15	stakeholders in giving effect to the	t to the
ers (NUIVI)		The definition should read as follows: The extensive consultation conducted by the mining right	£	relevant elements of the Mining	Mining
		holders and its stakeholders. These will include the primary stakeholders (which includes	U	Charter. Compilation of the report	e report
		employees/warkers, organized labour unions and all forums or structures) and Secondary	21	is the prerogative of the right	ie right
	<u> </u>	Stakeholders (including relevant local & district municipalities (including their representatives),	-	holder and It	remains
		traditional leaders or authorities).	U	Government's responstमारि	allty to
	=	We are propose the following additions in the Objectives section: The Broad Based Black	a	evaluate, enforce and	and monitor
	<u></u>	Economic Empowerment Charter for the South African Industry, herein referred as the "Mining	u	compliance with the	the Charter
		Charter", is a government instrument designed to effect sustainable growth and meaningfully	L	requirements.	·····
		transformation of the mining industry (through a meaningful consultation process, especially	- ::	The Department notes	es the
		with primary stakeholders}.	57	suggested proposals to the objects	objects
-		We call on the Department to have an incremental target for the ownership element, which will	Ü	of the Charter and supports same	rts same
		be 30% by 2018, 32% by 2020 and 35% by 2022 as a minimum targets.	**	to the extent outlined in point	n point
	≥ ≥	On ESOPS our submission is in line with the above target on ownership, with employee's owning		number I above.	
		10% by 2018, 12% by 2020 and 15% by 2022.	=	The Department	supports
1	×.	We unreservedly reject the notion of a Special Purpose Vehicle, as its founding objectives that		progressive realisation of the	of the
Μ·	,	were aligned to the companies act are no longer in place. Thus it will only be used as a tool to	•	Charter targets within the 3 years	a 3 years
K		frustrate communities and workers. We have seen many transactions in the industry that have	_	transitional period, Any suggestion	ggestion
Ν		become an albatross around our necks, thus we are submitting to own shares directly in the	•	to go beyond the transitional	insitional
k		mining right holders and our employing company.		arrangement is not supported. The	rted. The

funded by the mining right holder for free or with no obligation on the trust of future repayments or dividends withholding. The Mining Charter should also introduce a new concept of ESOP/Community Trust mandatory rules, namely: Free scheme or employer funded scheme micinterest in the hands of an entity (managed and controlled by participants) or individual employee hrough principle as per 3.3 of the Generic Codes ms, profit sharing or dividends needs to be paid out each time the company declares (85% as per the codes). Esting period needs to be maximum 5 years ciary education should be mandatory as continuous education is critical distribution of shares to all employees, especially Black People Gistribution of shares to all employees, especially Black People Gistribution of shares to all employees as specially Black People Gistribution of shares to all employees as specially Black People Gistribution of shares to all employees as specially Black People Gistribution of shares to all employees as specially Black People Gistribution of shares to all employees as specially Black People Trust representation in Annual General Meetings and risk to employees sneed to be independently managed outside the control of Management. We are not sure of the Industry's ability to achieve the 60% capital goods target, hence we would in line with other targets propose an incremental approach. That will see the industry will reconst standing on 40% locally manufactured goods by 2018, 50% by 2020 and 60% by 2022. The aim was achieve the industry sufficient time to grow the market was proposed.	vr We are calling for all employees and community ownership transactions to be ring-fenced and	ă	Department will consider the	the
V. V. V. VI. VI. VII. VII. reconsi	Pulling and the mining	id.	proposed increase in targèts.	
v. v. vi. vi. vi. vi. vi. vi. vi. vi. vi	repayments or dividends withholding. The Mining Charter should also introduce a new concept		See response in iii above.	
vi. vi. Vii The Dep	of ESOP/Community Trust mandatory rules, namely:		Department notes	the
vi. vi. Vii The Dep	a. A loan free scheme or employer funded scheme		however	this
ut each time the company declares (85% as per the vi. y Black People control of Management. to achieve the 60% capital goods target, hence we an incremental approach. That will see the industry dis by 2020 and 60% by 2022. The aim will reconsitive give industry sufficient time to grow the market	b. Economic interest in the hands of an entity (managed and controlled by participants) or individual employee	£	equirement was intended to	2
vi. vi. Vii The Dep	c. Flow through principle as per 3.3 of the Generic Codes	ñ.	protect the Interests of BEE	끮
years theme s, especially Black People al Meetings butside the control of Management. ry's ability to achieve the 60% capital goods target, hence we rapropose an incremental approach. That will see the industry curred goods by 2018, 50% by 2020 and 60% by 2022. The aim will reconsitative goods by 2018, 50% by 2020 and 60% by 2022. The aim will reconsitative goods by 2018, 50% by 2020 and 60% by 2022. The aim will reconsitative goods by 2018, 50% by 2020 and 60% by 2022. The aim will reconsitative goods by 2018, 50% by 2020 and 60% by 2022. The aim will reconsitative goods by 2018, 50% by 2020 and 60% by 2022. The aim will reconsitative goods by 2018, 50% by 2020 and 60% by 2022. The aim will reconsitative goods by 2018, 50% by 2020 and 60% by 2022. The aim will reconsitative goods by 2018, 50% by 2020 and 60% by 2022. The aim will reconsitative goods by 2018, 50% by 2020 and 60% by 2022. The aim will reconsitative goods by 2018, 50% by 2020 and 60% by 2022. The aim will reconsitative goods by 2018, 50% by 2020 and 60% by 2022. The aim will reconsitative goods by 2018, 50% by 2020 and 60% by 2022. The aim will reconsitative goods by 2018, 50% by 2020 and 60% by 2022. The aim will reconsitative goods by 2018, 50% by 2020 and 60% by 2022. The aim will reconsitative goods by 2018, 50% by 2020 and 60% by 2022.	d. Returns, profit sharing or dividends needs to be paid out each time the company declares (85% as per the	ä	partners (Esops and communities)	es)
years heme s, especially Black People al Meetings nutside the control of Management. ry's ability to achieve the 60% capital goods target, hence we is propose an incremental approach. That will see the industry cutured goods by 2018, 50% by 2020 and 60% by 2022. The aim will reconsitate and we give industry sufficient time to grow the market	Generic codes).	ā	and ensure that they activelly and	Ē
vi. 5, especially Black People 5, especially Black People 11 Meetings 12 Dutside the control of Management. 13 Propose an Incremental approach. That will see the industry cutred goods by 2018, 50% by 2020 and 60% by 2022. The aim will reconsitative grow the market will reconsitative by 2018, 50% by 2019, 100% by 2019,	e. The vesting period needs to be maximum 5 years	Ξ	meaningfully participate in the	ine.
e scheme yees, especially Black People ineral Meetings. ged outside the control of Management. ged outside the control of Management. ged outside the control of Management. graphopose an Incremental approach. That will see the industry vight propose an Incremental approach. That will see the industry harrests and we give industry sufficient time to grow the market will reconst	f. Beneficiary education should be mandatory	ס	development of mining project/s.	- <u>-</u> -
nagement. 9 60% capital goods target, hence we il approach. That wil see the industry Wil The Dep 3% by 2020 and 60% by 2022. The aim will reconsistry sufficient time to grow the market	g. Trustee continuous education is critical		Debt and funding models are	are
nagement. 9 60% capital goods target, hence we is approach. That will see the industry Wil The Dep 3% by 2020 and 60% by 2022. The alm will reconsistry sufficient time to grow the market	h. Significant Employee participation in the scheme	a	ommercial considerations	suc
control of Management. to achieve the 60% capital goods target, hence we an incremental approach. That will see the industry vir The Dep by 2018, 50% by 2020 and 60% by 2022. The aim will reconsi we give industry sufficient time to grow the market	1. Equal distribution of shares to all employees, especially Black People	=	(further consult with Mr Mabuza).	za).
dently managed outside the control of Management. In of the Industry's ability to achieve the 60% capital goods target, hence we with other targets propose an Incremental approach. That will see the industry will The Dep % locally manufactured goods by 2018, 50% by 2020 and 60% by 2022. The aim will reconsite have a released and we give industry sufficient time to grow the market	J. ESOP Trust representation in Annual General Meetings.	· F	The Department to study the Dti's	ıtı's
nanaged outside the control of Management. he Industry's ability to achieve the 60% capital goods target, hence we her targets propose an Incremental approach. That will see the industry VII The Deply manufactured goods by 2018, 50% by 2020 and 60% by 2022. The aim will reconsite targets and we give industry sufficient time to grow the market		_	report on Management of Trust	rst.
We are not sure of the industry's ability to achieve the 60% capital goods target, hence we would in line with other targets propose an incremental approach. That will see the industry vil The Dep starting on 40% locally manufactured goods by 2018, 50% by 2020 and 60% by 2022. The aim will reconst	I. Trusts need to be independently managed outside the control of Management.		Instruments and further Improve	ove
We are not sure of the Industry's ability to achieve the both capital goods target, including would in line with other targets propose an Incremental approach. That will see the industry starting on 40% locally manufactured goods by 2018, 50% by 2020 and 60% by 2022. The aim	distribution to the second sec	*-1	the proposals in the Charter	rter
		_	relating to Trusts.	
		VII The Depa	irtment notes the concernand	
		will reconsid	er the proposals.	

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	VIII.	× ×	. i i i i i i i i i i i i i i i i i i i	
for the relevant absorption. The same principle should apply for the consumables, but their incremental targets should be 50% by 2018, 60% by 2020 and 70% by 2022 for consumables.	On Beneficiation The NUM is calling for the fast tracking of the current Amendment Bill in Parliament, in order for the DMR and DTI to fast track the implementation of the Beneficiation Strategy in line with the National Development and Industrial Policy Action Plan.			
	VIII. The Department notes the concern. The process to finalise the MPRDA Bill is managed by Parliament.	IX The Department of Labour to advise. X The Charter 5% proposal excludes the . mandatory 1% skills fevy as per the Skills ! legislation. (Verify with Dti).	XI The Department notes this concern and will address it accordingly upon finalisation of the Mining Charter. Xii The Department notes this concern and will address it accordingly. Xiii The Department notes this concern and will address it accordingly.	

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The Department will reconsider the relationship between the SLP and the Charter as different legislative requirements to ensure alignment and removal of ambiguities.	ii. The Department will develop appropriate mechanisms for management of the Muthhational Supplier Trust fund for the benefit of not only communities but all the People of South Africa.	
Mining Charter should be streamlined. Specifically the Mining Charter makes no mention of the Social and Labour Plans (SLPs). This is a serious oversight and means that contributions to communities will become more fragmented despite increased revenue. The obligation placed on mining companies to contribute a minimum of 1% of turnover to local community development (2.6a) is very similar to the obligation imposed by the SLP. Is this obligation reflecting the same thing? We suggest linking to the SLP in this paragraph to clarify the similarity or difference. Going further, the measures in the draft Reviewed Charter are poorly expressed, specifically for Mine Community Development, but also for other elements of the Charter. We suggest that the Community Development, but also for other elements of the Charter, as it does in the measures be reviewed, and that the Scorecard be amended to include measures, as it does in the	Of additional concern here is the contribution of multinationals to socio-economic development of local communities. Thus the draft Charter states that multinationals must contribute toward "socio-economic development of local communities", but the mechanism proposed is through a "socio-economic development Trust Fund (SDTF). How is the SDTF going to direct spending to local single Social Development Trust Fund (SDTF). How is the SDTF going to direct spending to local communities? At best we suggest establishing SDTFs in each of the regions where multi-nationals supply goods. We also note that the trustees of the proposed SDTF do not have to include stakeholders from communities, and suggest that there must be community trustees. Alternatively, multinationals could make their contributions to the SLPs of the mines that they supply, through a transparent, ring-fenced allocation of funds. That would ensure that the funds are closely tied to the communities most affected by the goods that are supplied.	15
3. Wits Centra for Sustainabil Ity and Industry and Mining (CIMS)	MK	MJ-2

	=	Of source sources and the proposed for himse reference desirance (Contlant of the seather	:		ł
•	=	OF EQUAL CONCENT OF THE THE PROPOSATS FOR HAMIBILITIES DESCRIPTION (SECTION 2.2), THIS SECTION	ii.	i i development e	ர ப
• •		establishes a Ministerial Skills Development Trust Fund (SDT). How does the SDT relate to the		Ministerial Skills fund is Intended	Intended
		Mining Qualifications Authority (MOA)? The alm in 2.5(a) is to invest in essential skills		to enhance development of skills	of skills
		development activities and those listed are exactly the remit of the MQA. We strongly suggest		In the mining industry.	
		that these funds go to the MQA rather than to establish a new entity. If there are reasons why			
		the MOA is not suitable, those reasons should be addressed, rather than creating a duplicate			•
		structure. We note that the governance of the SDT is also identical to that of the MOA: organized			_
		business, organized labour and government. If the SDT is retained, its relationship to the MQA			
,", · ·		needs to be clarified.			
•	≥ਂ	We recommend that guidance and/or a guideline of preferred practice would be a very useful	Ķ,	The Department will develop a	evelop a
,1.		addition to the draft Charter, to promote a beyond compliance approach. This will avoid the		guldeline on reporting in respect of	espect of
		pitfalls of ticking boxes only whilst important issues are overlooked or conveniently forgotten.		all the elements of the Charter.	Charter.
		Guidance is suggested in the following areas:		This should	facilitate
		· For setting up the Memoranda of Incorporation to ensure that all the participants are		implementation of the Charter	Charter
		fairly considered and that the Special Purpose Vehicle (SPV) does not become just a		requirements.	
		mechanism for one of the partles to take control over the others.			
		 For the establishment of a "conductive environment to ensure diversity". Given the 			
		discriminatory past of mining in particular the establishment of a diverse non-racist and			
		non-sexist workplace cannot rely solely on compliance with quotas. We suggest that the			,
•••		draft Charter should provide a guideline on best practice for the advancement of Black			
. 1		Individuals and for women of all race groups. The guideline can make clear options for			. ,
		demonstrable initiatives to support the career development of these groups.			

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		For regional collaboration between private, public and civil society stakeholders in mining		_
		regions concerning socio-economic and infrastructure development (including housing),		
		regional mine closure, the mitigation of environmental impacts and environmental		
		rehabilitation.		
	V.	Many of the issues that besiege mining today can only be resolved through collaboration between	V. The Department supports collaboration and	
		stakeholders including different mining operations in mining regions. This is expressed in the draft	will elaborate on these aspects on the review	
		Charter (Section 2.6) but there is no follow through with respect to compliance with this. This is a	proposals.	
		serious oversight.		
	Ķ.	We suggest re-introducing the objective: "Promote sustainable development and growth of the	VI The Department will reconsider this matter.	
		mining industry". The reintroduction would serve to show a) that the Charter has not forgotten		
		the need for environmental management and improved health and safety performance, and b		
		that the Charter is of larger value to the nation than just righting past wrongs, important as that		
		is; it is also aiming to grow the wealth of the country.	• •	
	ΑĬ.	A focus on linkages rather than just beneficiation may be the answer and revising both the VII. Mr Menoe to respond.	VII. Mr Menoe to respond.	
		objective and the subsequent section of the Charter to this end is appropriate.	•	
	VIII.	The Draft Charter will be strangthened by including a focus on the development and promotion VIII. The Mining Charter does not apply to	VIII. The Mining Charter does not apply to	
		of small scale mining.	small scale mining in terms of section 27 of	
	×	OWNERSHIP (2.1): Section 2.1b specifies that the community, workers and Black entrepreneurs	the MPRDA.	
		should share 5% of the 26% allocated to Black persons. There is an issue of clarity, on whether	IX The Charter Intended to refer to a minimum	
		this is 5% each or 5% in total. Beyond this it is unclear why Black entrepreneurs are specifically	of 5% to each category to ensure Broad Based	
		listed? Entrepreneurs are the natural investors in mining ventures, and would be expected to	and meaningful transformation.	

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	make up the full 26% if they could. We suggest that only workers and the community be listed Entrepreneurs refers to Black entrepreneurs	Entrepreneurs refers to Black entrepreneurs
	explicitly as have minimum allocations within the 26%.	and these are essential to ensure Broad Based
×	The requirement that trusts must include representation from traditional authorities is a problem	and meaningful transformation.
	for three reasons: 1) There are regions in the country without traditional authorities, such as parts	X The Department notes the concern and will
	of the Free State, 2) The legitimacy of traditional leaders is contested in some communities, and	consider expanding on trust representation.
-	3) Conflict between communities and traditional leaders can easily cripple the effectiveness of	
	the trusts to act, as they become mired in the disputes of their trustees.	
- X	The mechanism laid down in the draft Charter that every mining right must have an SPV may have	XI The Department notes the concerns
	an unintended consequence: it ring-fences investment by entrepreneurs or other "real" investors	regarding SPV's and will reconsider the
	(as opposed to communities and workers who are gifted their stake in the company as recognition	proposals and provide alternative medhanisms
	of the costs that they bear). That ring-fencing will create a form of second-class shareholder. to structure the 26% BEE shareholding.	to structure the 26% BEE shareholding.
	While this will ensure that Black shareholding has some permanence, it is not a freely tradable	
	share in the company, which is therefore a poor investment.	
- X	PROCUREMENT (2.2): The text is unclear in the sections on capital goods and consumables on XII They must both be from BEE compliant and	XII They must both be from BEE compliant and
	whether 60% of capital goods must be manufactured locally, or whether 60% of locally hocally manufactured. The definitions of these	locally manufactured. The definitions of these
	manufactured goods must be from BEE compliant suppliers. If it is the second, then there is no	terms are provided.
	regulation in the draft Charter of procurement of goods that are manufactured outside South	
	Africa. We recommend that these regulations be made clear, and explicitly take into account local	.19
	and foreign manufacture.	
X		XIII Mr Menoe to respond.
	side-stream linkages and also consider up-stream linkages, and rename this section LINKAGES.	

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quota alone. We suggest that the draft Charter should provide a guideline on best practice for advancement of Black individuals and women of all race groups. The draft Charter does not deal adequately with gander equity, but regards it as a subcategory of race equity, which it is not. Targets for gender equity should be set in the first instance for all women. Specific targets for Black female representation can then also be set. The present targets at executive management level do not do justice to the significant contribution that all women can make in South Africa at a senior level. HOUSING AND LIVING CONDITIONS (2.7): This objective, as drafted, presents no further change to the previous version of the Charter. In fact, the housing objectives as stated here were reached, and the discussion in the sector has now moved on into further issues related to housing. We have two suggestions: re many situations in which home ownership is not the desire of mine workers. Therefore, we suggest hening the recommendations on what mechanisms are needed to provide robust rental options for weakers. ownership options are closely tied to local development, so we suggest a need for meaningful aution and cooperation within the region of mining companies and local government to plan housing action and cooperation within the region of mining companies and local government to plan housing are oversee, rather than simply monitor and evaluate, the levels of compliance with the Charter, to are problematic: to oversee, rather than simply monitor and evaluate, the levels of compliance with the Charter.	XIX.		Alv Empowerment of them present in
xv. The draft Charter does not deal adequately with gender equity, but regards it as a subcategory of a subcategory of a race equity, which it is not. Targets for gender equity should be set in the first instance for all government of Black race equity, which it is not. Targets for gender equity should be set in the first instance for all government of Black women. Specific targets for Black female representation can then also be set. The present targets give effect to same. at executive management level do not do justice to the significant contribution that all women are executive management level do not do justice to the significant contribution that all women can make in South Africa at a senior level. xvi. HOUSING AND LIVING CONDITIONS (2.7): This objective, as drafted, presents no further change to the previous version of the Charter. In fact, the housing objectives as stated here were reached, for integrated Housing De to the previous version of the Charter. In fact, the housing objectives as stated here were reached, and the discussion in the sector has now moved on into further issues related to housing. We with the DHS policles on it and the discussion in which home ownership is not the desire of mine workers. Therefore, we suggest a need for meaningful consultation and cooperation within the region of mining companies and local government to plan housing and community development. xviii. A preparation and cooperation within the region of mining companies and local government to plan housing consider same in the rew roughly an armony that the Charter, or are problematic. xviii. A number of definitions are missing from the Charter, or are problematic.	<u> </u>	guota alone. We suggest that the draft Charter should provide a guideline on best practice for	National government policy and the Charter
 XV. The draft Charter does not deal adequately with gender equity, but regards it as a subcategory of arece equity, which it is not. Targets for gender equity should be set in the first instance for all government of Black women. Specific targets for Black female representation can then also be set. The present targets give effect to same. at executive management level do not do justice to the significant contribution that all women can make in South Africa at a senior level do not do justice to the significant contribution that all women can make in South Africa at a senior level do not do justice to the significant contribution that all women can make in South Africa at a senior level do not do justice to the significant contribution that all women can make in South Africa at a senior level do not do justice to the significant contribution that all women can make in South Africa at a senior level do not do justice to the significant contribution that all women can make in South Africa at a senior level do justice to the significant contribution in the sector has now moved on into further issues related to housing. We with the DHS policles on it have two suggestions: There are many situations in which home ownership is not the desire of mine workers. Home ownership options are closely tied to local development, so we suggest a need for meaningful congenity and community development. XVII. A number of definitions are missing from the Charter, or are problematic: AVIII. A number of definition are missing from the Charter, or are problematic: Consider same in the rew 		advancement of Black individuals and women of all race groups.	seeks to give effect to same.
	×	The draft Charter does not deal adequately with gender equity, but regards it as a subcategory of	XV Empowerment of Black persons is National
		race equity, which it is not. Targets for gender equity should be set in the first instance for all	government policy and the Charter seeks to
		women. Specific targets for Black female representation can then also be set. The present targets	give effect to same.
		at executive management level do not do justice to the significant contribution that all women	
	<u> </u>	can make in South Africa at a senior level.	
	XX.		XVI. The reviewed Charter already provides
			for integrated Housing Development in line
		and the discussion in the sector has now moved on into further issues related to housing. We	with the DHS policles on integrated human
		have two suggestions:	settlements including home ownersnip
	There ar	e many situations in which home ownership is not the desire of mine workers. Therefore, we suggest	
ship options are closely tied to local development, so we suggest a need for meaningful and cooperation within the region of mining companies and local government to plan housing ity development. EPORTING (MONITORING AND COMPLIANCE) (2.9): We urge that the DMR increase its capacity o oversee, rather than simply monitor and evaluate, the levels of compliance with the Charter.	strength	rening the recommendations on what mechanisms are needed to provide robust rental options for	- • •
closely tied to local development, so we suggest a need for meaningful within the region of mining companies and local government to plan housing itORING AND COMPLIANCE) (2.9): We urge that the DMR increase its capacity than simply monitor and evaluate, the levels of compliance with the Charter. Ations are missing from the Charter, or are problematic:	minewo		
within the region of mining companies and local government to plan housing TORING AND COMPLIANCE) (2.9): We urge that the DMR increase its capacity than simply monitor and evaluate, the levels of compliance with the Charter. As are missing from the Charter, or are problematic:	Home C	ownership options are closely tied to local development, so we suggest a need for meaningful	_
ITORING AND COMPLIANCE) (2.9): We urge that the DMR increase its capacity than simply monitor and evaluate, the levels of compliance with the Charteir. Itions are missing from the Charter, or are problematic:	consult	ation and cooperation within the region of mining companies and local government to plan housing	
REPORTING (MONITORING AND COMPLIANCE) (2.9): We urge that the Divik increase its capacity to oversee, rather than simply monitor and evaluate, the levels of compliance with the Charter. A number of definitions are missing from the Charter, or are problematic:	and con	nmunity development.	
to oversee, rather than simply monitor and evaluate, the levels of compliance with the Charter. A number of definitions are missing from the Charter, or are problematic:	X		
A number of definitions are missing from the Charter, or are problematic:		to oversee, rather than simply monitor and evaluate, the levels of compliance with the Charter.	XVIII Inc Department notes une suggestions
	- X		on definition of terms and concepts and will
			consider same in the review process.

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- The current definition of stakeholders only includes affected parties. We suggest it also include interested parties, as that it is part of the usual definition of a stakeholder.
- The word "Black" is defined in the document, and is sometimes used as defined, with a capital letter, but it is also used with a small letter, "black", leading to a suggestion that it refers to a different concept. To avoid confusion, we suggest using "Black", the defined term, throughout.
- The term "Black Entrepreneur" is used without definition in 2.1b. This is concerning as the definition of "Entrepreneur" is very wide and open to mis-interpretation.
- There needs to be explicit recognition that many mineworkers are foreign national
- It is not clear in the document whether "Labour sending areas" includes or excludes areas outside of South Africa. We suggest that this be made explicit. In particular, parts of the draft Charter suggest spending in labour sending areas. Can this spending be in neighboring countries? This needs to be made clear.
- The phrase "enterprise development" is used in the draft Charter, without definition.
- The section on Procurement, {2.2}, uses the phrases "small business development which are BEE compliant" and "BEE compliant enterprise development". These two phrases need to be defined and the difference between them explained.
- The definition of "Community" excludes foreign migrant workers, who are a major part of many near-mine communities. How does the Charter recognise these workers?
- Core skills are defined with a list of examples that are all engineering and technical related. In the context of the draft Charter, mines require core skills in many areas,

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	suggest: "For a mining right holder that, at the time of publication of the Charter review, has XIII Clarity regarding the correct interpretation	XIII Clarity regarding the correct interpretation
	experienced a Joss of BEE participation to below 26%, for whatever reason, that mining right	of the three years transitional period will be
	holder must review its empowerment credentials within the three year transitional period from	clarified.
	the date of publication of the amended 2016 Charter.	
XXIV.		XXIV This is implied in the Charter provision.
	Trust Fund, the mining industry has to manage the remaining 85%.	
XXV.		XXV Mr Menoe to respond.
	requirements by undertaking beneficiation. The mechanism for this is not clear, and beneficiation	,
	is not present on the scorecard. We suggest that this be clarified or removed.	
XXVI.	XXVI. In 2.6, as well as local municipalities, the Charter also needs to mention integrated and Local XXVI The annual reporting requirement is	XXVI The annual reporting requirement is
	Development Plans (IDPs ain 2.10, we suggest that the compliance process should occur more	sufficient. Inspectors are empowered to
	often than annually. We suggest that reporting may be annual, but that monitoring should be at	conduct inspections as and when the need
	least twice annually. (LDPs).	arises.
XXVII.	XXVII. Please give further reference information on other Acts and documents. The Charter refers to XXVII The Department notes the submission	XXVII The Department notes the submission
	other Acts and documents. In some cases It gives a complete reference, for example in paragraph	and will consider It in the review process.
	2.9, there is a reference to \$28(2)c of the MPRDA. However, in many other places, the reference	
	is vague or absent.	

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			The second of the second of the second secon		-
Webber	General,	<u>-</u>	The development of the total militing charter, like the 2010 milling charter, is beyond the scope	ine powers to afficient the charter	
Wentzel			of section 100 (2) (a), the empowering provision, and thus is ultra vires. In our view, the intention	is implied from the powers	
			of the parliament in not endowing the Minister with the power to amend the draft Mining Charter	conferred on the Minister in terms	
			was deliberate and designed to promote regulatory certain within the mining industry.	of section 100 (2) (a) to develop	
		=	We are of the view that section 100(2)(a) of the MPRDA must be amended to give the Minister	the Charter.	
			the requisite authority to amend the draft Mining Charter, before clause 2.13 of the draft Mining	(II) See comment (I) above, the MPRDA BIII	
			Charter can be enforced furthermore clause 2.13 of the draft Mining Charter must be amended	proposes amendments to section 100(2) (a) to	
			so as to avoid vagueness and the consequent bestowal of such a wide discretion upon the	clarify any ambiguities.	
			Minister.		
		#	When considering whether the draft Mining Charter could be applied by the Minister to mining	(III) The Department acknowledges the	
			rights granted under the Original Mining Charter or the 2010 Mining Charter, the first important	presumption against retrospective application	
			consideration is that neither of the Charters are legislative provisions. Neither of the two Charters	of the law. This presumption is not absolute	
			was subject to the usual parliamentary processes, and thus cannot be simply accepted as having (refer to the AgrISA Case). The	(refer to the AgrISA Case). The Charter	
			the force of legislation. It would be a most anomalous position for the draft Mining Charter to	proposes mechanisms in the form of	
	.,		apply, either retrospectively or retroactively, to rights which were granted with reference to the	transitional arrangements to deal with the	
,			Original Mining Charter or the 2010 Mining Charter. The effect of this would be that a guideline, retrospective effect. The Charter derives from	retrospective effect. The Charter derives from	
			in the form of a charter, has the effect amending national legislation (the MPRDA). Such an section 100 and cannot be said to be ultra vires	section 100 and cannot be said to be ultra vires	
			interpretation would certainly be unconstitutional, for the simple reason that laws cannot be the Act, it gives effect to the objects of the Act	the Act, it gives effect to the objects of the Act	
A			amended by way of guidelines published through a consultative process with the mining industry. (meaningful transformation) and section 23	(meaningful transformation) and section 23	
14			The only manner of changing legislation is by promulgation of new legislation through the	and 100 of the Act.	
ί.	······································		prescribed parliamentary process.		

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	≥.	The second consideration is that the draft Mining Charter does not state that it applies	(IV) Refer to point (III) above.
		retrospectively. There is therefore no basis for the Minister to impose the requirements of the	•••
		draft Mining Charter in relation to a right granted under the Original Mining Charter.	
	>	The final and most fundamental Issue is that once mining rights are granted, there is no basis for (V) Refer to point (III) above.	(V) Refer to point (III) above.
		the Minister to re-consider the decision to grant the right. The Minister is functus officio and can	
		only cancel the right in the limited circumstances prescribed in section 47 of the MPRDA.	
	ž	The definition of "BEE Compliant Entity" does not specify what is meant by "compliant" in the (VI) The Department notes the suggestions on	(VI) The Department notes the suggestions on
		context of the Codes of Good Practice on Black Economic Empowerment, 2013 (the "Codes"). The	definition of terms and concepts and will
		definition of the term "black people" in the draft Mining Charter matches the definition of this	consider same in the review process. The
		term in the Codes. While this is a positive development, we submit there must some form of Charters principal object is to align with the	Charters principal object is to align with the
		grand fathering of the analogous definition previously used such "Historically Disadvantaged	BBBEE Act and the Otl Codes. BEE compliant
		South African" ("HDSA") and the term "Historically Disadvantaged Person", which continues to be means 100% Black owned or 50+1 (Dtl to advise	means 100% Block owned or 50+1 (Dtl to advise
<u>-</u>		used in the MPRDA itself.	of BEE complaint Entity).
•	VII.	Effective ownership" is defined under the draft Mining Charter as "the meaningful participation	(VII) Dti to advise on the relationship between
		of black people in the ownership, voting rights, economic interest and management control of	concept(t of net value and repaningful
-		mining entities". The term has been used in clause 2.1 (ownership) of the draft Mining Charter:	economic participation.
		"[e]effective ownership is a requisite instrument to effect meaningful integration of black people	• • • • • • • • • • • • • • • • • • • •
-		into the mainstream economy." The language of the definition of "meaningful economic	
		participation" regarding the financing by third parties of BEE transactions should be brought into	
		line with the language of the Codes and the concept of "net value" espoused therein.	VII The Department notes the concern on
-	VIII.	We submit that the phrase "BEE shall have full shareholder rights" Is unintelligible. We submit	reference to "beneficiaries". It is the intention
-		that a noun should be inserted after "BEE" in order to rectify this error. We further submit, of the Charter that there must be share capital.	of the Charter that there must be share capital.

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an untenable situation spite the fact that they	the following terms in The Department will consider the definitions aken on judicial review of services and consumables. Material constrains are determinable on a case by case	basis and thus difficult to define.		Purpose Vehicle ("SPV") regarding a SPV per Mining Rights and will ut will also increase the reconsider the proposal. The Charter applies to certain prospecting rights as per section 17		
however, that this word should not be 'beneficiarles' as this would lead to an untenable situation In which all BEE beneficiaries would be eligible for shareholders' rights, despite the fact that they	may not be members of a company with share capital. The draft Mining Charter needs to be amended to include definitions of the following terms in order to promote regulatory certainty, and prevent these clauses being taken on judicial review as a result of the wide and unguided discretion given to the administrator as a result of such vague	clauses: • services" and "consumables"	 "core and critical skills" 	• "material constraints". It is concerning that the holder of a mining right must establish a Special Purpose Vehicle ("SPV") for each mining right held by it. This will not only be a costly exercise, but will also increase the administrative burden on empowerment partners. It is unclear whether the aforementloned to certain prospecting rights as per sections.	requirementis applicable to the holders of prospecting rights. Clause 2.1 requires mining companies to "consolidate the empowerment transactions". No further explanation is given in clause 2.1 as to the reason or the meaning of this requirement. Clause 2.1 also requires mining companies to "align BEE transaction(s) concluded prior to the	coming into operation of the amended mining charter 2010 with the reviewed mining Charter 2016". This requirement will severely impact the current BEE shareholders and their funding arrangements. We submit that the abovementioned aspects of this clause be rephrased in clearer languages so as to promote regulatory certainty.
	≚			×	XI. XI.	

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	II.X	We note that the death Minley Charter discounsed the second of these	4
	ii k	we note that the didit minning charter distribution the concept of fonce empowered always	XII The Court process is note, however the
		empowered" by requiring mining companies to maintain a 26 per cent BEE shareholding at all Minister is not precluded from exercifing	Minister is not precluded from exercişing
		times. This very question is the subject of court proceedings and it is inappropriate for the DMR regulatory functions in terms of the Act.	regulatory functions in terms of the Act.
		to unilaterally dictate this matter.	
	XIV.	We also note that the "continuing consequence" principle has been done away with. The XIV The Charter proposes that right holders	XIV The Charter proposes that right holders
		"continuing consequence" principle (as it is articulated in the Original Mining Charter and the	should be BEE compllant at all times
		2010 Mining Charter) deals with the question of whether empowerment transactions which were	irrespective of whether the BEE partner has
,		previously implemented can be relied upon for the purposes of demonstrating that a further	existed, sold shares to non-BEE entity.
		mining right should be granted to the applicant.	
	XV.	Clause 2.1 requires that the SPV must issue shares to an ESOP and the union must have	XV The Department notes the concern and
		representation on the Trust and SPV board. This is a key concern as not all mining operations have will relook at the SPV proposals including	wili relook at the SPV proposals including
••••		proper trade union representation. It is therefore unclear how smaller mining companies will	Trust representation.
		comply with this ring fenced element.	
	XVI.	We note that ownership is intended to extend to "workers". There is a clear negative production XVI. DMR disagrees health and safety of	XVI. DMR disagrees health and safety of
		Impact in instances of mine or workplace stoppages either as a result of instructions in terms of	employees at mines remains paramount.
		section 54 of the Mine Health and Safety Act, 1996 ("MHSA"), employees exercising their rights	
		In terms of section 23 of the MHSA or in the aftermath of workplace incidents and fatalities. These	
		have historically been supported by, or at the very least had little push back from, employees and	
		employee representatives. This dynamic will change in the event that employees will personally	
		feel the effects of workplace stoppages and the regulator must be in a position to address these	
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	XVII.	Another key concern regarding clause 2.1 is the lack of clarity regarding the intersection between XVII. The Department notes the concern on	XVII, The Department notes the concern.on
		the terms "effective ownership" and "meaningful economic participation" within the context of	reference to "beneficiaries". It is the intention
		clause 2.1. The requirement under "meaningful economic participation" that BEE transactions be	of the Charter that there must be share
		concluded with identifiable beneficiaries in the form of BEE entrepreneurs, workers(including	capital.
•		ESOPs) and communities, however, does not tle in with the requirement of "effective ownership",	
		which, as discussed in 6.3 above, appears to preciude passive involvement of HDSAs, and as a	
		result precludes non-operational partners such as ESOPs and communities, which generally	
•		neither exercise voting rights nor management control in respect of the relevant mining entity.	•
·-		Thus "meaningful economic participation" and "effective ownership" are contradictory and this	
-		perpetuates regulatory uncertainty in the mining sector.	
	XVIII.	On beneficiation, it is unclear how the 11 per cent is calculated and whether, once agreed, it	(XVII) Mr Mende to advise.
		remains in force Indefinitely or whether it may be revoked. Furthermore, it is unclear how this	=
		relates to the requirement to establish a SPV. It is therefore unclear whether a company will be	
		entitled to claim the same beneficiation credit percentage for each right	Committee was the second of th
	XIX.	Further, the 30 per cent of the 60 per cent must be given to "small business development which XIX The Department has a collective	XIX The Department has a collective
· · · • •		are BEE compliant" and furthermore, 10 per cent of this 30 per cent must be reserved for BEE	responsibility to contribute towards small
		compilant enterprise development. It is not clear if (1)the 2016 draft Mining Charter is referencing	business development. The Charter is aligned
		some form of business Incubation forum or actual BEE owned businesses or (II) the DMR intends	to the BBBEE Act and the Codes and well as
		to put place business development programs or will rely on those that are already been developed	small business development imperatives
		by the Dif.	driven by the Dept of Small Business
	XX.	There does not appear to be a proviso in the revised charter requiring employers to consider	Development
_		whether the suppliers are able to meet the requirements of section 21 of the MHSA. The practical	

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	effect of this is that strict compliance with the draft Mining Charter in the absence of this XX Noted (MR Mokhonoana to assist does the	XX Noted (MR Mokhonoana to assist, does the
	assistance (which we propose should be provided by the applicable regulator or Government	MHSA apply to suppliers?).
	Agency) is that a scenario is created in terms of which the supplier is placed at risk of criminal	•
-	sanction for falling to meet the obligations of section 21 of the MHSA and/or the supplier will not	
	receive the necessary business from the surrounding operations on the basis that the bealth and	
	safety criteria are not met, and thus small businesses will fall.	
- XXI.	The definition of a "mine community" is not sufficiently clear to enable mining companies to	XXI The definition of mine community is clear.
	accurately determine who they are dealing when seeking that elusive "social licence to operate". The DMR, COGTA and the National house of	The DMR, COGTA and the National house of
<u> </u>	It is also not clear who would become the voice of the relevant community given that there is a	traditional leaders to collaborate to iron out
	hardly consensus regarding leadership in certain communities. Assuming the community (and its	issues with mine communities.
	representatives) are sufficiently	
Identifiab	identifiable and there is meaningful consultation and engagement with	•
the releva	the relevant community, should that result in some form of written agreement between the mining company	
and the co	and the community? This aspect should be clarified.	
XXII.	There are currently four policy documents that regulate housing and living conditions in the	XXII The Department will revise all the
· · · · · ·	mining sector, being (i) the current Mining Charter, (ii) the Housing and Living Standards, 2009	mentioned policy documents to ensure that
	("H&LS") (iii) SLP Guidelines and (iv) Mining Codes. Whilst, in some respects, there are	there is alignment.
	consistencies between these policy documents, there are also inconsistencies. The draft Mining	
	Charter does not cure this inconsistency.	
XXIII.	XXIII. The draft Mining Charter also sets out eight elements with which a mining company is required	XXIII The Housing and living conditions
	to comply, including an element entitled "Housing and Living Conditions". A weighted scorecard	element is a priority element which requires
	accompanies the revised Mining Charter, but there is no weighting in regard to Housing and Living	100% compliance at all times hence the yes
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is, merely a "yes" or "no" requirement. Thus, the DMR may require strict and no requirement in terms of the score leasurable deliverables are not clearly set out determination on whether card. Induce becomes purely a subjective exercise on the part of the Mining industry severely plagued, in part, card. Extra time to time. That is not ideal in an industry severely plagued, in part, card in the to time. That is not ideal in an industry severely plagued, in part, card in any other industry as well as the lack of properly charter has removed reference to HDSA and candidates from a HDSA background. Substituted same with Black people in the Mining industry. The targets in relation to black female equally unrealistic particularly at the level of Engineers and technical in the Mining industry. It would need to be accompanied by level required in the Mining industry. It would need to be accompanied by	ow required to pay a contribution is in ald in terms of the bates in relation to tional Government ordinated approach	of "Historically he purposes o
Standard requirements, merely a "yes" or "no" requirement. Thus, the DMR may require strict a compliance. Where measurable deliverables are not clearly set out determination on whether there has been compliance becomes purely a subjective exercise on the part of the Minister and there has been compliance becomes purely a subjective exercise on the part of the Minister and due to regulatory uncertainty. It is questionable whether Employment Equity targets are realistic and achievable considering the current economic and market circumstances facing the industry as well as the lack of properly current economic and market circumstances facing the industry as well as the lack of properly trained and experienced candidates from a HDSA background. The targets are also much higher than in any other industry. The targets in relation to black female representation are equally unrealistic particularly at the level of Engineers and technical representation are equally unrealistic particularly it would need to be accompanied by personnel at senior level required in the Mining Industry. It would need to be accompanied by	appropriately timed program. XXVI. In respect of Human Resources Development ("HRD") mining companies are now required to pay XXVI The determination of rebates is a XXVI. In respect of Human Resources Development ("HRD") mining companies are obtaining rebates in relation to the existing mandatory skills levy (2 per cent of annual payroll	assistance to mining companies in respect of skills development training is required. In the mining sector SETA regarding skills development training is required. XXVII. Under the 2010 Mining Charter, white women are included within the definition of "Historically Disadvantaged South Africans" and are therefore recognized as beneficiaries for the purposes of

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	broad based black economic empowerment initiatives. Tills is in alignaten, who the provisions of	
	the	
men	Employment Equity Act, 55 of 1998 ("the EEA"). However, the draft Mining Charter excludes white women	
ie mi	from the minimum participation thresholds. Application of the thresholds may, therefore, be in conflict with	
and	the EEA and also result in a constitutional challenge to the draft Mining Charter as it currently stands.	***
⊯	XXVIII. Employers will be required to employ 2 per cent of black employees with disabilities as a	XVIII Mr Mokhoanana to assist.
	percentage of all employees. This does not however appear to consider the various regulatory	
	obligations set out in the MHSA and the Chief inspector of Mines' mandatory code of practice for	-
	minimum standards of fitness to perform work at a mine.	
XXIX.	In order to legally achieve these targets while not increasing any risks to health or safety of XXIX Mr Mokhoanana to advise.	XXIX Mr Mokhoanana to advise.
	employees at mines, this will require an assessment and update to the guideline as to what	
	positions may be held by persons with disabilities at mines, the various levels of disabilities that	•
	may be regarded as "fit to perform work" and the restrictions that should be placed on various	
	employees who have disabilities but who may be regarded as fit for certain tasks.	
XXX	The most concerning proposal, however, from a health and safety compliance perspective is the	XXX Mr Mokhoanana to assist.
	apparent explicit requirements that persons with core and critical skills be "fast tracked". This is	
	directly contradictory to the requirements of the MHSA relating to competency in general and	
	the criteria of experience in particular.	
XXXI.	Section 47 of the MPRDA grants the Minister the authority to cancel or suspend any	XXXI Compilance with the requirements of the
	reconnaissance permission, prospecting right, mining right, mining permit or retention permit.	Charter is a material terms and conditions of a
	There is no mention of the draft Mining Charter in section 47. Thus, the ability of the Minister to	mining right. The term "this Act "is defined to
	enforce will need to be assessed.	Include any regulation and terms and

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		conditions of a right granted in terms of the
		Act.
5. Black	I. The Beneficiation in the current Mining Charter is very thin on details how this will unfold. It is	(I) Mr Menoe to assist.
	the view of the Black Business Council that under Beneficiation the overarching goal should be	
Council (88C)	clear on the ways in which the mining sector can promote sustainable development; through the	
	following: Backward linkages: the local and/or regional purchases of different required inputs.	
	The prospects for the production of capital goods, supplies and services needed for investments	
	and operations (e.g., transportation services) will be enhanced through the mineral venture's	
	demand for these inputs. Forward linkages: downstream activities, such as processing, refining	N 0
	and fabricating the crude ores and concentrates. Since the extracted ores often have to pass a	
	number of transformation stages before final use, the forward linkages can be significant. Final-	
	demand linkages: the income that employees at the mine and their households spend on goods	la la la la la la la la la la la la la l
	and services in the local community or the adjacent region. For instance, an employment	
	multiplier of 3 would imply that for every Job created in the mining Industry, there will be an	
	additional two jobs created in other sectors in the region. Fiscal linkages: the tax and royalty	
	revenues used by regional governments to develop infrastructure and/or to purchase goods and	77
···	services. The benefits of infrastructure investments (e.g., roads, electricity grids etc.) will typically	,,
	not only be appropriated by the mining company but will also spill over to other companies as	. · · · ·
	well as to households.	
√	II. The revised new targets for black people, black women and black disabled employees should be	e (ii) DMRagrees.
14	set to be in line with EAP (Economically Active Population) targets, to avoid over representation;	
<u> </u>	The talent pool, has to be identified and fast tracked to ensure high level operational exposure in	

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	terms of career path programs. Positions occupied in Mining Companies had to demonstrate	
	related quality of relevance and not become window dressing; and Occupied positions had to	
, 	demonstrate ongoing development of candidates as managers and as executives.	
= −	rement officers	III DMR agrees.
	to engage with local suppliers and explore opportunities offered by local markets. As part of	
	meeting their local procurement percentage, mining companies must increase supplier	.
_	development initiatives and further introduce simpler terms and conditions of payment that	"
	would accommodate the needs of small and medium enterprises. It is critical to financially	
	empower the HDSA to enable them to have the expertise to supply capital goods. Prescription of	
	local contents of local goods and services will avoid HDSAs being simply middlemen, but	
	encourage production and participation in these goods and services. Support for local production	
 –	of imports - Government must have explicit policies and programs to create capacity among HDSA	
	to support local production of Imported inputs. Location of decision making is crucial to	•.
<u></u>	procurement and the benefit of local suppliers. If decision making rests with corporate offices,	
	which are usually far from the mine operation, then it is highly unlikely that the local procurement	
	objectives would be realised.	,
<u>≥</u>	the Mine Community Development aspect of the Charter must clearly state that mining	IV The DMR play a contributory role in supplier
	companies must work with local black businesses to help them in understanding how to do	development and small business development,
	business with extractives companies, including how their bidding processes work, the standards these are however prerogatives of the Dtl and	these are however prarogatives of the Oti
	of quality and safety required, and steps to acquire international certification.	Dept of small business development. The
>	Surely the South African mine community development aspect of the Mining Charter should	community development element in the
	adant a matter of the entrepreparitiel state that promotes institutional modes of coordination Charter is sufficient.	Charter is sufficient.

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		between the public and private sector to shape industrial capabilities for generating and V see point iv above.	V see point iv above.	
		absorbing new technologies in the process of economic development.	****	
	Λ.	On HRD, the BBC is proposing that MOA's skills development interventions aimed at the	VI These issues are addressed in the SLP	the SLP
		alleviation of skills shortages which focus mainly on the development of HDSAs. This must include	requirements and not subject of the Charter.	Charter.
		Management development of HDSA and entails the development of the technical competencles	They will be considered in detail in the SLP	the SLP
	,	required in management positions (and thus places a focus on the development of professional	review process,	
		skills), as well as the subsequent development of managerial skills. Environmental skills - The		
		importance of skills that will support sustainable natural resource use and environmental		
т.		conservation and rehabilitation is critical. As these skills are likely to become increasingly		
		important in the future, they need to be incorporated into the skills development priorities and		
		interventions of the Mining Charter. Training and development of retrenched employees. The		
	,··. , 	training of employees who have already been retrenched or who stand to be retrenched must be		
		a priority aspect of the new Mining Charter, it is important to start the training for positions		
		outside mines for the workers as early as possible before retrenchment, while the workers are		
		still in employment. The main aim would be to provide these employees with skills for life beyond		
		mining, which are in demand in other sectors.		
6. South		Clause 1.(e) states that the Charter seeks to 'promote beneficiation of South Africa's mineral	I. Mr Menoe to advise.	
•		commodities', with beneficiation defined as per the MPRDA. This objective stands unqualified in		
Internation		the Draft insofar as the draft does not indicate which version of the MPRDA is relevant, and the		
al Affairs		level of downstream beneficiation to be achleved remains unspecified, both in the revised Charter		
(SAIIA)		and in the MPRDA. Downstream beneficiation is desirable only where it makes optimal economic		

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	sense, and evidence suggests that it should not be viewed as a panacea for growth or employment			•
	uptake in the South African economy.		-	
= i	Regarding ownership, it is a little-recognised fact that financial institutions, including pension	≓	The funding of BEE transactions	actions
	funds, own the majority of mining shares, the owners of which are - in the case of state pension	-	through pension funds	u st
	funds - mostly black South Africans. This Is not reflected in the discussion of transformation in	•	empowerment transactions is not	s is not
	company ownership or the related targets.	_	meaningful and broad based	based
≡	The preamble of the draft states that "interests of mineworkers and communities are typically	J	ownership as envisaged in the	in the
	held in nebulously defined Trusts, which constrain the flow of benefits to intended beneficiaries".	Ü	Charter.	
	However, clauses (c)-(e) of section 2.1 maintain an emphasis on trusts as a vehicle to manage the	=======================================	Noted and Trust mahagement	gement
	interests of empowerment beneficiaries. The draft Charter should more clearly define the specific	_	Issues to be clarified in the review	review
	shortcomings of trusts and provide detailed guidance on how these shortcomings may be	ш,	process.	·
	addressed,			
.≥	Section 2.1 (e) should provide more detail on exactly what kind of representation is required by	ž	The definition of mine community	munity
	specific stakeholder groups. It should be noted that the inclusion of traditional authorities in		is clear. The DMR, COGTA and the	ind the
	community trusts and questions around benefit sharing and decision-making power with regard	2	National house of trad	traditional
	to mineral resources remains controversial and has contributed to numerous conflicts.		leaders to collaborate to Iron out	on out
>	Offsetting against the particular ownership requirements is permitted through the value of		issues with mine communities.	es.
	beneficiation "as provided for by Section 26 of the MPRDA". However, questions around the	V Mr Menoe to advise.	to advise.	- ,
	definition and requirements related to beneficiation outlined in Section 26 of the amendments		7	• • • • •
	to the MPRDA (passed through the National Assembly in 2014) informed the decision by the			, ,
	President to send the Bill back to Parliament for further engagement. Concerns have been		•	
	expressed that the MPRDA's requirements with regard to beneficiation may violate South Africa's			

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	the state of the s	
	commitments under World Trade Organization regulations. Until there is claimy over this	_
	legislation and the relevant definition of beneficiation in faw, it may be premature to build offset	
	targets into the draft Charter.	
ķ	If clause 2.1 of the draft were to remain, given "straftened financial circumstances, it would be VI Broad based and meaningful transformation	// Broad based and meaningful transformation
1	profoundly damaging to those investors (existing shareholders) and to SA's reputation as an	of the mining industry is a government
	Investment destination.	imperative, the Charter will be reponsidered
 5	It is apparent that the requirements outlined in sections 2.1 and 2.10 calling for empowerment where necessary to provide requisite clarity.	where necessary to provide requisite clarity.
	targets to be continually maintained may have significant negative unintended consequences,	VII Broad based and meaningful
		transformation of the mining industry is a
	Africans: It is therefore recommended that these requirements be revisited.	government imperative, the Charter will be
 VIII.	The draft requires that 'a mining right holder must procure a minimum of 60% locally reconsidered where necessary to provide	reconsidered where necessary to provide
	manufactured capital goods from BEE compliant manufacturing companies a minimum of 70% requisite clarity.	requisite clarity.
	of locally manufactured consumables from BEE compliant manufacturing companies a minimum VIII Transformation is Government's policy	VIII Transformation is Government's policy
	of 80% services from BEE compliant and locally based companies.' It is not clear that these imperative and fall under the WTD exceptions.	imperative and fall under the WTO exceptions.
	requirements are either economically plausible or internationally congruent with WTO (Duto further advise). The Charter provides for	(Dti to further advise). The Charter provides for
	regulations on trade and competition policy, to which South Africa is subject. They may also	quality (local content) verification by the SABS.
	violate South Africa's own Competition Act, one of the aims of which is to "provide for markets in	
 	which consumers have access to, and can freely select, the quality and variety of goods and	
 	services they desire". If the draft has not built in any qualifying criteria such as whether the	
 	prescribed procurement is affordable or meets appropriate standards. It may also Inadvertently	
 	lead to the exclusion of local suppliers who are not BEE-compliant but who nevertheless do	
	employ South African workers.	1

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certainty. II. III.		, i	The Charter should include clear and transparent timelines for evaluation, rather than the current IX. The Department will consider prescribing	IX The Depar	tment will consider	prescribin
and predictable regulatory environment L. SACCI believes that the objectives of the mining charter are commendable but queries whether the beneficiation of South Africa's mineral commodities is the role of mining companies or whether it should rather be a downstream function. II. SACCI notes the statement that where a BEE partner or partners have exited, BEE contract has lapsed or the previous BEE partner has transferred shares to a non-BEE company the mining right holder must within the three years transitional period from the date of publication of the Charter review its empowerment credentials consistent with the amended 2016 mining Charter. SACCI queries if it is intended that only a review will be needed within 3 years, or will a new dispensation need to be implemented by than 3 SACCI believes that a review would be acceptable, but given the circumstances and impact negatively on investment and even on continued profitability of mining companies. III. The new provisions will make it desirable for mining companies to structure new deals differently. An unintended consequence could be to add a dimension to the deal that ensures that those who are empowered relating that is status in preference to losing it after a period. Alternatively, the sale of equity could only be to another-biack entity. This could result in the creation of a two-der share market, with BEEs shares being worth substantially less than standard shares, for which the market is infinitely larger. This outcome will hamstring entrepreneurs.			formulation permitting review "as and when the need arises". This will promote a more stable		timelines to create	regulatory
the beneficiation of South Africa's mineral commodities is the role of mining companies or whether it should rather be a downstream function. 1. SACCI notes the statement that where a BEE partner or partners have exited, BEE contract has larged or the previous BEE partner has transferred shares to a non-BEE company the mining right holder must within the three years transitional period from the date of publication of the Charter review its empowerment credentials consistent with the amended 2016 mining Charter. SACCI queries if it is intended that only a review will be needed within 3 years, or will a new dispensation need to be implemented by than 3 SACCI believes that a review would be acceptable, but given the circumstances facing the industry, a new round of empowerment could place a great strain on finances and impact negatively on investment and even on continued profitability of mining companies. 11. The new provisions will make it desirable for mining companies to structure new deals differently. An unintended consequence could be to add a dimension to the deal that ensures that those who are empowered retain that status in preference to losing it after a period. Alternatively, the sale of equity could only be to another black entity. This could result in the creation of a two-tier share market, with BEEs shares being worth substantially less than standard shares, for which the market is infinitely larger. This outcome will hamstring entrepreneurs.	•		and predictable regulatory environment	certainty.		
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companies. III. The new provisions will make it desirable for mining companies to structure new deals differently. An unintended consequence could be to add a dimension to the deal that ensures that those who are empowered retain that status in preference to losing it after a period. Alternatively, the sale of equity could only be to another black entity. This could result in the creation of a two-tier share market, with BEE shares being worth substantially less than standard shares, for which the market is infinitely larger. This outcome will harnstring entrepreneurs.			the circumstances facing the industry, a new round of empowerment could place a great strain		ispensation.	
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market, with BEE shares being worth substantially less than standard shares, for which the market is infinitely larger. This outcome will hamstring entrepreneurs.	US		of equity could only be to another black entity. This could result in the creation of a two-tier share	···-	current proposal and will review	will reviev
is Infinitely larger. This outcome will hamstring entrepreneurs.			market, with BEE shares being worth substantially less than standard shares, for which the market		ame.	
			is infinitely larger. This outcome will hamstring entrepreneurs.			

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•		 ine Department interfaces with
	consumer goods with the South African Bureau of Standards (SABS). SACC! questions why it	the mining right holder. The
	should be the responsibility of the mining company to verify the content of capital and consumer	proposal is to place an obligation
•	goods with the SABS. It would be to the advantage of the supplier to obtain the certificate which	to furnish proof of verification on
	can be provided to the mining company. Assuming more than one mine uses the same supplier,	the Mining right holder, (DMR to
	the SABS verification would have to obtained by each mine, whereas if the supplier gets it, it	consider revising working to
_	would only need to be done once. This will save time, costs and red tape.	
۷.	SACCI queries what would happen if the facilities for the testing of mineral samples are not	V. Ministerial concent will be
	available in South Africa or verification from a second facility is deemed necessary, but there is	a case by case back
	not one in the country. SACCi seeks clarification on whether the Minister's written consent will	no local facilities exist
-	be required each time this occurs, if consent would be given for a number of operations, or if it	
	would be given once - to expire when facilities are established in South Africa.	
IV.	SACCI believes that by making mining companies responsible for beneficiation it is encouraging	VI Mr Menoe to advise.
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_,,	industry where participation of the oil companies in service stations was frowned on. SACCI	_
	proposes that the benefits and disadvantages of this provision be carefully studied before mining	
	companies are r it is noted that up to 11% of the 26% ownership requirement can be allocated	
	to beneficiation. SACCI believes that instruments such as the Manufacturing Competitiveness	
	Enhancement Fund, the Black Supplier Development Programme, Incubation Support	
• • •	Programme, Small Enterprise Finance Agency and National Empowerment Fund should also be	
	tapped for support, required to undertake beneficiation.	•

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the operations. This will	place a restriction on the available positions that can be filled by persons with disabilities. On HRD, While the need to improve the skills levels of not only employees in the mining sector, but in the country as a whole, is an imperative, the cost of skills development must be seen in the light of the current operating environment. Added to the 1% of total payroll paid in respect of the	development 6% of total rea predetermined cause. Justion, the decilne in the in "operating costs" as e continued sustainability
disabilities due to a number of factors, not least the dangerous nature of the operations. This will place a restriction on the available positions that can be filled by persons with disabilities.	On HRD, While the need to improve the skills levels of not only enjulyees in the immine second but in the country as a whole, is an imperative, the cost of skills development must be seen in the light of the current operating environment. Added to the 1% of total payroll paid in respect of the	Skills Development Levy, the additional 5% called for in the draft Charter in respect of the Skills Development Euror makes the total contribution to skills development 6% of total payroll. The 5% can be construed as an additional tax payable, albelt for a predetermined cause. SACCI believes that cognisance must be taken of the current global situation, the decilne in the commodity markets and the fall in local production. This increase in "operating costs" as commendable as it may be, could have a serious negative impact on the continued sustainability of the operations of some mines.
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×	On Mine Community Development, It is an imperative to improve the environment and living	X The department agrees with the suggestion	uggestion
	conditions of South Africans, be it in mining communities or elsewhere in the country. An	and supports integrated and sustainable mine	able mine
	anomalous outcome of improved conditions, however, is that the area becomes a magnet for	community development.	
	migration of people seeking improved standards and Jobs. This often results in the growth of		
	informal settlements where living conditions are unsatisfactory. This scenario becomes a vicious		
	circle of improvements in the environment and living conditions, migration into the area,		
	development of informal settlements, improvements in the environment and living conditions.		
	Such a situation is unsustainable. There is therefore a great need for local government to be		
	involved in seeking and implementing solutions to the dilemma.		
 ×	Oh Housing and living Conditions, obviously housing subsidies are or will be part of the	XI the Department agrees.	
	employment packages offered to employees. SACCI trusts that the beneficiaries will be treated		
	by SARS in the same way as those in other organisations where similar benefits are considered	1222	
	taxable fringe benefits.	-	
 ij,	SACC! believes it will be onerous qualifying small enterprises that have a metal usage value of	XII. The Regulator to advise on exemption of	imption of
	1,5kg - 5kg per annum at a value of R1million to R3,8 million to comply with the procurement, these qualifying small enterprises.	these qualifying small enterprises.	
	employment equity and human resource development requirements if the company is not owned		
 	by black people.	*	
XII:	While the charter requires 100% compliance at all times and ring fences these elements, and XIII There Charter does not have a requirement	XIII There Charter does not have a rec	quirement
	while the mining company can provide the housing and good living environment, it cannot, and	to interfere with private lives of employees.	sloyees.
	should not be required to, interfere with the private lives of employees in order to ensure that		
	the facilities are kept in good condition.		

	XIV.	SACCI notes that mining rights holders must align existing target cumulatively from the mining XIV it means progressively.	XIV It means progressively.
-		charter 2014 within three years to meet the revised target. SACCI queries what is meant by	
		"cumulatively".	
	XV.	SACCI calls for all extenuating circumstances to be taken into account when compliance is	XIV. Clause 2.9 states that the
		considered. The sanctions provisions in the MPRDA are substantial and if applied have the	Department shall monitor and
••		potential to bring a mining company to its knees. They could also have a damaging impact on	evaluate implementation of the
		South African mining sector, and therefore on South Africa, as a desirable investment destination.	Charter taking into account the
		South Africa desperately needs investment, and everything possible should be done to encourage	impact of material constraints
		±±.	which may result in not
_	XVI.	SACCI believes that the reviewing of the charter by the Minister of Mineral Resources as and when	achleving the targets.
		the need the need arises could lead to uncertainty in policy. One of the main deterrents to XVI The Department will consider prescribing	XVI The Department will consider prescribing
		investment is policy uncertainty. Business needs to know what will take place and when. SACCI the review timelines to create regulatory	the review timelines to create regulatory
		proposes that in order to improve predictability, a time frame should be defined such as every	certainty.
•		five years.	
	XVII.	While the Charter shows a firm stance on an obligation of mining companies and their suppliers	XVII. The Charter does not create any
		to cut down on debt incurred by employees and the issuing of garnishee orders, SACCI points out	obligations for mining right holder sand
		that neither mining companies nor their suppliers should be held responsible for debt incurred	suppliers to take up employee's debt.
		by employees.	
	XVIII.	SACCI is concerned that the draft charter was published without prior consultation with XVIII The Charter was gazetted to soligit public	XVIII The Charter was gazetted to solicit public
		stakeholders. SACCI fears that there could be a backlash from mining communities given the views and the Department is open to further	views and the Department is open to further
		strong stance and vociferous demands that they be included in decisions relating to mining	meaningful and progressive engagements on
		operations that they made in the Berea Declaration – the Declaration by the Coalition on the	the Charter.

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			MPRDA – 26 March 2015 Berea Johannesburg. The industry can ill-afford any repercussions from		
			communities.		
8. Anglo		-	In respect of mining rights contained in section 2(g) of the MPRDA, it is essential that the of the	i. The Department ackhowledges	khowledges
American	-		Reviewed Mining Charter apply retrospectively to Existing Mining Rights with the view to	the presumption	against
			withdrawing the relevant provisions from the Reviewed Mining Charter; and unequivocally and	retrospective application of the	ion of the
			explicitly confirming in the Reviewed Mining Charter that the ownership requirements set out in	law. This presumption is not	tion Is not
			paragraph 2.1 of the Reviewed Mining Charter are not applicable to Existing Mining Rights.	absolute (refer to the AgriSA Case).	griSA Case).
		=	The principle of "transformation in a sustainable manner" is also eroded by the proposals in sub-	The Charter proposes mechanisms	mechanisms
			paragraphs (a) - (i) of paragraph 2.1 of the Reviewed Mining Charter which prescribe a "one-size-	in the form of transitional	transitional
			fits-all" empowerment structure in respect of each mining right in order to achieve the ownership	arrangements to deal with the	I with the
			target. No regard is given for the circumstances relevant of a particular mining company or its	retrospective effect. The Charter	The Charter
			empowerment partners, or the fact that this prescribed model may in some instances constrain	derives from section 100 and	100 and
			the extent to which the transformation objectives of the mining industry can be achieved by that	cannot be said to be ultra vires the	tra vires the
			mining company.	Act, it gives affect to the objects of	e objects of
		=	The requirement of a minimum target of 26% ownership by Black People per mining right in	the Act	(meaningful
			paragraph 2.1(a) has the effect of unfairly and Irrationally excluding BEE mining companies that	transformation) and section.	-idion
			have any level of direct or indirect participation by persons other than Black People from	Ii. The Department	notes the
Ý			participating in empowerment transactions ignoring indirect participation by Black People in	submission and will reconsider the	dusider the
V.	····		mining companies; and ignoring the Indirect participation of Black People via pension funds and	type(s) of vehicles to the used to	be used to
<u> </u>			collective investment schemes.	effect transformation. However	. However
		≥	The requirement for a guaranteed dividend flow to the empowerment partners throughout	the minimum 5 % allocation each	cation each
			the term of the investment in order for there to be "meaningful economic participation" of	to communities, E	ESOPS and

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		Black People in a mining company is commercially unsound and ignores the provisions of the	Entrepreneurs will be maintained	-
		Companies Act, which prescribe the basis upon which a company may legally and validly make	to ensure broad based and	
		distributions to its shareholders.	meaningful transformation of the	a.
>	>	The requirement for a minimum 5% holding by certain categories of shareholders in sub	mining industry.	
		paragraph (b) of paragraph 2.1 of the Reviewed Mining Charter is unlikely to be appropriate under	III The objective of the Charter is to achieve	
		all circumstances and once again ignores the commercial realities and differing circumstances of	direct, meaningful and effective participation	
· · · · · ·		both mining companies and BEE parties.	by Black People in the mining industry.	
>	, ,	The presumption that it is always optimal and correct that empowerment partners participate in IV The Charter does not require a guaranteed	IV The Charter does not require a guaranteed	_
		a single structure; and empowerment partners with differing interests can nevertheless always dividend flow to the empowerment partners	dividend flow to the empowerment partners	
		speak with a single voice will in many instances unreasonably and unfairly restrict the meaningful	but requires that whenever a dividend is due	
		participation of Black People in empowerment structures.	part must service the debt and the other part	
>	Ĭ.	We note that the Reviewed Mining Charter no longer provides for the continued recognition of	should serve as cash flow to BEE partners.	
		empowerment transactions concluded prior to the promulgation of the MPRDA in calculating	V The 5% minimum is to give effect to the	-
		offsets against the ownership target, which was permitted under the Original Mining Charter and	notion of broad based and meaningful	
		is presently permitted in the Current Mining Charter. Albeit for a prescribed period, the	transformation of the industry.	
		recognition for the conclusion of previous transactions is provided for under the DTI Codes and	•	
		we can see no justifiable basis for the deletion of this provision from the Reviewed Mining	VI. The differing positions of parties	
		Charter.	will be resolved through an agreed	
>	VIII.	Furthermore, we note that the Reviewed Mining Charter does not provide for the recognition of	MOI between the SPV parties	
		disposals by mining companies which have resulted in the transfer of a mine or an interest in a	which includes a dispute.	
		mine to HDSAs or Black People. We can see no justifiable basis for such transactions not to be	resolution mechanism.	
		recognised for purposes of an offset against the ownership target. We respectfully request that		

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ĸ	Reviewed Mining Charter together with a calculation methodology to facilitate the measurement of the offset. As far as we are aware, the proposals made in paragraph 2.1 of the Reviewed Mining Charter are not supported by a Regulatory Impact Assessment which justifies and balances the need for additional and substantial cost to be incurred by mining companies in order to meet the	a process. The continued	The continued	
	of the offset. As far as we are aware, the proposals made in paragraph 2.1 of the Reviewed Mining Charter are not supported by a Regulatory impact Assessment which justifies and balances the need for additional and substantial cost to be incurred by mining companies in order to meet the			-0
	As far as we are aware, the proposals made in paragraph 2.1 of the Reviewed Mining Charter are not supported by a Regulatory Impact Assessment which justifies and balances the need for additional and substantial cost to be incurred by mining companies in order to meet the		in respect of	<u>+</u>
	not supported by a Regulatory Impact Assessment which justifies and balances the need for additional and substantial cost to be incurred by mining companies in order to meet the			
	additional and substantial cost to be incurred by mining companies in order to meet the	concluded prior		
	_	등	the MPF	<u>-</u> .
	ownership requirements, and the impact that such cost will have on the furtherance of the	cannot be ma	made to apply	
	transformation objectives. Furthermore the proposals are not underpinned by an assessment of	perpetually but	-	- De
	the long-term impact on the sustainability of mining companies or of the viability of such	appropriately timed taking into	ed taking int	
	measures to ensure that the mining industry remains globally competitive. We believe that the	account the n	nature of the	
• • •	category-based procurement targets in paragraph 2.2 of the Revlewed Mining Charter do not	transactions concluded.	- · · -	
·· · · <u>-</u>	successfully drive transformation, local economic upliftment or job creation as they have been	VIII. See point VII above.	·-	
·	proposed in an unclear manner and seemingly without regard for their impact on the mining	IX. The Department has	done	
	industry and the stakeholders who are intended to benefit from the setting thereof.	detailed SEIAS (a	cost benef	
× ,	The targets do not recognise the development by mining companies of small businesses into	analysis) with the support of	e support a	<u> </u>
•	sustainable high-revenue businesses, but rather promote the unsustainable rotation of suppliers.	DPME.		···-
	This is contrary to the national economic development aims of local industrialisation and job	Dti to advise	on t supplier	
	creation, as well as the national transformation objectives. To illustrate this point, if a mining	development (Measurement and	asurement and	
	company has developed a small business in the past, once such a business reaches a certain	scorecard).	-	•
	threshold a mining company is inadvertently prevented from continuing to support such a			
	business because it will need to redirect its spend to as smaller business with a lower threshold.			
	This is counter-productive and is contrary to the objective of growing black industrialists.		-	

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	×	We believe that the proposed targets for all categories, including the associated targets for small	Xi Noted, the Department will relook into the
<u>,,,,,</u>		business and enterprise development, would be unachlevable for the mining industry given,	submission,
*****		amongst other things, the limited scale of local suppliers, and are therefore Irrational. If category-	
		based targets are to be stipulated in the Reviewed Mining Charter, the targets must be	
-		reconsidered following a Regulatory Impact Assessment that takes into account the financial and	
		economic impact thereof.	
	XII.	The targets for the development of "BEE compliant" enterprises and small business participation	XII Mr Menoe to advise.
		are ambiguous. For locally manufactured goods, it is not clear if 30% the above 60%" equates to	
		30% of all procurement or 30% of procurement from 30% of BEE compliant companies" (i.e. 18%	
•		of total procurement).	
	XIII,	The proposed definition of a "BEE compliant company" is also not clear. Under the DTI Codes	Xiii. Noted, the Department-will recqusider the
	. —	generic scorecard, a company with a score of more than 10% (or more than 40 points equating to	submission.
		Level 8 or above) is deemed to be compliant with the DTI Codes. It is therefore not clear if a "BEE	
		compliant company" is simply a company that has been verified as anywhere from a Level 1 to	-
		Level 8 Contributor in terms of the DTI Codes. If this is the intended definition, the result is a	
		material departure from the requirements under the procurement and enterprise development	
		element of the Current Mining Charter that are set in relation to "BEE entities", which have been	* .
		defined as entitles having a minimum of 25%+1 vote of share capital directly owned by HDSAs as	
N		measured using the flow through principle. We do not believe that this will have the desired effect	
(k		of contributing towards the socio-economic development of the areas in which mining companies	antag ng a
,		operate.	

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		XIX	it is not clear if the definition of "locally manufactured" in respect of capital goods is meant to	XIV No.
			apply to all areas of capital expenditure. For example, would capital project expenditure to build	
			Infrastructure be recognised?	
		×v.	The targets and metrics in paragraph 2.2 of the Reviewed Mining Charter have not been fully XV The Department will consider measuring all	XV The Department will consider measuring all
			translated under the scorecard for the Reviewed Mining Charter for measurement purposes. For targets	targets (small business, enterprise
			example, the scorecard does not provide for reporting of spend towards small businesses or	development etc). Transformation is
			spend reserved for enterprise development. We are concerned that the proposed imposition of	Government's policy imperative and fail under
			targets in respect of local content for capital and consumable goods and, to some extent, services	the WTO exceptions. (Dti to further advise).
			may piace South Africa at risk of being in violation of its international trade law obligations.	
	•	XVI.	The proposed requirement that mining right holders utilise South African facilities for the analysis	XVI The Charter provides for Ministerial.
			of 100% of each mineral sample (unless consent is secured from the Minister) is impractical. In Consent for exemption on a case by case basis.	Consent for exemption on a case by case basis.
			many instances, global standards require samples to be tested independently in specific	
			laboratories outside of South Africa, and it is standard practice for grading analyses to be	
			conducted in respect of exported minerals prior to them being offloaded in a different country.	
		XVII,	In relation to the proposed target regarding multinational suppliers contributing 1% of annual XVII The Department will create machanisms	XVII The Department will create machanisms
			turnover generated from local mining companies into a Social Development Trust Fund, we are	to ensure that trust funds are impigmentable
			concerned that the target will unreasonably penalise locally-based multinationals, and will deter	and managed within the prescripts of the law.
			them from investing in developing manufacturing capabilities in South Africa. Additionally, the	
М		····	target will inevitably be factored into supplier pricing, translating to an additional cost for mining	
k			companies and, therefore, further impacting profitability and sustainability of mining companies.	XVII The Department will create mechanisms
		XVIII.	The levies proposed for Social Development Trust Fund need to be considered, and the	to ensure that trust funds are implementable
			Implementation thereof developed, in consultation with National Treasury to the extent that such	and managed within the prescripts of the law.

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	a consultation has not already taken place. Until such time as the requisite processes have been		-
	on the state of the nerescent legislation passed multipational complexes to the obligation to		,
	ما معتدد مناح بناج المحتدد أ المقام المعتدد أن المعتدد		
	make contributions to the proposed Social Development Trust Fund,	XIX Mr Menoe to advise.	
XIX.	. As with the Original Mining Charter and the Current Mining Charter, the Reviewed Mining Charter		
	does not provide guidance on how Beneficiation should be quantified, and as such how this might		
,	be translated into a percentage offset.		
× ×	Similar to health and safety (which is regulated by the Mine Health and Safety Act) and	XIX. Employmnet Equity is	is not a
	environmental management (which is regulated by, amongst others, NEMA) employment equity	preserve of the Department	artment of
	is regulated by the Employment Equity Act. Furthermore, similar to the Mine Heaith and Safety	Labour, the DMR as	is part of
	Act and NEMA, non-compliance under the Employment Equity Act is subject to the levying of a	government collective	e has a
	severe penalty by the Department of Labour. We therefore have difficulty in understanding the	contributory role to	play In
	need to duplicate this compliance function in the Reviewed Mining Charter and believe this to be	addressing the	historical
	unnecessary and Irrational.	imbalances in the mining industry.	 ig industry.
χX	The proposed 1% of annual turnover target to be contributed towards local community XXIThe 1% will be maintained as it is a uniform	XXI The 1 % will be maintained as 🔃	is a uniform
	development and labour sending areas would be unachievable for the mining industry and would	percentage applying to all	operations
	further weaken the sustainability of mining operations, placing current employment levels and	irrespective of the size and nature of the	ure of the
	transformation initiatives at risk.	operation.	
XXII.	. As the performance of mining companies against the commitments made in relation to	XXII The Department will reconsider the	nsider the
	community development is aiready monitored in SLPs, we believe that the DMR is creating an	relationship between the SLP and the Charter	the Charter
	unnecessary duplication of functions in seeking to impose obligations in relation to mine	as different legislative requirements to ensure	s to ensure
	community development that must also be complied with in the Reviewed Mining Charter. It	alignment and removal of ambiguities.	- 8-
	would be more appropriate for the Reviewed Mining Charter to provide a framework for how		

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			XXIII Noted, the Department will reconsider				-				XXIV Noted, the Department to drowlde a				•	XXV The Department will recordile the	documents to ensure alterment			XXVI The submission on thresholds is noted	and The Department acknowledges the	
mine community development of the last of	mine community development can be achieved in accordance with the provisions of the SLP	attached to the mining right.	. It is unclear whether "local community" is intended to refer to "mine community" as defined in	the Reviewed Mining Charter. However, assuming that it does, this definition is not sufficiently	clear to enable a mining company to determine what its obligations are under this proposal. For	example, would a "local community" be the community that falls within the local municipality in	which a mining company operates, or is it only that portion of a community that falls within a	certain radius of the mining company's operations? We propose that this not be defined for all	mining rights in the Reviewed Mining Charter, but that it be determined per mining right and	included in the associated SLP,	The term "labour sending areas" read together with the requirements under paragraph 2.6 of the	Reviewed Mining Charter, require mining companies to contribute to developing areas within the	entire Southern Africa, and not Just within the borders of South Africa. This requirement would	exceed what is envisaged under sections 100(2)(a) and (b) of the MPRDA and we assume that this	is not the intention of Government.	It is unclear whether the provisions of paragraph 2.7 of the Reviewed Mining Charter are Intended	to replace those under the Housing Standards. It is further unclear which of these documents is	to take precedence in the event of a conflict between the provisions if the provisions of the	Housing Standards are intended to continue to apply.	For the avoidance of doubt, our representations in respect of the proposed retrospective XXVI The submission on thresholds is noted	application of the ownership requirements under the Ownership element apply equally to any	proposal to retrospectively impose the ownership requirements on existing licences or namity
			XXIII.								XXIV.					XXV.				XXVI.		

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		Issued in terms of the Precious Metals Act or Diamonds Act (whichever is amplicable) The	2 1 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -
 , ,	•		frofor to the second property of the second to the second
	<u> </u>	from the table on page 10 of the Reviewed Mining Charter	Ç.
	XXVII.	ons relating to industries regulated by	transitional arrangements to doe with the
			retrospective effect.
			XXVI Noted, the submission to be discussed
•		 the majority of the processing undertaken for third parties within the refineries in Anglo 	with the SADPMR.
	·· ***	Platinum are undertaken for BEE producers without their own facilities thereby	
		eliminating a commercial barrier;	
		 the configuration of a refinery is primarily specific to the producer who commissioned it 	
	·	and is not all always suitable for third parties given the specialised nature of processing	•
		operations. It is therefore not always a commercially viable investment for a BEE partner	,
·· ···· ···		 In many instances, as is the case for Anglo American Platinum, there is no external market 	
<u>.</u>	·	for the processed product produced in the volumes produced by Anglo American	
		Platinum. The vast majority is processed for the Anglo American Group and its joint	
		venture partners;	
		 refineries and processing plants are capital intensive and have a low level of return, 	
		therefore empowerment ownership is not always optimal because of high capital	
		required and low returns made on such Investments; and	
		 increasing energy costs make BEE investments into processing assets on a stand-alone 	
		basis unattractive.	

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		XXVII	XXVIII. Section 100 of the MPRDA does not authorise the Minister to extend the scope of sections 47, 93,	XXVII Compliance with the requirements of the
			98 or 99 of the MPRDA as the Reviewed Mining Charter seeks to do. Furthermore, the provisions	Charter is a material terms and conditions of a
			of the MPRDA do not empower the Minister to revisit his decision to grant a mining right with a	mining right. The term "this Act "is defined to
		 .	view to suspending, revoking, cancelling or terminating it on the basis of non-compliance with the include any regulation and terms	include any regulation and terms and
		• / • • 	provisions of the Reviewed Mining Charter.	conditions of a right granted in terms of the
		XXIX.	We note that the Reviewed Mining Charter contains very little guidance in paragraph 2.9 as to	Act. The powers to amend the Charter is
			the methodologies to be applied by mining companies when determining their performance	implied from the powers conferred on the
			against the targets in the Reviewed Mining Charter for the purpose of reporting on this to the	Minister in terms of section 100 (2) (a) to
		·•	DMR We would welcome a discussion with the DMR to develop such methodologies once the	develop the Charter.
	•		concerns we have raised in our Submission have been considered,	XXIX The submission is noted, the Department
				will consider development of a guideline.
9. Bufelani			I just want to state it clear that the black community would like far more than 26%. Black people	1. The suggested 26% is a minimum,
Mkonto			are approximately 89% of the population, Coloureds, Indians and Whites sharing the remaining	there is nothing that precludes a
			11%. That means that should be the percentage you should make amendments in proportion to.	mining company from going
			26% is an insult to our democracy- because democracy means the majority shall rule, however	beyond this minimum target. The
			your Department of Mineral Resources, is counter-revolutionary.	Department is open to alternative
		=	Your department should learn alot from the SABCwe want 90% across the board. That mean in	proposals to help drive
			terms of ownership, skills development, enterprise development, black representation at	meaningful, broad based Black
			executive leyel and black representation on all boards (directorship), organisations, charters and	Economic transformation;
VI.			councils.	II. See point I above.
K		<u> </u>	t wish our concerns will be considered by you! We demand 90% and not 26%. Thank you for being	III. See point labove.
		·	conscious driven.	

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16. AFRISAM	<u>.</u>	Afrisam recommends that the Owner ship element of test of the	
	<u>.</u>	on the Declaratory Order (on the "once empowered, always empowered" issue). It seems likely	court case but the Minister is not
-		that companies will lock-in BEE partners for the life of mine to safeguard the 26% and (which in	precluded from exercising
	_	AfriSam's view goes against equity and empowerment). In AfriSam's view, new acquisitions	regulatory powers as conferred by
		should retain the 26% ownership requirement. AfriSam requires clarity on what the implications	the fegislature. The BEE
		will be if the BEE partner in question exits prior to the end of a particular assessment period, and	transactions should be structured
		cannot be replaced prior to the end of that assessment period.	in such a manner that exit and
	=	The creation of trusts provisions, in AfriSam's view, create an additional administrative burden on	entry of BEE partners occurs
		the mining right holder in respect of the registration and administration of the trusts to be created	simultaneousiy.
		and may also lead to additional costs. Who will be responsible for the administration of the Trusts	II. The trusts will be created and
		(that is, the SPV or the mining right holder)?	registered by the Trustees of the
		In AfriSam's view, the empowerment transaction should only be at Group level. In AfriSam's view,	respective empowered BEE
		Ownership ought to be consolidated at Group level, as opposed to "per mining right". This will	partners. The concern regarding
		avoid the unbundling and the resultant different ownership structures.	the costs and administrative
		AfriSam requires clarity on "consolidation." Does this mean the consolidation of all transactions	burden will be carried by the trust.
	_	at Group level?	III. The concern is noted and the
ΛΛ	>	AfriSam requires clarity on the status of the Public investment Corporation SOC Limited	Department must formulate a
<u>k</u>		(representing the Interest of the Government Employees Fund) as a major shareholder having	position (Mr Mabuza).
		regard to its status as a BEE Facilitator in terms of the B-BBEE Act.	IV Yes.
	i's	BEE transactions are in our view rather complex (especially where third party financing is	V The Dti to advise.
		required) and finallsing such transactions within 3 (three) years seems in our view not be practical.	VI the Department disagrees, the 3 years
<u> </u>			transitional period is sufficient.

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	VII.	On capital goods, the requirement for 30% reservation for SME's and a further 10% for ED is VII The Department to consider introducing a	VII The Department to consider introduce	e Bujon
	, -	onerous on AfriSam, due to the type of capital goods purchased by AfriSam. Most are engineering	provision for exemptions with the Ministers	Ilnisters
		equipment manufactured to specifications or imported.	consent to import the requisite equipment.	ent.
		On consumables, The requirement for 30% reservation for SME's and a further 10% for ED will be VIII Refer to pint VII above.	VIII Refer to pint VII above.	
 '. t		very onerous upon AfriSam.		 .
	×	What form of local content verification would be acceptable and how is this proof to be	IX The statement will not be sufficient, the	ant, the
		submitted, and will a supplier's statement of SABS compliance of its products be adequate?	Department requires a certificate of the extent	e extent
	×	AfriSam does not support the Multinational supplier contribution of 1% turnover and instead	of local content from the right holder as	lder as
		propose 1% Net Profit after Tax (NPAT) as per the previous Charter.	provided by the supplier.	
	×	AfriSam will require clarity on the tracking Social development Trust Fund. That is, will the DMR	X Treasury has advised that turnover is the	r is the
		track this requirement, or will the onus be on AfriSam to advise the DMR? AfriSam notes further	sultable option.	
		that the Trust Fund has not been set up by the DMR to date. Further, if no trust fund is set up,	XI The Department maintains the 1 % turn over	um over
		can companies create a fund and utilise the money for SED?	and will develop the necessary tools (create the	eate the
· · · · · ·	XII.	It would be preferable for DMR to develop guidelines on how the off-setting of 11% of the shares	trust) to implement same.	
		towards beneficiation will be calculated and measured. For example, will the DMR	XII Mr Menoe to advise.	
	• •, •	requirements/calculation for beneficiation be the same or different than the royalty tax	-	
	_	calculation? It would also, in our view, be preferable for beneficiation to be calculated at a Group		
		level (and not at the level of each mining right holder		.,,
	XIII.	On Employment Equity, In relation to AfriSam's current Board position, 50% are black people and	XIII The said compliance levels	ls are
		33% are black females. However, an increase of 25% in target does not, in AfriSam's view, seem	commendable, the increase of 25 percent can	ent can
	**•	realistic from an industry perspective, and it may be challenging for AfriSam to sustain this target	be progressively realised within the 3 years	3 years
	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	percentage.	transitional period.	

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	MX	in relation to AfriSam's current Exco and SML position, 38% are black employees and 20% are	XIV refer to point XIII above.
		black females. An increase of 50% in target does not, in AfriSam's view, seem realistic. In AfriSam's	
		circumstances, the targets will be a challenge to meet, especially in this employment category	
		due to low staff turn-over at both Exco and SML Levels. The slightest turnover of black employees	
		in this level will have a huge negative impact (for example, YTD AfriSam has had a 3% turnover in	
	-	black employees in the SML and this has resulted in a major drop with regards to representation).	
		The targets are especially challenging due to the industry in which AfriSam operates being in	
		decline (which makes it especially difficult to attract and retain black female employees). The	
		inclusion of provincial EAP targets will be another challenge to AfriSam, as we operate in different	
<u>.</u>		provinces, and the use of national EAP targets may make it even more difficult for AfriSam to	
		achieve these targets. In particular, attracting engineers to the industry in which AfriSam operates	
		is challenging due to the competition for these scarce resources.	-
	×.	In relation to AfriSam's current Middle Management position, 45% are black employees and 36% XV refer to point XIV above.	XV refer to point XIV above.
		are black females. An increase of 88% in target does not, in AfriSam's view, seem realistic.	•
	XVI	in relation to AfriSam's current Junior Management position, 58% are black employees and 16%	XVI refer to point XIV above.
		are black females. A 120% increase in target, in AfriSam's view, does not seem realistic.	
	XVII.	On Human Resources Development, the minimum target for Skills Development as contained in XVII To confirm with Dti whether their 6%	XVII To confirm with Dti whether their 6%
		the revised BBBEE Codes is 6%. In our view, 6% therefore should be the target. In addition, the	includes or excludes the mandatory 1% Skills
	· · · · · · -	stated 5% in the Mining Charter, 2016 is in line with the previous Mining Charter targets. In	levy. The concern about the 15% percent of the
-		AfriSam's view, alignment between the BBBEE Codes and the Mining Charter is important in order	5 percent is noted.
-		to ensure that companies can record their full investment into Skills Development. AfriSam is of	-
_	 –	the view that 5% of annual payroll on core and critical skills, bursaries and learnerships. AfriSam	

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		:	does not however support the 15% stipulated as it is an addition to the 1% skills levy that is		
			and the the National Skills Flind. In effect, only 0.25% annual payroll will go towards up-		
			ליו בקרוא לישות זה חוב זה תוכנים כאוום היים והיים היים היים היים היים היים		
			skiling of employees.		•
		XVIII.	On Mine Community development, AfriSam will require darity on whether this requirement is	XVIII The suggestion is noted, the Department	artment
	, •		per mining operation. AfriSam is of the view that this requirement ought to be assessed on a to formulate a position.	to formulate a position.	
			corporate level and be allocated (perhaps based on revenue), to each mining operation.	, , , ,	
		XIX.		XIX The Department disagrees.	
			employees' purchase of houses is a concern. In addition, AfriSam is not in support of the		
			suggestion in relation to guarantees.		
11 Accordation	General,		To place more emphasis on BBBEE (rather than BEE alone) we believe that additional incentives	i. The Department does not regard	regard
of Black	Ownership,		or credits should be given to broad based employee, broad based community schemes and the	Black people's participation in the	n In the
Securities	Reporting		percentage of Black peoples' proportionate share held via retirement funds. Mining companies	retirement funds as meaningful	aningful
Investment			should be encouraged to look through retirement funds ultimate beneficiaries for BBBEE	transformation within the Charter	Charter
Profession			ownership. Black People and Black Women are slowly holding a greater proportion of retirement	context	
		<u>-</u>	funds assets. This will in the longer term contribute to a significant reduction in the inequality gap		
			in South Africa.	(ii) The Department agrees.	
		=	ESOP's and Community Trusts must be represented by fiercely independent fiduciaries that will		
Μ			look after the interests of a broad base Black People who are the intended beneficiarles.		
K		: <u>i</u>	The mining charter should also place explicit obligations on mining companies and its suppliers	(iii) The Department would	support
•			on reducing the amount of emolument attachment orders ("garnishee orders") of its employees	Interventions by mining companies and their	ind their
			and contract workers that may have been obtained by less than acceptable ethical practices.	supplier to assist their debt	trapped

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prescribed	mis that the for public cient and is agements on before it is nation.	allocated bwnership of the finduding velopment ercentages
employees, however this cannot be prescribed in the Charter. (iv) The Department notes the suggested proposals.	The Department submits that the 30 days period for public comments was sufficient and is open to further engagements on the draft Charter before it is gazetted for implementation.	The communities are allocated stake in the ring fenced ownership element as part of the comprehensive benefits including the 1% community development requirement. The sald percentages
-t	_	=
iv. Every mining company must report its level of compliance with the Mining Charter annually, as employees, ho provided for by Section 28(2) (c) of the MPRDA. However in addition to this requirement, this in the Charter. report must be made publically available on the company's website and easily available within six (iv). The Degmonths of the relevant reporting period and verified by a Sanas approved verification agency. Reporting should disclose the detail progress on each element of the Mining Charter.	Opportunities for public participation in the draft Reviewed Mining Charter appear to have been less than adequate. First, the Department of Mineral Resources (the DMR), when it published the draft Reviewed Mining Charter on Friday 15 April 2016 in the Government Gazette, did not upload the bill on the website. As a result the bill was inaccessible to much of the public who do not enjoy ready access to a government gazette. This is likely to disproportionately exclude mine-affected communities, workers as opposed to well-resourced groups and individuals. For many stakeholders,	therefore, the month period cannot be regarded as commencing from 15 April. Further, given the significant barriers experienced by members of directly affected groups such as mine-affected communities in relation to resources, location and language, and the need for a charter to reflect their needs and priorities, it is vital that more extensive public participation be undertaken than a mere 1 month notice and comment period on a finished draft. It is apparent from reading the obligations set out in the draft Reviewed Mining Charter that the interests of community development expenditure as one of the targets for which anything short of 100% compliance is non-compliance. The benefits conferred by the Charter are still not commensurate with the sacrifices they undergo in order for mining to occur. A far larger share than a portion of 5% (designated for communities and workers) should go to community development.
		<u> </u>
	General, Mine Community Development, Procurement, Employment Equity	
	12. Centre for Applied Legal Studies (CALS)	MK

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	≡	There are community calls for effective and independent grievance mechanisms for rights violations	are just minimums and a mining	ालडं बनवं ब	mining
		and failure to meet social obligations by mining companies and an Independent capacity development	operation is not preclided from	t precjyde	d from
		fund to assist communities in accessing the economic planning, ecological and legal (etc) knowledge	going beyond the stated minimum.	e stated mi	inimum.
		enabling communities to make informed decisions and participate in decision-making on an equal	percentages.		
		footing with companies.			·
	≥	The draft Reviewed Mining Charter, under the 'mine community development' section provides that	III. Communities are welcome to	ire welco	me to
		mining companies contribute 'a minimum of 1% of their annual turnover to towards local community	approach the	Department for	ent for
		development and labour sending areas. Reading the draft Charter does not yield certainty as to	assistance with the challenges	the cha	altenges
		whether this 1% is to constitute SLP expenditure or is required over and above SLP expenditure. If the	regarding mining operations.	g operation	
		former interpretation is correct, the use of actual (as opposed to projected) turnover is problematic	IV. The Department will consider	nt will c	onsider
		as lower than projected turnover could result in SLP expenditure being revised downwards.	reconciling the Charter and SLP to	Charter and	d SLP to
	>	There is no reference at all to SLPs in the draft reviewed mining charter. We therefore call for the	remove any ambiguitles, The 1% is	oiguities, Th	ne 1% is
		clarification, in legislation and policy, of the respective roles of the Charter and SLP systems and for	intended to create certainty and	ate certain	uty and
		their alignment.	the Department supports actual	t supports	actual
	,	In CALS' preliminary research on the implementation of the SLP system, a persistent theme echoed	expenditure.		
		across a variety of role players in community organisations, local government and in the mining sector	V. The Department will consider	nt will c	consider
		is of a lack of effective communication and co-ordination. The draft Reviewed Mining Charter does	reconciling the Charter and SLP to	Charter and	d SLP to
		not indicate the mechanisms for co-ordination or provide guidance on how this should be achieved.	remove any ambiguities	olguities	· · · -
	<u> </u>	In this regard, the development of a new Charter represents a missed opportunity.	VI. Refer to point V above.	above.	
	Υ.	The Charter does not recognise the need to compensate for environmental losses as a result of VII Compensation is regulated in terms of	VII Compensation is regu	ated in te	erms of
	.,	mining. The lack of attention to environmental justice is also reinforced by the removal of sustainable	section 54 of the MPRDA read with NEMA and	ad with NE	MA and
		development from the objectives of the Charter.	MHSA. The Department will		consider
!	_			-	

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of the contraction of the contra	and consumables must be manufactured in South Africa. This is critical as if the ultimately goes offshore to purchase goods, for example from developed countries, the desired impact of stimulating	element,
P		
6 4 6 8 4 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6	••••	
强 2 3 5 5		Viii. The concern is noted, the Department will
문 3 1 1		reconsider the wording used.
8 1 5	refers to 'a minimum of…of locally manufactured consumables from BEE compliant manufacturing	
5 5	companies,' if read literally, this would mean, rather than requiring a specific percentage of goods	- *
5	that are both procured from BEE compliant companies and are locally manufactured, that instead	
	only those goods that are manufactured locally need to be from BEE compliant companies. To achieve	
3	what seems to be the purpose of the provision, this ambiguity should be removed	
::	There should be a requirement that companies, where possible, procure a proportion of goods and IX The Department disagrees.	IX The Department disagrees.
35	services from local BEE compilant companies based within the area surrounding the mine or the	
Þ	municipality and for companies to report on this.	
×	rust Fund (SDTF) are that provisions do not Indicate	X The Department will consider broadening the
æ	how spending will be directed to communities. Furthermore communities are excluded from list of	scope of representation in the Trusts to include
īn	stakeholders who must be trustees. We suggest that multinationals should be required to contribute	communities. Management of trust moneys
.⊅	to the SLPs of the mines they supply, 'through a transparent, ring-fenced allocation of funds.'	will be governed by the trust instrument.
×:	It is important that the charter regulates the composition of the board of trustees for the community	
₽	trusts. However, by only requiring traditional leadership to serve as community representatives on	XI Refer to point X above.
نټ	the board, the effect is to entrench the power of traditional leaders and undermine the self-	
-0	determination of members of traditional communities. There is a pattern of community members	
n)	alleging that traditional authorities are usurping the community share for their own benefit. It is	

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representatives. XII. The draft Reviewed Mining Charter represents an improvement in that there are gender specific targets (for black women) representation at various levels of the company. It is not clear whether the vall rework the wording and percentages used. In draft Reviewed Mining Charter representation at various levels of the company. It is not clear whether the vall rework the wording and percentages used. In generatage of all positions. If the former is the case, these targets are very low. For example, the draft Reviewed Mining Charter provides for a minimum of 50% Black executive directors. 725% of which must be black formale. The Iteral meaning of this would be that 25% of Security directors would be black women. XIII. The Amended Charter still falls to respond to the manner in which the externalised costs of mining, relatively women in rural areas lose access to arable land. Where agriculture is replaced by mining, relatively few women, in practice, are employed on the new mines with the result that the economic marginalisation of women is exacerbated. XIV. Further the Charter didenses barriers to the advancement of women in the workplace. It does not address harssment and gender-based violence on mines. It does not address harssment and gender-based violence on mines. It does not requipment for women, separate balthooms and sanitation needs for women, it does not requipment for women separate balthooms and sanitation needs for women. It does not requipment for women, separate balthooms and sanitation needs for women. It does not requipment for women separate balthooms and sanitation needs for women.		therefore critical that democratically elected community organisations should also be accorded a	
		right to be represented on the board. It is critical that communities are able to choose their	
		representatives.	; XII The submission is noted, the Departr
	<u></u>	The drait Reviewed Milling Colored Teprosons and Properties of the company. It is not clear whether the	will rework the wording and percentages t
		targets refer to the percentages of the share of the positions to be held by black people or a	
		percentage of all positions. If the former is the case, these targets are very fow. For example, the draft	
		Reviewed Mining Charter provides for a minimum of 50% Black executive directors, '25% of which	
	,	must be black female.' The literal meaning of this would be that 25% of 50% of executive directors	•
		are to be black women, i.e. 12.5%. This would be a very low target. The other interpretation would	,,
•		be 25% of directors would be black women.	
	XIII	The Amended Charter still falls to respond to the manner in which the externalised costs of mining	XIII. The MPRDA provides for compensati
		fall predominantly on women. These costs include the loss of economic autonomy, where many	terms of section 54.
		women in rural areas lose access to arable land. Where agriculture is replaced by mining, relatively	
		few women, in practice, are employed on the new mines with the result that the economic	
		marginalisation of women is exacerbated.	
address harassment and gender-based violence on mines. It does not set ave equipment for women, separate bathrooms and sanitation needs for a timeframe for on-site childcare facilities for parents working on the	XIV.		XIV This is addressed in the Mine Healt
a deadline for all mines to have equipment for women, separate balhrooms and sanitation needs for women. It does not require a timeframe for on-site childcare facilities for parents working on the mine.		not provide for measures to address harassment and gender-based violence on mines. It does not set	
women. It does not require a timeframe for on-site childcare facilities for parents working on the mine.		a deadiline for all mines to have equipment for women, separate bathrooms and sanitation needs for	
mine.		women. It does not require a timeframe for on-site childcare facilities for parents working on the	
		mine.	

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13. GOLD ONE General	The	The Draft Mining Charter 2016:-	8	The Department does not agree,	نه آنه
GROUP		is a nullity in law,		the Charter derives from section	
LIMITED	=	Retrospective in its application, therefore a violation of the rule of law and the principle of legality,		100(2) of the MPRDA and gives	
		thus violating section of the Constitution.		effect to its objects in section 1 and	
	=	An arbitrary deprivation of property, thus violating section 25(1) of the Constitution.		the requirements of section 23.	
	≥	prescriptive regulatory instruments unjustifiably interfering with commercial agreements.	8	The Department acknowledges the	<u>ə</u>
	>	Impacts negatively on foreign direct investments thereby negating some of the objects of the MPRDA.		presumption against retrospective	e.
				application of the law, This	<u>s</u>
				presumption is not absolute (refer	āi.
	. <u>.</u>			to the AgriSA Case). The Charter	<u> </u>
	<u>,</u>			proposes mechanisms in the form	Ε
				of transitional arrangements to	
			,	deal with the retrospective effect.	
	•• •			The Charter derives from section	<u> </u>
				100 and cannot be said to be ultra	
				vires the Act, it gives effect to the	<u>a</u>
				objects of the Act (meaningful	=
				transformation) and section 23	<u></u>
ık	-			and 100 of the Act.	
			(111)	See point ii above.	
			(<u>i</u> x)	See point if above.	
			Σ	See point il above.	

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The Department does not agree,	the Charter derives from section	10001 of the MDROA and glyes	LUO(Z) DI LITE INTERNATIONAL DE LE CONTROL D	effect to its objects in section 1 and	the requirements of section 23.	The Department will iconsider	prescribing the review timelines to	create regulatory certainty.	The Department disagrees, the	3year period is sufficient to allow	for progressive/cumulative	- 4-4	transition into the new	dispensation.	The Department will consider	providing room for exemptions	with prior written consent of the	Minister.	The determination of tax	Incentives is competency of	National Treasury. The	Department will keep the 1% from	Multinationals and create the
-									≓						Ξ.				≥				
It as and when the need arises, it	The Charter gives the Minister to broad a discussion of an area of the property of the propert	would be preferable if the requirements of the charter were to be incorporated in the principal	Act and thus only amendable through the normal legislative process.	The three year transitional period is Inadequate.	We are happy to comply with the procurement provisions provided that there are sufficient local	companies to procure from, in the absence of such companies we recommend that exemption be	manuted to companies to source good offshore.	Elanced of the requirement of 1% on Multinational Companies we suggest that mining companies	ha offered has innentives to produce locally.	The 1% law on throover is unaffordable in the current investment climate.			selling to other BEE entities.				- Ads						
	∴			=	<u>=</u>	=		Ē	=	:	>	≓ 			· · · · · ·		<u> </u>	<u>≥</u>	<u> </u>				
	General,	Transitional period,	Procurement,	Ownership.				. —															
	14. South	Africa		 2		מנות וומחב	ASSOCIATION	(SACETA).				-	•							W	5		

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requisite
implementation.
v. The
submission. Clause 2.9 of the
Charter addresses this challenge.
VI. The
submission and will address it in
the review exercise.
VII. The Department notes the
submission and will address it in
the review proposals.
Viil. See note VII above.
IX. The Department acknowledges the
presumption against retrospective
application of the law.
<u></u>

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					vires the Act, it gives effect to the
					objects of the Act (meaningful
					transformation) and section 23
					and 100 of the Act.
15, institute of	General,	-	The use of the concept "Black People" also contrary to Section 9 of the Bill of Rights, which bars	-	Section 9 (2) allows for positive
Race			any form of racial discrimination by either the state or private persons.		discrimination meant to redress
Relations (IRR)	Procurement,	≓	When BEE investors 'exit' an ownership deal, a mining company must do whatever additional		the past imbalanced. The objects
•	Employment		deals might be needed to keep BEE ownership at 26% overall (and at 5% for each of the three		of the Charter are to give effect to
	Equity, Human		categories of BEE beneficiaries identified in the draft charter). These obligations will require		this provisions.
	Resource		mining companies to keep diverting scarce capital into ever more ownership deals, which in turn	=	The Department disagrees, the
	Development, Mine		will inhibit the sustainability and development of many mines.		intention is for mining companies
	Community	Ħ	Requirements to set up and establish trusts for employee and community stakes in particular		to have 26% BEE transaction in
	Development,		ways will add to compliance costs, both direct and indirect. Having to establish an SPV for each		place for the life of the mine. If a
	Housing and Living		BEE transaction will also be complex and costly, and will have major tax implications which seem		BEE partner exists it must be
	Standards,		not to have been considered. Already, the financing of a BEE deal costs some 30% of the total		replaced with another BEE partner
	Scorecard		amount, and the additional complexity required under the draft charter is likely to add		or if it sells it must sell to another
			significantly to these costs.		BEE partner or to the Empowering
ıſ	•	≱.	Particularly damaging is the demand that all mining rights holders should re-do all the BEE		Сотрапу.
ΛŅ			ownership deals they have already concluded so as to bring them into line with the new	ij	The Department will reconsider
K			requirements. Retrospective rule-making of this kind is contrary to the rule of law. Yet the		the proposed SPV model taking
			Constitution stresses the 'supremacy' of the rule of law and makes it clear that it cannot simply		into account alternative models.
			be Ignored.		Trusts will also be reconsidered in

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^	, k	Many of the draft charter's provisions in this sphere are also vague and difficult to interpret. This	!	line with the trust	Report	Ħ
		further contradicts the rule of law, which requires that laws and regulations be certain and		commissioned by the Dtl.	_ :	
		precise. What does the draft charter mean, for instance, when it says that mining rights holders	≥:	The Department acknowledges	owiedge	e) S)
		must 'consolidate the empowerment transactions' (see Clause 2.1(i))? And what does it mean		the presumption	against	<u></u>
		when it states that 'the mining rights holder mustreview its empowerment credentials', in the		retrospective application	n' of the	얼
		final paragraph of Clause 2.1? The wording of the draft charter provides no clear answer.		law. This presumption	nj is not	ŏ
	ź	On procurement, the Increase from 40% to 60% for capital goods is a major shift, which may not		absolute (refer to the Agri5A Case).	işA Case	क्त
		be realistic and could add significantly to input costs, as many local manufacturers are less		The Charter proposes mechanisms	ećhanism	ns.
		competitive than global ones. The expectation that 30% of this 60% should come from small		in the form of tr	transitional	<u></u>
		businesses is particularly unreasonable.		arrangements to deal with the	with th	he_
	Μ:	The DMR should be wary of Imposing additional financial burdens on multinational companies		retrospective effect.		
		with a wide range of faster-growing countries in which to operate. The international trade law	>	The current wording of		the
		implications of the provision imposing a 1% levy on turnover of multinational companies		Charter wll! be refined to provide	td, provid	de
		generated from South African mining companies are significant and seem to have been		clarity.	u	
		overlaoked.	Ζ.	The Department will maintain the	intain th	je H
	XIII.	The targets on the Employment Equity element, like the Employment Equity Act of 1998 (the EE		current percentages/targets.	es/target	ts.
		Act) on which they are based, assume that, because black South Africans make up 77% of the		Consideration will be given to	given	2
		economically active population (EAP), they should make up 77% of executive, senior, and middle		provide for exemptle	exemptions with	III
		managers too, But the EAP includes all those between the ages of 15 and 64 who either work or		Ministerial consent in respect of	respect	ठ
		wish to be employed. Given the youthfulness of the black population more than half of black		Capital goods imports. The Charter	hệ Chart	ter
		people are under the age of 25 – the EAP includes many black teenagers who have never obtained		also provides for	supplier	ē
		a matric or worked at any job at all.				

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	By contrast, executive, senior, and middle managers must have appropriate experience and skills.		development by the mirling right	ing righ
	In 2015, only 40% of blacks fell within the 35-64 age cohort that might be considered ellgible for		holder.	
	such management posts. In addition, though degrees or diplomas are often necessary or	VII.	The Department disagrees the 1%	s the 1%
	advisable for such jobs, only 5% of the black population then held any kind of tertiary qualification.		requirement from Multinational	Inationa
	This means that the pool of black people from which such managers can realistically be drawn is		suppliers to be retained and	ed and
	far smaller than the draft charter assumes.		implementation toots provided.	vided.
×	On Core and Critical Skills, the draft charter adds that mining rights holders 'must ensure that a	ŢЩ.	The Department of Labour to assist	to assist
	minimum of 40% black people are represented in the mining company's core and critical skills by		with verification of the figures.	gures.
	diversifying their existing pools. To this end, it says, the rights holder must 'identify and fast track	<u>×</u>	The wording of the Draff Charter	t Charte
	their existing pools', while 'the abovementioned fast tracking of pools must be a proportional	. =	will be refined to provide plarity.	clarity.
	representation of the workforce'. These requirements, particularly the last one, are so badly			
···-	phrased as to be virtually unintelligible.			
×	On Human resource development, the draft charter requires the mining industry to 'invest 5% of		X The Department disagrees the requirements	i Irement
	annual payroll' in essential skills development activities, 'such as artisanal, bursaries, literacy and	of tis elem	of tis element are clear and will be maintained.	i intained
	numeracy' (sic). It indicates that this allocation must be 'reflective of the proportional			
	representation' (sic). Again, this provision is poorly drafted and difficult to understand. Mining			
	companies should have the choice of spending the full amount of the levy on in-house training,			-
	or support for academic institutions, both of which are likely to be more effective in meeting their			
	training needs.	XI Treasur	XI Treasury has advised that turnover is the	er is the
≍ —	The target of 1% on turnover for mine community development should be based on net profit		appropriate text to use in this instance.	— a i-
	after tax, rather than on annual turnover.			

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in helping to provide employee housing when made available by municipalities or other organism. It is unreasonable to expect companies to man skills development obligations during periods XIV. Given the magnitude of the increases in man far too short. XV. The scorecard provided in the draft charter supposedly now to be weighted, and each midentifies 26% as the 'minimum target for HDS mining companies will score for meeting the procurement on capital goods, consumables will be available for full (or partial?) compiliar determine how points will be allocated, who computed.			Γ
	The grait charter rais to recognise the difficulties that mining companies may have, in practice, XII The Department supports	XII The Department supports integrated	_
	In helping to provide employee housing where the necessary land or infrastructure has not been	development (co-operation with local	
	made avallable by municipalities or other organs of state.	government and municipalities) and its doors	
	it is unreasonable to expect companies to maintain 100% compliance with costly housing and	remain open at all times to address challenges	
	skills development obligations during periods of limited or no profitability.	experienced by mining operations in delivering	
	Given the magnitude of the increases in many of the targets, a three-year transitional period is	on their transformation commitments.	
	ort	XIII Clause 2.9 states that the Departiment	
supposedly now to be weighted, and each midentifies 26% as the 'minimum target for HDS mining companies will score for meeting to procurement on capital goods, consumables will be available for full (or partial?) compilar determine how points will be allocated, who computed.	The scorecard provided in the draft charter is also intrinsically vague. Though each target is shall monitor and evaluate implementation of	shall monitor and evaluate implementation of	
100, the scorecard does not set out the policentifies 26% as the 'minimum target for HDS mining companies will score for meeting tiprocurement on capital goods, consumables will be available for full (or partial?) compilar determine how points will be allocated, who computed.	supposedly now to be weighted, and each mining right holder will earn a score between 0 and the Charter taking into account the Impact of	the Charter taking into account the Impact of	
Identifies 26% as the 'minimum target for HDS mining companies will score for meeting tarocurement on capital goods, consumables will be available for full (or partial?) compiliar determine how points will be allocated, whomputed.	100, the scorecard does not set out the points attainable on each element. Thus, though it material constraints which may result in not	material constraints which may result in not	
mining companies will score for meeting t procurement on capital goods, consumables a will be available for fuil (or partial?) compilar determine how points will be allocated, wh computed.	Identifies 26% as the 'minimum target for HDSA (slc) ownership', it does not say how many points achieving the targets.	achieving the targets.	
procurement on capital goods, consumables will be avallable for full (or partial?) compilar determine how points will be allocated, who computed.	mining companies will score for meeting this target. Ukewise, it sets out the targets for XIV The Department disagrees the pioposed 3	XIV The Department disagrees the proposed 3	
will be available for fuil (or parttal?) compilar determine how points will be allocated, wh computed.	procurement on capital goods, consumables and services, but it does not say how many points years transitional paried is sufficient for	years transitional period is sufficient for	_
	will be available for full (or parttal?) compliance with this element. This makes it impossible to	progressive realisation of the charter targets.	
computed.	e how points will be allocated, which in turn makes it impossible for scores to be XV. The Draft scorecard will be revised to	XV The Draft scorecard will be revised to	
	Ti di	address the identified loopholes. (Mr Menoe to	
		assist).	

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		-	Companies which have sold shares to BEE partners, mostly at a discount, which have been traded	-	The Department	notes the
16. Thabacheu	Gettlel di,	:	afterwards cannot be held non-compliant if they do not sell further shares to other BEE partners.		submission and will consider it in	oṇsider It in
Mikrang	Owner and by				the review process.	•
	Employment	≓	It seems that the charter does not cater for small mining operations.	æ	The Charter does not have a	ngt have a
	Equity, Beneficiation	=	Some small scale mining operations have no workers but rather contractors.		differentiated appi	approach to
					operations by virtue of their size. It	ftheir size. It
	Human Nesource	.≃	The elements should be linked to the company owning the mining rights/s rather than linking		applies to all mining right holders	right holders
	Development,		them to an operation.		without exception.	
•	Development	>	The revised employment equity targets will be difficult to meet as the skills pool is limited.	ij	The Charter does not apply to	ot apply to
			F Supplemental Control of the Contro		small scale miners (Holders of	(Holders of
	Housing and Living	₹	Unions should not necessarily represent workers in the SPV, as there could be better qualified		mining permits in terms of section	ns of section
	Conditions.		workers to undertake this task.		27 of the MPRDA). Section 1 of the	ction 1 of the
		, i	The methodology of the offsets of beneficiation are not clear.		MPRDA defines employee to	mployee to
		-			Include contractors. Section 101 of	ection 101 of
	<i>,</i> .	VIII.	The requirement of an empowerment transaction per mining right is burdensome. In our		the Act obliges the right holder to	ght holder to
			company there are 4 mining rights, therefore we must set up 8 trusts (4 for the workers and		be responsible for contractors.	triactors.
1	•		another 4 for the community), did the Minister check that the CIPC can handle the administration.	.≥	The Department d	disagrees, a
Μ		×	The rules on procurement are complicated, cumbersome and Impractical. It is impossible to keep		decision to be made on whether	gn whether
.\<			track of where what was purchased, it places a huge administrative burden on companies.		the Charter must apply at right	pp y at right
					level or at company/holding level.	holding level.
		×	SABS is not geared to certify local content.	ź	The Department of Jabour to	f abour to
					advise.	

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	×	If mineral sampling are to be done by South African companies the ministerial approval process	vi. Union representation Is a more	more
		must be simplified.	structured and formal forum for	m for
			worker representation.	
	ij.	The requirement of 50% black representation at board level is unacceptable.	vii. Mr Menoe to advise.	
	XIII.	The demographics of where the mine is situated must be used.	viii. The Department disagrees,	35, a
			decision to be made on whether	ether
	XIV.	The 5% on turnover to be used for human resources development is simply unanordable.	the Charter must apply at right	right
	XV.	The 1% on turnover for community development is also unaffordable and a duplication since the	level or at company/holding.level.	level.
		community will have shares in the operation.	IX The Department notes the submission and	n and
_ ,			will take It into account in the review process.	cess.
	XV!	The prescriptions on housing and living conditions are vague and unclear.	X The Department disagrees.	
	XVII.	The three year transitional period is too short.	XI The Ministerial approval is not required for	ed for
		aldinamental the second former of the second	mineral sampling locally.	
	XVIII.	The concept of ring fenced elements is disturbing since tour comparative at all tilles is impossible.	XII The Department disagrees.	
			XIII The Charter makes provision	
			Employment Active Population (EAP) and not	nd not
			demographics.	
-			XIV The Department notes the submission. This	n. This
			is not a new target	
			XV 1 % represents the Companies social license	icense
			to operate and should be delinked from the	m the
			ownership element.	

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	within our communities and constituency.		(CBO)
	 We plead for a sixty (60) days extension for the "meaningful participation" to indeed take place 		Oganizan
on the draft Charter.			
further meaningful and progressive proposals	far flung rural areas and engage meaningfully on these important issues.		y Based
comments on same. The Department is open to	making submissions, it is not practical for the CBO to adequately brief its members residing in the comments on same. The Department open to		Communit
as defined in the MPRDA to solicit public	concerns on the draft reviewed Mining Charter. However, given the time period allocated for as defined in the MPRDA to solicit public		Sa Rona
The Charter was gazetted for a 30 days period	I, Serodumo acting on behalf of its members wishes to exercise the right to equally voice the	General,	17. Serudumo
XVIII The Department disagrees,			
XVII the Department disagrees.			
ensure that there is alignment.			
will revise the Housing and living Standards to			
XVI The Department notes the submission and			

18. Zurel Bros	Procurement,	-	The mining Charter provides for a mechanism for companies to offset up to 11 percentage of the 26%	ي.	The 11% offset for beneficiation	ereficiation
SA	beneficlation		of the ownership reserved for black people,how this 11% can be calculated, what amount of		relates exclusively to	to the
			procurement or HR development is needed?	· · · · · ·	ownership element and does not	id does not
		=	Why does mineral beneficiation fall under the mining charter in the first place? I know the mining		apply to procurement and HRD.	and HRD.
V			charter is mentioned in the Diamond Amendment Act No 29 of 2005 and the regulations, as well as	ii.	Mr Menoe to advise.	
M			the Precious Metals Act of 2005 and its regulations, but surely that is a mistake? In section 6 of the			
<u>K</u>			precious metals act, it even goes as far as giving the SADPMR authority to consider the application for			
			a licence or permit if the mining charter is not met.			
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	Į	The mining charter is clearly for mines and mining, all the wording ("Mining rights holders") is set III The Charter does not apply to beheficiators	III The Charter does not apply to beneficiators
. <u></u>	Ē	the mines and the core operations bowever mineral beneficiation is roped into it. We trying to understand but to mines who chose to beneficiate. The	but to mines who chose to beneficiate. The
		al Duito Aissac Control Specialists with minerals that are mined? But with that reasoning,	Department to further consult with the
		WHY THIS IS, IS IN THEIR DELICATION AND THE WORKING WITH THE THE THEIR PROPERTY.	cocomo recording DADTS of the draft Chatter
		the metal industry, motor cars etc should also fall under the mining charter as the metal used to make	SAUF IVIA TERBINING TOWN TO THE CHARLES
		cars and engines come from mining, also the building industry shouid fall under the mining charter as	
		the bricks and cement are a result of mining.	
	3	IN The Department and lewellery industry should not be part of the mining charter, sure	IV The Department to further consult with the
_	<u>></u>	וו סמו סלווויסון יווב מותוויסות ביות מותוויסות מותויסות מותוויסות מותוויסות מתוויסות מתוויסות מותוויסות מותוויסות מת	o Dobado manda a notata de de constantes de descriper
		transformation must be a factor, but why can't the SADPMR not rather request a BUBEE score as a	SADPIWK regarding PANI B OI une distriction of
		minimum requirement, example level 4 or 5 compliant? With the BBBEE score card, there is room to	
		score points on different categories to assist the companies that score low on other categories? Also,	
		when we are dealing with other companies and government departments, they request anyway our	
		BBBEE certificate and don't recognise the mining charter score card. Just the other day the DTI	. (2)
		requested our BBBEE certificate and we told them that we fall under the mining charter and we have	• · · ·
		a mining charter scorecard, they didn't accept it, we had to swear an affidavit of our BBBEE status.	
	>	The mining charter talks to mining community development, housing and living conditions and it even	
		gives mines points for beneficiating their products locally, how can this be for us (diamond and	SADPMR regarding PART 8 of the draft Charter.
		jewellery shops and factories)? Furthermore our concern is that)? It's clearly meant for mines only as	
		how do we get those points on the scorecard, we can't beneficiate our product, it has already been	
		beneficiated from a mine in South Africa? Most diamond and jewellery factories and shops are small	
		businesses, but their turnover exceed the R3.8M as its costly to buy the raw product, and once sold	

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VI The Department to further consult.with the	SADPMR regarding PARTB of the draft Charter.	. The Denartment will consider	alternative models to give	broad based and meaningful	transformation of the mining	industry.							
the profit margins are low but they all add up when it comes to turnover, for example my turnover can be R4M but only approximately 20% of that was actual profit. Vi. Our concern is that the SADPMR will enforce as the DMR requires as they are an agency of the DMR.	Diamond and jewellery companies must apply and renew diamond licences and jewellery permits with the SADPMR and that is where the mining charter requirements are being checked for compliance, if we not compliant, no licence or permit and hence no more business. This is very important to our existence, the industry has already shrunk to record lows because of the availability of enomonically viable main diamonds to nurchase and cut in South Africa. The remaining companies	really cannot survive another blow. 1. According to the Definition of the BBBEF Act's first two Objectives:	> The number of Historical disadvantaged people must be increased in Management,	Ownership, Control of Enterprises or Co-Operatives and Productive assets.	> B. Facilitating Ownerships and Management of enterprises and Productive Assets by	Communities, Workers, Co-Operatives and other collective enterprises.	At SAMBCO we believe that the Two Primary objectives of the BBBEE Act can be easily achieved in the Mining	Charter through Mining and Beneficiation Co-Operatives. Co-Operatives have proven to be inclusive in Nature	and can benefit a larger portion of the Nation/population taking into account the poorest of the poor.	At SAMBCO we believe that "Meaningful Economic Participation" can only be achieved through BEE	Transactions with Co-Operatives in the form of Community Co-Operative, ESOP's Co-Operatives and Workers	Co-Operative, such Co-Operatives will be able to divers into Services Co-Operatives, Consumables Co-	Operatives and Capital Goods Co-Operatives, Housing Co-Operatives and Health Co-Operatives.
		Ownership											
		10 SOMBCO	Danier Cr			.,	. <u>-</u> .				М	K	

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Promote equitable access to the Nation's Minerals resources to dir une people of	•	
South Africa.		
> Substantially and meaningfully expand opportunities for black people to enter the		
mining and minerals industry and to benefit from the exploitation of the nation's		
mineral resources.		
At SAMBCO we have seen Mining Co-Operatives benefiting their communities in BRICS member countries like		
Brazil, China and India. Black people opportunities are more increased in the form of Co-Operatives through		
Tax Incentive, Grants and Soft Loans. SAMBCO is also partnered to a number of international and Local		
Educators in Mining and Beneficiation, to insure on the success of our Co-Operatives		
At SAMBCO we see ourselves as partners in the BBBEE Act as the poorest of the poor and the BBBEE Act		
recognizes Co-Operatives as an alternative for the poorest of the poor.		
II. We Request the Mining Charter to give a minimum of 10% ownership per Mining Right unto Co-	Refer to point I above.	
Operatives to enable the growth of Co-Operatives or Artisanal Small-Scale Miners and a Minimum of		
26% were there is no BEE partner or the Miner is struggling to find suitable BEE partners.		
III. It is requested the DMR to empower Co-Operatives with the 6 152 Abandoned Mines, We also request	The suggestion is noted.	
that the mining Dumps be given to Co-Operatives, The dumps are terrorizing communities with Illegal		
miners or Zama-Zamas and Co-Operatives in the form of Communities, un-employed women and		
where will pradicate the Zama-Zamas from the face of our economic landscape.	-	

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					to 35).														
(i) The submission is noted.	ie suk	(iii) The submission is noted.	IV The submission is noted.		V The age of majority is legislated. (1840 35).							The submission is noted.			The submission is noted.				The submission is noted.
"aread Based Black Frenomic Empowerment", we submit that sub section (b) should also specifically	include the youth.	 "Meaningful economic participation", we submit that BEE transactions shall only be acceptable and 	compliant if concluded with clearly Identifiable partners in the form of BEE entrepreneurs, youth, With submission is noted.	workers and communities.	III, "Ministerial Skills Development Trust Fund", we submit that the Ministerial Skills Development Trust	Fund shall dedicate a minimum of 40% of its expenditure to skills development for youth beneficiaries.	IV. "Social Development Trust", we submit that the Social Development Trust shall dedicate a minimum	of 40% of its expenditure to enterprise and supplier development for youth beneficiaries.	V. "Youth", for the purposes of the Mining Charter shall mean South Africans between the ages of 22	and 35 years and whose racial composition shall reflect the national racial demographics of South	Africa.	1. We submit that there should be an additional objectives of the charter as follows: (f) Facilitate	mainstream participation of the youth in the mining industry to achieve sustainable development,	seamless succession and value creation throughout the entire spectrum of the mining industry.	We submit that the 26% BEE ownership stake will only be acceptable and compliant if a minimum of 5%	thereof is owned by a youth. Where a BEE partner or partners exit or BEE contract has lapsed, the BEE shares	may only be acquired by another qualifying BEE partner to avoid non-compliance with the 26% BEE ownership	target, 5% of which shall be held by youth.	We submit that:
												35			<u>e</u>				nent
17.00	Definitions	···										Objectives		. , =	Ownership				Procurement
	20. SADC YOUTH IN	MINING														٨	۸kc		

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	> Capital Goods: A mining right holder must procure a minimum of 60% of locally manufactured	
	capital goods from BEE compliant manufacturing companies. These supply contracts must	* *
	have a minimum of 30% youth ownership and management participation.	
	 Consumables: A mining right holder must procure a minimum of 70% of locally manufactured 	
-	consumables from BEE compilant manufacturing companies. These supply contracts must	
	have a minimum of 30% youth ownership and management participation.	
	> Services: A mining right holder must procure a minimum of 80% of services from BEE	
	compliant manufacturing companies. These supply contracts must have a minimum of 30%	
	youth ownership and management participation.	-
Beneficiation	Beneficiation should be used to create additional opportunities for the youth in downstream linkages. the	The submission is noted.
	department of mineral resources should adopt a policy that progressive increases local beneficiation of south	
	african mined commodities.	
Employment equity	We submit that:	The submission is noted.
	> Executive Management (Board): A minimum of 5% must be youth.	
	> Senior Management (EXCO): A minimum of 5% must be youth.	
-1; ·· /	> Middle Management fevel: A minimum of 10% must be youth.	-
	> Junior Management level: A minimum of 20% must be youth.	
	> Core and Critical Skills: Mining right holders must ensure that a minimum of 10% youth is represented	
	In the mining company's core and critical skills by diversifying their existing pools.	
Human Resources	We submit that 40% of all Human Resources Development target expenditure shall be dedicated to youth	The submission is noted.
Development	beneficiaries.	
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и рета	Definitions	The term BEE Transactions should be defined.	Noted, the Department will consider defining
Atto			the concept.
	Ownership	We suggest that a paragraph (h) should be added, which will include the definitions differentiating between	Noted, the Department will consider defining
		BBBEE transactions versus an empowerment transaction.	the concepts.
	Procurement	It is suggested that the percentage which should be given to small business development, should be given to	Noted, the Department will consider the
		majority black owned/HDSA enterprises as opposed to merely BEE complaint.	suggested proposal.
77 Mamokeethi	Part B: Reporting	It is our view that the MPRDA be amended to ensure that non-compliance with the provisions of both the	This is already provided for in the MRRDA and
Molopyane	(Monitoring and	Charter and the Act is severely penalized. Mining companies need to file compliance report annually.	the Charter. The MPRDA-Bill which is currently
and Gargi	Compliance)		before parliament proposes increased
Creative			penalties linked to:a percentage of annual
Voodoo			turnover of a mining operation.
Consulting & Mining			
Innovation	Score of	There is no scope of application provided to indicate which entities will be subject to this sector code. It is	The Charter does not have a differentiated
25. 3EE3A	Application	suggested that the Mining Sector Code should be applicable to the bigger mining companies and not your approach to operations by virtue of their size.	approach to operations by virtue of their size.
		small sand washers who also have a mining license. These types of businesses will also not be able to comply It applies to all mining right holders without	It applies to all mining right holders without
		with this sector code seeing as they do not have the infrastructure to sustain this scorecard and its	exception.
1		requirements.	
N	General	It will also be more effective if the Mining Sector fall under the DTI for verification purposes. Then accredited The suggestion is noted however the Regulator	The suggestion is noted however the Regulator
15	comment/suggesti	B-BBEE certificates can be Issued under SANAS or IRBA. This will ensure that all Mining Sector Codes that are	is responsible for monitoring compliance and
•	uo	issued is done so by an accredited verification agency. This will give the 8-BBEE certificate also more weight	evaluation.
		as being verified by an accredited B-BBEE verification agency. Therefore the fact that the Mining Sector is not	

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	the contract of the contract o	
	part of DTI and that there is no accredited b-bblee verification againers to issue detailers of	
	problem for entities who fall under this sector code.	
Cundarbin	It is suggested that the trust as part of Ownership structure must comply with the requirements as set out in	All the trust proposals will be revisited in and
Scorecard	the Codes of Good Practice. To ensure that the trust is managed correctly and to ensure that the trust is not	with the detailed Trust Report commissioned
	chroumventing any of the requirements of the B-BBEE Act.	by the Dtl.
	scorecard. If a B-BBEE certificate is issued in terms	The Department interacts with imining
Procurement, Supplier and	and he able to use this certificate in the sense that their clients will not be	operations not suppliers. Suppliers account to
Enterprise	of the Milling sector the entity millions and the first problem is that this is not an accredited 8-BBEE certificate	Dti. Further consultation with Dti will be done
Development	able to use it for productional party and the moderned as an empowering supplier.	to clarify this matter.
	_	_
Employment Equity	Clarification needs to be provided whether the EAP targets are going to be applicable to this element and also	The Department of labour to assist.
	the calculation method needs to be provided.	-
national bear majority	It is surgested that there should be an alternative scorecard for Mining Entities who does not have any This element is	This element is a priority element and
Conditions		operations must endeavour to comply with all
	listing arrangements and accommodation and who lives in town?	its requirements Including provision of
		subsidies, guarantees etc.
	A that has been determining whether an entity is an EME or a QSE must be amended to	The Department to further consult with the
Part B – Application		SADPMR.
charter	be in-line with the Codes of Good Fractice, below is the list of high and codes of Godes of G	
	entities:	
	> EME—Turnover below R10 million;	
	> QSE - Turnover between R10 - R50 million;	
	> Large — Turnover more than R50 million;	
		-

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Provisions of sections 93, 47, 98 and 99 of the MPRDA will be invoked.	The Department disagrees with the suggestion.		The Department has done a cost benefit analysis (SEIAS) with the support of DPME.		• • • •		-: -	-	•		Alignment process relates mostly to use of	terms and concepts, the Department is allowed	et its own targets with the	Minister Dtl.
	The Department di												to deviate and so	approval from the Minister Dtl.
Clear indication should be provided as to what's the consequences if an entity does not comply with the scorecard or in the alternative not reach the set targets.	Ownership, Housing and living conditions and human resources development elements are classified as ring fenced which require 100% compliance at the time.	Therefore it is suggested that there should be a provision which enable mining entitles to obtain pro-rata points on these elements.	Since the global mining industry is currently experiencing a particularly difficult time, with low commodity prices exacerbated by a global recession, an extreme shortage of capital for mining, especially for green fields	mining projects, growing political uncertainty and increased production costs. We believe that potential providers of capital to the South African mining industry will be focused on the practical costs of implementing	the Reviewed Mining Charter, and thus, we would suggest that the Regulator consult with the industry as to	the cost of each proposed change so as to better appreciate the balance between a particular change's costs and benefits. We submit that such an approach is consistent with the Reviewed Mining Charter's goal of	"sustainable transformation and growth of the mining industry". Furthermore we would wish the Minister to	discuss the cost of doing business in South Africa, in the mining industry in particular, how this compares to	the cost of mining in other jurisdictions and the expectations of investors, so that the Reviewed Mining Charter	can incorporate those initiatives that will best interitivise tiew investment in the John Amedan mining industry.	-	of important respects, such as the setting of employment equity targets which far exceed the targets set by	the Codes, and the explicit rejection in the Reviewed Mining Charter of the so-called "once empowered, to deviate and set its own targets with the	always empowered" principle, whereas the Codes allow measured entities to retain ownership credits for
Reporting (monitoring and	Applicability of targets		The Timing of the Reviewed Mining	. Charter		···					The Mining Charter	in relation to the B-		
			24. IVANPLATS							N	W.			

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	The Charter provides for Ministerial Consent	for exemption on a case by case basis. The	Department will consider introducing an	option for exemption in relation to Capital	goods.												The Department disagrees, the proposed 3	years transitional period is sufficient in respect	of both EE targets and targets for women.
shares sold or jost by black shareholders under normal circumstances. If the Reviewed Mining Charter could be allowed with the Codes, it would be a vast improvement on the current draft.	The Platreef Mine which Ivanplats is constructing near Mokopane, in Limpopo Province, is not a typical, South	African underground mine. The planned mechanised underground mining method necessitates the use of hi- for exemption on a case by case basis.	tech equipment operated by highly skilled employees. In this context, the requirements in relation to Department will consider introducing	procurement of capital goods, under section 2.2 of the Reviewed Mining Charter, will be extremely difficult	to meet. A significant portion of capital goods to be procured by ivanplats will be hi-tech, underground mining	vehicles and machinery for primary development. There is no South African manufacturer of such vehicles	and machinery; in fact, Ivanplats would have to import nearly all of the relevant equipment from countries	such as Sweden or Australia, which are the leading countries for producing such equipment. By this Ivanplats	find Aself in the position that it is extremely difficult, if not impossible, for it to comply with the	abovementioned provisions, simply because its ore body is different and the local, South African market is	not set up to cater for highly mechanised underground mining. Furthermore, the Reviewed Mining Charter	cannot be reconciled with the supply of such expensive equipment by a "small enterprise", as defined.	Another problematic provision is the requirement that mining right holders must utilise south African based	facilities for the analysis of 100% of each company's mineral samples across the value chain. In our experience,	there are not enough South African-based facilities available to do this, which has resulted in unacceptable	delays in decision-making and reporting.	Employment Equity The new proposed targets in respect of employment equity, especially in relation to the proportion of black	employees to be employed in junior- and middle management positions, are extremely high and will be	difficult to comply with during the proposed transitional period of three years. It is suggested that either the
	Organisation																Employment Equity		
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Targets be changed, or the transitional period be extended until the education system is capable of catching up and fulfilling the demand. The target percentages of women to be employed in mining companies. Whereas the Charter previously The target percentages of women to be employed in mining activities), the philosophy now appears to be required 10% women in mining finducing in core critical mining, the philosophy now appears to be required 10% women in mining finducing half of the total back staff complement at all levels. In our that black women should roughly complete half of the total back staff complement at all levels. In our hat black women should roughly complete that be comployment equity argets gostidated in the Stotians and labour. We would suggest that the employment equity argets gostidated in the Reviewed Mining Charter cannot be met within a three year transitional period and are not alligned with those of the B-BBEE Act the cannot be met within a three year transitional period and are not alligned with those of the B-BBEE Act the cannot be met within a three year transitional period and are not alligned with those of the B-BBEE Act the cannot be forced upon an industry regardless of the cost of such compliance, otherwise the net result may and not be forced upon an industry regardless of the cost of such compliance, otherwise the net result may may be fewer jobs for all in the South African mining findustry. In a number of instances, the droft Reviewed Mining Charter contains provisions which require ministerial consent for consolidation of empowerment transactions (dause 2.1(ii)): Ministerial consent for consolidation of empowerment transactions (dause 2.1(iii)): In a number of instances, the droft Reviewed Mining Charter contains provisions which require ministerial exemption from the requirement to invest 15% of the 5% payroil levy linthe provisions which in the south of the requirement to invest 15% of the 5% payroil levy linthe ministerial exemption from the requirement of having part	tem is capable of catching		losophy now appears to be ement at all levels. In our , and the shortage is more agotiated with the industry he Revlewed Mining Charter hose of the B-BBEE Act, the lowed to happen over time, therwise the net result may	The Department will consider development of a consent guideline to outline the process, timeframe and requirements for Ministerfal acilities (clause 2.2 point (c) consent.
	we avended until the education sys	argets be changed, or the transluting period of contracting the demand.	he target percentages of women to be employed in mining companies. When equired 10% women in mining (including in core critical mining activities), the philated take women in mining (including in core critical mining activities), the philated take women should roughly comprise half of the total black staff complexperience, there simply are not enough black female candidates to fill position acute in respect of core critical mining. This aspect should be considered and nearnot labour. We would suggest that the employment equity targets postulated in the cannot be met within a three year transitional period and are not aligned with the codes, and/or the National Development Plan, 2030. While it is a laudable goand not be forced upon an industry regardless of the cost of such compliance, of the fewer lobs for all in the South African mining Industry.	In a number of instances, the draft Reviewed Mining Charter contains provision consent or ministerial determinations for certain actions. These include: > ministerial consent for consolidation of empowerment transactions (day ministerial consent for conducting sample analyses using foreign-based under the heading "Services"); > Possible ministerial exemption from the requirement to invest 15% or Ministerial skills Development Fund "in the event of having partnered

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	We respectfully submit that ministerial consent and determination provisions should be deleted altogether,		
	or at least, should be amended to set out clearly the parameters for those decisions, so that everyone is clear	•	
	about the rules.	noisterfalls or to ask to the second	
Sportfic commonts		The Department will reconsider the delinition	
on provisions	neaningful participation" in the definition is vague, in that there is no	of meaningful participation by removing the	
		word "include" and prescribing the relevant	
	rtainty, and to provide an objective measure for determining whether	BEE partners alternatively delete the definition	
		and prescribe the BEE partners in the	
		substantive provisions of the Charter.	
	organism of "manningful economic participation": in using the words "Includes, inter alia, the following		
	Definition of the configuration leaves open room for introducing additional "attributes" of what meaningful		
	hey according to a serious control of the sea of ditional attributes should be specifically listed and included in the		
-	definition or the term "meaningful economic participation" should be limited to the attributes already		
	realisment, the definition. We are of the view that a failure to do so leads to unacceptable uncertainty about		
	the "compliance" of empowerment transactions, and/or gives the Regulator an unacceptable level of		
	discretion in adjudicating these transactions. This increases the scope for arbitrary decision-making and		
	reduces transparency and investor confidence.		
	read with clause 2.5:		
	Definition of "Ministerial Swins Development Theory and Thomas Companies already contribute to the	The Department disagrees with the	
	relevant sector education and training authorities ("SETAs"). Many SETAs are currently unable to	submission.	
	spend their budgets and end up returning large sums of money to the national treasury. Government		_

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should look at increasing the effectiveness of the SETAs instead of imposing what is essentially a new	The Department disagrees with the	ē
"tax" on mining companies. Moreover, the Reviewed Mining Charter is not clear about the nature and	submission.	
structure of the trust, how the trustees will be elected and/or appointed, how the beneficiaries will		
be selected, and the manner in which the trustees are to exercise their fiduciary duties. In its current		
form, this provision is too vague to be enforceable and there is a risk that dishonest trustees may		
abuse the funds in the trust.		
Definition of "Social Development Trust" read with clause 2.2: Definition of "Social Development Trust" read with clause 2.2: The Department of "Social Development Trust" read with clause 2.2:	The Department will reconsider proposals on trusts in line with the Trust Report	E t
substantially the same reasons as set out in relation to the "Ministerial Skills Development Trust	commissioned by the Dti.	.,,
Fund".		
Empowerment Trusts (clause 2.1(d)):		
Revenue Services and the Department of Mineral Resources. What level of detail and/or content	•	
would this reporting entail?	. ,	
The effect of traditional authority representation as referred to in clause 2.1(e):		
The requirement for traditional authority representation on a community may lies are potential to be highly problematic in certain situations. Over the years, the mining industry has noticed that the	These differences will be provided for in the	he
Involvement of traditional leadership in empowerment transactions can lead to a proliferation of	MOI's which includes dispute resolution	io E
internal political strife within communities. We submit that traditional representation should not be	mechanisms.	

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	The Department will reconsider the use of this term and definition thereof.	The Department to consult with SABS/Dtl on this submission.	The Department will consider i defining Multinationals, the Department interfaces with right holders and they have a duty to account g for their suppliers.
a strict requirement for effective and substantial ownership change — instead, mining companies should be allowed the latitude to reach agreement with communities on terms that are acceptable to both the mining company and to the majority of members of that community.	The meaning of the term "enterprise development" (dause 2.2): > The term "enterprise development" is used a few times in this clause, and it apparently has a very > The Department will reconsise the specific meaning, which differs from "small business development". We respectfully submit that the Hermand definition thereof. Reviewed Mining Charter will benefit from a clear definition for this term.	Verification of local content for capital and consumer goods (dause 2.2): > The draft Reviewed Mining Charter stipulates that "Mining right holders shall before submitting the annual mining charter report to the Department verify local content for capital and consumer goods as provided for above with the South African Bureau of Standards (SABS)." This provision seems highly impractical and/or speculative, at least for the foreseeable future, as we are not aware of any process for verifying local content of goods with the SABS.	Multinational supplier contributions to Social Development Trust Fund (clause 2.2): The Department will consider i defining industry, This provision appears rather odd, in that it places an obligation on suppliers to the mining industry, as opposed to mining companies themselves. To the extent that mining companies themselves might be expected to "enforce" compliance with this provision, it places an unfair obligation on mining for their suppliers. Companies, who are not in control of such multinational companies' expenditure. Moreover, the provision in its current form is vague: it is not clear which entities would qualify as "multinational"

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		suppliers", what the level of supply should be before this provision becomes applicable, and how	
		exactly the "1% of annual turnover" would be calculated.	·
		Beneficiation: There should be clear provisions stipulating how beneficiation credits can be achieved and how many	Mr Menpe to advise.
		credits will be awarded for varying levels of beneficiation.	
		Non-Compliance (Clause 2.1.2):	
		> From a legal perspective, the Reviewed Mining Charter is not legally enforceable in the same way as	The Charter derives from section 100 and
		legislation, and hence non-compliance does not automatically equate to contravention of the MPRDA.	cannot be said to be ultra vires the Act, it gives
	· · · · · · ·	This provision should be deleted and compliance with the provisions of the MPRDA should be	effect to the objects of the Act (meaningful
	···	measured against the provisions of the MPRDA itself.	transformation) and section 23 and 100 of the
			Act.
		Review of the Charter (Clause 2.13):	
		The Minister is not empowered by the MPRDA to review the Mining Charter. Furthermore, any review	Refer to the reply above.
		should be based on concurrence by all relevant stakeholders.	
es. Empowerdex	overarching	I. The clarification notice 408 of 2015 (gazette 38766) Issued by the Ministry of Trade and Industry on 6th May	
(Pty) Ltd.	provisions that	2015 which detailed specific procedures to develop and gazette transformation charters. In this regard, it is	
<u>^</u>	addressed in this	a requirement for the relevant industry body and its Line Ministry (the DIMR in this instance) to apply to the	
	Charter:	Oti in writing for such charter, in addition to that, they must provide evidence of compliance with \$12 iv of	· ·-
		the B-BBEE Act. The Constitution and MPRDA alone do not satisfactorily address the objectives set forth in	
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V. IIIS Claire will result in discussions of course changes and the course changes and the course changes are considered as a course change of the course changes are considered as a course change of the course changes are considered as a course change of the course changes are considered as a course change of the course changes are considered as a course change of the course changes are considered as a course change of the course changes are considered as a course change of the course ch

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to align been carefully considered by the DMR, is this not going to perpetuate the theme of the ultimate beneficiaries of 8-88EE continuing to be the deal makers and funders of these transactions rather than true empowerment for the beneficiaries? The implications of the unbundling process and reorganizing BEE deals will result in increased transactions costs —with financial institutions being the main beneficiaries—and no impact on the black intended beneficiaries. Furthermore, the beneficiaries would not have access to more diversified portfolios of mine ownership, and may be limited to only one. We are aware that a company can apply to the Minister for permission to construct a consolidated transaction, however, the permission is not fait accompili.

VI. The fronting provisions in terms of the B-BBEE Act have not been referenced in this Charter. It is a

requirement of a valid Charter to refer to the Act in this instance.

VII. In November 2015, the mining sector was afforded a temporary reprieve from the requirement to align to the Codes, the BBBEE Act has a trumping effect in respect of any other law that is contradictory to the provisions of this Act. Section 3 (2) provides that in the event of any conflict between this Act and any other law in force immediately prior to the date of commencement of the Act, this Act prevails if the conflict specifically relates to a matter dealt with in this Act.

VIII. "The exemption is intended to avoid creating uncertainty for the mining and upstream petroleum industries as to the application of the BBBEE Act, the DTI Codes, the MPRDA and the Mining Charter. The classification of the mines into EMEs (small), QSEs (medium) and Generic (big), has been aligned to the classification of the mines into EMEs (small), QSEs (medium) and Generic (big), has been aligned to the National Small Business Act. The Act defines the entities in terms of sectors, number of employees and the turnover per annum. This definition proved to be ineffective and thus the Codes came up with their criteria for classifying or categorizing entities. We would recommend a process similar to that applied in Section C (or whatever the correct section is where reference is made to Diamond Act).

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I iA	BEE Compliant Company > Whereas this Mining Charter defines a 8-88EE compliant company as one that compiles with the 8-	BBEE Act and the Codes, a mining rights holder and/or mining entity complying with this Charter will	not in terms of the Codes be deemed to have satisfied the requirements set out in the Codes as critical	measurements are not accounted for in this Charter, such as the Empowering Supplier Provisions.	Calendar Year	> Clarity is sought in this regard to determine if reference to a calendar year in this charter relates to	the measurement period of mining rights holders / mining companies? The Codes (draft verification	manual) require that a measured entity's measured period be aligned to its financial year end, the	Charter is therefore misaligned as some Charter participants may not complete their measurement	periods on the basis of a calendar year, but rather on the basis of a financial year which may not match	the calendar year. The misalignment of the period may result in increased costs of the verification	and increased risk in respect of the credibility of data used to determine the scores for the mines	where management accounts rather than audited financial results are used.	Effective Ownership	The Codes measure and define effective ownership in terms of the provisions of Statement 100 of the	Codes which specifically measures voting rights, economic interest and Realisation in the hands of	black people. The Charter on the other hand falls short significantly in determining the appropriate	vehicles that may be used to carry out the objectives for ownership in particular, The term	'meaningful' is used instead, with no measurement criterion linked to it.
Definitions	Definitions		_																

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Level of management

There is reference to applying the EE Commission's Economically Active Population (EAP) Targets to the Board and Executive Management levels of the Charter Scorecard. This may prove impractical simply because of the numbers of individuals who form part of boards. If alignment is the envisaged end goal, we recommend that application of the EAPs be limited to the senior, middle and junior management levels of management rather than the board and executive management levels.

Meaningful Economic Participation

black people in the economy is not defined. The definition does not give rise to capital appreciation on assets / mining rights for participants, which is an essential measure of ownership as opposed to interest. It also does not cater for the participation of black people who do not require up front funding, nor for those structures which are vendor funded with no upfront debt to the black This definition is difficult to measure as "meaningful" as opposed to meaningless participation by leasing'. It limits the participation of black people in the ownership of interests in the mining sector to voting rights and economic interest in the form of dividend flows and not specifically to the capital appreciation earned by black people through the servicing of any debts raised to acquire their shareholders. In essence, it is prescriptive, and may not achieve the desired outcomes.

Ministerial Skills Development Trust Fund

Does this fund already exist, if yes, what are its current objectives, how is it governed? Do the Santiago principles in respect of sovereign funds apply? Is there not a risk that the establishment of such fund

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may be seen as a duplication of efforts by participants in the sector as they are already carrying out initiatives almed specifically at improving and increasing the skills quality and levels of the labour force in the sector? Is this not an additional tax burden on the mining companies, is the National Treasury one of the key stakeholders for this fund from a governance perspective?	Social Development Trust Does this fund already exist, if yes, what are its current objectives, how is it governed? Do the Santiago principles in respect of sovereign funds apply? Is there not a risk that the establishment of such fund may be seen as a duplication of efforts by participants in the sector as they are already carrying out initiatives almed specifically at improving lives of members of communities where the mines are located? Is this not an additional tax burden on the mining companies, is the National Treasury one of the key stakeholders for this fund from a governance perspective?	It is necessary to obtain clarity as to whether the Charter's objectives are limited to the Issuance of mining rights by the DMR specifically as the scorecard in the Charter, although mentioned to be aligned, still proves quite difficult to match to those issued for non-mining companies, i.e With the absolute nature of the weightings in the mining sector scorecard, proportional achievements will not be taken into consideration, whereas the Codes allow for proportional weighting with appropriate points allocated to each of the scorecard areas, is the DMR expecting mining companies to still produce generic codes certificates for other procurement processes with the private sector and other government agencies and departments? I. Alignment to the Codes has not been achieved in respect of the ownership provisions as the following	critical facets of the Codes have not been addressed:
		Objectives Ownership	
		Object	

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> Sale of Assets provisions, > Continuing consequences provisions, > Exclusion of South African Mandated Investments from the value of the equity	The Exclusion of Foreign operations from the value of the equity The consideration of equity equivalency participation for foreign multinationals Application of the Modified Flow Through Principle Application of the Modified Flow Through Principle	All the above are currently viewed as alloweds reference to compliance with its ownership provision as hands of black people, however the charter makes reference to compliance with its ownership provision as the absolute attainment of 26% direct equity in the hands of black people (split between individuals, ESOPS and 880S equally. The charter does not make provisions for the indirect provisions catered for in the Codes	ii. Vehicles which may be utilised to house shares held for the economic benefit of black people other than SPV's unless it is intended to structure the SPVs to house all forms of juristic persons as allowed in terms of the companies Act. a. This Charter requires there to be an SPV for each mining right which may result in some black shareholders never realising any benefit from their participation if the particular mine to which they hold rights is not profitable for the life of the mine.	III. Consolidation of the mining rights is only permissible with the express permission of the Minister, it is quite possible for the requirement to require the participation of black people at specific mining properties to render the transactions unattractive for some investors (and even funders), as a consolidated operation of more than one operation may be more profitable than one specific property.

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1. The Codes measure the denominator against which procurement targets are weighted in terms of the Total	Measured Procurement Spend (TMPS). This Charter on the other hand only makes reference to actual	spend. This is misaligned to the Codes as specific non-procurement items and items procured from foreign	domiciles may be included in the value of "actual procurement" which may disadvantage the mining entities	under measurement for B-BBEE performance. We recommend that in the spirit of alignment with the Codes,	the principles for measurement be considered.	II. Specific reference is made to enterprise development and its measurement, i.e.(check the table on page	788 of the document). Is the charter intending on spending 10% of procurement in supplier development?	The above targets, if interpreted correctly, will be taxing for the mining houses. The Mining Charter uses	the word "preferably", and the question to be asked is: Does this make it is optional for mining houses to	support Enterprise and Supplier development in the Reviewed Mining Charter? What is "BEE compliant	Enterprise development"? This needs to be defined, to guide against ambiguous terms being used in the	Charter. Additionally, this is a priority elements in terms of the Codes which needs to set out exactly how	the mines should foster supplier development and enterprise development within the mining industry.	These significant issues and definitions need to be adequately covered by the Charter, to fully align to the	Codes.	III. Multinational suppliers are required to contribute 1% of their annual turnover generated from local mining	companies to a Social Development Trust fund to be established by the Minister of Mineral Resources.	> Does this fund already exist, if yes, what are its current objectives, how is it governed? Do	the Santiago principles in respect of sovereign funds apply?
Procurement.	Supplier and	Enterprise Development														,			

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	 Is there not a risk that the establishment of such fund may be seen as a duplication of efforts by participants in the sector as they are already carrying out initiatives aimed specifically at improving lives of members of communities where the mines are located? Is this not an additional tax burden on the mining companies, is the National Treasury one of the key stakeholders for this fund from a governance perspective? 	
Beneficiation	1. Beneficiation is defined as the transformation of a mineral (or a combination of minerals) to a higher value product, which can either be consumed locally or exported. The term is often used interchangeably with mineral "value-addition" or "downstream beneficiation". It is necessary for the avoidance of confusion for the Charter to set out clearly the measurement principles to be applied for beneficiation. This Charter allows for the off-setting of the value/percentage achieved through beneficiation against the ownership scorecard, at a maximum of 1.1%. However, guidance is required in terms of the following: Calculation methodology based on the following possible examples in the Codes. ➤ Gost of sales, ➤ Sale of assets, ➤ Equity equivalents	
Employment Equity	Employment Equity 1. There is reference to applying the EE Commission's Economically Active Population (EAP) Targets to the Board and Executive Management levels of the Charter Scorecard. This may prove impractical simply because of the numbers of individuals who form part of boards.	

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II. If alignment is the envisaged end goal, we recommend that application of the EAPs be limited to the senior,	middle and junior management levels of management rather than the board and executive management	levels. III. The core and critical skills requirements are likely better placed with the Human Resource Development	provisions rather than the Employment Equity provisions.	i, in the spirit of alignment with the Codes, consideration will need to be made for the following key	measurement principles in respect of Human Resource Development (HRD):	> SETA regulations	Approval of Work Place Skills Plans, Annual Training Reports and Pivot Reports to track training programmes	provided by mining entitles	> The use of a learning programme matrix to determine the value applicable to training	programmes, i.e. are internal training programmes weighted equally to external	programmes?, are the administration costs of programmes (internal) weighted equally to	programmes offered by SAQA accredited learning institutions?, what is deemed legitimate	training expenditure? etc.	> Where employees are required to pay back the funds expended if they have not successfully	completed a learning programme, is this still deemed to be legitimate expenditure by the	company (claw-back policies?)	Y Treatment of mandatory sectoral training- the codes do not recognise this as legitimate	training expenditure?
		·		Human Resource	Development			····-										

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Mine Community Development Recognition levels

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is substituted to a larvel GO If a ration has anything lace I	What does non-compliance mean and what boes it mean in telation to a level of it a mine has onfunity less from	than a level 5, will that be viewed as non-complaint? Will the provisions of the Charter and the MPRDA kick	in, rendering the mining company in breach of the MPRDA and subject to the provisions of Section 47 read in	conjunction with Section 98 and 99 of the Act?	1. While we recognise that section 100(2)(b) of the mining charter provides that: "The Charter must set out,	amongst others how the objects referred to in section 2(c1), (d),2 (e),3 (f)4 and (i)5 can be achieved", we	submit that the language of section 100 does not preclude the charter from dealing with other objects such	as one referred to in section 2(h) – "give effect to section 24 of the Constitution by ensuring that the nation's	mineral and petroleum resources are developed in an orderly and ecologically sustainable manner while	promoting justifiable social and economic developments." This is particularly so if the object in question is	on line with the stated mission of the mining charter, which is to promote transformation and give effect to	section 9 of the Constitution in the context of mining.	11. The disregard by the draft mining charter of the promotion of an environment that is not harmful to health	or wellbeing, as guaranteed by section 24 of the Constitution, reflects a fallure to recognise the reality of	the disproportionate burden of environmental impacts borne by communities near mining operations. It is	well established that the air and water pollution caused by mining results in detrimental health impacts on	communities living around the mines, which are mostly black. The failure of the draft mining charter to	address these disproportionate environmental and health impacts borne by communities is contrary to the	requirements of section 9 (right to equality) of the Constitution, which provides that everyone in South	Africa is entitled to benefit from the extraction of mineral resources; instead, the environmental and health	costs are only limited to largely black communities living near and around the mine.
	Non-compliance				General comments																
				·	'6 the Centre for		I Rights (CER)			,											

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	III. This inequality may be addressed by introducing, through the mining charter, programmes that will	
	promote environmentally compliance. These programmes could include training of community members	
	on public participation processes to facilitate meaningful consultation, and compulsory stakeholder forums	- Li A 40
-	so that communities are given an opportunity to express their environmental concerns to mining	
	companies on a regular basis. This inequality can also be address by compulsory rehabilitation programmes	•
	to be undertaken by mining companies of historical environmental impacts caused by mining affecting	•
	communities.	
Objectives	t. The draft mining charter proposes to remove "promote sustainable development and growth of the mining	
	Industry" as an objective of the mining charter. We content that this removal is contrary to the vison of the	
	mining charter which is "to facilitate sustainable transformation, growth and development of the mining	
	industry".	
	II. Sustainable development is development that meets the needs of the present, without compromising the	
<u>, .</u>	ability of future generations to meet their own needs6. Sustainable development is a principle that is	
	introduced by the Constitution and more specifically when dealing with the use of natural resources (which	
	include mineral resources). The principle was further entrenched and expanded upon in the National	•
	Environmental Management Act, 1998. The National Framework for Sustainable Development in South	
	Africa, published by the then Department of Environmental Affairs and Tourism in July 2008, states that	
	sustainable development is about enhancing human well-being and quality of life for all time, in particular	
	those most affected by poverty and inequality.	-4
		,.•
	III. The preamble of the MPRDA recognises "that minerals and petroleum are non-renewable natural	
	resources". Sustainable development is clearly an important principle that must not only be observed but	. -
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promoted by an industry Stord as the final section or integenerational equity as some of the charter must promote efficient use of reasources as well as integenerational equity as some of the principles guilding transformation and the giving effect of section 9 of the Constitution. It is therefore recommended that the promotion of sustainable development and growth of the mining charter, because its removal underminas the overall vision of the mining charter to facilitate transformation and promote equality. Mine community I. The CER welcomes the addition of "meaningful consultation" as a requirement for meaning contribution towards naine communities and other interested parties are properly consulted on development decisions that will affect them, particularly by not providing a definition for 'meaningful consultation'. II. While communities and other interested parties are properly consulted on development decisions that will affect them, particularly by not providing a definition for 'meaningful consultation' to be provided with communities and other interested parties and interested and affected parties on measures stommencing so that they can give valuable and well-custometric particularly to make provision for communities and interested and affected parties on o measures that consultation processes as box-licking evercices whereby inputs from interested and interested and affected parties and communities are simply ignored. This toy possible because 'consultation' - even 'meaningful consultation' is such a low standard for the permitting of mining.		is the second se	
		promoted by an industry such as the milling sector which is related on thinks had a resources. The finance	
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II. of the contract of the con		principles guiding transformation and the giving effect of section 9 of the Constitution.	
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PE		It is therefore recommended that the promotion of sustainable development and growth of the mining	
go - =		industry be retained as an objective of the mining charter, because its removal undermines the overall vision	
= =		of the mining charter – to facilitate transformation and promote equality.	
<u>=</u>	Mine community	1. The CER welcomes the addition of 'meaningful consultation' as a requirement for meaning contribution	
that communities and other interested parties are properly consulted on development decisions that will affect them, particularly by not providing a definition for 'meaningfui consultation'. II. While communities are required to participate in consultation processes if they want a say, the draft charter does not make provision for communities and interested and affected parties to be provided with complete and accessible information prior to these processes commencing so that they can give valuable and well-considered inputs. There are also no measures that oblige mining companies to report back to communities and interested and affected parties or respond to concerns raised. Our experience is that mining companies treat consultation processes as box-ticking exercises whereby inputs from interested and affected parties and communities are simply ignored. This is only possible because 'consultation' - even 'meaningful consultation' is such a low standard for the permitting of mining.	development	towards mine community development. Unfortunately, the draft charter does not go far ehough to ensure	
affect them, particularly by not providing a definition for 'meaningful consultation'. II. While communities are required to participate in consultation processes if they want a say, the draft charter does not make provision for communities and interested and affected parties to be provided with complete and accessible information prior to these processes commencing so that they can give valuable and well-considered inputs. There are also no measures that oblige mining companies to report back to communities and interested and affected parties or respond to concerns raised. Our experience is that mining companies treat consultation processes as box-ticking exercises whereby inputs from interested and affected parties and communities are simply ignored. This is only possible because 'consultation'—even 'meaningful consultation' is such a low standard for the permitting of mining.		that communities and other interested parties are properly consulted on development decisions that will	
II. While communities are required to participate in consultation processes if they want a say, the draft charter does not make provision for communities and interested and affected parties to be provided with complete and accessible information prior to these processes commencing so that they can give valuable and well-considered inputs. There are also no measures that oblige mining companies to report back to communities and interested and affected parties or respond to concerns raised. Our experience is that mining companies treat consultation processes as box-ticking exercises whereby inputs from interested and affected parties and communities are simply ignored. This is only possible because 'consultation' even 'meaningful consultation' is such a low standard for the permitting of mining.		affect them, particularly by not providing a definition for 'meaningful consultation'.	
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and well-considered inputs. There are also no measures that oblige mining companies to report back to communities and interested and affected parties or respond to concerns raised. Our experience is that mining companies treat consultation processes as box-licking exercises whereby inputs from interested and affected parties and communities are simply ignored. This is only possible because 'consultation' — even 'meaningful consultation' is such a low standard for the permitting of mining.		complete and accessible information prior to these processes commencing so that they can give valuable	
communities and interested and affected parties or respond to concerns raised. Our experience is that mining companies treat consultation processes as box-ticking exercises whereby inputs from interested and affected parties and communities are simply ignored. This is only possible because 'consultation' — even 'meaningful consultation' is such a low standard for the permitting of mining.		and well-considered inputs. There are also no measures that oblige mining companies to report back to	
mining companies treat consultation processes as box-ticking exercises whereby inputs from interested and affected parties and communities are simply ignored. This is only possible because 'consultation' — even 'meaningful consultation' is such a low standard for the permitting of mining.		communities and interested and affected parties or respond to concerns raised. Our experience is that	
and affected parties and communities are simply ignored. This is only possible because 'consultation' — even 'meaningful consultation' is such a low standard for the permitting of mining.		mining companies treat consultation processes as box-ticking exercises whereby inputs from interested	
even 'meaningful consultation' is such a low standard for the permitting of mining.		and affected parties and communities are simply ignored. This is only possible because 'consultation'	•
		even 'meaningful consultation' is such a low standard for the permitting of mining.	
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III. It is submitted that the standard that ought to be applied is not merely consultation, but free, prior and	informed consent (FPIC). The adherence to FPIC as a standard for mine community development will serve	to reverse the injustice that was created by historical mining laws and practices on largely black mining-	affected communities. FPIC will give communities a real voice on the negotiating table for community	development projects they would like to get from the mining of their land.	IV. Land owners and occupiers have no real bargaining position when it comes to mining on land that they	own and occupy - mining can be permitted whether they like it or not. This means that communities that	occupy the land on which mining is proposed have no real bargaining power in terms of the developments	or benefits they want to get for their communities from the mine. The failure by the draft charter to	include FPIC as a standard perpetuates the historical discrimination of historically disadvantaged people,	and is thus in contravention of section 9 of the Constitution.	V. It is therefore submitted that a definition of 'meaningful consultation' be included in the mining charter	and the definition should include FPIC as a requirement for 'meaningful consultation'.	i. BEE compliant Company	The exact level of 888EE compliance of suppliers to the mines is not clearly defined in the Review Mining	Charter (RMC). It is unclear if a level 5 or better level in the RMC - Annexure A, page 30, refers to the	compliance by the mines only, or to suppliers and mines. It is recommended that the DMR to use the dbi
													Definitions			
			, ., .,						· · · · · · · · · · · ·				27. African		(ASSMANG)	

recognition levels to calculate procurement score of the mines, as this mechanism has proven to be effective to increase competition amongst suppliers to improve BBBEE levels. The dti levels also indicate

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It. Enterprises development Enterprises development Enterprises development Enterprises state are owned or managed by black people and investments in enterprises that are owned or managed by black people and investments in enterprises that are owned or managed by black people, it is not prescribed in the RMC targets or measurement for procurement of mines. Although the definition of black owned enterprises is mentioned in the Reviewed Charter, procuring from black owned and black female owned suppliers is nowhere measured in the RMC scorecard. We recommend that DMR to apply a target for procurement from blackowned and female owned suppliers as follows: > Capital-procure 15% of capital goods from black owned suppliers and 6% from black female owned suppliers. > Services - procure 40% of capital goods from black owned suppliers and 6% from black female owned suppliers. In. Small Business The misalignment with the dit codes creates loopholes & is confusing. All Industry charters and codes apply the EME, GSE and generic definitions. Also, in terms of the Small Business Act a business can have up to 200 employees, which will not promote small business development start-ups. We recommend that DMR to utilise the dit definitions and rules for EME, GSE and generic companies as suppliers. EMES &

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QSE's who are more than 51% black owned are automatically level 2, if they are more than 75% black	
owned, they are automatically level 1. Both must be conform to the ES definition.	
IV. Locally manufactured goods	
The local manufacturing definition is impractical as the SABS currently also approve imported items that	
conform to SABS standard and it will create an administrative bottleneck as most large suppliers have	
thousand of items on its catalogues. The BBBEE auditors already confirm the ES status of all companies.	
The ES definition will create jobs, increase local beneficiation and manufacturing and assist black owned	
enterprises. We suggest that the DMR to use the Empowering Supplier definition for all	
Capital, services and consumables suppliers that will create jobs and ensure localisation. Note: if a supplier	
fails to comply with the definition of ES, the BBBEE status/certificate of the supplier is worthless and	
cannot being counted by the mine on its scorecard.	
V. Locally based companies	
The benefit of local companies is continued in the definition of ES in the dti codes. It is suggested DMR to	
use the Empowering Supplier definition for all Capital, services and consumables suppliers that will create	
jobs and ensure localisation. Note: if a supplier fails to comply with the definition of ES, the BBBEE	
status/certificate of the supplier is worthless and cannot being counted by the mine on its scorecard.	
VI, Social Development Trust	

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	Obrgamised business & labour will not be equipped to promise a trust doods that some cent histories		
	We recommend that the DMR to Use dtl rules and prescribe trustees is those deeps that the DMR to Use dtl rules and prescribe trustees is the prescribe trustees.		
	and labour, to be approved by the Department of Economic Affairs in the relevant province.		
PROCUREMENT, SUPPLIER &	 Capital goods What is a manufacturing company? how will assembly count?, Does companies that have local production 		
ENTERPRISE DEVELOPMENT	& that mix local content with imports , of which the Tier 2 suppliers cannot be determined, qualify? What	· 	
	about large value components imported into SA with local value add? what about current large capital		
	suppliers that employees 1000's of people, of which products are too low volume for South African		
	manufacturing. We recommend that the DMR to apply the ES definition, apply the 80% target for BEE	••	
	Compliant suppliers (level 1-8), use the 15% and 6% targets for black owned and women suppliers and	-	
	give bonus points for migrating from enterprise development to supplier development. Set a target of		
	NPAT for supplier (2%) and enterprise development (1%) for the mine, as per the dti codes to fund the		
	development of black suppliers, according to the dti benefit factor schedule.		
	13 Concurrables and Services		
	We suggest that DMR to apply the ES definition, apply the 80% target for BEE Compliant suppliers (level		
	1-8), use the 40% and 12% targets for black owned and black women suppliers and give bonus points for		
	migrating from enterprise development to supplier development. Set a target of NPAT for supplier (2%)		
	and enterprise development (1%) for the mine, as per the dii codes to fund the development of black		
	suppliers, according to the dti benefit factor schedule.		
	of total for each factor of the factor of th	.: ,	
	(ii. Multinational suppliers of goods		

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Taking into consideration that if the number of multinationals increase that can contribute, the more	}
funding will flow to communities & black owned enterprises. The definition of multinational must be	
clarified. The 1% must be on all sales from multinational suppliers. Are multinational suppliers that are	
BEE compliant exempt from the 1%, and at which level, taking the dti definition into consideration? We	
recommend that DMR to use the dti definition for multinationals which: "Means a measured entity with	
a businesses in the RSA and elsewhere and which maintains its international headquarters outside the	
 RSA". DMR to apply the 3% of NPAT of the mine for ED (2%) and Supplier development (1.%).	

Wining right holders

SABS will not have the capacity or know how to categorise the items, and the raw material analysed in the components and consumables for tier 1, 2, 3 suppliers. We recommend that DMR to use approved verification agencies to determine ES status of suppliers. Suppliers with no ES status do not count for the mines scorecard.

The trustees of the Social development trust >

definitions for trustees and governance, involve the Provincial Department of Economic Affairs to be We recommend that the DMR must use rules that are already known in the industry and to apply dti part of trust.

Other Recommendations ₹

Not mentioned or defined

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"Non-discretionary procurement expenditure" means expenditure that cannot be influenced by	a mining company, such as procurement from the public sector and public enterprises; we	suggest that the DMR to use rules that are already known in the industry and DMR to use dti	prescription for exclusions and measurable procurement.	"Enterprise development" means monetary and non-monetary support for existing or fostering	of new HDSA companies in the mining sector of the economy, with the objective of contributing	to their development, sustainability as well as financial and operational independence; We	recommend that DMR to use dti rules of supplier 2% of NPAT and enterprise development 1%	of NPAT. SD candidates must be supported for 3 years.	 percentage of samples analysed using local facilities, we recommend a prescribe minimum level 	of BBBEE compliance of analysing company and classify it as multinational prescribe level 4	compliance for local firms and 1% of sales for overseas testing companies	Annually contribute a minimum of 1% of annual turnover towards local community development &	labour sending areas. We recommend that the DMR to apply 1% of NPAT for community development	and specify a minimum 75% of beneficiaries must be African, coloured & Indian South Africans as per	dti codes.	Mine community refer to communities where mining takes place and labour sending areas. We	
												<u> -</u>				= _	
												MINE COMMUNITY	DEVELOPMENT				<u></u>

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NB. Check page 6 of the document with a suggested scorecard	The "once empowered always powered principle shareholding. The principle has, despite its many critics control over one's business can be maintained through shareholding. The principle has, despite its many critics assisted our members to be and remain compliant to this element of the Mining Charter. The proposal for 5% of the 26% shareholding to be transferred to ESOPS is far reaching and may prove to be insurmountable (see of the 26% shareholding to be transferred to ESOPS is far reaching and may prove to be insurmountable (see of the 26% shareholding agreements. The administrative costs and time that will be spent on the spent on the special purpose vehicle" as proposed in the Government Gazette under discussion at clause 2.1(d) shall especially in the short and medium term cause a further administrative burden on the B.E.E partner. In practical terms further auditing costs are a reality which shall be at the expense of the B.E.E partner.	We propose that the business model which allowed for trusts to be used as a vehicle should be provided more time to establish progression and effectiveness as a specific purpose vehicle through which compliance can be attained and maintained by our members Our members believe that the target of 70% for locally manufactured consumables is achievable. The proposed target under capital goods may be challenging. This is due to significant technological advances in the development of manufacturing equipment overseas and which is not locally manufactured. A further issue is the maintenance of B.E.E accreditation of suppliers that fall outside the scope of our members' control. We propose that latitude be granted to our members in this regard and that specific thresholds that are reasonable and attainable for our members be negotiated.
	Ownership	Preferential Procurement
	the Jewellery Council of South Africa ("JCSA")	MK

29. Dlamini Attorneys

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	(iii) Noted definition of Community will be aligned with that of other relevant legislation. Department is to align the Reviewed Mining charter with the SLP which also calls for the employment of the workers from the mining host countries.	(iv) Noted the input on the difference between ordinary and preferent shares and their implications and we will consult relevant section(s) within the department for further inputs.
We recommend that any reference made to "Black Africans" in the definition thereto, be aligned with the proper definition of 'Black people" in the BBBEE Act. The BBBEE Act expressly embraces "Africans" and not "Black Africans" as it is used in the Draft Mining Charter. Therefore, we propose a reconstruction of the definition to give effect to the above, as it may possibly suggest a complete new definition, which is not defined and/or included in the BBBEE Act.	III. Community and Mine Community The definition seems to make reference to the definition of 'Traditional community' defined by the Traditional The definition seems to make reference to the definition of 'Governance Framework Act'), As a result, if this is Leadership and Governance Framework Act 41 of 2003 ("Governance Framework Act"), As a result, if this is the intention of the legislature to define such communities where the majority of mining activities are undertaken, then it is prudent for the Legislature going forward, to align the definitions accordingly, to reduce uncertainties. We are of the view that the drafting of the Legislature, does not provide an ambiguous interpretation of the expression 'community', if the intended beneficiaries of these mining activities are traditional communities as defined and existing in the mining industry.	IV. Effective Ownership The definition should take cognisant of BBBEE transactions that are not only found in commercial arrangements, but largely in the mining industry where Black people seem to own shares (in particular black people who would own ordinary shares, and their counterparts would own preferent shares with guaranteed people who would own ordinary shares, and their counterparts would own preferent shares with guaranteed economic benefit and control of the day to day activities of the mining activities). Accordingly, those shares are not linked to any guaranteed economic interest or direct control of the mining entity. We recommend that the current definition of Effective ownership be articulated to link and include black ownership, in a

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(v) Noted and department consider the aspect of payment of dividends carefully.	i. Department disagrees with this input in that the draft clearly that 26% is minimum not as an absolute maximum as indicated here. II. Noted and the department is to relook at the proposal for the	other alternatives. i. input noted and the papattment will highlight the same during its engagement with the Diff on the	
company that has proven and shown a guaranteed economic interest, from short to medium term returns and direct control in the mining entity. V. Meaningful economic participation What is presented in the definition is more like an ideal transaction and not realistic. No mining company will pay dividends in the event where expenses exceed income, particularly in the first few years where the mining company does not breakeven, given the depressed commodity prices that seem to be dominating the mining	Industry. 1. Sub-Clause (f) The provision of clause 2.1(f) suggests that "black empowerment stake" or shareholding in a mining company The provision of clause 2.1(f) suggests that "black empowerment stake" or shareholding in a mining company must create an SPV to manage 26% of the shareholding. We do not agree with this provision for the reason that, since 26% of the shareholding emanates across as the absolute maximum. We propose that the expression "at least" be inserted before the number 26%.	II. Sub-Clause (I) This provision of Clause 2.1(i) is ambiguous and clarity is sought as to whether all the black shareholdings of a mining entity should form one SPV. I. Capital Goods, Consumables and Services I. Capital Goods, Consumables and Services It may be difficult for the Minister to support the provisions of this clause since local content models fall within the ambit of DTI, which are extensively regulated. The Legislature has to engage with the DTI and look into the ambit of DTI, which are extensively regulated. The Legislature has to engage with the DTI and look into	the mining industry value chain and declare certain services
	Ownership	PROCUREMENT, SUPPLIER AND ENTERPRISE DEVELOPMENT	
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		DTI is placed to regulate and monitor designated sectors. This shall enable the Minister and/or the Legislator	 E	
•		to align the local content models products and services required in the mining industry, with the established	transformation tools.	
		DT/s requirements, which shall curb the effect of reinventing of the wheel.		
	e di se	1. We are mindful of that figures that were produced for the 2014 assessment report, which provide that the	Noted and department agrees that companies	es.
	Communication		failure to reach set targets must be addiressed	
	Development	loral community development. We recommend that continuous failure to achieve the set target must be	through penalties as espoused in the Mining	뚿
			industry's legislative framework.	
		the minima entity's annual turnover, payable six months after annual returns.	The department will align the Reviewed Draft	世
			Mining Charter with SLP document which calls	5
		If We further recommend that community development be enhanced by a recruitment target set to employ for the employment of the people from the	for the employment of the people from the	-Fe
		a certain percentage of tabourers from the community in which the mining activities are undertaken. The	mines' host communities amongst others.	
		labour requirements must not only be confined to unskilled labourers or low skilled labourers, but rather		
		to all levels of employment across the mining industry.		
ocimples of	Definitions	1, Core Skills and Critical Skills	1. Noted, department will donsider	je j
Society of		separate skills need to be added to the definition of Core Skills and Critical Skills to align with the Department	aligning the definition of Core and	and
South Africa		Actions Affaire definition as pazelted in notice 37716, June 3, 2014. Most resource management and ore	Critical Skills is aligned with the	the
		by House residuality in the mining environment, along with many other functions, are performed by SACINASP-	relevant legislation to include	ude
		retach? with an in-mineral and a second and a second and a second and a second and a second and a second and a	"Geológical skills".	
Λħ		registered earth scientists and this needs to be recognized in the Charles.		
K		II. Ministerial Skills Development Trust Fund	II. Department agrees with this input	put
		Skills development and professional growth is a key issue to the GSSA membership. Therefore, more	and it will engage all relevant	ant
		Information is required around the management of the funds in the proposed Ministerial Skills Development		

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	The professional development	stakeholders for inputs on the
	Irrust Fund. This is all alrea or concern and remaining the second and the second	astablishment of such a fulld.
<u> </u>	activities carried out by the GSSA.	באמים אוויבוון מן אמין מן הייניין
	The content of the state and supplier development, which has been lacking in the mining	Department agrees with this input and it will
Procurement,		relook at the inputs from the stakeholders on
		the targets set on procurement element.
Development	The DAME also needs to recognise that targets for Capital Goods and Consumables acquisition may be too	Department notes proposals on the flexibility
	operation the mining industry. For example, one plece of equipment required in a small operation may cost relating to the local production of goods in the	relating to the local production of goods in the
	many tens of millions of Rands and may well not be manufactured locally or by BEE-compliant companies	form of exemptions.
	hased elsewhere, Some specialist consumable goods may also fall into this category. More flexibility is	
	required: it might not be viable to set up a local company to produce capital goods for which there may be	
	Imited demand. In these cases flexibility should be applied as long as the proper process has been followed	
	to attempt to procure locally first.	
	ous professional societies (including the GSSA) have in skills development	Department appreciate the Input on the
Human Resource Development	Recognition of the state of those efforts should be explicitly included as possible beneficiaries in Sub-clause (b) availability of professional bodies offering skills	availability of professional bodies offering skills
	ineeus was accommendate in the contraction of the c	development trainings. However, disagrees
	is particular; I follow the particular of the Charter.	with the individual naming of such institutions
		or bodies in the Mining charter since they may
	Commenter change seems higged toward state owned enterprises. The GSSA is of the opinion that this should	change or seize to operate at any given time.
	Cultering and season and an inclusive of all stakeholders, such as universities and particularly the private. Where possible trainings will be provided by	Where possible trainings will be provided by
	externation which commonly is to be achieved, it must be noted that private sector companies are major. State: Own Institutions created for that	State Own Institutions created for that
	פברנסו, ו פוסאידיייי בי בי בי בי בי בי בי בי בי בי בי בי	purposes and work together with private

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between the private institutions to enhance their efficiencies, arvice provision. Transfer and training mechanism. Transfer and training mechanism. Transfer and training posed amendments.	Industry', has been Department notes the concern on the removal a definitions section. of the element on Sustainable development. In This is concerning However, it should be noted that certain hess regard to long functions have to be transferred to other.	nent and career paths relevant organs of the State for their best onnental geologists, implementation and to avoid duplication of sability of poor long tasks.	south Africa", fails to reconsider -th	verment Act 2003 (Act (ii) The Department disagrees the 1% is welcome, however requirement from Multinational stippliers to of 888FF compliance)
drivers in Research and Development and there should be a drive to enhance cooperation between the private sector and government in this, while not detracting from the creation of private sector service provision. It is further suggested that The Honourable Minister needs to consider the inclusion of a "Skills Transfer" it is further suggested that The Honourable Minister needs to consider the inclusion of a "Skills Transfer" clause as a matter of urgency. The mining industry should have effective skills transfer and training clause as a matter of urgency.	mechanisms because it will be natural for some 30 years and 50 with of the Mining Industry', has been Department notes the concern on the removal from the new draft, namely 'Sustainable development' has been removed from the objectives section. This is concerning However, it should be noted that certain 'Sustainable development and growth' has also been removed from the objectives section. This is concerning However, it should be noted that certain 'Sustainable development and growth' has also been removed from the objectives with less regard to long functions have to be transferred to other	term health and growth of the Industry. It may directly and negatively affect the employment and career paths relevant organs of the State for their best term health and growth of the Industry. It may directly and negatively affect the employment and career paths relevant organs of the State for their best term health and growth of the Industry. It may directly and negatively affect the employment and career paths relevant organs of the State for their best and duplication of the clause increases the possibility of poor long tasks.	 The Draft Charter's usage of the term "locally manufactured capital goods" is welcome, out the usunition, "Locally manufactured goods: refers to goods manufactured within the Republic of South Africa", fails to set a minimum South African content (local value added in the goods supplied). We would suggest that this be aligned with international norms at 65% SA value added. 	 The Draft Charter's alignment with the national Broad -Based Black Economic Empowerment Act 2003 (Act No. 53 of 2003) and its Codes of Good Practice (DTI Codes) for supplier companies is welcome, however
	Sustainable Development		Procurement	
			31. Mining Equipment Manufacturer s of Southern Africa	MK

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V Noted, to further consult with the Uti.	Vi Noted, the Department to consider the submission in the review exercise.		د_	review exertiss.		d COMRO, is being revived through the	
V. The Draft Charter states that for capital goods procurement "30% of the above 60% must preferably be given to small business development which are BEE compliant, a minimum of 10% of the 30% must be reserved for BEE compliant enterprise development." It is unclear what "BEE enterprise development" means here, and how it is different from small businesses that are BEE compliant.		Accordingly all mining rights holders should contribute to a national mining process. Accordingly all mining rights holders should content value) to be managed by an entity annual purchases data (item, quantity, imported value & local content value) to be managed by an entity dental content value and development and development designated to do so by the Minister3. This data would greatly facilitate the establishment and development	of Black suppliers and local content. Human Resources 1. The Draft Charter acknowledges that the mining industry is "knowledge-based". However, the mining Human Resources 1. The Draft Charter acknowledges that the mining industry is "knowledge-based". However, the mining human Resources 1. The Draft Charter acknowledges that the mining industry is "knowledge-based". However, the mining industry is "knowledge-based". However, the mining industry is "knowledge-based". However, the mining industry is "knowledge-based". However, the mining industry is "knowledge-based". However, the mining industry is "knowledge-based". However, the mining industry is "knowledge-based". However, the mining industry is "knowledge-based". However, the mining industry is "knowledge-based". However, the mining industry is "knowledge-based". However, the mining industry is "knowledge-based". However, the mining industry is "knowledge-based". However, the mining industry is "knowledge-based". However, the mining industry is "knowledge-based". However, the mining industry is "knowledge-based". However, the mining industry is "knowledge-based". However, the mining industry is "knowledge-based". However, the mining industry is "knowledge-based". However, the mining industry is "knowledge-based based by "knowledge-based based by "knowledge-based based by "knowledge-based based by "knowledge-based based by "knowledge-based based based based by "knowledge-based based based based based based by "knowledge-based based		and its linkages sectors. We would recommend that the obligation be refined to finance core and critical4 skills development, literacy	and numeracy, rather than skills o	Research & 1, K&U is essential to the Research of the Sevel opment forward linkages sectors. Since democracy, national R&D capacity in mining technology development forward linkages sectors. Since democracy, national R&D capacity in mining technology development (R&D)

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		heen devastated and is now but 10% of its former strength, particularly since the demise of COMRO and the	supported and will be taken into account in the	int-In the
		relisting/exit of several Mining Houses.	review process.	
		Consequently it is strongly recommended that the obligation to fund local R&D should not be diluted into the		
		HRD obligation (5% of payroll, under 2.5 (b)), but should be a separate obligation for all mining rights holders	•	··········
		to spend at least 2% of turnover (sales) on R&D in South Africa. The determination of what qualifies as eligible		, 11, <u>, ,</u> , 1
		R&D could be done by the existing Treasury Committee for the R&D Tax Allowance (income Tax Act, Section		
		110).		
32. Mineral Law	Preamble	1. "Historically disadvantaged" vs "black"	Submission is noted, the Department Is	ment is
in Africa		It is in this context, in particular the obligations expressed in section 100(2)(a) of the MPRDA that the current	aligning to the BBBEE Act and the pti Codes.	ti Codes.
(10)1164)		Intended revisions to the Draft Charter are undertaken. The MPRDA's own statement of objective, however, Amendments will be made to the Principal Act	Amendments will be made to the Prince	clpal Act
		refers to "historically disadvantaged persons", rather than "biack" persons, as does the Mineral and	to ensure alignment of definitions	ns and
		Petroleum Resources Development Bill of 2013. Preference given to the descriptor "black", rather than	concepts as suggested.	
		"historically disadvantaged" is most likely intended to align the Charter with the Broad-Based Black Economic		
		Empowerment Act 53 of 2003 ("BEE Act"), as the Draft Charter states.		
			,	
		Recommendation: For the descriptor preferred in the Draft Charter to be altered as	• .	
M		intended, a legislative change to the MPRDA is needed, in that references in the MPRDA to		
N		"Historically disadvantaged persons" must be amended to denote "black persons" only, or the definition of		
		"historically disadvantaged persons" must be amended to express the same intention.		······
	Definitions	I. Community	i. Submission noted,	thè
		The Draft Charter defines "community" and "mine community", but it does not define "host community".	Department will reconsider	ider the
	. =	"Community" or "host community" generally refers to a traditional community coordinated in terms of		

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CUSTOFF AND	custom and having certain rights or interests to the land where mining takes place. "Mine community" is much	"mine community".	i -
broader and in place and labou Recommendati descriptor "mir narrower sense communities".	broader and in terms or are secondaries. place and labour sending areas. Recommendation: It is advisable to clarify whether "community", when used without the accompanying descriptor "mine" in the Draft Charter should be understood in the broader sense as described above, or in a narrower sense, it may be necessary to distinguish by referring to "host communities" as opposed to "mine communities".		
II. Effective The BEE f managem part of En managem ownershij to i.e. me Recomm control is Scorecard	II. Effective Ownership The BEE Act does not contain a similar definition. In terms of the generic BEE scorecard, ownership and The BEE Act does not contain a similar definition. In the Mining Charter, management control is measured as management control are two separate elements. In the Mining Charter, management control is drawn between the part of Employment Equity. In terms of Companies Act 71 of 2008, a clear distinction is drawn between the management of a company and the ownership or shareholding in a company. This definition of "effective ownership" conflates the elements of ownership and management control by equating "effective ownership" to i.e. meaningful participation in management control. Recommendation: It is recommended that the relation between "effective ownership" and management control is dealt with explicitly in the definition, and that meanings are aligned with the terms used in the BEE scorecard and the Companies Act.		the second secon
iti. Mear it is not levelled i	iii. Meaningful economic participation it is in the contropreneurs, especially in the light of the criticism it is not clear why provision is made explicitly for BEE entrepreneurs, especially in the light of the criticism levelled against BEE for creating a black elite at the cost of other black persons and communities.		

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 The submission is noted and the Départment	will consider removing reference to	management control in the definition of	effective ownership.	The submission is noted, the definition of BEE	entrepreneur to be provided.	The funds will be created in consultation with	National Treasury in terms of the Trust	property Control Act. The definitions will be			Reference to Socio to be retained.				,		To consult with the Department of Labour.				
Recommendation: If provision is made for "BEE entrepreneurs" as a category of beneficiaries, qualifying	criteria should be stipulated to provide clarity as to who will be regarded as a BEE Entrepreneur. This category will	of beneficiaries should not benefit from mining activity at the cost of the workers or communities directly	affected by the same activity.		W. Trust funds	The definitions of "Ministerial Skill Development Trust Fund" and "Social Development Trust" allude to the	creation of funds, without that there are any further reference to legislative provisions determining how such National Treasury in terms of	funds are / will be governed.	Recommendation: it is recommended that these definitions be completed by including reference to the	legislative provisions in terms of which the mentioned funds are (to be) established and governed,	We are concerned about the consequences that the shift from "soclo-economic" empowerment to "black Reference to Socio to be retained.		Recommendation: The Department Is urged to rethink the Implications of its policy shift away from socio-	economic empowerment and towards black empowerment. The interest groups that stand to be most	severely affected by such a policy shift are the ones most directly affected by mining activity, namely the	people living around the mines ("mine communities").	ty I. These figures aspire to reflect the racial demography of the country. In this respect, the quota-	initiative is laudable. We submit, however, that casting these figures in absolutist terms for	immediate compliance is unrealistic at present. Requiring absolute and immediate compliance at	these levels may also result in inadvertent and unintended discrimination; and may be	detrimental to the mining industry and the country's economy.
-								-			Policy shift	manifested in Draft Charter					Employment Equity				

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	Recommendation: To avoid the creation of an artificial skills shortage, a more proactive model for promoting	
	affirmative action should be devised: one that rewards and incentivizes companies that creates shared-value	hy- mad
	approaches towards affirmative action; and one that allows for a versatile recruitment process that is free	
	from discrimination in the employment context. One possibility would be to reward levels of affirmative	
	action employment by scaling BEE status levels according to the employment demography within the	•
	company at each level of management. Introducing such a model would require more far-reaching legislative	-
	changes than what can be achieved in the Charter.	. ••
	 We strongly support the sentiment in the Charter (section 2.5) in favour of human resource 	enta e
	development which is integral to social transformation. The country's resolve to promote BEE will	
	be successful if there are sufficiently developed skills to allow for meaningful empowerment.	
	Recommendation: We urge the drafters of the Charter to strengthen requirements on mining companies to	
	support education and skills development, especially within the "mine" communities - those around their	an a
	mines. This could be done by further incentivising the formation of educational trusts and incentivising private	
	sector support of especially secondary and tertiary education inhibitives. Such support could take the form of	_
	scholarships and sponsorships, or support in developing specialized training that would serve both the mining	
	$\overline{}$	
Ownership	Recommendation: It is recommended that the Draft Charter incorporates guidelines on what fair allocation	The Department will reconsider afternative
A	of the shares to workers, black entrepreneurs and communities must entail, it is further recommended that	nodels for fair allocation of shares, however
	the allocation of the black entrepreneurs' share be regulated more precisely. Furthermore, to ensure the 1the 5% as mining shares to each of the three	the 5% as mining shares to each of the three
	efficacy of the envisaged ownership deals, the Mining Charter should engage with the provisions of the	categories will be retained.
	Companies Act and stipulate more precisely how certain of the alterable provisions of the Companies Act	_
	should be addressed in order to assure that the objectives of the Mining Charter are achieved.	

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revisit	tment	tment
Submission noted, the Department, will the definitions and terms used to alignment.	The concerns are noted and he Department will consult with the SADPMR.	The concerns are noted and the Department will consult with the SADPMR.
The terminology here does not align with the definitions provided: does the Draft Charter here refer to Submission noted, the Department will revisit (traditional) communities or mine communities as defined? Reference to "local" community here is confusing the definitions and terms used to and inconsistent. Recommendation: The text of the Draft Charter needs to be revised to achieve consistency between definitions and terminology actually employed.	Clause 2.8 is impermissibly vague and create uncertainty about whether or not the Draff Reviewed Charter is, in fact, intended to apply to the downstream diamond industry and, if so, how. This vagueness and uncertainty is potentially unconstitutional. The rule of law, a foundational constitutional principle enshrined in section 1(c) of the Constitution of the Republic of South Africa, 1996, which is justiclable, provides that laws must be stated in clear and unambiguous terms, and that they should appropriately constrain and guide the exercise of administrative discretion. Clause 2.8 of the Draff Reviewed Charter, as it stands, is vague, creates regulatory uncertainty as to whether the downstream diamond industry falls within its ambit, and, depending how it is interpreted, may be in conflict with the Diamonds Act and/or lead to uncertainty as to how the Regulator should go about its decision-making process when considering applications for licences and permits.	It is, furthermore, submitted that there are good policy reasons why the drafters of the amendments to the Diamonds Act in 2005, which inserted section 5(2) into the Diamonds Act, left the application of the Mining Charter to the discretion of the Regulator, and did not seek to apply to Mining Charter "holus bolus" to the downstream diamond industry as a matter of course. It is SADMA's respectful submission that onerous legislative requirements imposed on the downstream diamonds industry have contributed in no small part to its decline. In fact, the legislative compliance requirements (including the discretionary application of the mining charter by the Regulator in terms of section 5(2) of the Diamonds Act) have significantly contributed to the industry's downward spiral. We are of the view that, while regulation is necessary in our sector,
Mine Community Development	Part B: Application of the Mining Charter for Permits/Licences Granted under the Precious Metals Act, 2005, and the Diamonds Act, 1986, as amended	Policy considerations
·	South African Diamond Manufacturer s' Association (SADMA)	.11

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Vir Menoe to advise.	Noted, alternative proposals will be explo
unnecessarily burdensome regulation, such as the application of the mining charter, have proven to be counter-productive. The current onerous legislative framework has discouraged serious big investors and already covered small players. Matters of social importance that are covered in the mining charter are outright strangled small players. Matters of social importance that are covered in the mining charter are already covered by other applicable legislation. Issues of employment equity, procurement The end-goal already be to have an enabling legislative framework that encourages even a one-man, low-budget player to should be to have an enabling legislative framework that encourages even a one-man, low-budget player to should be to have a fighting chance to survive in this difficult industry, with the hope that the more people that participate, have a fighting chance to survive in the sector, which is obviously a positive for the economy. It is SADMA's submission that the non-discretionary application of the Draft Reviewed Charter to the it is SADMA's submission that the non-discretionary application of the Draft Reviewed Charter; which provides specifically for mortal blow to an already beleaguered sector. Finally, it should be noted that Clause 2.3 of the Draft Reviewed Charter, which provides specifically for beneficiation, mentions that "the Mining Charter provides a mechanism for companies to offset up to 11% of beneficiation, mentions that "the Mining Charter provides a mechanism for companies to offset up to 11% of beneficiation, mentions that "the Mining Charter provides a mechanism for companies to offset up to 11% of the 26% ownership reserved for black people" without providing further detail, not least a formula by means	of which a beneficiation offset may be calculated. It is submitted and to avoid the relevant provision falling foul of the rule for there to be regulatory certainty going forward and to avoid the relevant provision falling foul of the rule of law, and its requirement for clarity and certainty, as discussed above. If he "once empowered always powered" principle should remain in the guiding principle whereby effective oners business can be maintained through shareholding. Control over one's business can be maintained through shareholding. Many of our large members do not have the sufficient cash flow available for the business model proposed under this element. Hence financing is already an issue for most of our members.
Beneficlation	Ownership
	Kd. Rough Diamond Dealer's Association of South Africa

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	The foreign based manufacturing conjpanies are to setup shop locally within the three years transitional period falling which the affected mining operation will be required to motivate to the Minister for procuring from foreign based manufacturing companies.	The Department will consider exemptions for qualifying small enterprises including increasing the thresholds. Transformation is a national imperative and all stakeholders including government, organised pusiness have an obligation to contribute to training and
The proposal for 5% of the 26% shareholding to be transferred to ESOPS is far reaching and may prove to be insurmountable (clause 2.1 (b)). It shall cause administrative delays with the transferring, not to mention the time that is usually spent on the drafting of shareholding agreements. The administrative cost and time that will be spent on the "special purpose vehicle" as proposed in the Reviewed Mining Charter under discussion at clause 2.1(d) shall especially in the short and medium term cause a further administrative burden on the expense of the BEE partner. It is proposed that the business model which allowed for trust to be used as a vehicle should be provided more time to establish progression and effectiveness as a specific purpose vehicle through which compliance can be attained and maintained by our members.	The proposed target under capital goods may be challenging. This is due to significant technological advances In the development of manufacturing equipment overseas and which is not locally manufactured. A further issue is the maintenance of BEE accreditation of suppliers that fall outside the scope of our members in this regard and that specific thresholds that mining operation will be required to motivate control. We propose that latitude be granted to our members be negotiated. The foreign based manufacturing couplings within the three years transitional period falling which the affected control. We propose that latitude be granted to our members in this regard and that specific thresholds that mining operation will be required to motivate from foreign from foreign based manufacturing companies.	Employment Equity The vast majority of our members are micro or small business enterprises and do not include the management levels envisaged in the Reviewed Mining Charter. Even those members that may be considered to have large corporate structures do not include the management levels as proposed. There are also an insufficient number of competent Blacks in present positions whereby attainment of the envisage targets will be reasonable, our members shall not for the aforementioned reasons be able to comply,
	Preferential Procurement	Employment Equity

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p the first that ments for the posed posed of the first the first the first the first the first the first fi	approach n this between and clocal t have to suggested of their	All be
refevant positions in the miding operations. It is the government's intention that noncompliance with the ring-fenced elements is a breach of material conditions of the MPRDA and the Charter and section 93,49,98 and 99 of the MPRDA will be imposed irrespective of the size or nature of the	offending operation. The Department supports integrated to mine community development regard the Charter requires m consultation and co-ordination mining companies, communities municipalities. The Charter does no make specific reference to the municipal legislation. Right holders with local municipalities in terms LED/IDP projects to ensure alignmen	
but every attempt shall be made for a revision of the different management structures amongst our large relevant positions in the mining operations. The non-compliance of any of the ring-fenced components, in terms of the proposed Reviewed Mining it is the government's intention that The non-compliance of all the elements. This will have an enormous effect on the continuation noncompliance with the ring-fenced elements of all respective licenses due to non-compliance. MPRDA and the Charter and section 93,49; 98 and 99 of the MPRDA will be imposed irrespective of the size or nature of the continuation in the mining operation in the mining operat	SALGA notes that one of the objectives of the Reviewed Mining Charter review process is to take into account the need to align and integrate government policies and legislation to remove ambiguities in respect of integrate government policies and legislation to remove ambiguities in respect of integrate government policies and legislation to remove ambiguities in respect of the extent to which it takes into account existing legislation and policies regulating municipal planning processes which impact on certain regulatory requirements and processes within the mining sector. Specific reference is made to the recently promulgated Spatial Planning and Land Use Management Act, 2013 (Act 16 municipalities. The Charter does not flave to of 2013) (SPLUMA) and the Local Government Municipal Systems Act, 2000 (Act 32 of 2000) (MISA) which make specific reference to the suggested of 2013) (SPLUMA) and the Local Government Municipal Systems Act, 2000 (Act 32 of 2000) (MISA) which make specific reference to the suggested of 2013 (Act 16 municipal legislation. Right holders will integrate projects to ensure alignment.	1. The Reviewed Mining Charter is ambiguous and does not provide a clear directive in its proposition of meaningful consultation and coordination between mining companies, communities and local municipalities. The ambiguity of mining legislation creates regulatory uncertainty on how to align mining
Non-Compliance	Policy and legislative/ General Comment	COHERENT PLANNING AND REGULATION FOR
	South African Local Government Association (SALGA)	

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companies' Social and Labour Plans (SLP) to the municipal integrated Development Plans (IDP). No guidelines are given on how engagement with local government should take piace or how SLPs should be aligned to IDPs. Many municipalities have experienced a lack of meaningful participation of mining companies in IDP formulation and implementation. II. The Reviewed Mining Charter does not require the mining companies reporting on compliance to include consultation with local government. The monitoring of the Reviewed Mining Charter Scorecard does not provide for discussion with local government on the compliance of mining companies with the Charter objectives. The direct reporting line to the Department of Mineral Resources is an impediment to the effectiveness of socio-economic initiatives and presents thalienges in cooperative governance. The current system has created an environment where there are inconsistencies with regards to which rules and guidelines mining companies should follow and which not follow. An accurate representation of the implementation of an SLP cannot be galned without taking into account the development plans and programmes of the municipality's entire municipal area. All monitoring and evaluation should require the joint monitoring of outputs and impacts of SLP and Mining Charter activities. III. Moreover the language used in the Reviewed Mining Charter and the Scorecard does not communicate the importance of fulfilling the principles of the Charter in so far as mine community development. Sconecrned. Mine community development, like the other indicators/targets listed in Section 2.10 of the Reviewed Mining Charter, requires 100% compliance because the impacts of this target span wider than the host mine community and labour sending area in which the mining companies invest. The	lans (iDP). No to develop guidelines on how	SLPs should be investors should contribute to	ion of mining development within the	municipality. The guideline DMR	will develop will be restricted to	unce to include consultations with communities	ecard does not on aspects relating granting of	th the Charter mining rights.	diment to the ii. It is DMR's mandate to evaluate	ce. The current and monitor compliance with the	hich rules and Charter, DMR will devise means to	ntation of the ensure that local municipalities are	nent plans and engaged in evaluation and	uid require the monitoring of compliance with the	Charter, DMR to consider a	measurement of the 1% in the	t communicate Charter Score Card. (A tripartite	jevelopment is structure to be explained). A	proposal to ha	pan wider than of understanding with DMR,	Moreover, the Municipality and the mining	-
	companies' Social and Labour Plans (SLP) to the municipal integrated Development P	guidelines are given on how engagement with local government should take place or how	aligned to IDPs. Many municipalities have experienced a lack of meaningful participa:	companies in IDP formulation and implementation.		II. The Reviewed Mining Charter does not require the mining companies reporting on compli	consultation with local government. The monitoring of the Reviewed Mining Charter Scor	provide for discussion with local government on the compliance of mining companies w	objectives. The direct reporting line to the Department of Mineral Resources is an imp	effectiveness of socio-economic initiatives and presents challenges in cooperative governar	system has created an environment where there are inconsistencies with regards to w	guidelines mining companies should follow and which not follow. An accurate repress	Implementation of an SLP cannot be gained without taking into account the developing	programmes of the municipality's entire municipal area. All monitoring and evaluation sho	joint monitoring of outputs and impacts of SLP and Mining Charter activities.		III. Moreover the language used in the Reviewed Mining Charter and the Scorecard does no	the importance of fulfilling the principles of the Charter in so far as mine community	concerned. Mine community development, like the other indicators/targets listed in Sec	Reviewed Mining Charter, requires 100% compliance because the impacts of this target s	the host mine community and labour sending area in which the mining companies invest	

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		beyond	beyond the life of the mine. The ambiguous wording in the Reviewed Mining Charter contributes to the	≝	The D	The Department to engage with	e with
		limited l	limited impact of mining legislation on mine community development and local economic development.		COGT/	COGTA on the submission.	
. SwissCham		 	SwissCham finds the envisaged retroactive application of the Charter worrying since it would		The De	The Department acknowledges the	jes the
Southern Africa - South			result in a double jeopardy to our members who, under the previous BEE legislation, had made		presun	presumption against retrospective	pective
Africa Chapter			efforts in engaging empowerment partners.		applica	application of the law.	This
(SwissCham)		≓	Acknowledging the South African Government's efforts in aligning the new Mining Charler with		presun	presumption is not absolute (refer	refer (
			the B-BBEE codes, SwissCham is concerned that the fragmented nature of B-BBEE and consequent		to the	to the AgriSA Case). The Charter	harter
·			inconsistencies and/or overlaps create a regulatory environment with which Swiss firms find it		propos	proposes mechanisms in the form	a form
			difficult to comply.		of tra	of transitional arrangements to	nts to
					deat w	deal with the retrospective effect.	effect.
					The Q	The Charter derives from section	ection
					1.00 an	100 and cannot be sald to be ultra	e ultra
	·				vires t	vires the Act, it gives effect to the	to the
					abject	objects of the Act (meaningful	Injani
					transfo	transformation) and section 23	gn 23
1					and 10	and 100 of the Act.	_
M				ij	The De	The Department notes the concern	nresuu
(regard	regarding proper alignment and	and i
					will fur	will further refine the draft charter	harter
					to add	to address the concerns.	
. ANGLO GOLD	Acknowledgement	<u>-</u>	We note that the Reviewed Mining Charter is silent on the recognition of empowerment		The	Department acknowledges	ledges
ASHANTI	of units of		transactions concluded prior to the promulgation of the MPRDA in calculating offsets against the		the	presumption	against

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-: -: -:	production	ownership requirement, which was permitted under the Original Mining Charter 2004 and is	retrospective application of the
ARTER 6 L. G. L. NCES	ownership deals	presently permitted in the Current Amended Mining Charter 2010. Albeit for a prescribed period,	law. This presumption is not
ARTER 6 L. G L. CES	pre- and post-	the recognition for the conclusion of previous transaction is provided for under the Broad-Based	absolute (refer to the AgriSA Case).
	MPRDA and	Black Economic Empowerment Act 53 of 2003 and the BBBEE Codes of Good Practice and we can	The Charter proposes mechanisms
 	MINING CHARTER	see no justifiable basis for the exclusion of this provision from the Reviewed Mining Charter.	In the form of transitional
 			arrangements to deal with the
 			retrospective effect.
 			Transformation is not an eyent but
 			a process. The continued
 			consequences in respect of
 			empowerment transaction
.; .;			concluded prior to the
 			promulgation of the MPRDA
-: -:			cannot be made to apply.
.; .;			perpetually but must be
7.			appropriately timed taking into
.; .;			account the nature of the
-: -:			transactions concluded.
9	CONTINUING	1. Once again it should be made patently clear in the Reviewed Mining Charter that any new	i. The terms and conditions for
IG Charter should apply only	CONSEQUENCES	empowerment requirements in regard to ownership as encapsulated in the Reviewed Mining	renewal of mining rights will be
	WHEN BENEWING	Charter should apply only to new applications and should not be applied to extensions of existing	negotiated at the renewal stage
	MINING RIGHTS	rights to accommodate new areas and renewals of current rights, as, once again, the imposition	

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consistent with International best		Noted, the Department to donsult	with Dtl/Mr Mabuza for a way																		
consistent with I	practice.	Noted, the Depa	with Dtl/Mr Ma	forward.																	
		<u> </u>																			
of the new requirements under the Reviewed Mining Charter to such extensions or renewals	wauld give effect to retroactive or retrospective enforcement of legislation.	BEE is a local South African requirement and thus has no bearing on foreign held assets, in order	to calculate effective Black Ownership on South African domiciled multinationals, ownership held	by Black people in an entity should the evaluated against the local operations and not the entire	asset base, to avoid dilution of Black Ownership by foreign assets. Currently the DTI Codes of	Good Practice only allows exclusion of foreign owned assets up to 40%, which effectively makes	the base for local operations 60%.	Paragraph 2.2 provides for an obligation that the procurement policies of a Mining Right holder	as well as its actual procurement "is aligned to the following.". Thereafter follows three	headings, namely "Capital goods", "Consumables" and "Services". Under each of these heading	are paragraphs which are number (a), (b) and one paragraph is numbered (c), all which make it	very difficult to refer to the different paragraphs of this element of the 2016 charter	The introductory paragraph of the procurement, Supplier and Enterprise Development in the	2016 Charter, little need to be said about the introductory paragraph save to point out that	however laudable these aspirations may be, they completely ignore the fact that mining	companies will always procure capital goods, consumables and services having regard to quality	and price. For this reason, Mining Companies should, in circumstances where imports are in fact	cheaper than locally produced items, be rewarded if they purchase from focal suppliers. This	incentive can take the form of higher aggregated score for procurement on the Scorecard to be	attached to the 2016 Charter if the purchasing takes place from South African companies, even if	
		-											7								
		FOREIGN ASSET	BASE EXCLUSION	FROM	CALCULATING	OWNERSHIP		Procurement,	Supplier and	Enterprise	Development										
								8 AARD Mining	quipment (Pty)	1						N	IK	1			

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that South African suppliers are allowed to deliver inferior products at higher prices rather than to encourage local suppliers are allowed to deliver inferior products and price their products competitively. Mining Companies should furthermore be incentivized under the 2016 Charter, to fund research and development of capital goods and equipment for the mining industry to improve quality and competitive pricing. What is required from mining rights holders is to ensure that their procurement policies and actual procurement is "aligned". In the only meaning given by the dictionary that could possible inform the meaning to be ascribed to the word "aligned" in paragraph quoted earlier. Applying that meaning it be ascribed to the word "aligned" in paragraph quoted earlier. Applying that meaning it be ascribed to the word "aligned" in paragraph quoted earlier. Applying that meaning it would mean that a mining right holder must ensure that its procurement policies and actual procurement supports the causes set out in the Procurement, Supplier and Enterprise Development of the 2016 Charter. Clearly it would have been more precise merely to state that the policies and procurement must comply with the requirements, Supplier to procure a minimum of 60% forally mandfactured capital goods" a Mining Night Holder is required to procure a minimum of 60% locally mandfactured capital goods from "Section 9 in developing and implementing preferential policies. Minister of DTI issued a generic code of good developing and implementing preferential policies. Minister of DTI issued a generic code of good								***	-			u								
	Clause 2.2, if implemented in its current form, could furthermore actually reduce competition in	that South African suppliers are allowed to deliver inferior products at higher prices rather than	to encourage local suppliers to improve the quality of their products and price their products	competitively. Mining Companies should furthermore be incentivized under the 2016 Charter, to	fund research and development of capital goods and equipment for the mining industry to	improve quality and competitive pricing.		actual procurement is "aligned". In the online oxford dictionary the word "align" is said, amongst	others, to "give support to a cause". That is the only meaning given by the dictionary that could	possible inform the meaning to be ascribed to the word "aligned" in paragraph quoted earlier.	Applying that meaning it would mean that a mining right holder must ensure that its procurement	policies and actual procurement supports the causes set out in the Procurement, Supplier and	Enterprise Development of the 2016 Charter. Clearly it would have been more precise merely to			ō	manufacturing companies. Section 10(b) of the BBBBEE Act provides that an organ of state and a	public entity must take into account any code of good practice issued in terms of section 9 in	developing and implementing preferential policies. Minister of DTI issued a generic code of good	the second secon
Capital goods	Ħ						ž								-					
															Capital goods					

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"Enterprise Supplier Development" which refers to the purchase of goods from BEE compliant	companles. > In regulation B.1 of GN 1019 the BBBEE generic scorecard provides for "Weighting" amongst others, enterprise and supplier development at a level of 40 points. Depending on the number of points a measured entity scores, clause 8.2 provides for a measured on the number of points at various levels such as "level 1 Contributor and a Non-compliant Contributor" The drafts-person of the 2016 charter chose not to use the defined term "BEE compliant company", He or She chose to use an undefined term "BEE compliant manufacturing companies"	II. It is clear what exactly "locally manufactured capital goods" means. Does that mean that every component in the good referred to must be locally manufacture? If, for instance, motor vehicle which are purchased as part of a mining company's capital requirements are assembled in South africa but contain some imported parts, does that satisfy this requirement? To what extent must africa but company enquire into the local content of the goods it purchases? III. Paragraph (b) under the heading "capital goods" also creates more questions than answers. It requires that a mining right holder must "preferably" purchase 30% of the 60% from "small requires that a mining right holder must "preferably" purchase 30% of the boos it mean business development which are BEE compliant". The requirement is ambiguous. Does it mean	20% of the total capital good purchased or a half of the 60% referred to in paragraph (a). IV. The further requirement that "a minimum of 10% of the 30% must be reserved" is equally ambiguous. Does that mean 3% of the total capital goods purchased or one third of the 30% referred to in the first sentence of paragraph (b)?
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Consumables IX. The two paragraphs under "Consumables" are almost word for word the same as the wording discussed above under the heading "capital goods" X. The word "of" underlined in paragraph (a) in the quoted above was added to the same wording under the "capital goods" heading. This does not make any difference to the meaning. Also the		-	what that means The word "preferably" expresses a wish rather than a peremptory requirement. Does that mean that a mining company can be compliant even if it does not procure the required percentages from BEE compliant enterprise development? What is "small business development which are BEE compliant"? These words are also used the heading "Consumables" and "Services" in this element of the 2016 Charler but the meaning therefore is not explained anywhere in the document. Nor is there what one could refer to as a normal grammatical meaning that can be given to the term having regard to the context within which it is used. How can one, in any event, procure anything from something called "enterprise development"? What is the difference between "business development" and "enterprise development," Supplier and Enterprise Development element of the 2016 Charter, the two concepts are not defined and only used in this element of the 2016 Charter. It is impossible to determine what is envisaged by the		
ž ×	•••		terms and how they differ,	Magazi yaki k	
	Consumables	×.	The two paragraphs under "Consumables" are almost word for word the same as the wording		
under the "capital goods" heading. This does not make any difference to the meaning. Also the		×	discussed above under the heading "capital goods" The word "of" underlined in paragraph (a) in the quoted above was added to the same wording	,.	
Landon the closely of the continued from the closely of the continued of t			under the "capital goods" heading. This does not make any difference to the meaning. Also the		
word presentably was chirece from the similar wording in paragraph (b) under the capital goods.".			rejerably	******	

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The words "A minimum of" were added at the beginning of paragraph (b) under the heading "Consumable". That implies that the percentage of capital goods that must be "given to small business development" under paragraphs (a) under the heading "Capital goods" must be exactly 30% while the consumables "given to small business development" may exceed 30% if this literal meaning is given to the absence of the phrase "A minimum of" In paragraph (b) under "Capital goods" heading it would be absurd. This difference in the wording between the two paragraphs should probably be ascribed to bad drafting rather than a different intention by the draftsperson		
×	XII. XIII. XIV.	XV.
	Services	

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			The practicality of this requirement is questionable. Surely this verification " before the annual	
		<u></u>	mining charter report is submitted to the DMR" it is too late. What if it turns out that the local	
			content of the goods procured by the mining company is not what the mining company believed	,
			it was.	
SIBANYE GOLD	2016 CHARTER	-	The principle of the rule of law requires policy and legislative requirements to be drafted in such	I. The Charter should be read with
ATTED	ISSUES/ General		a manner that a person who is required to comply with such requirements is able to do so with	the MPRDA. Applicants of fights or
			certainty on reading of the document in which such requirements are contained. It is evident from	right holders are required to
		- '	a review of the 2016 Charter that many of the provisions contained in the draft 2016 Charter	comply with the provisions of the
			breach the principle of the rule of law as they are ambiguous and open-ended and create uncel.	2016 Mining Charter as outlined
			tainty regarding how applicants for rights or Holders (as defined in section I of the MPRDA) of	on the Charter.
			rights are required to comply with the provisions in the 2016 Charter.	
		=	The "Mission" of the 2016 Charter may be used to interpret the rather loose wording in the	•••
		<u>,</u>	effective provisions of the document Itself. The "Mission" reads as follows: "To give effect to The definition of "HDSA" was removed in order	The definition of "HDSA" was removed in order
			section 100(2)(a) of the MPRDA, section 9 of the Constitution and harmonise Government	to align with the BBBEEEA, 53 OF 2003 by
			transformation policies". A thorough analysis of the 2016 Charter shows that the document does replacing it with the word "Black Pedale". In	replacing it with the word "Black People". In
			not in fact give effect to section 100(2)(a) of the MPRDA but often contradicts that provision. terms of section 9 (5) of the Constitution of the	terms of section 9 (5) of the Constitution of the
Λ			Furthermore, rather than to give effect to section 9 of the Constitution, it appears as though the	Republic of South Africa discrimination on one
1k			document entrenches discrimination through the removal of the definition of HDSA (as stated in	or more of the grounds listed in subsection (3)
			the 2010 Charter) and the inclusion of the definition of "Black people" in its place, which is a far is unfair unless it is established that the	is unfair unless it is established that the
			more limited definition than was previously provided. This cannot be the intention of the Minister discrimination is fair. In this	discrimination is fair. In this context,
			and, therefore, it is proposed that the wording of the definition be reviewed to ensure a more	discrimination to redress historical social and
			appropriate and inclusive approach be adopted.	

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persons [our emphasis] with interest or rights in particular area of land which the members have or expert's communally in terms of an agreement, custom or law". The WiRRDA specifically refers to a group of "Historically Disadvantaged Persons" and not to "Black persons". To amend a delinition which occurs in the WIRRDA by way of a subsidiary document such as the 2016 Clarter is u/irs wires the powers of the Minister. This amendment to the category of persons who quality as Black people for purposes of the 2016 Charter read with the MPRDA has significant impacts throughout the document and, therefore, it is imperative that this definition is correctly worded. W. A transitional period of 3 years has been provided to mining companies in order to review and align their empowerment structures with the prescribed terms stipulated in the 2016 Charter. This provision has a retrospective effect which will require every empowerment transaction which has been concluded to date to be unbundled or restructured to align with the prescribtive requirements set but in the 2016 Charter. Such an exercise will investibably impact on the financial circumstances of a company, will no doubt deter further investment in the industry and will consequently ende shareholder value. The implications for a company, such as Sibanye, which either holds shares in a mining company or holds mining rights and prospecting rights will be significant in that the existing shareholders that had previously met the empowerment obligation will be required to dilute their shareholding in order to accommodate the prescribed structures set out in the 2016 Charter.	MPRDA, whereas in the 2016 Charter a community means a "coherent, social group of Black persons (our emphasis) with interest or rights in particular area of land which the members have or expert's communally in terms of an agreement, custom or law". The MPRDA specifically refers to a group of "Historically Disadvantaged Persons" and not to "Black persons". To amend a definition which occurs in the MPRDA by way of a subsidiary document such as the 2016 Charter is u/ira vires the powers of the Minister. This amendment to the category of persons who qualify as Black people for purposes of the 2016 Charter read with the MPRDA has significant impacts throughout the document and, therefore, it is imperative that this definition is correctly worded. A transitional period of 3 years has been provided to mining companies in order to review and align their empowerment structures with the prescribed terms stipulated in the 2016 Charter. This provision has a retrospective effect which will require every empowerment transaction which has been concluded to date to be unbundled or restructured to align with the prescriptive requirements set out in the 2016 Charter. Such an exercise will inevitably impact on the financial consequently erode shareholder value. The implications for a company, such as Sibanye, which either holds shares in a mining company or holds mining rights and prospecting rights will be significant in that the existing shareholders that had previously met the empowerment obligation will be required to dilute their shareholding in order to accommodate the prescribed structures set out in the 2016 Charter.	111	It must be noted that the word "community" is not confined to a group of Black people in the economic inequalities is allowed by Using the	economic inequalities is allowed by using the
		-,- -		word Black People.
			persons [our emphasis] with interest or rights in particular area of land which the members have	-1-1
			or expert's communally in terms of an agreement, custom or law". The MPRDA specifically refers	-
			to a group of "Historically Disadvantaged Persons" and not to "Black persons". To amend a	
			definition which occurs in the MPRDA by way of a subsidiary document such as the 2016 Charter	
			is u/ira vires the powers of the Minister. This amendment to the category of persons who qualify	-10
			as Black people for purposes of the 2016 Charter read with the MPRDA has significant impacts	••••
		_	throughout the document and, therefore, it is imperative that this definition is correctly worded.	~~~
align their empowerment structures with the prescribed terms stipulated in the 2016 Charter. This provision has a retrospective effect which will require every empowerment transaction which has been concluded to date to be unbundled or restructured to align with the prescriptive requirements set out in the 2016 Charter. Such an exercise will inevitably impact on the financial circumstances of a company, will no doubt deter further investment in the industry and will consequently erode shareholder value. The implications for a company, such as Sibanye, which either holds shares in a mining company or holds mining rights and prospecting rights will be significant in that the existing shareholders that had previously met the empowerment obligation will be required to dilute their shareholding in order to accommodate the prescribed structures set out in the 2016 Charter.	align their empowerment structures with the prescribed terms stipulated in the 2016 Charter. This provision has a retrospective effect which will require every empowerment transaction which has been concluded to date to be unbundled or restructured to align with the prescriptive requirements set out in the 2016 Charter. Such an exercise will inevitably impact on the financial circumstances of a company, will no doubt deter further investment in the industry and will consequently erode shareholder value. The implications for a company, such as Sibanye, which either holds shares in a mining company or holds mining rights and prospecting rights will be significant in that the existing shareholding in order to accommodate the prescribed structures set out in the 2016 Charter.			
This provision has a retrospective effect which will require every empowerment transaction which has been concluded to date to be unbundled or restructured to align with the prescriptive requirements set out in the 2016 Charter. Such an exercise will inevitably impact on the financial circumstances of a company, will no doubt deter further investment in the industry and will consequently erode shareholder value. The implications for a company, such as Sibanye, which either holds shares in a mining company or holds mining rights and prospecting rights will be significant in that the existing shareholding in order to accommodate the prescribed structures set out in the 2016 Charter.	This provision has a retrospective effect which will require every empowerment transaction which has been concluded to date to be unbundled or restructured to align with the prescriptive requirements set out in the 2016 Charter. Such an exercise will inevitably impact on the financial circumstances of a company, will no doubt deter further investment in the industry and will consequently erode shareholder value. The implications for a company, such as Sibanye, which either holds shares in a mining company or holds mining rights and prospecting rights will be significant in that the existing shareholders that had previously met the empowerment obligation will be required to dilute their shareholding in order to accommodate the prescribed structures set out in the 2016 Charter.		align their empowerment structures with the prescribed terms stipulated in the 2016 Charter.	
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requirements set out in the 2016 Charter. Such an exercise will inevitably impact on the financial circumstances of a company, will no doubt deter further investment in the industry and will consequently erode shareholder value. The implications for a company, such as Sibanye, which either holds shares in a mining company or holds mining rights and prospecting rights will be significant in that the existing shareholders that had previously met the empowerment obligation will be required to dilute their shareholding in order to accommodate the prescribed structures set out in the 2016 Charter.	requirements set out in the 2016 Charter. Such an exercise will inevitably impact on the financial circumstances of a company, will no doubt deter further investment in the industry and will consequently erode shareholder value. The implications for a company, such as Sibanye, which either holds shares in a mining company or holds mining rights and prospecting rights will be significant in that the existing shareholders that had previously met the empowerment obligation will be required to dilute their shareholding in order to accommodate the prescribed structures set out in the 2016 Charter.			***************************************
circumstances of a company, will no doubt deter further investment in the industry and will consequently erode shareholder value. The implications for a company, such as Sibanye, which either holds shares in a mining company or holds mining rights and prospecting rights will be significant in that the existing shareholders that had previously met the empowerment obligation will be required to dilute their shareholding in order to accommodate the prescribed structures set out in the 2016 Charter.	consequently erode shareholder value. The implications for a company, such as Sibanye, which either holds shares in a mining company or holds mining rights and prospecting rights will be significant in that the existing shareholders that had previously met the empowerment obligation will be regulred to dilute their shareholding in order to accommodate the prescribed structures set out in the 2016 Charter.		requirements set out in the 2016 Charter. Such an exercise will inevitably impact on the financial	
consequently erode shareholder value. The implications for a company, such as Sibanye, which either holds shares in a mining company or holds mining rights and prospecting rights will be significant in that the existing shareholders that had previously met the empowerment obligation will be required to dilute their shareholding in order to accommodate the prescribed structures set out in the 2016 Charter.	consequently erode shareholder value. The implications for a company, such as Sibanye, which either holds shares in a mining company or holds mining rights and prospecting rights will be significant in that the existing shareholders that had previously met the empowerment obligation will be required to dilute their shareholding in order to accommodate the prescribed structures set out in the 2016 Charter.	<u>-</u>	circumstances of a company, will no doubt deter further investment in the industry and will	• • • •
either holds shares in a mining company or holds mining rights and prospecting rights will be significant in that the existing shareholders that had previously met the empowerment obligation will be required to dilute their shareholding in order to accommodate the prescribed structures set out in the 2016 Charter.	either holds shares in a mining company or holds mining rights and prospecting rights will be significant in that the existing shareholders that had previously met the empowerment obligation will be required to dilute their shareholding in order to accommodate the prescribed structures set out in the 2016 Charter.		consequently erode shareholder value. The implications for a company, such as Sibanye, which	
significant in that the existing shareholders that had previously met the empowerment obligation will be required to dilute their shareholding in order to accommodate the prescribed structures set out in the 2016 Charter.	significant in that the existing shareholding in order to accommodate the prescribed structures will be required to dilute their shareholding in order to accommodate the prescribed structures set out in the 2016 Charter.	<u> </u>	either holds shares in a mining company or holds mining rights and prospecting rights will be	
will be required to dilute their shareholding in order to accommodate the prescribed structures set out in the 2016 Charter.	will be required to dilute their shareholding in order to accommodate the prescribed structures set out in the 2016 Charter.	_	significant in that the existing shareholders that had previously met the empowerment obligation	
set out in the 2016 Charter.	set out in the 2016 Charter.		will be required to dilute their shareholding in order to accommodate the prescribed structures	
			set out in the 2016 Charter.	

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ae, a three year clent for reviewing Mining Chafter.			
The Department disagrae, a three year transitional period is sufficient for reviewing and aligning with the 2016 Mining Charter.			
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Ownership	`A	The minimum threshold requirement of 26% ownership by Black people of shares in a company	V. The Department will relook into
		which holds rights remains the requisite threshold for purposes of compliance with the ownership	the proposal of whether the 26%
		requirement in the 2016 Charter, however, the manner in which mining companies are required	of ownership of shares by black
		to meet this threshold is far more prescriptive than in the 2004 and 2010 Charters.	people will be on companies that
	5	the obligation on stakeholders to comply with the 2016 Charter is inappropriate in the	holds rights or per operation
		circumstance given that a stakeholder Is defined as"a person, group, organisation or system	before the finalisation of the 2016
		which affects or can be affected by an organisation's actions which may relate to policies	Mining Charter.

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		×.	The Department will relook into	ok' Into
	Hitelinea to allow the deal company listed in paragraphs (a) to (k) of the Ownership element		the definition as proposed	
	have a stake". Clearly the requirements listed in paragraphs jot to jot of the connecting control of			
-	In the 2016 Charter which must be complied with, can never be complied with by the persons			
	Included in the definition of "stakeholders". One would expect that these requirements should			
-	be complied with by the applicant and/or the Holder of a right as they are the only persons whose			
	compliance is measured and who is penalised for non-compliance pursuant to the provisions of			
	the MPRDA. The compliance requirement cannot logically be extended to "stakeholders", as	•		,
	defined. If the intention is indeed to place such compliance obligation on a "stakeholder" (as			, .
_	defined), it is submitted that to hold a Holder of a right liable for the non-compliance of other			
	stakeholders is a serious threat to the security of tenure of the Holder of a right. The effect would			····
	be the penalising of Holders of rights for events which they have no control over. These			
	implications should be reassessed by the Minister.			
		VII.	The Department notes	es the
			concern. However, the MRRDA is	PRDA IS
	Black people must be shares in a company. This ignores the fact that the previous Charters		subject to be amended to align	to align
<u> </u>	focused on the sale of mining rights (which is further contemplated in section 1.1 of the MPRDA)		with the BBBEEA. Section 37(2) of	37(2).of
	and not only shares. In addition, in terms of the MPRDA, mining rights may be held by joint		the deals with Issued shared of a	ired of a
	ventures where the mining rights are held in undivided shares by several entities such as		company and has nothing to do	ig to do
	companies, close corporations, trusts or even by individuals. There is nothing in the MPRDA that		with the Issue of the mining rights	ing rights
	prohibits such entities holding a mining right. It is submitted that it is ultra vires the powers of the		held by joint ventures of mining	in mining
	Minister to try and regulate the manner in which mining rights must be held by way of a policy		rights with undivided shares.	shares.
	document, such as the 2016 Charter.		However every mining right must	git must
				_

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₹ persons must hold at least5% of the 26% ownership that must be alfocated to Black people, in The requirement in paragraph (b) of the Ownership element introduces the new concept that the the 26% stake in the Holder of a right, would be required to dilute his/her shares and restructure defined). The word "respectively" in paragraph (b) implies that each of the three categories of 26% ownership of mining assets (however defined) of the Holder of or applicant for a mining right may not conclude an empowerment transaction in terms of which the entire 26% is held by one Black person and furthermore, that all existing empowerment transactions in which a HDP held to allow for the inclusion of an ESOP, a community and perhaps a black entrepreneur (however other words 15% in aggregate. The requirement that the 5% shares must be ". . . equally distributed amongst. . ." the three categories of persons implies that the allocations to each of the three categories must be the same. This prescriplive requirement may render an absurd and unworkable result and, therefore, stands to be challenged. Ĭ,

word "manage"? How does one "manage" various ownership stakes? Must the shareholding of of shares in a Holder of a mining right, act Jointly in exercising the voting rights which yest in the The requirements in paragraphs (f) and (g) of the Ownership element create far more questions be concluded by Holders of and applicants for mining rights. For Instance: what is meant by the all the empowerment shareholders in the SPV be proportional to their respective shareholding in the company that holds the mining right? Must this SPV, as the holder of all the various owners does paragraph (f) of the Ownership element create confusion and uncertainty as pointed out above, it is immediately contradicted by paragraph (g) of the Ownership element which requires han providing certainty with regard to the nature of the empowerment transactions that must various owners as shareholders (or board members) of the Holder of the mining right? Not only

ownership of black people and a been provided for companies or the provisions of this Mining three year transitional period has mining righ holders to align with achieve a minimum of the 26%

be Broad Based as Intended by the community respectively is just a This is to allow transformation to Mining Charter, The 5% shares equitably distributed amongst black entrepreneurs, and the Department disagree that, this workers (in the form of ESOPS, provision renders an absurd and minimum requirement. unworkable result.

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IX. The Department will relion into the matter of SPV/s and management

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₹ × proposed that all mining companies will be required to retain a 26% empowerment shareholding continually being required to conclude a replacement empowerment transaction every time a the "once empowered, always empowered ' principle, as it has been colloquially referred to. It is In order to remain compliant with the 2016 Charter, either by locking-in Black shareholders or by Black shareholder sells his/her shares in order to facilitate continued compliance with the Ownership element in the 2016 Charter" Failure to comply with this principle is an offence and mining assets referred to in paragraph (a) of the Ownership element each one of the be held in a separate SPV. It is contended that this is unworkable and results in an absurd Paragraph (i) of the Ownership element seems to suggest that the sale of the 26% ownership of he Holder of a mining right must eventually be provided for in one transaction. Earlier in the the 2016 Charter now expressly inserts a provision which negates the "once empowered always empowered ' principle. It is apparent from the 2016 Charter that the Minister does not agree with empowerment transactions in which the various portions of the ownership is transferred, must Ownership element it was required that 5% ownership stakes must be transferred to the three that "each empowerment transaction must register a SPV' it would how seem that it is required by paragraph (g) that, where more than one person holds a share of the 26% shares or other categories of persons contemplated in paragraph (a) of the Ownership element, respectively. 봊 ×

been 문 he prior written consent of the the holder of a mining right must eventually be provided for one empowerment transactions with Minister, The 26% ownership of Paragraph (i) of the 2016-Mining ransaction and a three provision ransttonal pertod has Charter makes consolidation provided for.

This provision is intended to compliant with the empowerment ensure that companies remain provision

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component of the 2016 Charter if, for valid commercial reasons, such as taking advantage of a

that such a construct leads to an absurd result as mining companies will be required to continuously conclude transactions with Black people (as defined) to satisfy the Ownership

will result in the company being non-compliant with the provisions of the MPRDA. It is submitted

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		resident confirmation and the second		
		commodity cycle, Black people were to seil their shares in those mining companies to reasse value		
		for their investment.		
Procurement,	×	In paragraph (a) of the paragraphs under the heading "Capital goods" a mining right Holder is	XII. The Department notes the comment.	
Supplier and		required to procure a minimum of 60% locally manufactured capital goods from BEE compliant	 -	
Enterorise		manufacturing companies. It is unclear what a "BEE compilant manufacturing company" is as this		
Develorment		term is not defined. It is not clear what exactly "locally manufactured capital goods" means either.	- ·	
		Does that mean that every component in the goods referred to must be locally manufactured?		
		Unfortunately this element in its current form, creates more questions than answers. Sibanye,		
		through its current contracts with local suppliers could be compliant with this requirement,		
		however, on the other hand, the DMR could be of the view that they do not comply. Such	nava pa	
		uncertainty needs to be clarified so as to ensure that it is not contrary to the rule of law and stands		
		to be set aside in its current form.		
	XIII.	Paragraph (b) under the heading "Capital goods" requires that a mining right Holder must	XIII. The Department will relook into the	<u>a</u>
		"preferably" purchase 30% of the 60% from "small business development which are BEE	wording on percentages.	
		compliant". The requirement is ambiguous. Does it mean 20% of the total capital goods purchased		
		or half of the 600/o referred to in paragraph (a)? The further requirement that "a (sic) minimum		
		of 10% of the 30% must be reserved" is equally ambiguous. Does that mean 3% of the total	-	
		capital goods purchased or one third of the 30% referred to in the sentence of paragraph (b)?		
	XIV.	ш	XIV. The intention is to develop Small	Het
		that a mining company can be compliant even if it does not procure the required percentages	Businesses, However, DMR will relook into the	e E
		from BEE compilant enterprise development? It is uncertain what the term" small business	wording e.g preferably.	
		development which are BEE compliant" means. These words are also used under the headings		

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	"Consumables" and "Services" in this element of the 2016 Charter but the meaning thereof is not	
	· explained anywhere in the document, nor is there a normal grammatical meaning that can be	
	given to the term having regard to the context within which it is used. There is, therefore, a gap	
	in the understanding of this element which requires clarification.	
XV.	One of the paragraphs under the heading "Services", however, deviates from the provisions under XV. The term Locally based companies has	XV. The term Locally based companies has
	the other headings in that it refers to "BEE compliant and locally based companies". It is uncertain been defined. However the Department will	been defined. However the Department will
	what "locally based companies" are as this term is not defined? Are they companies who are	relook into the definition so as to clarify
	registered in South Africa or could it include international companies who have local branches?	whether these includes interpational
• • •	Again uncertainty prevails. Furthermore, the requirement that mining rights Holders must only	companies who have local branches or onty
	utilise South African based facilities for the analysis of its mineral samples "across the mining	
	value chain" is vague. It is unclear what this means and how a mining company is required to XVI. The definition is clear. For all its mining	XVI. The definition is clear. For all its mining
	comply with this requirement so as to avoid having its mining right cancelled or suspended in	production(s) Mining right holders must only
	terms of the provisions of the MPRDA.	utilise South African based facilities for the
XVI.	l. Furthermore, reference is made to the Social Development Trust that was defined in the	
	"Definitions" section of the 2016 Charter. The definition suggests that this fund has aiready been	
	established. We are not aware of this fund ever having been established. Furthermore, the last view that there could be exceptions for this	view that there could be exceptions for this
	paragraph under the Procurement, Supplier and Enterprise Development element of the 2016 requirement and it will relook into the yording.	requirement and it will relook into the yording.
	Charter provides that the trustees of the Social Development Trust shall include stakeholders	XVII The Department will facilitate the
	from organised business, organised labour and Government which suggests that the trust still has	establishment of this fund,
 .	to be established. Also the definition also makes reference to "local communities" without	XVII. The Department note the omission
<u> </u>	explaining what that term means.	of the definition of local
-		communities.

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			•		_				s just to	ulty Act,	Mining		cern an								
XIX. Mr Menoe to advice.						•	-		XXII. The purpose of this paragraph is just to	give a background on Employment Equity Act,	1998 and its applicability on this Mining	Charter.	XXIII. The Department note the concern on	percentages and will relook into It.							
XVIII. This paragraph repeats a provision in the 2010 Charter which deals with the Ownership element	of that Charter, however, the following amendments have been effected since the 2010 Charter	was developed, which amendments have clearly not been taken into account in the 2016 Charter.	It is almost impossible to determine from the wording in the 2016 Charter, exactly what	"beneficiation" means even read with the new definition of "beneficiation" in the MPROA and the	amended section 26 thereof. Even if it can be determined what "beneficiation" means for	purposes of the 2016 Charter, there is no basis whatsoever either in the 2016 Charter or the	MPRDA for determining the percentage that can be offset from the 26% of the ownership of	"mining assets" reserved for "Black people".	In the first unnumbered paragraph of the Employment Equity element of the 2016 Charter the	Minister explains the purpose of the Employment Equity Act, 1988. That Act is, in any event,	applicable to mining companies and, therefore, it is unclear why these provisions are being	applied in this context again. It appears to be a duplication,	Paragraph (a) then continues to provide that "/5% of which must be black female" On a proper	grammatical interpretation of the words "of which" one is led to the conclusion that 15% of the	50% black people must be "black female". One calculates this to mean 7.5% of the total number	of people at Executive Management Level must be black females. The words " in line	employment active population (EAP))" in paragraph (a) qualifies the requirement that 15% of the	50% black people on the board must be black females. It is not possible to attribute any logical	meaning to the quoted phrase. The phrase does not only appear in paragraph (a) under the	"Executive Management" heading, but qualifies each and every target where black females are	referred to under the subsequent headings under the Employment Equity element. It is therefore
XVIII.									X.				XX.								
Beneficiation									Employment Equity										····		•••

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		concluded that all the Black female targets must be " in line with the employment active		
,		population" whatever that may mean. This phrase makes it impossible to determine how a	y de 8-m	
		Holder of a mining right must comply with the Employment Equity element of the 2016 Charter.		•
	XXII.		XXIV. The Department will relook into the	the the
		people proportional represented at the Executive Directors level a percentage of all executive	wording.	··
		directors." it would seem that this paragraph differs from paragraph (a) in that paragraph (a)		
		refers to all directors (executive or non-executive) on the board while paragraph (b) only refers	e v	
		to executive directors i.e. persons employed by the mining company on a permanent basis. Was		
		this the intention of the Minister?		
	XXIII.	The further headings under the Employment Equity element of the 2016 Charter are similar and	XXV. The Department will relook into the	to the
		also contain the phrase " as a proportional representative percentage of all" Senior	wording.	
		Management, Middle Management or Junior Management as the case may be. This phrase is		
		vague and does not assist applicants with determining the meaning of the requirement and how	•	
		applicants are required to comply.		
	XXIV.	XXIV. The paragraph under the heading "Employees with disabilities" reads as follows: "(a) 2% of Black	XXVI. The Department will relook into the	to the
		employees with disabilities as a percentage of all employees." The question is how does one	wording on percent and percentages.	•
		calculate the 2%? Is it 2% of black employees or is it 2% as a percentage of all employees? The		
		requirement is ambiguous and impossible of a proper understanding and application.	XXVII.The Department will relook Into the	to the
	XXV.	The last heading under the Employment Equity element is the "Core and critical skills" which	wording on percent and percentages.	***
		requires that all mining right holders " must ensure that a minimum of 40% Black people are		
		represented in the mining company's core and critical skills by diverting their existing pools." Does		
<u></u>		that mean that the mining company must ensure that 40% of all the people employed in what is		

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		referred to as the " core and critical skills" must be Black people, or does it require that each different core and critical skills pool of employees must be occupied by Black people? There is no		
		answer to this question nor can the answer be discerned from what is stated in the sentence anoted above. If the latter of the two possible interpretations (that each different core and critical		
		skills pool of employees must be occupied by Black people) is the correct one, then one finds		· · · · · · · · · · · · · · · · · · ·
		oneself confronted with the question, what if the pool of, for instance, metallurgical engineers		
		(being one of the core and critical skills referred to in the definition of that concept) consists of	-	
		only one person, how must a mining company then comply with this requirement?		
Human Resource	XXVI.	The Human Resource Development element of the 2016 Charter is aimed at compelling mining	XXVIII. The Department note the concern: The	
Development	.,	companies to contribute money to skills development. This is evident from the words in the last wording will be revised to indicate mining	wording will be revised to indicate mining	
		sentence of the introductory paragraph of the Human Source Development element, namely, "	rights and not mining industry.	
		the mining industry must " which suggests that individual Holders of mining rights need not		
		comply with this requirement but that the mining industry must be measured to determine		
	,	whether there has been compliance with this element of the 2016 Charter. A heading "Human		
		Resource Development" is included in the scorecard and then is qualified by the phrase stating		
		that "this element is measured in terms of the national demographics as per the statistics of		···· •·
		economically active population". It would seem, therefore, notwithstanding the indication that		
		the "mining industry" rather than individual mining companies must comply with the Human		
		Resource Development element of the 2016 Charter, the scorecard will measure compliance by		
	-, -	mining companies. This contradiction must be addressed so as to provide clarity.		
Mine Community	XXVII	XXVII. Several concepts are referred to in this paragraph, namely "communities", "local municipalities"		T
Development	-	and "labour sending areas ". Although the concept "communities" is defined, it is defined in a		77.7
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		general manner and one cannot identify the community with which the "meaningful	
		consultation" contemplated in the quoted passage, must be conducted. Not only is it difficult to	
		determine what exactly a mining company must do to identify the persons with whom it should	
		have "meaningful consultation and coordination", it also becomes clear in paragraph (a) under	
		this element that "labour sending areas" are included amongst the "persons" where money must	
	··· ·	be spent on community development. , It may be argued that the content of the Mine Community	an area
		Development element of the 2016 Charter is not enforceable against any mining company due to	
		Its open-ended and indeterminate content and, therefore, evident breach of the rule of law.	man de de de de de de de de de de de de de
Housing and Living	XXVIII	XXVIII. All of the requirements under this heading are already included in the Housing and Living	XXX. This is a ring-fenced element and cannot
Conditions			be deaft away with.
		100(1)(a) of the MPRDA. It is submitted, therefore, that there is no need to include this element	
		in the 2016 Charter, it is not clear why these requirements have been repeated in the 2016	-
		Charter.	
	XXIX.	The introductory phrase that states that "the contribution for home ownership options include	XXX. The Department will relook into
		but not limited to the following" can only be interpreted to mean that there is more than one	the wording.
		option available and makes it impossible for the Holder of a mining right to know exactly what it	
		must do to satisfy the requirements under this heading because it is left open ended by providing	
		that the listed options are not the only requirements which need to be complied with. This means	
		that it is left it open to the officials of the DMR to insist that any additional requirements be	
		complied with. Such an open ended description of what a mining company must comply with	
		does not comply with the rule of law and is, therefore, unconstitutional.	

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1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Oromobile	-	The preamble states "a proliferation of communities living in abject poverty continues to be	The Department will relook into the wording to	rding to
U Ine Office Jations Children's	2000	:	milital of the least of the second second and the second second of the s	0.0044	·
ations calletted s			largely characteristic of the surroundings of mining operations. This raises the issue of mining largery characteristic of the issue of mining largery.	angn with the sirk.	
JNICEF)			companies' responsibility towards communities, children and youth when a mine closes. The		
			social impacts of mine closure specifically on children should be addressed during operations and		
	_		addressed appropriately through SLPs and other vehicles.		
	Vision	≓	include reference to the growth and development of South Africa including the mining industry,	(ii) The Department disagree.	e. The
		· · · · · · · · · · · · · · · · · · ·	communities, children and youth.	vision is clear and straight forward.	orward.
	Misslon	(III)	Reference should be made to the Sustainable Development Goals (SDGs). The most important	(iii) The Department disagree.	
			SDGs which apply to the mining sector, are the following goals:		
			➤ Goal 1: End poverty in all its forms everywhere~	ant of	
		.,	> Goal 3: Ensure healthy lives and promote well-being for all at all ages		
		_	Goal 4: Ensure inclusive and quality education for all and promote lifelong learning		
			Goal 5: Achieve gender equality and empower all women and girls.		··· · · · · · · · · · · · · · · · · ·
			Goal 6: Ensure access to water and sanitation for all.		
			> Goal 7: Ensure access to affordable, reliable, sustainable and modern energy for ail.		<u> </u>
			> Goal 8: Promote inclusive and sustainable economic growth, employment and decent		
V			work for all.		
١k			> Goal 9; Build resilient infrastructure, promote sustainable industrialization and foster		
1			innovatlon.		
			Goal 10: Reduce Inequality within and among countries.		
٠			Goal 11: Make citles Inclusive, safe, resillent and sustainable.		•
			Goal 12: Ensure sustainable consumption and production patterns		·····

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		➣ Goal 13: Take urgent action to combat climate change and its impacts.	
		> Goal 15: Sustainabiy manage forests, combat desertification, hait and reverse land	
		Degradation, hait biodiversity loss.	e ^a
		> Goal 16: Promote just, peaceful and inclusive societies.	<u>.</u>
		Goal 17: Revitalize the global partnership for sustainable development.	
Definition	(vi)	The definition of "Mine Community" is not clearly defined as this can be open to interpretation	(iv) The comment noted. The
		which then further impacts on development for affected communities which may be excluded	Department will relook into the
		due to differing interpretation of Definition. UNICEF suggests that mines apply a Zone of influence	definition.
		definition which should be obtained through consultation, taking into account history, social and	
		economic dynamics, and environmental impacts.	
Procurement,	(^)	Companies should take steps to ensure that thiid labour is eliminated throughout the supply chain	V. The Department note the comment
Supplier and		by making a commitment to respecting and supporting children's rights and by establishing	
Enterprise		relevant management processes including relevant clauses in all contracts with suppliers and	
Development		establishing monitoring and accountability mechanisms etc.	
	3	The 1% of annual turnover which must be contributed by multinational suppliers of goods ought	Vi. The Department note the comment.
		to be extended to multinational suppliers of services as well. In addition, the funds from the Social	
		Development Trust Fund should contribute towards impactful and sustainable development of	
		communities, capacity building and services which also specifies services for children, youth,	
		mothers and families which includes but is not limited to early childhood development facilities,	-
		schools, healthcare facilities, safe play areas in communities. It is important that this is not only	
-		limited to infrastructure but also human capacity which includes but is not limited to early	
•		childhood practitioners, nurses, doctors, educators, social workers who should ideally be	••••

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		Carte to the state of the state	
		 recruited from the community to create employment opportunities especially for young people; 	-
		and develop self-sustaining communities.	
	(IIV)	Aside from the prescribed 1% of annual turnover, efforts should be made to invest in skills	Vil. The Department note the comment.
		development (bursaries, scholarships and apprenticeships) of youth (with a gender equity lens to	
		ensure that the gender gap within South Africa is addressed) with the vision of them eventually	
·		becoming employees in specialised roles such as mining engineers, geologists, mine managers or	
·		in other industries.	
,	(II)	The trustees of the Social Development Trust should include representatives from communities	
		which will be recipients of these funds and social workers, com. Munity workers or other relevant	vene
		child rights representatives to represent the interests of children and youth. A clear consultative	
		engagement mechanism should be outlined/developed when engaging with the various	
		stakeholders to enhance consultative engagement, collaboration and ensure that community	
		priorities are effectively addressed.	
Employment Equity	(X)	UNICEF supports the stated process to achieve employment equity especially the consideration	IX. Noted.
		to an increase of females in sentor roles.	
Human Resource	×	Efforts should be made to skill individuals who can provide essential services for children and	(xi) The wording on the Trusts to be
Development		youth and the communities which they live in, these services include health care, education (early	relooked into after conjultation
,		childhood development through to adult education and training), protection services to ensure	with DT.
		safety and security. A social worker or community worker or other relevant child rights	
		representative should represent the interests of children and youth as a trustee of the Ministerial	
		Skills Development Trust Fund.	

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	XII. The Department note the comment.	XIII. This is not the responsibility for the Mining	industry or holders, the Department of	and education are there to assists and they	have their initiatives or programmes	proposal made.		XIV. Children and youth will benefit fr	Local Economic development proje	mining right holders towards	communities.		XV The Department will relook into the Issue of		duplications and omissions.		-		•			
	The contribution of companies towards community development should be made towards	sustainable and scalable programmes and projects should the mine close it ensures longevity.	A "Child Friendly Communities" model needs to be developed and introduced to ensure that Industry or holders, the Department of health	children and youth have access to sustainable essential services (health education, protection).	Labour should be recruited from within the community and provided with skills development have their initiatives or programmes for the	opportunities to avoid labour migration, disruption of the family unit and children and youth proposal made.	growing up with "absent" parents.	in the annual required minimum spend of 1% of annual turnover towards focal community XIV. Children and youth will benefit from the	development and labour sending" areas we propose standardize consultative processes and the Local Economic development projects	Involvement of the community in decision making processes. This should also include the	Interests of the special care and support required for children and youth who come from these	areas.	The SLP is an important document which legally binds companies to their responsibility to	communities and the integral role they play in mine community development, the SLP has not	been included within the draft Reviewed Minling Charter and we propose that it be included in duplications and omissions.	the Mining Charter with the following caveats;	A social worker or community worker or other relevant child rights representative	should represent the interests of children and youth in the discussion, formulation and	all steps towards developing an SLP.	A standardised interpretation of the SIP requirements need to be developed to ensure	uniformity, reduce amblguity and improve effectiveness. This will negate conflicts	between raining companies and government regarding their roles and responsibilities in
	(xii)		(xiii)					(xlv)					(xv)									
	Mine Community	Development																				
		***				•																•

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the implementation of the SLP which should be linked to the integrated Development plans, developed every 5 years by the local municipalities.

- Stakeholders are rarely equipped for dialogue with mining companies and other stakeholders around SLPs. Community forums need to be facilitated by DMR and other government" departments and ensure that communities are adequately resourced and suitably represented. Communities should be informed and involved in all steps of the mine community development process and their agreement should be sought as part of the process.
- development. This includes the relevant human capacity and the revenue to implement which should be sourced from royalties and taxes paid by mining companies to government, this will need to be accompanied by effective financial accountability systems to prevent and negate mismanagement or theft of resources and limit political interference.
- Mining companies should develop and share SLPs with communities, the documentation on SLPs should be user-friendly and concise to adequately inform and update communities on all mine community development plans. This provision of information empowers communities and increases their ability to engage with mining companies and government in a more meaningful way.
 - Mining companies should also collaborate with each other, especially when they are serving the same communities.

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arrangements for working towards common goals. A commitment to community development beyond legal compliance needs to be development to community development beyond legal compliance needs to be a clear reporting the National Development plan 2030 that addresses poverty, inequality and unemployment. [xwi] UNICEF sup ports that family units should be maintained. Decent accommodation should be provided which meets the rights of mine workers and their families, especially children and youth maintain the occupancy of one person provided which meets the rights of mine workers and their families, especially children and youth maintain the occupancy of one person in accordance with Chapter 2 of the Constitution. Housing goes far beyond ownership and companies must check and consider the conditions for children and youth maintain family units implies that companies must check and consider the conditions for children needs to be a clear reporting timeline. Solutions and models provided to workers, including the living out allowances model. AVII.The Department note the commitment there needs to be a clear process to validate and compliance to The Mining Charter and SLPs. In provided which may exists, furthermore there needs to be a clear process to validate. P The methodology for monitoring and evaluation needs to be a clear process to validate. P The methodology for monitoring and evaluation needs to be a clear process to validate. P The methodology for reporting will be provided the proving the proving that and compliance to The Mining Charter and SLPs. In proceeds to be a clear process to validate the compliance to The Mining Charter and SLPs.	> Localised sustainability reports need to be produced for sharing with communities, this will ensure transparency and accountability to local communities. This will empower communities to shadow monitor the SLPs. When done consistently, this wilt build trust between mining companies and communities which will result in increased collaborative
be maintained. Decent accommodation should be XVI The kers and their families, especially children and youth maintai titution. Housing goes far beyond ownership and room a dittons for children and young people in all housing children cluding the living out allowances model. XVII.The more there needs to be fully outlined to remove any more there needs to be a clear process to validate Charter and SLPs.	ent ent v v
ditions for children and young people in all housing children icluding the living out allowances model. XVII.Thi levaluation needs to be fully outlined to remove any more there needs to be a clear process to validate Charter and SLPs.	
XVII.The levaluation needs to be fully outlined to remove any more there needs to be a clear process to validate Charter and SLPs.	

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yill be looked into The Mining Charter makes a provision that it will be reviewed as aid when	required. ৮ This is implied.		XIX The three year transitional period has be provided for companies to align with Charter.	f. The Department note the comment.	
incorporated. When reporting and monitoring compliance and reviewing the effectiveness of the parters the innerest on children needs to be included as they are distinct and monitoring and compliance and reviewing the effectiveness of the parters the innerest on children needs to be included as they are distinct	stakehoiders with special needs.	(xviii)	(xix)	I. The provisions on ownership are unduly prescriptive and do not take into consideration the commercial, social and other factors ordinarily taken into account in determining the most optimal manner in which to structure an empowerment transaction. We therefore submit that it is inappropriate for the structure of a transaction concluded for the purposes of the 2016 Charter	to be prescribed by the Minister. Provided that the structure of the transaction makes provision for a minimum collective 26% ownership participation by empowered entities, the 2016 Charter should allow flexibility for empowerment transactions to be structured in a manner that is most optimal.
		Applicability	Non-Compliance		
			, , , , , , ,	11. Tshipi é Ntle Vanganese and vtsimbintle Mining	MK

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The assumption that empowerment partners participate in a single structure i.e. the requirement of the usparing of the usparing interests speak with a single voice is impractical and unreasonable and will restrict the meaningful participation of plack people in empowerment structures. of black people in empowerment structures. of the Ownershy be emerated paragraph (a) to (k) of the Ownershy belement, it appears as though of the Ownershy element in paragraphs (a) to (k) of the Ownershy belement, it appears as though of the Ownershy element in paragraphs (a) to (k) of the Ownershy belement, it appears as though the term structure participation' referred to in paragraph (a) of the Ownershy permitting companies, which are separate concepts and should not be confused. The concept of 'meaningful economic participation' referred to in paragraph (a) of the Ownershy permitting replace as a result of the wording in the definition not actually defining the concept of 'meaningful economic participation' with sufficient accuracy to allow mining right holders and/or 'meaningful economic participation' with sufficient accuracy to allow mining right holders or applicants for rights are commodated, we are of the view that this prescription is not necessary and creates must be accommodated. We are of the view that this prescription is not necessary and creates and conclude transactions in which each one of these three categories of endines or paparament or trickle dividend throughout the term of the transaction and to structure the surroughly developed throughout the ream of the transaction and to structure the surroughly developed to the page partners (as referred to red to the transaction and to structure the surroughly developed throughout the ream of the transaction and to structure the surroughly developed to the developed throughout the transaction and to structure the surroughly throughout	SPV's.	III The Department will relook into the wording/concepts used.	iv. The Department note the comment.	IE V. The Department disagree.		the
	ne assumption that empowerment partners participate in a single structure i.e. the requirement or all BEE parties to form one SPV; and empowerment partners with differing interests speak all BEE parties to form one SPV; and empowerment partners with meaningful participation	with a single voice is mirror of the 2004 Charter. of black people in empowerment structures. The introductory paragraph refers to "mining assets" which was the focus of the 2004 Charter. This concept is, however, contradicted by several of the paragraphs listing the required attributes this concept is, however, contradicted by several of the Ownership element. It appears as though of the Ownership element in paragraphs (a) to (k) of the Ownership element in paragraphs (a) to (k) of the Ownership element in paragraphs (a) to (k) of the Ownership element in paragraphs (a) to (k) of the Ownership element in paragraphs (a) to (k) of the Ownership element in paragraphs (b) to (k) of the Ownership element in paragraphs (c) of the Ownership element in paragraphs (c) of the Ownership element in paragraphs (c) of the Ownership element in p	the term "mining assets" is used intercrimed. which are separate concepts and should not be confused. The concept of "meaningful economic participation" referred to in paragraph (a) of the Ownership of the Concept of meaningful economic participation, referred to in paragraph (a) of the Couracies and lefement of the 2016 Charter and as defined in the 2016 Charter introduces inaccuracies and element of the 2016 Charter and as defined in the 2016 Charter introduces.	open-ended as a result of the wording in the couracy to allow mining right holders and/ "meaningful economic participation" with sufficient accuracy to allow mining rights requirement. applicants for mining rights to determine what they must do to comply with this requirement. The distinction described in relation to "meaningful economic participation" ("B The distinction described in relation to "meaningful economic participation" ("B The distinction described in relation to "meaningful economic participation" ("B The distinction described in relation to "meaningful economic participation" ("B The distinction described in relation to "meaningful economic participation" ("B	Ownership element of the 2015 Charler where the one of these three categories of entity now required to conclude transactions in which each one of these three categories of entity now required to conclude transactions in which each one is not necessary and creating the accommodated. We are of the view that this prescription is not necessary and creatings the accommodated.	structural difficulties. VI. Furthermore, it is obligatory for the BEE partners (as referred to in the 2016 Charter) to receive. VI. Furthermore, it is obligatory for the BEE partners (as referred to in the 2016 Charter) to receive and the structure cash payment or trickle dividend throughout the term of the transaction and to structure

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	transaction with the assistance of a financial institution. This principle may be in violation of the	
	Companies Act which requires that any distributions made to shareholders must be subject to	
	certain requirements, including the requirements to meet solvency and liquidity provisions set	
	out in the Companies Act. Therefore, mining companies cannot simply agree to pay a	
	"guaranteed' dividend to certain of its shareholders. It also puts mining companies in the	
	precarious position of having to part with working capital in economic conditions where cash	
. —	preservation is critical to short and medium term survival. Tshipi appreciates that perhaps it was	
	intended to ensure the encumbered shares still see benefits flowing. However, in Tshipi's case,	
	its shareholding is unencumbered.	
VII.	Also, the compulsory requirement that a mining right holder allocate 5% of its ownership to a	VII. The Department t will relook into the
	community creates several problems, including the determination of the difference between a	definitions.
.,	"community", "mine community" and "Jabour sending areas", as defined in the 2016 Charter. The	
	ambiguity created by the definition of these three concepts is, therefore, applicable to the	
	requirement that the 5% ownership must be allocated to a "community".	-
	•	VIII. The Three year transitional period is
		sufficient for mining companies to dilgn with
	Charter. This is problematic for Tshipi for the various reasons stated above but in particular, the 2016 Mining Charter. The empowerment	the 2016 Mining Charter. The empowerment
_	despite Tshipi's extensive array of Black shareholders and broad-based shareholding structure,	transaction should be Broad-Based.
	including, inter alla, women's groupings, communities, companies which lobby for communities	
. <u>-</u> -	surrounding the mines, those mining companies of which Ntsimbintle is a shareholder (and Tshipi	
	itself), it will be required to restructure their shareholding to dilute the Tshipi stake in favour of a	
	community trust, ESOP or BEE entrepreneur (however that may be defined). It will similarly be	

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	extremely prejudicial to existing HDSA shareholders of Tshipl, which are extremely broad based	
	and achieves in a significant manner the objectives of providing for meaningful and broad based	
	objectives of transformation in the mining industry. It is unclear whether the implications of such	
	restructuring has been contemplated by the Minister.	
<u>×</u>	perating models. Tshipl's operating modelis	IX. The Department note a comment,
-	based on the outsourced business model, as opposed to owner managed model. This means that	
	Tshipi as the mining right holder appoints a mining contractor to conduct its mining operations	
	under its supervision. This is a business decision driven by the onerous capital and operational	
_	risk on a new mining company. Tship! therefore requests that such circumstances be taken into	
	account by the Minister in relation to the procurement targets.	X. The issue of percentages will be relooked
×	We request that the Minister considers revising the Procurement targets downwards by at least	into.
	8%. The proposed targets for all categories, including the associated targets for small business and	
	enterprise development, would be unachievable for the mining industry given, amongst other	
	things, the limited scale of local suppliers.	XI. The issue of percentages will be relooked
×	The targets for the development of "BEE compliant" enterprises and small business participation into.	into.
	are ambiguous. For locally manufactured goods, it is not clear if "30% of the above 60%" equates	
	to 30% of all procurement or 30% of procurement from "BEE compliant companies" (i.e. 18% of	•
	total procurement).	XII. Clarity on this issue will be provided.
X XII.	It is not clear if the definition of "locally manufactured in respect of capital goods is meant to	-
	apply to all areas of capital expenditure. For example, would capital project expenditure to build	10-
	infrastructure be recognised? This is also an entre for fronting and corruption. A mining	
	company's core business is not construction and therefore in order to manage its capital risk, it	

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1	E CASE WILL	assing plant.	an our long	only hope to	being locally	reases their	is of putting	The Minister		contributed XIII This is in line with Treasury Regulations.	al financially confirm with Treasury.	any decades	to a 1000%		XIV The Department to revise Housing	are already Standards Policy.	developed by	Policy"). We	ear to us and	
	company responsible for designing and building the plant infrastructure. This is the case with	Tshipi as it is about to embark on the construction of its permanent secondary processing plant.	This will entail a large two year capital investment but will have a material impact on our long	term cost of production, which in prevailing market conditions represents Tshipi's only hope to	keep the business sustainable for the future. Very high targets with respect to goods being locally	manufactured will simply be passed onto the construction company who simply increases their	price to mitigate their own perceived risk. This will have unintended consequences of putting	mining companies' long term business under severe financial and sustainability risk. The Minister	needs to consider these aspects when proposing targets under procurement.	On mine community development, the proposed 1% of annual turnover target to be contributed XIII This is in line with Treasury Regulations, to	towards local community development and labour sending areas will be detrimental financially	for mining companies, particularly companies that have not been in existence for many decades	and that have one mining operation such as Tshipi. This requirement can amount to a 1000%	increase in the current commitment. We accordingly suggest that this requirement be restored	to the prevailing status quo of 1,% of the net profit after tax.	On Housing and Living Conditions, all of the requirements under this provision are already	included in the Housing and Living Conditions Standards for the Minerals Industry developed by	the Minister in terms of section 100(1)(a) of the MPRDA ("Housing Standards Policy"). We	therefore submit that the need to include this element in the 2016 Charter is not clear to us and	will give rise to unintended ambiguities and inconsistencies.
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χ.	The requirements of facilitation of home ownership do not take into account the economic impact XV. There are options provided aftid is not	tv. There are options provided affid	is not
	thereof or whether employees would want to own homes near the mine. We strongly believe limited to home ownership.	imited to home ownership.	
	that employees have a voice in terms of whether they wish to rent or purchase homes (and in		
	which locations) and rental options must also be considered carefully. Not all employees of mines		
	consider home ownership in a mining area viable given that their families are often living in non-		
	mining areas and demand pressure on current commodity prices means that the future of mining		
	companies are uncertain.	XVI The Department disagree.	
XVI.	The financial impact and implications for mining companies to facilitate or guarantee loans for		
	ownership options may be prejudicial and impact on the mining companies' ability to carry out		
	investment as mining companies may require to reflect such obligations on their balance sheets.		
	The financial and social impact of this proposal is not fully understood and we are of the view that		
	prior to imposition of such targets, a full assessment by the Minister be conducted in this regard.		
	The definitions for "interested employees" and "offering housing" have not been sufficiently		
	defined.		

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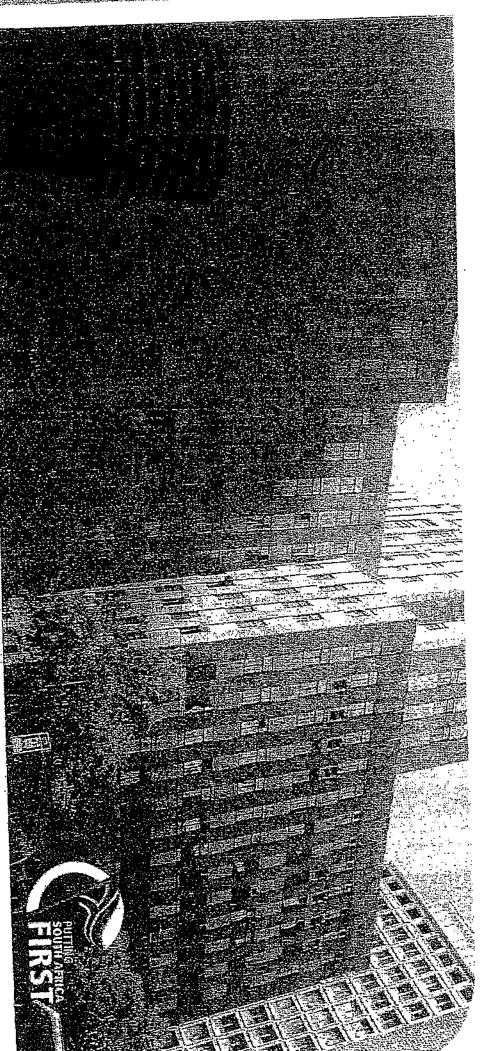
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REVISED DRAFT SUBMISSION ON DMR DRAFT REVIEWED BROAD BASED BLACK-ECONOMIC EMPOWERMENT CHARTER FOR THE SOUTH AFRICAN MINING INDUSTRY



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Presentation Outline

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- As a representative body of major and emerging mining companies in South Africa the Chamber takes the opportunity to make this revised submission to the DMR in response to the DMR engagement of 8 July 2016
- Our understanding of the country's transformation imperative is informed by the following:
- The Constitution of the Republic of South Africa, 1996 (Act No.108 of 1996)
- MPRDA Act 2002 (Act No. 28 of 2002)
- B-BBEE Act 2013 (Act No. 53 of 2003)
- The National Industrial Policy Framework (NIPF)
- The National Development Plan (NDP)
- contribute towards the promotion of an inclusive industry and economy Recognition of the role that industry needs to play to redress systemic inequalities and to meaningfully
- Our understanding of the alignment process is informed by the following:
- B-BBEE Act 2013 (Act No. 53 of 2003)
- Government Notice 1047 OF 2015
- benchmark BEE process in different enterprises and sectors. The use of a <u>common scorecard</u> by different stakeholders provides a basic framework against which to
- B-BBEE Sector Charter, gazetted in terms of Section 12 of the B-BBEE Act

(Source: BEE Strategy)

sed Braft Chamber of Mines Submission; DMR Reviewed Mining Charter

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Proposed Classification of Entities

ALL		> R50 million	> R300 million	Generic Enterprise (GE) Majors
2 Priority elements (Ownership& Skills Development) plus 1 non-priority element	R10 million (Small)	R10 million <r50 million<="" td=""><td>R50 million-<r300 million</r300 </td><td>Qualifying Small Enterprise (QSE) Junior Miners</td></r50>	R50 million- <r300 million</r300 	Qualifying Small Enterprise (QSE) Junior Miners
1 Priority element (Skills Development)	R0.20 million (Micro)	R R 10 million	R50 million	Exempted Micro Enterprise (EME) Emerging Miners

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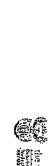
- the original act, namely, standard industrial sector and subsector classification, size of class, equivalent of paid The National Small Business Amendment Act (26 of 2003) defines business according to five categories established by
- We propose that the classification of entitles by turnover threshold as proposed be incorporated as part of the employees, turnover and asset value – excluding fixed property measurement principles in the Revised Mining Charter
- We propose that Sand and Quarries be classified as EME's

Revised Draft Chamber of Mines Submission: DMR Reviewed Mining Charter

PAGE 4

Proposed Scorecard

mineral resources





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	Housing and Living Conditions	Human Resource Development Mine Community Development Procurement & Enterprise Development Employment Equity Beneficiation	40 40 20	Socio-Economic Development Enterprise and Supplier Development Control Skills Development
Housing and Living Condition		Housing and Living Condition Human Resource Developme		Socio-Economic Development

Procurement & Enterprise Development

15%

Employment Equity

16%

30%

Management Control

9

40%

Procurement & Enterprise Development

8

Sustainable Development and Growth (I.e. Enviro, Health & Safety, R&D etc.)

29%

Housing and Living Conditions

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Mining Community Devolopment

15%

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Housing and Living Conditions

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Skills Development

25

Ownership & Beneficiation

23

30%

Socio-Economic Development

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Reporting

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Ownership

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400%

0%

Revised Syaft Chamber of Mines Submission: DMR Reviewed Mining Charter

Total (

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0%

Beneficiation

Human Resource Development

25%

W	eighting	Total including Bonus
Piliar (Element)		Points
Ownership and Beneficiation [Priority]	25 (5)	30
Management Control (Employment Equity)	19 (0)	19
Skills Development (Human Resource Development) [Priority] 2	25 (5)	30
· "intercept	40 (6)	46
Socio-Economic Development (Mine Community Development)	15 (5)	20
United and Living Conditions [Priority]	6 (6)	12
	130 points	157

Revised Draft Chamber of Mines Submission: UMR Reviewed Mining Charter

ands guidelines for measurement.
Values in brackets indicate bonus points

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PAGE 0

Development Procurement Enterprise & Supplier

- creation: Policy instruments to achieve broad based economic empowerment have not yielded desired outcomes-job
- Investment costs to set up manufacturing for capital goods not commercially sustainable
- Limited volume of large body mining equipment in SA
- Limited competitive advantage of old manufacturing plants abroad vs. a new plant
- High current level of maintenance activities to save costs, thereby reducing volume of units
- Fluctuating exchange rate which will compromise investment decisions
- High import content of even locally based OEM's

our people in productive activities" South Africa's Economic Transformation: A Strategy for Broad-Based Black Economic Empowerment "In order to grow our economy, more enterprises are needed to produce value-added goods and services, to attract investment, to employ more of

- Procurement, Enterprise and Supplier Development can be a catalyst for growth
- Consumables and parts of the mining equipment can be produced economically in SA
- SA industry has the expertise, funding support and baseline off take
- The vision must be for a South African parts and consumables Hub for Africa and for
- operations of OEM locally and internationally (The Mining and Innovation Hub initiative is as an example)
- Our expertise developed for local produced consumables and services can be exported

(Source: Johan Streuderst

Proposed Procurement Scorecard

-	Bonus Points: creating one or more jobs directly as a least of the second secon	Bonus Points: graduation of one or more ED beneficiaries to SD level Y/N	tornet YN	Enterprise Development Contributions made by the measured entity as a percentage of the		plier Development Contributions made by the measure since	a percentage of the 10	Bonus Points: Spend from 51% Black Owned Diack in the Mining Industry 1 5%		sumpliers who are designated Groups 2	acol Cumillers 4	Black Owned Empowering Suppliers 4	8	Es 2	Suppliers 2	70%	tial Procurement Enterprise and Supplier Development	
	できるが変	Y/N	ΥN	1% OI NFA	APP OF NIDAT		2% of NPAT	5%	2%	2%	2%	10%	35%	10%	10%	70%		

• Clear definition of what is expected from focused supplier development approaches as it relates to, inter alia, technical skills development of black businesses,

The BEE Codes measure the denominator against which procurement targets are welghted in terms of the Total Measured Procurement Spend (TMPS) and the Reviewed Mining Charter is silent on the calculation. The Charter only makes reference to actual spend

Revised Draft Chamber of Mines Submission: DMR Reviewed Mining Charter

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50% 45% 30% 35% 40% 25% 20% 10% 15% E AM 2% 0.5% 2.5% 0.8% CEE Report Mining Workforce 2015 0.6% 3.6% のre Critical 47% 10% 4% 1.0% 0.7% 0.4% 35.0% 30.0% 25.0% 45.0% 50.0% 40.0% 20.0% 15.0% 10,0% B AN B AN African White Indian Caloured Population Group Board 15.4% 5.3% 1.9% 2.1% 0.6% National EAP Race and Gender (Stats 5A 316 Quarter 2015) CEE Report Mining Workforce 2014 Senior 16.4% 4.1% 2.3% 1.4% 54.8% 5.6% 1.7% 5,4% 42,1% Male Middle 8.6% 2.8% 45.2% 4.3% 1,0% 4.6% 35,3% Female 9.9% 10% 77.4% Total 100% 2.7% Core Critic 46.0% 3.8% 0.7% 0.4% 9.2%

Employment Equity

- all levels to promote social cohesion, transformation and competitiveness of the mining industry The Chamber and its members remain committed to workplace diversity and equitable representation at
- modification which is problematic as previous Mining Charter targets were inclusive of <u>white females</u> The Mining Charter proposes employment equity targets that are set out in the DTI Codes without any
- statistics as reported by the Commission on Employment Equity annually We propose targets that are in line with industry workplace profiles and aligned to regional EAP
- that progressive targets be set. These targets have to reflect: Mining Charter targets to align with the Employment Equity Act five year planning cycle as it is proposed
- Workplace profiles
- Existing Talent Pool (internal plus external pipeline)
- workforce of 435,639 of which 8610 (1.97%) were reported as disabled. This is an increase from 0.9% reported in 2014. The Employment Equity Act does <u>not prescribe a target for Black disabled persons</u> According to the 16th Commission on Employment Equity Report (2015/2016) the mining industry had a
- and employment of people with disabilities as the EE Act. The target should therefore be 2% of al ensuring that it plays its part in the absorption of those classified as disabled; to address the absorption employees. Companies to determine appropriate placements that will limit health and safety risks Targets for people with disabilities should be <u>inclusive</u> of all races and the mining industry is committed to

Revised Employment F

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19年間の存在の対理を				
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	「これのない。 では、ないのでは、からいないないという。 はんずのものでは、			

Criteria	Weighting	Industry Target	DMR Target
CITCIN	1		1
Board participation:			
Exercisable voting rights of black	2	40%	50%
board members as a percentage			•
of all board members		170/	NI/A
Exercisable voting rights of black	_	10%	
female board members as a			
percentage of all board members			
Black Executive directors as a	-3.	40%	7
percentage of all executive			
directors		A = 0 /	N1/A
Black female Executive Directors	0.5	15%	2
as a percentage of all Executive			
Directors			Control of the Contro
Other Executive Management:			
Black Executive Management as	N	55%	5U%
a percentage of all Executive			
Directors		100/	ODE/
Black female Executive		10%	30%
Management as a percentage of			
all Executive directors			

Total Points	Core and Critical Skills	Black employees with disabilities as a percentage of all employees non-operational (support	Employees with disabilities	Black female employees in Junior Management as a percentage of all Junior Management	Black employees in Junior Management as a percentage of all Junior management	Junior Management	LIEUN Designation of the Property of the Prope	Black female employees in Middle Management as a percentage of all Middle Management	Riack employees in Middle Management as a percentage of all middle management	Middle Management	LIGON INTERPORT	Riack famale employees in Senior Management as a percentage of all Senior Management	Digital Carpara Carpar	Black employees in Senior Management as a percentage of all Senior Management	enior Managament	Criteria	Control of the Contro
199	2	2		0.5	٠			 .	2					2.	To the second of the second	ght	*=
		2% (inclusive)		30%	70%		(15%)	20%	60%		(15%)	20%	(40%)	50%		OUDING	}
NA		2% Black		30%	88%			30%	75%			30%		60%		DMIX Target	TAMES TAMES OF

Revised Draft Chamber of Mines Submission; DMR Reviewed Mining Charter

NB: Items in red denote original submission

- The Chamber supports the categorisation of this pillar as a ring-fenced (priority) element
- inflation labour cost increases have affected employment conditions in the mining industry Protracted low commodity prices, poor commodity demand from international markets, including above
- These conditions have led to many companies resorting to right sizing and reducing their staff
- As a "knowledge based industry", mining companies remain committed to training their employees for career growth as well as providing them with skills that will enable them to attain employment outside of
- employees as well as community members to better align with the B-BBEE Codes The Chamber proposes that this element be titled Skills Development to reflect the investment on
- training programmes, i.e. are internal training programmes weighted equally to external programme We recommend the usage of an industry learning programme matrix to determine the value applicable to
- It is unclear how the Mining Charter will treat the expenditure on non-employee individuals? The Codes allow for 6% of expenditure to be expended on unemployed black people

The Chamber does not support the 15% (0f 5% annual payroll) contribution towards a Ministerial

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Skills Fund

Learning Programme Matrix

1								
	9	T T	n	D	C	В		•
The second secon	Informal Training	Informal Training	Work Integrated learning	Learnerships or Apprenticeships	Leamerships	Internships	Bursaries	
	, Informal training , Workplace , Understanding Job/work content	Structured information institutions, conferences and meetings professional development	Structured, supervised experiential learning Workplace, institutional as well as ABET	Institutional instruction and experiential learning Institutional and workplace Professional qualification	Structured learning Workplace Registration and licensing	Mixed mode delivery Institutions and workplace Degree, diploma or certificate	Institutional instruction Institutions Degree, diploma, or certificate	

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AND PLACE 14

		25	Total (excluding Bonus Points)
			Number of black people absorbed into the industry
N/A	100%	ហ	Bonus Points
N/A	2%	2	Support for Academic institutions and R&D
N/A	2%	2	Number of black unemployed people participating in training specified in the learning programme matrix as a % of number of employees
N/A	1.5%	C h	Number of black people participating in Learnerships, Apprenticeships & Internships as a % of total employees
N/A	1.5%	4	Learnerships, Apprenticeships & Internships
N/A	0.25%	2	Skills Development Expenditure on Learning Programmes specified in the Learning programme Matrix for black employees with disabilities as a % of Leviable Amount
5%	5%	10	Skills Development Expenditure on Learning Programmes specified in the learning programme matrix for black people as a % of Leviable Amount
			Skills Development
Target	Target		CHECK
DMR	Industry	Weighting	Unitoria

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- The MPRDA Preamble articulates that the state is the custodian of the country's mineral resources, the benefits of which should accrue to all the people who live in it
- Clarity is required on the definition of Labour Sending Areas is difficult to interpret
- Provide guidelines for the application and accrual of credits for impact within the African region
- The target setting of 1% Annual Turnover towards local development is not endorsed by the Chamber
- Turnover based targets will be prejudicial to marginal mines and will increase costs for mining companies,(based on PWC 2015 and 2014 data, R3.3bn and R3.2bn respectively)
- According to research conducted by KPMG, the global average (top 100 companies) for social investment is 2.5% NPAT; of which the mining industry globally contributes on average 1.82%*
- We propose a maximum contribution of 2% NPAT towards Socio Economic Development
- proposes enhanced recognition of technical and capacity building programmes as part of this element as they facilitate municipalities' ability to deliver more effective services It is important to note that non-monetary contributions are not considered under this element. The Chamber further
- <u>urthermore, we propose that collaborative endeavours (with other companies, government departments, development</u> also be given enhanced recognition
- The real intention should be to measure with the aim of demonstrating the contribution of and <u>impact</u> that the mining industry has made towards community development; there must be a <u>unified agreed definition for the measurement of</u>
- The Charter is silent on the alignment of the social and labour plans (SLP) to the mine and community development requirements. We propose that there should be a direct linkage between MCD contributions and the SLP.
- It is imperative that there be specific guidelines set on the DMR approval of MCD projects to guard against protracted

Source: KPMG International, Sustainable Insight: Unlocking the Value of Social Investment, May 2014

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N/A		15	Total Points (excluding Bonus Points)
	20% < 25% target	Gi.	
	15% < 20% target	4	
	10% < 15% target	රා	
	5% < 10% target	2	from communities/municipality)
N/A	0% < 5% target		implementation of additional projects (due to demand
į		Ċ1	Bonus Points
			projects
1% Annual Turnover	2% NPAT	15	Approved mine and community rural development
DMR Target	Industry Target	Weighting	Criteria

NB:

- Enhanced Recognition (Multiplier of 1.2) for Collaboration Projects (Government, NGOs, DFIs etc.)
- requirements of B-BBEE. All benefits that accrue to contractors and small businesses will be counted under ED provided the beneficiary qualifies as per the
- Only initiatives that benefit the community, NPOs, NGOs, and Co-Ops will be claimed under SED 100% of the expenditure than 75%, the expenditure will be pro-rated. (monetary or non-monetary) will be recognized the moment the black beneficiary base (BBB %) reaches 75%. If the BBB% is less

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- determined by the particular circumstances prevailing in the different mining areas who wish to own their own homes, to do so. However, the form and shape of this assistance should be The Chamber acknowledges that mining companies should assist and contribute to enabling employees
- mining areas. These factors include the following:-The target set should take cognizance of the various factors that impact on housing delivery in the
- Land Issues: the challenges regarding access to land and the availability of land in municipal
- Infrastructure and services: the absence of and provision of bulk service infrastructure pose constraints in some areas
- Access to finance: this relates to, amongst others problems associated with the challenge of over-indebtedness, credit records, and the implementation of the Finance Linked Individua Subsidy Scheme (FLISP) etc.
- A one-size-fits –all approach that does not take account of the circumstances and challenges prevailing in the different mining areas, and the measures that some of the mining companies may have to implement in order to pave the way for housing, is problematic
- circumstances and challenges prevailing in the different areas Mining companies tailor their housing strategies, policies and programmes to respond to the specific

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Housing and Living Conditions

- living conditions for existing and future mine operations Although the Chamber initially submitted that this should not be a Priority element, the industry recognises the impetus to redress historical imbalances and the need to contribute towards improved
- (ring-fenced) element provided the DMR develops a quantitative measurement formula We therefore amend our earlier submission and support the classification of this element as a Priority
- ownership on behalf of employees is not supported and we request the DMR to provide guidance and a The stipulation that companies should partner with finance institutions to provide guarantees for home clear definition of what "guarantee" entails
- How will the DMR determine fairness in terms of amount of contribution?
- Support the Mining Charter proposal of integrated development as per the Department of Human Settlements Policies and relevant frameworks and further propose that the 2009 Revised Housing Standards be updated
- The following is the proposed as criteria under this element:
- Provision of adequate and decent housing
- **Bonus Points**
- organised labour Contribution towards home ownership options for interested mine employees in consultation with

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		ō	Total Points
	100%	(2)	 Proof of a consultative process with internal and external stakeholders (employees, municipalities, traditional leaders, organized labour) – minutes, memos, signed attendance registers with stakeholder
	100%	(2)	Process and policies to make the scheme affordable (E.g. indebtedness program, financial training programs)
	100%	(2)	The mine must have an ownership scheme in place, housing policy, proof of
100%	100%	တ	Contribution towards home ownership options for interested mine employees in consultation with organised labour and the Department of Human Settlements
			Bonus Points
100%	100%	6	Provision of adequate and decent housing (one person per unit and family units)
DMR Target	Chamber	Weighting	Criteria

- In terms of contributions towards Home Ownership, companies to have the wherewithal to determine a suitable policy for this contribution based on needs of employees. This may include subsidies towards rental accommodation and home ownership in the domicile of the employees' choosing
- Further engagements are required on this element

Draft Chamber of Mines Submission: DMR Reviewed Mining Charter

Key Measurement Principles and Reporting Requirements

- the Mining Charter to their activities, the Chamber believes these companies should comply with the DTI manufacturers of autocatalytic converters and of jewellery) may find difficulty in applying the provisions of Entities which are not holders of rights, permits or permissions in terms of the MPRDA (such as
- We propose that Guidelines should be developed for independent monitoring and verification
- economic conditions, beneficiary dictates and broader policy shifts as proposed The review of targets should be subject to a stakeholder engagement processes which should consider
- The usage of Y/N as a basis of measurement should be removed on all elements
- greater of 26% or their actual empowerment percentage, and that they not be required to restore any the Chamber's Declaratory Order, but in the meanwhile submits that holders be deemed to hold the loss of such leve he Chamber recommends that the Ownership element be reserved until Judgement has been given in-
- exception of Housing and Living Conditions which should have a target of 100%] The Chamber further proposes that there be sub-minimums (50%) on Priority Elements [with the

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transformation objectives: The Chamber remains committed to the country's

- The Chamber welcomes the DMR's intention to align government policies and create regulatory certainty
- considered and inclusive approach to the development of an effective transformation instrument Transformation not only a regulatory requirement, but a business imperative and therefore appeal for a
- directly affected by the Mining Charter and the manner in which it is implemented The Chamber is of the view that continued discussions are necessary with all stakeholders who are

CHAMBER OF MINES OF SOUTH AFRICA

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CONTINUED STAKEHOLDER ENGAGEMENTS ON THE GAZETTED DRAFT REVIEWED MINING ¢HARTER, 2016.

LIST OF ENGAGEMENTS (AUGUST 2016 TO 21 APRIL 2017).

DATE OF ENGAGEMENT	NAME OF STAKEHOLDERS
19/00/2010	Notional Transport
19/00/2010.	Translation Translation
5/09/2016	Government wide stakeholders (Dti, DPME, DHS) under the auspices of the Special
	Presidential Package, Presidency.
19/10/2016.	National Union of Mineworkers.
28/10/2016.	Department of Trade and Industry.
03/11/2016.	Traditional leaders in North West. Province, Bojanala District.
18/11/2016.	Community consultation in Free State Province, Matjhabeng Local Municipality.
13/12/2016.	Community consultation in Limpopo Province, Mogalakwena Local Municipality.
28/02/2017.	UASA and Solidarity, St George's Hotel, Irene.
28/02/2017.	AMCU, St George's Hotel, Irene.
28/02/2017.	BEE mining companies, St George's Hotel, Irene.
02/03/2017.	National Union of Mine Workers, Tshwane.
02/03/2017.	RMB and Afro-pulse (Tshwane).

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21/04/2017	15/03/2017.	
Department of Trade and Industry, DMR offices.	IDC, RMB and BEE mining companies, Fredman drive Sandton.	

DETAILS OF ENGAGEMENTS

										6. ARM	BATE STAKEHOLDER
at 65% value add.	aligned with the international norms	content, it is suggested that this be	fails to set a minimum South African	manufactured good is welcome but	 The definition of locally 	and side stream linkages.	industry but also backward, forward	local value add in the mining	consider not only transformation and	■ The Reviewed Charter must	COMMENTS
			local content.	that there must be 60%	 The Draft Charter proposes 					 Supported. 	DMR RESPONSE

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industry is more knowledge based.	skills, in particular as the mining	should be finance core and critical	• In respect of HRD the obligation	rephrased and expanded for clarity.	development" means. This must be	■ It is not clear what "BEE enterprise	over the life of the mining right.	targets should thus be staggered	proposed targets. Procurement	investors to comply with these	be much easier for long established	BBBEE/local suppliers while it will	will need time to develop	new mining investors in that these	 The Charter is discriminatory against 	add.	recognition level and local value	of the BBBEE procurement
	• Supported.		to talk to enterprise	Noted clairly will be provided	in the provided							Will be collsinesed.	• Noted staggering of the second	vi-t-4 ethergoring of fargets				

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suppliers. EME's & QSE's who are	QSE and generic companies as	dti definitions and rules for EME,	recommend that DMR to utilise the	development start-ups. We	will not promote small business	have up to 200 employees, which	Small Business Act a business can	definitions. Also, in terms of the	the EME, QSE and generic	industry charters and codes apply	creates loopholes & is confusing. All	 The misalignment with the dti codes 	South Africa.	least 2% of turnover on R&D in	all mining right holders to spend at	should be a separate obligation for	not be conflated with HRD but	mining industry, this aspect should	 R&D is necessary for survival of the
		will be reconsidered.	Small Business Act and this	Charter does refer to the	without exception. The Draft	right holders must comply	in terms of size. All mining	categorisation of companies	does not provide for	 The Charter and the MPRDA 					process.	into account in the review	 Noted and this will be taken. 		

Mid Mid

of NPAT for community	recommend that DMR to apply 1%	place and labour sending areas. We	communities where mining takes	 Mine community refer to 	count for the mines scorecard.	Suppliers with no ES status do not	determine ES status of suppliers.	approved verification agencies to	recommend that DMR to use	tier 1, 2, 3 suppliers. We	components and consumables for	and the raw material analysed in the	know how to categorise the items,	 SABS will not have the capacity or 	be conform to the ES definition.	are automatically level 1. Both must	more than 75% black owned, they	automatically level 2, if they are	more than 51% black owned are
		U	Noted.						matters.	of capadity and related	_,	•							

			19/08/2016 National Treasury.											
 The levying of additional 1.5% towards a Ministerial Skills Development Trust may have tax 	reside within the Department.	the creation of Trust funds which will	 National Treasury cautioned against 	be part of trust.	Department of Economic Affairs to	governance, involve the Provincial	definitions for trustees and	the industry and to apply dti	use rules that are already known in	 We recommend that the DMR must 	Africans as per dti codes.	African, coloured & Indian South	75% of beneficiaries must be	development and specify a minimum
 Having met the companies that created the Multinational suppliers trust fund for their 	of Trusts (Agency).	possibilities of creating social	• The Department is looking at			alignment.	to ensure that there is	continues to engage the Du	• Noted, The Department					

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are part of a Trust		
supplier prices, suppliers		
(d) In respect of impact of		
service level agreements;		
implemented based on		
the trust and projects are		, -
(c) Parties submit projects to		
trustees report to Premier;		
(b) It has a trust account and		
statements;		
its own audited financial		
independent vehicle, with	administer the funds.	
(a) The Trust is an	of a separate public entity to	
pricing:	all possibilities including the creation	
its implications on supplier	creation of these trusts and consider	
Trust to the Department and	needs to tread carefully around the	
regarding the creation of the	by Parliament. The Department	
following information	which would have to be considered	
companies shared the	trusts may need a special Money Bill	
own benefit, these	implications. The creation of these	

S

9	National Treasury was supportive of creation of ESOPS as they are easily administered. It advised that in some jurisdictions workers are represented at board level and are	to suppl	(q) Has an e	to add it	developr	enterpris	(f) Can clain	product.	that it doe	handled is	additional	(e) For them	effect;
	 The Department noted Treasury advise on ESOPS and undertook to consider 	to supplier development.		to add it into the price.	development. Don't have	enterprise and social	(f) Can claim it under	product.	that it does not go into the	handled in such a manner	additional cost, costs are	(e) For them it is not an	effect;

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	Department was advised to look at German empowerment model to further strengthen the Revised Charter proposal on Esops. National Treasury acknowledged the Bill and its potential to disadvantage employees. The Bill is currently being processes for tabling in Parliament. It was agreed that National Treasury will relay the Departments concerns to the drafters of the Bill and a meeting to mitigate the tax implications for Esops should be held within the next two weeks.		active participants in the running of
equity shares to the restricted	• The implications of the draft Taxation Laws Amendment Bill were also discussed. This Bill was gazetted by National Treasury on 8th July 2016 for public comments. The Bill proposes a new section 8CA which is to the effect that dividends consisting of proceeds from the disposal or redemption of any underlying	representation at board level.	the issue of worker

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employees, as opposed to	included in the income of	with regard to amounts being	it seeks to cast the net wider	implications for employees as	potentially has negative	legislation. This proposal	Charter and BBBEE	objectives of the Mining	prolonged fulfilment of the	restricted indefinitely to ensure	scheme is structured to be	term is lengthy or if the	be problematic if the ESOP's	 This proposed section could 	include ESOPS.	instruments are defined to	employees. Restricted equity	included in the income of the	

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			and Mine Community Development.	between Social and Labour Plans	Charter proposals on the interface	the Department in refining the	its Local Governance Team to assist	Treasury further committed to avail	labour sending areas. National	percentage contributions towards	Department to be explicit as to the	National Treasury advised the				
 institutions for community	constitutionally mandated	Municipalities, as	mutually reinforcing and that	Mining Charter and SLP's are	was emphasised that the	capacity at municipal level. It	challenges of implementation	due to the prevalent	Plan projects with the IDP's,	linking of Social and Labour	challenges relating to the	 The Department shared the 	objectives.	promote, the country's BBBEE	bring them in line with, and to	enhancing the taxation laws to

only go so far. BEE partners			
transactions, there law can	compensation problems,		đ
sufficiently for BEE	major contingent liabilities on		
view that the law provides	empowerment/BEE could mean		
 The Department was of the 	Macroeconomics,		
planned engagements.	for.		
with COGTA/Treasury in the	IDP's are not necessarily budgeted	•	
 This must be further verified 	 There was an indication that some 		
instrument.			
elevated into an enforceable			
standards to be reviewed and			
Housing and living conditions			
emphasis on this aspect. The		Presidency.	
to put specific focus and	the Charter was not supported.	the Special Presidential Package,	
that such removal is needed.	living conditions as an element of	DPME, DHS) under the auspices of	
 The Department indicated 	 The removal of the Housing and 	Government wide stakeholders (Dti,	5/09/2016
for development.			
development are responsible			

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No No No No No No No No No No No No No N	specific focus.	 Migrant labour remains a 	legislation.	terms of COIDA and related	action case are dealt with in	compensation and the class	Charter: Matters of	should not be part of the	dedicated legislation and	regulated in terms of	water and rehabilitation are	including contamination of	 Environmental aspects 	,	are under the water.	and not buy into deals that	concluding these transactions

safety, laboratories for hygiene testing samples etc. • Health and safety needs to be brought back in given the problems with Mine Health & Safety Act –	 Human Resources / Skills – also cover areas directly or indirectly 	labour sending areas in SA and neighbouring countries.	system and need to also develop regional economy especially in	wider region (SADC) rather than just SA due to migrant labour	Empowerment/development/
listed as well. It is advisable to keep this requirement general. The sustainable development element will be reinstated with specific focus on healt and safety. Environmental	 Not advisable to provide a list of training areas as every stakeholder will want to be 			· A · · · · · · · · · · · · · · ·	

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19/10/2016. National Union of Mineworkers.	
• The NUM is calling for the inclusion of "Meaningful consultation" in the definitions section, as we are currently finding it difficult to be meaningfully consulted in the implementation of charter targets and compilation of the mining charter report before submission to the regulator. The definition should	note our benchmark tour to Australia last year! Especially issues related to mining, peri-mining communities – polluted water / air etc. Need to consider fund for post - mining future of towns in mining areas – your work on distressed
The Department supports meaningful consultations between stakeholders in giving effect to the relevant elements of the Mining Charter Compilation of the report is the prerogative of the right holder and it remains Government's	aspects including contamination of water and rehabilitation are regulated in terms of dedicated legislation and should not be part of the Charter.

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	effect sustainable growth and
	government instrument designed to
outlined above.	the "Mining Charter", is a
supports same to the extent	African Industry, herein referred as
objects of the Charter and	Empowerment Charter for the South
suggested proposals to the	The Broad Based Black Economic
The Department notes the	additions in the Objectives section:
	 We are propose the following
	traditional leaders or authorities).
	(including their representatives),
	local & district municipalities
	Stakeholders (including relevant
	forums or structures) and Secondary
	organized labour unions and all
	includes employees/workers,
-	primary stakeholders (which
requirements.	stakeholders. These will include the
compliance with the Charter	mining right holders and its
enforce and monitor	consultation conducted by the
responsibility to evaluate,	read as follows: The extensive

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	meaningfully transformation of the	
	mining industry (through a	
	meaningful consultation process,	
	especially with primary	
	stakeholders).	
	We call on the Department to have	 The Department supports
	an incremental target for the	progressive realisation of the
	ownership element, which will be	Charter targets within the 3
	30% by 2018, 32% by 2020 and	years transitional period. Any
	35% by 2022 as a minimum target.	suggestion to go beyond the
		transitiohal arrangement is
		not supported.
	 We unreservedly reject the notion 	 The Department notes the
	of a Special Purpose Vehicle, as its	concern, consideration will be
	founding objectives that were	given to expand on the
	aligned to the companies act are	structuring of transactions,
	no longer in place.	however this requirement
		was intended to protect the
		interests of BEE partners
- · · · · ·		(Esops and communities)
	18 M.C	M.C.D

		and ensure that they activelly
		and meaningfully participate
		in the development of mining
		project/s.
• On B	On Beneficiation The NUM is	The Department notes the
callin	calling for the fast tracking of the	concern. The process to
curre	current Amendment Bill in	finalise the MPRDA Bill is
Parli	Parliament, in order for the DMR	managed by Parliament.
and	and DTI to fast track the	
ldwi -	implementation of the Beneficiation	
Straf	Strategy in line with the National	
Dev	Development and Industrial Policy	
Actic	Action Plan.	
	On human resource development,	 The Department notes the
the	the allocation of a percentage of	concern and will reconsider
mine	mineral right holder's payroll to skill	the proposals. The Charter
dev	development, training and research	5% proposal excludes the
18 8!	is supported, but we think it's	mandatory 1% skills levy as
dwi	important for it to be aligned to the	per the Skills Levy legislatior

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	• The Department notes this concern and will address it accordingly.	• The Department notes this concern and will address it accordingly.	K W.C.Z
current 6% in the generic codes of good practice. The money spent should be restricted to actual fees paid for a course or programme and not miscellaneous logistical costs.	 We would like to call on the Department to revise the Housing and Living Conditions Standards that were gazetted in 2009. 	• We call on the Department of Mineral Resources to strengthen and capacitate the Mineral Regulations branch, as we believe the below compliance with Section 28 (2) (C) of the MPRDA is non- negotiable and compliance should	20

		 The removal of this element 	will be reconsidered taking	into account submissions	received from stakeholders.	• The submission is noted and	will be considered in the	review exercise.	,									C. J. M. YW
be met with relevant corrective	measures.	We would like to again express our	concern with the removal of the	Sustainable Development element	in the draft mining charter.	Definition proposed for Capital	goods an intermediary sector that	manufactures and supplies	components for materials handling,	environmental confrol,	manufacturing process, drilling,	digging, earthmoving and complete	plants for inter alia the mining sector	and supplying equipment such as	pressure vessels; cyclones,	crushers, screens, conveyors, mills,	pumps and valves including capital	21
						Denartment of Trade and Industry.												
						000000000000000000000000000000000000000	28/10/2010.											

goods used by contractors and	
leased fleet.	
 Consumables: We also propose that 	
the following consumables be	 The submission is noted and
excluded: water, efectricity, land	will be considered in the
rates, oil and gas products and	review exercise.
lubricants.	
 Services (this should be split into 	
two definitions): Mining service	 The submission is noted and
providers – companies that provide	will be considered in the
services or products to the mining	review exercise.
industry which are essential,	
classified as discretionary services	
 to the mine and mining production	
process excluding, energy, fuel,	
 utilities and hydrocarbons. General	- ^-
Service providers – services that are	
applicable to the entire company	
classified as non-discretionary	

												 • The submission is noted and	will be considered in the	review exercise.				
services such as security, payroll,	finance, medical, cleaning,	insurance also services which are	supplementary or optional to the	mine or the mining production	service. We further propose that the	following services should not form	part of the Charter: landscape,	catering, road and housing/civils	maintenance, basic housing	construction in order to promote	industrialisation imperatives.	Locally manufactured capital	goods and consumables	manufactured in South Africa	achieving a minimum 60 percent	threshold of local value add. Due to	our experiences with the state	

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procurement programme the dti has	
the capacity to assist	
with monitoring and evaluation of	
"locally manufactured goods"	
concept	
 BEE compliant company — is a 	 The submission is noted and
company with a minimum BEE level	will be considered in the
4 of the new codes and minimum 26	review exercise.
percent black ownership.	
 We recommend that this service be 	 The Department will engage
not limited to SABS but other	with SABS to look into issues
modalities and possible bodies that	of capacity and related
can verify local content should be	matters.
considered. Local content	
verification can be done in	
 conjunction with BEE verification	•
agencies or by establishing new	
verification agents solely focusing on	
verifying and certifying companies	

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		on local content as opposed to
		SABS.
		The dti reiterates that the proposed
······		scorecard for the Draft Reviewed
		Mining Charter should enable
		companies to be issued with a B-
		BBEE certificate that they can use
		when they trade with companies in
		other sectors of the economy. In this
		regard the scorecard should make
		provision for allocation of points as
		well as the incorporation of the B-
		BBEE recognition level
		of the Generic B-BBEE Codes of
		Good Practice. It is the responsibility
		of our departments to ensure that
		the B-BBEE Act as amended
03/11/2016.	Traditional leaders in North West.	• The Department of Mineral
		Resources conducted an
•		

 	-									 Submission noted. 		. 	 Mineral beneficiation will 	further be elaborated on in	the MPRDA Bill.				<
leaders on the Gazetted Draft	Mining Charter, 2016. The meeting	was attended traditional leaders	and was addressed by the minister	of Mineral Resources and Premier	of the North-West Province.	The Department of Mineral	Resources presented the draft	Charter to the traditional leaders	who expressed their support of the	draft Mining Charter and enquired	on how the draft document will	assist them in applying Mining	Rights for communities. They also Mineral beneficiation will	highlighted their support for the	beneficiation which can have spin-	offs in addressing poverty and	unemployment within their	respective communities.	

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s which • Submission not	lizers to	rposes.	ed their	entation	policy	and the	ssources	ies have	tion 104	
the establishment of factories which • Submission noted.	can provide them with fertilizers to	be used for agricultural purposes.	The traditional leaders raised their	concern on the non-implementation	of the mining related policy	framework. In its respond the	Department of mineral resources	indicated that the communities have	preference in terms of Section 104	of the MPRDA.

• The Premier also outlined the province's strategy to improve communities lives through the Small towns and Dorpies strategy which can be complemented by the

		 The Deputy Minister is on a 	work trip overseas and will	most definitely working hard	to ensure the issues of ex-	mine workers are resolved.		 Department is committed to 	improving relations with its	stakeholders and has an	open door policy.								Mrk W o C
benefits to be derived from the	provisions of the Mining Charter.	• The Executive Major (Mr Speelman)	of Matjhabeng Local Municipality	opened the proceedings and	welcomed everyone present. The	Major thanked the DMR for keeping	their promise of coming back to	Welkom. However, the Major	indicated ex-miners were promised	to receive their money by the Deputy	Minister during his state visit, and till	today they have not received	anything. The Major made a plea to	the Department to give people of	Matjhabeng licence to operate	Mines.	 IDP's will assist or drives the 	economy. The municipality had	28
		Community consultation in Free		Municipality.															
		18/11/2016															·		

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	monitoring and enforcement body.
	 DMR does not have effective
structure for attention.	at the mines
must be elevated to relevant	Black managers do not have powers
work place are noted and	tool for refrenchment.
 Issues of discrimination at 	•MHSA been used at the mine as a
enforcement of the law.	•MTDA is a duplication of MQA.
implementation and	community.
monitor and evaluate	environmental impact of mining in the
on improving its capacity to	municipality is concentrating on the
 The Department is working 	is one of the members. The
	created by the municipality and DMR
ı.	•Indicated that a forum has been
	improved drastically.
	Mineral Resources and needs to be
	municipality and the Department of
contributions to IDP's.	of communication between the
issue of alignment of SLP	the municipality. There is no channel
 The Charter responds to the 	identified one of the poorest IDP's in

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	e H	 Harmony Gold is the biggest zama 	
	Zar	zama in Welkom.	 Government is stepping up
	. The	 The procurement does not work for 	efforts to deal with issues of
	- Bla	Black people, and the tendering	illegal mining and Zama-
	pro	process must be amended.	Zama's. A mutli-stakeholder
	Ind.	 Public participation must be 	task team is dealing with
	bea	regarded as critical process,	these issues in a co-
	• The	 The department must hold meeting 	ordinated and
	eve	every Thursday to educate people	multidisciplinary manner.
<u>.</u>	abc	about mining.	
	o Mo	 Most of the mining sites of Harmony 	
	are	are not rehabilitated.	
	ÔQ	 Does the department conduct 	
	sau	research before a mine can be	 This will be taken up with the
	clo	closed?	Ministry to ensure that the
	·	 What informs the department to 	provisions of NEMA are
	clo	close the mine.	complied with. Environmental
			inspectorate has been
			capacitated to deal with these
			kinds of transgressions.

Mine closure is informed by a variety of factors including completion of activities by the mining operation and lodgement of an application for a closure certificate. Some mines are put on care and maintenance and not necessarily closed.	• The department responded that in the past women, Black people were not allowed to own minerals in South Africa. The charter is redressing the imbalances of the past by allowing women and Black people to own minerals and hold management positions in the mining companies.	M. 5-2
	communities raised the following questions: How is the mining industry redressing the imbalances of the past in the industry? What is the DMR doing to ensure transformation becomes a reality in the mining industry?	32
	Ommunity consultation in Limpopo Province, Mogalakwena Local Municipality.	
	13/12/2016.	

•	More clarity on how the agency	ow the agen	· · · · · · · · · · · · · · · · · · ·	
	referred to on th	the presentation	n 🏿 🔹 Foreign suppliers ar	suppliers ar
	going to unfold.		required to	to contribu

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- What is the department doing to ensure that the mines comply with the procurement?
- How will the department assist the locals to ensure that they adhere to the SABS standards?
- linked with the job saving strategy Is the department doing something on skill outreach and is the charter of the country?
- very poor, what is the department | Labour sending area is where doing to ensure that the SLP is aligned to the needs of the communities where mining is taking Development in the mining towns is place?

- ate 1% of the revenue generated from industry towards the Mining the South African mining Development Agency. ē Transformation and
- responsible for supplier and (including community based enterprise development The MTDA will be companies).
- sourced from within Southern most of the employees are African borders.

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s the SLP not supposed to be severy mining company is	<u> </u>	through consultation and terms and conditions of the	engagement: - What are the consequences of company does not comply,	none compliance with the SLP	cancel of suspend the communities needed for licence. Mining companies	explanation on the term labour	sending areas.	What is the department doing with the department can issue	non-compliant companies?	contract.	The social and Labour plans	must be in line with the	Municipalities IDP's. If the	supplier buys goods in China	and brings them in the	. country that would not be	34 MK
																•	

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regarded as been procured
locally. Illere are guods
which can be procured locally
and does not exclude people
from other provinces to
render the services. The
SABS would conduct
verification on goods. Mining
companies must consult with
the general public before they
can be issued with a mining
right and anyone in South
Africa can object to the
granting of such right.
Section 26 of the MPRDA
promote's beneficiation.
Mining companies would be.
restricted to beneficiate on
certain strategic minerals.

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• The concerns expressed	were noted.	 A Socio-Economic Impact. 	Assessment has been done	in consultation with the	Department of Planning	Monitoring and Evaluation	and will be availed upon	finalisation of the Charter for	implementation.	 Transitional arrangements 	are provided for to afford the	industry time to progressively	comply with the proposed	fargets.	• Follow up meeting to iron out	issues was agreed.	
 Appreciated the brief on the latest 	developments with the Reviewed	Mining Charter.	 Expressed concern over lack of 	access to the actual document.	Concerned that the Employment	equity targets are unachievable	and will lead to poaching of	workers between mining	companies.	 Questioned whether a regulatory 	impact assessment was done.	 Welcomed the re-instatement of 	the Sustainable development	element.	 The proposal for 1% annual 	turnover and related contributions	will impact on wage negotiations,
UASA and Solidarity, St George's	Hotel, Irene.																
28/02/2017.						1								<u>, .</u>			

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	inhibit growth and lead to job	
	losses,	
	 Overall not comfortable with the 	··· <u>-</u> ·· <u>-</u> -
	Charter but expressed appreciation	
	for the engagement.	
	A follow up meeting must be	-
	arranged with the Deputy Minister	
	to iron out issues of contention.	<u>-</u>
AMCU, St George's Hotel, Irene.	• Is this still and open consultation	 The Department welcomed
	process?	Amcu's input and committed
	 What is the latest on the Declarator 	to engage further on the
	with Chamber of Mines?	draft.
	Mining Companies comply with the	 The Chamber matter is sub-
	bare minimum. The proposed	judice and pronouncements
	increase in targets is supported.	will be made in due course.
	There is a need to strengthen	·
	community consultation and SLP	
	provision through the Charter.	

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		• The 10% increase for workers in the	
		form of ESOPS is welcomed.	
28/02/2017.	BEE mining companies, St	 Charter should be clear regarding 	 The Department
-	George's Hotel, Irene.	unencumbered net value in the	acknowledged the input
		hands of BEE partners.	received. If committed to
		 The industry committed to facilitate 	improve on its stakeholder
		100 Billion towards transformation	relations as suggested. It is
		in 2004, has this been assessed	working into issues of
		and verified by the Department?	capacity to ensure better
		 What about Black male 	monitoring and evaluation of
		empowerment as it relates to	implementation and
		procurement? There may be	enforcement of the law.
		unintended consequences for	• The Charter will provide more
		singling out women and youth.	clarity on a number of issues
		Need to watch out for consolidation	including active participation
		of rights; consequences of previous	and control across the mine
		deals do not apply to new rights.	value chain.
		 Why can't a BEE partner sell to 	
		another BEE partner?	

- The 3 years transitional period proposed in the Charter is too long, it must be reduced.
- The minimum 29% for ownership must take into account the nature of the operations, whether open cast or underground, the duration of the right and related factors. The percentage must be increased for open cast mining.
- The draft Charter must also consider the costs for BEE's before deciding on Black person shareholding.
- There must be a databased or newsletter where people can be kept abreast of developments and register their interests.

6	 How will the procurement element
	apply to evergreen projects its
	more sujted for long terms
	projects?

• The Charter must provide for marketing of mining production to ensure that BEE partners participate meaningfully and control their proportionate share across the mine value chain including logistics (transportation). There is a mischief by mining operations of diverting benefits away from BEE partners.

The Charter is silent on monitoring structures.

 It is futile to have good laws without proper monitoring and evaluation of

•	•		·			***												
implementation and enforcement of	the law.	 The Department is lacking in this 	regard.	 There must be measures to ensure 	that dividends are declared to BEE	partners.	 What are the benefits of pursuing 	mineral beneficiation, the Charter is	not clear.	 The Department needs to work on 	stakeholder relations.	 It must provide support to 	communities to derive benefit from	the proposals.	 Procurement must be a ringfenced 	element.	 The proposed stakes for women 	empowerment must be increased.

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et • G	-		The definition of UDSA to Black is		_
Developmental funding institutions must come on board. The Charter is silent on creation of Black enterprises. National Union of Mine Workers, Tshwane. The proposed transitional period on the Charter is too long and must be limited to 12 months. How will the 18% cap on dilution be structured? The obligation must be on the right holder to finance the ESOPS and community shareholding. What steps to follow before gazetting? Need clarity on the definition of net value and time graduation factor.	_				
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Tshwane. Tshwane. Imited to 12 months. How will the 18% cap on dilution be structured? The obligation must be on the right holder to finance the ESOPS and community shareholding. What steps to follow before gazetting? What steps to follow before yalve and Afro-pulse (Tshwane). Need clarity on the definition of net value and time graduation factor.	117.	National Union of Mine Workers,	1		· .
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What steps to follow before gazetting? RMB and Afro-pulse (Tshwane). value and time graduation factor.			holder to finance the ESOPS and		
What steps to follow before gazetting? RMB and Afro-pulse (Tshwane). Need clarity on the definition of net value and time graduation factor.			community shareholding.		
gazetting? RMB and Afro-pulse (Tshwane). • Need clarity on the definition of net value and time graduation factor.					
RMB and Afro-pulse (Tshwane). • Need clarity on the definition of net value and time graduation factor.			gazetting?		ĺ
value and time graduation factor.	017.	RMB	Need clarity on the definition of net	Submission and concerns	
			value and time graduation factor.	noted.	}

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Make provision for dilution on	_
mining right holders who have	
claimed the 11% beneficiation	
offset.	

- Does net value include actual shareholding or cash flow or both?
- Existing deals never realised any value.
- BEE's are just enablers why are they waiting?
- ESOPS must include free carry and triccle flow of dividends.
- BEE entrepreneurs must be able to absorb an element of risk. Further unpack net value.
- The Banks and financial institutions are the biggest stumbling block to transformation.
- 3% to play with is not a good idea.

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		3% to be given to BEE	
		entrepreneurs.	
		 Further detail is needed on how 	
		communities will benefit from their	
		shareholding. Whether to have free	_
		shares from day 1 or have an	
		agreement on what will be a	
		minimum despite the markets	
		(share price).	
21/04/2017	Department of Trade and Industry,	The process to be followed in	The mining industry's
	DMR offices.	developing the Charter should be	consultations have been
		similar to that conducted by other	conducted in terms of Section
		sectors when developing their codes	100 of the MPRDA. The
		and be gazetted for 60 (sixty) days	BBBEE Act process operates
		for public comments. Acknowledged	on the basis of consensus
		that DMR has already conducted the	while the MPRDA process is
		consultation and inducted that the	based on consultations and
		department tick the box on this	this may cause challenges if
		aspect of engagement, which was	the BBBEE Act process is to

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	implement such verification. DTI
	verification and system in place to
	persons who can conduct such
	department comprised of competent
•••	is a unit or division within the
agency	DMR's position provided that there
independent verification	• DTI indicated that it will support
verification as opposed to	suppliers should be avoided;
is to conduct in-house	indicated that dual compliance by
• DMR indicated that its position	• Verification of BEE credentials: It
section 9 of the BBBEE Act.	
section 100 of the MPRDA and	
issues and the status of	
and resolve on the process	
President which will decide	engagement.
process led by the Deputy	seeking deviation on the stakeholder
agreed that there is a separate	as indicated there will be no need for
be followed. The meeting	aiready undertaken. If DMR can do

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	 DTI also sought clarity on the 	 Details of this to be shared
	downward adjustment of the	during the next team
	ownership shareholding to 18%,	engagement.
	which has to be empowered within	
	as stipulated timeframe. DTI was	
	satisfied that this takes care of the	
	provision of once empowered	
,	always empowered provision.	
	 DTI proposed that DMR should 	 DMR indicated its main
	consider the option of using Equity	objective is to ensure that
	Equivalence on suppliers instead of	there is change of ownership
	1% of foreign suppliers' annual turn-	completion of the mining
-	over since most companies will opt	industry. It expressed
	for it despite of less benefits when	reservations regarding the
	comparing the two options. DTI	equity equivalence
	undertook to provide detail	suggestion.
	information on this option during the	
	next meeting.	
		-

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 DMR agreed to fully align 	with the Codes and the	Employment Equity Act.																
DTI proposes that women	representation on the skills	development be increased from 15%	to 25% for it be in line with the Dti	Codes of Good Practice. It proposes	for the increase of the employment	target of people living with disability	(black) 2% to 3% in line the codes.	• DTI raised concern on the proposed	companies' contribution of 2% to a	trust or agency. However, it was	satisfied when DMR indicated that	such contribution will be ringfenced	for skills development and be	contributed towards the MTDA and it	is engaging the National Treasury in	this regard.	 DTI supports the collapsing of the 	capital and consumables goods into
	•																•	

Mil July July

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one category and the target of 70%	thereof. However, it proposed that	the transitional period for the	implementation of this target should	be changed from 5 to 2 years.	 It proposes that the discretionary 	spend should exclude lubricants,	coolants and energy;	 It also proposed that the verification 	of local content should include the	country of origin.	 It further proposed for the alignment 	of the Mining Charter with the black	industrialist Programme to be	supported by the IDC and PIC while	DMR can identify black people to be	capacitated within the mining	industry sector.
															•		

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 DMR proposal for higher target of 60% local content is supported.

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- multinationals is an add-on. Fair · Discrimination among local and multinational suppliers. 1 % for freatment.
- The targets must be staggered and progressively achieved.
- must explicitly be biased in favour of development contributions (SLP) • Dti advised that community black communities.

17 November 2016

Minister M J Zwane Minister of Mineral Resources Building 2 C, Trevenna Campus Cnr Meintjies and Francis Baard Streets Sunnyside Pretoria

Sent via email. Queen,Poolo@dmr.gov.za

Dear Minister Zwane

Engagement Between the Minister and the Chamber

When we last met we agreed that it would be useful for the Minister and his team to meet with the Council of the Chamber on 19 November 2016 to discuss a range of issues impacting on the mining industry. The Chamber's Council met on the morning of 16 November 2016. It is the opinion of Council that it would be far more useful rather for there to be a more private engagement between the Minister, the senior Officials of his choosing and the Chamber's Office Bearers and CEO.

While there is some urgency in such an engagement taking place as soon as possible, I must unfortunately advise that only one of the Chamber's Office Bearers is available on 19 November 2016. Therefore, I propose that we seek a mutually convenient date for a private meeting that will allow both parties to have their full teams present.

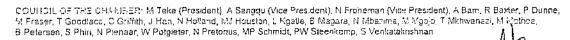
2016 is fast coming to a close and a number of critically important issues still remain unresolved, despite the fact that there has been on-going engagement on some of such issues. Such irresolution is impacting heavily on the industry, on investor confidence and on the industry's ability fully to contribute to South Africa's development. Decisive action is required on issues such as:

- the Mining Charter and, in particular, the ownership element of the Charter (continuing consequences);
- the MPRDA Amendment Bill which has now been further delayed, and in respect of which the NCOP has the right to open discussions on all the Bill's provisions despite prior agreements having been reached in earlier legislative processes;
- the issue of environmental permits which, it appears, are sometimes dealt with outside the necessary statutory provisions;
- the inconsistent processing of s11 applications, where some are inexplicitly fast-tracked while others are subject to equally puzzling delays; and
- the inappropriate imposition of s54 safety closures.

These are the sort of issues that we would like to discuss with the Minister, and which need to be resolved if the industry is to move forward.

Equally important is the functioning of the Department of Mineral Resources (DMR). There is no use beating about the bush on this issue, we need to be





forthright and honest about the situation. The industry is extremely concerned about the lack of leadership and bureaucratic stability at the DMR. Bluntly put, this simply has to be addressed.

We also cannot shy away from the State of Capture report which contains very serious and concerning allegations. While the report is still to be subject to a Judicial Review, the perception has been created that the report is describing a country, and a mining industry, that is in deep trouble. We need to face this head on.

The mining industry is in crisis. This crisis is exacerbated by the lack of resolution on critical issues. I hope that we will soon be able to meet as a small leadership team to agree on ways in which to rescue the industry and to come to an understanding about the definitive actions required to make this possible.

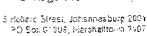
Yours sincerely

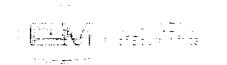
MIKE TEKE PRESIDENT

CHAMBER OF MINES OF SOUTH AFRICA

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PRIVATE & CONFIDENTIAL

26 January 2017

Mr David Msiza
Acting Director General
Department of Mineral Resources
Trevenna Campus
Onr Meintijies and Francis Baard Streets
Sunnyside
Francis

E-mail: David Msta@omr.org.za/ Ws SB Miawuth bust.mlawuti@dmr.gov.za

Dear DG Msiza

MINING CHARTER OWNERSHIP ELEMENT AND THE NON-OWNERSHIP ELEMENTS IN THE REVIEWED MINING CHARTER

The Chamber of Mines Council met yesterday at which time the progress on the discussion regarding the ownership element of the Mining Charter and the non-ownership elements in the Reviewed Mining Charter were discussed. As per my telephonic discussion with you yesterday morning, the Chamber is extremely concerned that the DMR has inserted into the draft wording on the ownership element for the Reviewed Mining Charter a set of new issues that have never been discussed in the task feam and which do not form part of the "V8" agreement. In particular, the Chamber is very concerned about the DMR's new proposal regarding the "New Rights Application" section where the new issue of curtailing the continuing consequences in new right applications to three years has been introduced. The existing V8 draft agreement document specifically provides that continuing consequences in respect of new mining right applications will apply for the duration of the mining right. The fact that the DMR only provided the Chamber with its new proposal at the eleventh hour of the task feam meeting on Monday 23 January 2017 and did not provide any time for presenting the draft document is most disconcerting.

The Chamber's mandate on the ownership element is very clear. We require the conversion of the V8 draft agreement into of a proper agreement document for signing by the Minister and the Chamber, letters from the Minister confirming the empowerment credits of mining companies and the reflection of the signed agreement in the Reviewed Mining Charter. At the meeting of the Committee of

Principals on Friday 20 January 2017 it was agreed by the Principals that the Task Team should finalise the V8 agreement, the letters and progress the discussions on the non-ownership elements of the Reviewed Mining Charter. The DMR at the Task Team meeting on 23 January not only introduced a draft





ownership section that does not reflect the V8 agreement, but also suggested that the Chamber do away with the request for the letters by the Minister. We do not agree that the DMR officials have the right to unitaterally change the mandate given by the Principals

For the discussions to continue the Chamber insists on the following

- the DMR must withdraw the draft ownership wording document that it gave the Chamber or
 23 January 2017; and,
- the DMR should revert with draft wording for the ownership element that reflects the wording
 of the V8 agreement.

The Chamber then requires the conversion of the V8 agreement into an agreement for signing by the Minister and the Chamber, the Minister's letters confirming the empowerment status of the molificular mining companies and the proper reflection of the agreement in the wording of the ownership element in the Reviewed Mining Charter.

I must reiterate that only once these requirements have been complied with will the Chamber be in a position to consider withdrawing the declaratory order court case.

On the non-ownership elements of the Reviewed Charter we still have material concerns regarding some of the DMR's proposals. The Chamber's Council has confirmed our mandate set out below.

Mining Transformation Development Agency: The MTDA is not the solution for the DMR's perceived industry skills wees. Government and stakeholders are considering rationalizing centers of expertise and improving the outcomes of skills development entities. The DMR should not act unilaterally by going in the opposite direction. Furthermore, the proposed funding of the MTDA from a portion of the designated skills funds and multi-national company supplier spend is still not supported.

Wine Community Development: A turnover based target for mine community development is highly problematic. We hope we can find a solution that meets the objectives of both the DMR and the industry.

Employment Equity: The DMR had already resolved prior to our recent discussions to reduce some of the sub-targets in recognition of the industry's demonstrable challenges in meeting them. The discussions on this element had used that as a departure point in considering the 5-year transition to meeting the targets set. The DMR's backtracking on the reduced sub-targets is a real challenge for the Chamber.

Procurement: While the industry supports building the local manufacturing base, we still have not been provided with any scientific basis for the setting of the targets for locally manufactured goods. Current government initiatives and incentives have not yet yielded the requisite manufacturing base,

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and a satisfactory alignment between the capacity of local manufacturers and demand of the procuring mining companies has not been undertaken

Reporting & Scorecard: The DMR persistent aversion to independent verification is concerning. While committing to better definitions, guidelines, measurement principles and periodic assessments is commendable, independent verification would ensure good governance and also would go a long way in restoring the industry's reputation

While we have made progress on some of the non-ownership elements of the Charter, it appears from our perspective that the DMR and Chamber remain in fundamental disagreement on key issues in this regard the Chamber will not support any statements at the Mining Indaha or in the SONA that agreement has been reached. If the DMR does go out into the public domain and make statements that an agreement is close or to cherry pick where we have agreed and exclude the areas of non-agreement on the non-ownership elements we will be forced to refute this in public. Whether or not the Chamber's Declaratory Order court case is withdrawn pursuant to compliance with the above requirements relating to the ownership element, the Chamber reserves the right to institute new court proceedings in regard to the above non-ownership elements.

I am very concerned regarding the events of the past week. The Chamber has approached the discussions with a solution seeking mind-set. I am not sure that these discussions can continue until we have a meeting of the minds on exactly what we are trying to achieve.

Yours sincerely,

Roger Baxter Chief Executive

Chamber of Mines of South Africa.

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Email: rbaxter@chamberofmines.crg.zs

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OUTCOME OF THE BI-LATERAL DISCUSSION BETWEEN THE DMR AND THE COM ON OWNERSHIE

Background

A Chamber delegation met with Minister Zwane and some of his Officials on 26 April 2016. Minister Zwane requested the Chamber's President, Mr Mike Teke, to report to the meeting the outcome of discussions that they had held on Sunday, 24 April 2016. Mr Teke informed the meeting that the Minister had offered that, if the Chamber were to withdraw the Declaratory Order case and agree to a new mining charter ownership target of 30%, government would be willing to recognise "the continuing consequences of previous empowerment deals".

The Chamber delegation responded by saying, on a without prejudice basis, that it would be prepared to accept a target of 28% subject to a number of in-principle provisos. The Minister subsequently revised his proposal to an ownership target of 29%. The Chamber delegation agreed with the proposal of 29% subject to the principles outlined in 2 below and indicated that they would take the proposal back to the Chamber's Council for consideration.

The 10-a-side meeting of 26 April established a Technical Task Team to propose modalities of resolving the dispute on the interpretation of the ownership element of the mining charter, including the introduction of the 29% threshold. Based on the extensive engagement of the Task Team, a set of principles has been developed for consideration by the Principals, in line with the proposed principles herein contained. The proposed modalities consider practical mechanisms to extricate a "win-win" solution for recognition of continuing consequences of previous deals for existing rights as well as consideration for delineating a sustainable model for new rights. These issues are elucidated below.

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In the pursuance of a common understanding, the parties agreed that it was important that the parties expressed their respective view for a transformed South African mining industry and as such, each of the parties expressed their respective views on the vision for industry as follows:

Department of Mineral Resources

The DMR's view on the transformation of the industry is located within the mutually symbiotic characteristic with inclusive, sustainable and competitive growth of the industry, consistent with the national developmental imperatives. At the core of transformation is participation of black people in the mainstream economy broadly, and the mining industry in particular. In this regard, transformation is the responsibility of government, business, Historically Disadvantaged South African (HDSA) entrepreneurs and other transformation beneficiaries, such employees and communities. It is in this context that the mining charter, as an instrument through which the transformation objective ought to be attained, must provide unambiguous technicalities that sufficiently address the issues of, inter alia.

- Meaningful and sustainable participation of HDSA in the ownership of mining industry, which is intended to de-racialise the historical ownership
- Notwithstanding the spirit of free trade, participation of the HDSA in the ownership must be augmented responsibility to achieve policy objective. This is intended to mitigate against possibilities of free trade enabling the reversal of the gains made in transforming the industry
- Leverage the benefit from hindsight, appropriate instrument be introduced to effect tangible benefit to employees and communities
- Provide for certainty of intent for investors, business, employees and communities alike and provide a basis for common narrative of a truly democratic South Africa success story

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In this context, the DMR asserts an urgent need for innovative solutions that effectively "re-imagine" the transformation of the sector in a manner that will secure competitive and sustainable development of the industry that remains in a state of sunshine for well over a century into the future.

The Chamber of Mines of South Africa

The Chamber's view is that although the initial objective of the founders of the Mining Charter of creating a critical mass of transformation that will become self-perpetuating and irreversible has been achieved, there is further work that needs to be done to arriving at this end goal of a transformed, competitive and prosperous South African mining sector.

The Chamber believes that there is no "one size fits all" solution to achieving its envisaged end game. The Chamber believes that the solution must be one that take cognisance of the following key elements: legacy issues (there has to be an acknowledgement of the past and learnings must be captured); competitiveness and growth (transformation must be pursued in conjunction with growth); the spirit of "doing the right thing" must be the central theme in how the solution is crafted; and the people's freedom of choice and trade must be recognised and protected.

Principles

The continuing consequences of existing and previous empowerment deals will be recognised as follows:

2.1 All historical transactions concluded in good faith that achieved the 26% empowerment target in respect of current right holders or mining companies will be recognised. Thereafter, such current holders of mining rights or mining companies will have three years to reach a revised empowerment target of 29%. All transactions which result in the current holders of mining rights or mining companies achieving the revised minimum empowerment.

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The buyer (receiving holder) in this regard shall during the 3-years transitional period provided for by the mining charter, top up its BEE shareholding to 29% as agreed in paragraph 2.1.1.

2.6 Subject to a formal process, the DMR will provide each right holder or mining company, in accordance with paragraph 2.1, with a letter acknowledging the empowerment credentials of the rights holder or company, agreeing and accepting the percentage of empowerment for which the company or rights holder is recognised, and the continuing consequences of previous empowerment deals done in good faith.

New Mining Rights

New green-field projects will have a minimum empowerment target of 29%. The BEE ownership will be reviewed annually with the company's intent being to sustain the 29% and will be recognised for the duration of the right. In the event that the BEE wishes to exit, the holder's BEE percentage should not drop below 18%.

Process to achieve the above

The Chamber's declaratory order application in respect of inter alia, the interpretation of the ownership element of the Charter has not been set down. The parties undertake not to progress this matter pending the outcomes of the engagement process currently underway. In order to achieve the objectives set yout herein, the parties agree to the following process:

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The Minister will, subject to a formal process, issue written acknowledgement letters to each Mining Right holder recognizing the empowerment credentials of such holder, the percentage of empowerment of such holder, and the consequences of previous deals.

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- The Minister will use his best endeavours to ensure that the draft Reviewed Mining Charter, 2016 incorporates the outcomes of the agreement between the parties herein.
- 4.3 The Chamber will, upon the gazetting of the finalized reviewed Charter which incorporates the outcomes of the agreement as set out in paragraph 4.2, withdraw its existing court application.
- 4.4 The parties will explore the methods to ensure that the objectives set out herein are not assailable by third parties which methods may include, without limitation, the embodiment of these objectives in a further MPRDA. Amendment Bill

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	ज्ञानमञ्जू		Islandan e e e e e e e e e e e e e e e e e e e		RESO (0:1015
	 Employment 	<u> </u>	Board: 50% black, 20% of which must	 Change of the designated group 	o Concern over the sub-targets
	Equity		be female.	from HDSA to black, as it excludes	notwithstanding extension from 3 to 5
		<u>.</u>	Executive/Top Management: 50%	white women who make-up up to	years and progressive targets (targets
			black, 20% of which must be female.	15% of EE contribution.	aligned to the BBBEEA) In principle স্থাতা
		O	Senior Managernent: 60% black, of	 The proposed targets do not have 	:03
			which 30% must be female.	regard to current workplace	o National and Regional EAP statistics would
		o	Middle Management: 75% black, of	profiles.	be taken into account
		<u>-</u>	which 38% must be female	 Targets for people with disabilities 	o Critical that there is alignment of this
		0	Junior Management: 88% black, of	should be inclusive of all races and	element with EE Act and reporting
			which 44% must be female	not limited to Black persons as per	
		0	Core and Critical Skills: 40% black	the gazetted Charter.	
		0	Employees with disabilities: 2%.		
'	2. Human	0	o The Gazetted Charter proposed the	The Chamber does not support	In principle agreed to:
	Resource		retention of the requirement for 5% of	the 15% of 5% leviable amount	 5% of leviable amount towards FIRD
	Development		payroll to be invested towards skills	contribution towards a Ministerial	DMR to provide data on historic
			development by mining right holders.	Skills Fund and establishment of	disproportionate allocation of skills
		6	 The Charter further required companies 	the MTDA.	expenditure by gender and race for
			to invest 15% of the above mentioned	 Lack of clarity over the treatment of 	discussion
			5% towards a Ministerial Skills	non-employee HRD expenditure	~ HRD is beyond firm level and non-
		<u>.</u>	Development Trust Fund.	o There are multiple private and	employee HRD expenditure is recognised
L .				government structures that have the	and necessary
				mandate to drive these issues (MQA,	ု Consultation with Chamber members လ
				i.J.C., IVEF, Dept. of Small Business).	alternative and voluntary contributions to
				 International benchmarking research 	the MTDA
		 · · ·		from Dept Higher Education &	o Engagement on the structure, objects and
				Faining shows that SA has too many	funding of the MTDA (open mandate
]		_		centres of expertise.	provided to 5-a-side by Minister to discuss

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Resolutions objectives, potential solutions and necessity of MTDA) • DMR to provide one pager brief on objectives of proposed MiTDA Not agreed to: • Establishment of the MTDA (Chamber) • Allocation of 15% of the agreed 5% payroll to MTDA and 1% expenditure from MNC o Chamber proposal for recognition of MFE: training expenditure (DMR)	in principle agreed to: • Collaborative SLPs (PPP)-to improve impact • DMR to develop implementation guideliner for SLPs and MCDs • Explicit linkage and alignment between MCD contributions and SLPs Mot agreed to: Revenue vs NPAT (vs normalised earnings, operating profit, EBITDA), Open mandate to 5-a-side to look at practical solutions to arrive at a funding formula for community development
Government has gazetted a proposal that 25% of skills spend be diverted to higher education. There are current discussions at NEDLAC booking at entirety of skills landscape regarding an independent skills agency looking at sectoral and cross-cutting skills. The National Skills Fund covers the same objectives as communicated by the DMR for the MTDA. The focus should rather be on utilising and/or fixing existing structures instead of creating new ones.	 The 1% turnover equivalent to an additional royalty and rather propose 2% net profit after tax (NPAT) Concern over alignment of the Mine Community and SLPs
	right holders to annually contribute 1% of turnover towards mine community development.
	3. Wine Community Development

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4. Procurement	Policy instruments to achieve broad based	enringer with the second of th	Concerned about the targets
	economic empowerment have not yielded	supplier development meets	notwithstanding the extension of the
	desired outcomes-job creation:	progressive target.	transitional period from 3 years to 5
	✓ Investment costs to set up	 Consider use of Total 	years for compliance- concern over
	manufacturing for capital goods not	Measured Procurement Spend	70% capital goods target (60% local
	commercially sustainable;	(TMPS) vs. actual spend	vaiue add).
	✓ Limited volume of large body mining	(exclusion of items procured	 Concern about capacity, and dilution
	equipment in SA;	from companies from foreign	of the supplier base (SMME
	 Limited competitive advantage of old 	domicile	development vs economies of scale),
· · · · ·	manufacturing plants abroad vs. a new	o Increasing procurement from	concern over flexibility of elements
•	plant;	local BEE manufacturers is	One size fits all approach rather than
	✓ High current level of maintenance	supported.	nuance across commodities (coal vs.
	activities to save costs, thereby	 Proposed target of 70% locally 	P4}
	reducing volume of units;	manufactured goods is a marked	Concern that the targets can be easily
	V Fluctuating exchange rate which will	—	subverted by suppliers
	commonite investment decisions.	previous targel of 40% BEE	DAMB to arrange operation thinkly
	Complete investment of the control o	expenditure. Achievability of	
	y fright import content of even rotally	target is not evidence based.	suppliers and chamber submission or
	based OEM's.	Current Dept. of Trade & Industry	best practice (Anglo case)
		initiatives and incentives have not	 Concern about the 4% on MNE and
		yielding the desired outcomes.	the flow-through of costs to the
		e Industry study on locally	sector, propose alignment to the
		manufactured goods relating to	equity equivalencts mechanism in the
		míning at a nascent stage.	DBBEE Codes
		 The manufacturing sector has 	
<u>\</u>		shrunk from 22% of GDP in 1985	In principle agreed to:
1.		to 13% in 2016 and	The onus to verify local content lies
2		manufacturing value added	with the suppliers
		growth at 2.3% p.a. is han that of China and India. Until a proper	 DMR to develop definitions for all
			criterion under this element

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e	Chambi Chambi Chambi Chambi Chambi Chambi Chambi Chambi Chambi Chambi Charter Charter Charter Charter Charter	analysis of the realistic targets that can be achieved for local manufacturing, it will be difficult for a proper target to be agreed. Examine the issue of enhanced Examine the issue of enhanced Examine the issue of enhanced Examine the issue of enhanced Examine the issue of enhanced Examine the issue of enhanced Examine the issue of enhanced Examine the issue of enhanced Examine the issue of enhanced Examine the issue of enhanced Examine the issue of enhanced Examine the issue of enhanced Examine the issue of enhanced Examine the issue of enhanced Examine the issue of enhanced Examine the issue of enhanced Examine the issue of enhanced Examine the issue of enhanced Boods cluster. Took Agreed: Took Agreed: Took Agreed: Took Agreed: Took Agreed: Took DII prescripts The algor Charlet on Foods Took Agreed: Took Bes Entities that are above and non-discretionary and non-discretionary and non-discretionary and non-discretionary costs Propose BEE Sorecard approach Giscretionary and non-discretionary and non-discretionary costs Propose BEE Sorecard approach Giscretionary costs Propose BEE Corecard approach Giscretionary costs Propose BEE Sorecard approach Giscretionary costs Propose BEE Sorecard approach Giscretionary costs Propose BEE Corecard approach Giscretionary costs Applead to the capital goods Contribution to the capital good
	Conditions standards, as provided for in Section 100 Transitional arrangements pertaining to of the standards.	and living conditions are provided for, pending the finalisation

6. Sustainable	 The Gazette Charter omitted this 	 Sustainable development 	In principle agreed to:
development	element	issues deaft with by relevant	• DMR would drop the 0.15% requirement.
	 Revised Charter reintroduces this 	legistation and inclusion as an	• Where a mining company is investing in
	element	element may lead to	R&D 70% of R&D spend must be utilised in
	Requirement for a 0.15% contribution	duplication of reporting	the Country. 5 year transition period to
	of annual turnover towards R&D.	 R&D to be moved from 	enable that.
		Sustainable Development to	a DMR to provide Chamber with data on
		HRD	basis of 70% target
		 The 0.15% annual turnover 	• Mechanisms to be developed to address
		contribution towards R&D is	capacity gaps in the transition period
		an additional tax burden on	Sustainable development as an element
		mining companies as not all	Need to engage on substance behind this
		companies spend on R&D due	element
		to nature of operations and	• Mine Health & Safety; Implementation of
		business.	Tripartite Action Plan as articulated in the
		 Support of Academic 	MHSC Summit Resolutions is not fully
		institutions and R&D form part	supported. Agreed that the DMR should
		of the HRD element.	engage the MHSC on what the specific
		• Environmental Management: As	activities should entail. Once engaged by the
		of Dec 2014, the mining industry	DMR; the MHSC Office will develop proposals
		has been following the One	for consideration by the MHSC Board.
		Environmental System which	e Adherence to Environmental Management
		requires that environmental	Plan - provision for band of acceptable
Λ		issues in the mining industry be	tolerance for non-compliance - DMR should
1.		governed in terms of NEMA and	reconsider inclusion. Concern over the
<i>/</i> ·		its regulations, with the DMR	environmental provisions and the
		being the competent authority.	indicators, alignment with NEMA
		o The Mining Charter is	provisions
		promulgated in terms of the	

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MPRDA and with the	environmental provisions being	moved to NEMA; there is no	enabling legislative mechanism	for measuring environmental	performance in the MPRDA.	o In order to assess the compliance	level of the mining industry in	relation to environmental	management, a qualitative	analysis or assessment of each	individual environmental	requirement in terms of the law	needs to be undertaken.	Measures implemented beyond	the requirements of the law	should also be taken into	consideration. It will be	impossible to come to a	conclusion of a particular	percentage level compliance with	the current scorecard. Thus,	making it difficult to formulate	tangible indicators to allow for	quantitative measurements of	environmental compliance level	for the mining industry.	o On the other hand, companies	with EMP's approved in terms of	the MPRDA would be deemed to	having obtained an
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Also.

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		environmental authorization in terms of NEMA. The Legal basis for inclusion of environmental issues is questionable and therefore the Chamber does not support the inclusion of this element in the Mining Charler.	
7. Applicability of the Mining Charter.	• The Charter provides for 3 ring-fenced elements (Mine community development, HRD and Ownership) and mining right holders are required to maintain 100 percent compliance with these targets at all times for the duration of a mining right.	 100 percent compliance at all times in respect of the ring-fenced elements is not feasible: Ownership, HRD, Mine Community Periodic Review of Targets Charter to provide exemptions for small and medium sized operations in line with National Small Business Amendment Act (26 of 2003) Establishment of sub-minimums 	 In principle agreed to: Transparency in enforcement as aligned to the legislation Remedies for each of the ring-fenced elements have been discussed and recommended. Periodic assessments to be consulted with stakeholders. 100% compliance is justifiable if agreement is reached on each of the 3 priority elements Not agreed to: Further exemptions for small and medium sized operations (DMR)
3. Independent verification.	• The Charter obliges right holders to report their levels of compliance annually and empowers the Minister to review the Charter as and when the need arises.	absence of a verification provision in the Charter.	Not Agreed to: Provision for independent verification (DMR). The responsibility to evaluate, monitor and enforce the law lies with the DMR.

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DMR/COM Nuning Charter discussion document [17.v2.17]

gelement –	Decalloictica diement and Taugets Chambel Views :-
	Develop guidelines and measurement
	principles up front
	Periodic assessments will help track the
	progress over time.
9. General	DMR has undertaken a socio-economic impact assessment relating to the Mining Charter, which will be shared with the
	Chamber.

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ų.	Employment	e Boa	Board: 50% black, 20% of which must	 Change of the designated group 	in principle agreed to:
	Equity	l ad	be female.	from HDSA to black, as it excludes	 Retain the mining charter targets aligned
		e Exe	Executive/Top Management: 50%	white women who make up 15%	to the BBBEEA and implementation of the
		bla	black, 20% of which must be female.	of EE contribution.	proposed targets progressively over a
		» Sen	Senior Management: 60% black, of	 "The proposed targets for all 	period of 5 years.
		wh	which 30% must be female.	levels is too high and unrealistic."	
		e Mig	Widdle Management: 75% black, of	 Targets for people with disabilities 	
		rlw	which 38% must be female	should be inclusive of all races and	
		o Jun	Junior Management: 88% black, of	not limited to Black persons as per	
		цм	which 44% must be female	the gazetted Charter.	
		<u>ق</u> •	Core and Critical Skills: 40% black		
		e Em	Employees with disabilities: 2%.		
ri	Human	a The	The Gazetted Charter proposed the	The Mining Transformation	In principle agreed to:
		reter	retention of the requirement for 5% of	Development Agency (MTDA):	5% of payroll towards HRD
	Development		payroll to be invested towards skills	 The Chamber does not support the 	 DMR to provide data on historic
	•	deve	development by mining right holders.	15% (of 5% leviable amount)	disproportionate allocation of skills
		• The	 The Charter further required companies 	contribution towards a Ministerial	expenditure by gender and race
		to ir	to invest 15% of the above mentioned	Skills Fund and establishment of the	 Chamber to provide gender and race
		5%	5% towards a Ministerial Skills	MTDA.	breakdown of 6,000 existing bursars
		Devi	Development Trust Fund.	Mandatory training not recognised	• HRD is beyond firm level and non-
				in the dti codes but recommend its	employee HRD expenditure is recognised
				recognition as part of the 15%	and necessary
<u> </u>	ıΛ			payroll allocation.	• Consultation with Chamber members on
· V	11			• Recognition of MOA and its	voluntary contributions to the MTDA
_	j			programmes	
7				• Lack of clarity over the treatment of	Not agreed to:
1-		<u>.</u>		non-employee HRD expenditure	 Establishment of the MTDA (Chamber)
4] (

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DMR/COM Whong Charter discussion document (Minister's Version)

				 Allocation of 15% of the agreed 5% payroll to MTDA, loss of direct control Chamber proposal for recognition of MHS training expenditure
m	Wine Community Development	• The Gazetted Charter requires mining right holders to annually contribute 1% of turnover towards mine community development.	 The 1% turnover equivalent to an additional royalty and rather propose 2% net profit after tax (NPAT) Concern over alignment of the Mine Community and SLPs 	In principle agreed to: • Collaborative SLPs (PPP) • DMR to develop implementation guidelines for SLPs and MCDs • Explicit linkage between MCD and SLPs • Maintain 1% of revenue projection of two and half years, applicable to a Social and Labour Plan (SLP's) for five (5) years cycle with provision for remedies in case of adverse economic environment.
AK AA	Procurement	Policy instruments to achieve broad based economic empowerment have not yielded desired outcomes-job creation: <pre></pre>	• Concern on the availability of baselines on the current capacity • Clarity on measures to ensure supplier development meets progressive target. • Verification of local content responsibility of suppliers not the mining industry (consider capacity of the SABS) • Consider use of Total Measured Procurement Spend (TMPS) vs. actual spend (exclusion of items	In principle agreed to: Maintain proposed targets and extend transitional period from 3 years to 5 years for compliance- concern over 70% capital goods target (60% value add). The onus to verify local content lies with the suppliers Not agreed to: Chamber proposal to use of Total Measured Procurement Spend instead of Actual Spend

DMR/COM Whing charter discussion document (Minister's Version)

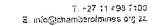
		✓ Fluctuating	Fluctuating exchange rate which will	procured from companies from	-
		compromise ii / High import co	compromise investment decisions; High import content of even locally based OEM's.	foreign domicile	
เก๋	Housing and	Agreed			
	Living Conditions	 This eleme standards. 	This element has been omitted from the charter and is accord standards, as provided for in Section 100 (1)(b) of the MPRDA	 charter and is accordingly being strengti (1)(b) of the MPRDA. 	This element has been omitted from the charter and is accordingly being strengthened under Housing and Living Conditions standards, as provided for in Section 100 (1)(b) of the MPRDA.
		Transitional arrar of the standards.	af arrangements pertaining to idards.	mine workers housing and living condition	Fransitional arrangements pertaining to mine workers housing and living conditions are provided for, pending the finalisation of the standards.
ဖ	Sustainable	• The Gazeti	The Gazette Charter omitted this	 Sustainable development issues 	In principle agreed to:
	development	element		deaft with by relevant legislation	• Where a mining company is investing in
	•	Revised Ch	Revised Charter reintroduces this	and inclusion as an element may	R&D 70% of R&D spend must be utilised in
<u> </u>	_	element		lead to duplication of reporting	the Country.
		• Requireme	Requirement for a 0.15% contribution	 R&D to be moved from 	 Mechanisms to be developed to address
		of annual	of annual turnover towards R&D.	Sustainable Development to HRD	capacity gaps in the transition period
				 The 0.15% annual turnover 	
				contribution towards R&D is an	Not Agreed to remove sustainable
				additional tax burden on mining	development as an element.
<u>-</u>				companies as not all companies	
_				spend on R&D due to nature of	
/				operations and business.	
44		_		 Support of Academic institutions 	
				and R&D form part of the HRD	
				element.	
r-	Applicability	e The Chart	The Charter provides for 3 ring-fenced	• 100 percent compliance at all	In principle agreed to:
1 /	of the Mining	elements	elements (Mine community	times in respect of the ring-fenced	• Transparency in enforcement as aligned
A	Charter.	developm	development. HRD and Ownership)	elements is not feasible:	to the legislation

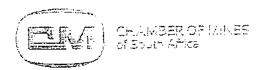
DWR/COM Whung Charter discussion document (Minister's Version)

	 Remedies for each of the ring-fenced 	elements have been discussed and		Periodic assessments to be consulted	with stakeholders		to:	Further exemptions for small and medium	sized operations.	e Establishment of sub-minimums	to:	Provision for independent verification. The	responsibility to evaluate, monitor and	enforce the law lies with the DMR.	
		element	agreed.	a Periodic	with stal		Not agreed to:	- Further	sized op	e Establish	Not Agreed to:	Provision fo	responsibili	enforce the	
Gramber Views	Cwinership, FIRD, Iviline Community	Development	Periodic Review of Targets	Charter to provide exemptions for	small and medium sized	operations in line with National	Small Business Amendment Act	(26 of 2003)	e Establishment of sub-minimums		 Chamber is concerned about the 	absence of a verification provision	in the Charter.		
Detail of the demen and regets	to maintain 100 notices are required	to maintain too percent compliance	With these rargets at all times for the	្រុក duration of a mining right.							 The Charter obliges right holders to 	report their levels of compliance	annually and empowers the Minister	to review the Charter as and when the	need arises.
Flemen											8. Independent	Ventication.			

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5 Hollard Street, Johannesburg 2001 PQ Box 61809, Mershallrown 2107

PRIVATE & CONFIDENTIAL

24 March 2017

Mr David Msiza
Acting Director General
Department of Mineral Resources
Trevenna Campus
Cnr Meintjies and Francis Baard Streets
Sunnyside
Pretoria

E-mail: David.Msiza@dmr.org.za

Dear DG Msiza

NON-OWNERSHIP ELEMENTS IN THE REVIEWED MINING CHARTER

Thank you for your letter dated 20 March 2017, which reflected the request by the DMR for further input on three important elements of the DMR's reviewed Mining Charter. In the short space of time available we have done our best to provide our point of view on the three areas and why we believe the DMR's targets are either not practical or not necessarily possible. Let me state at the outset that the DMR has not provided any documented substantiation on any of the proposed targets for employment equity or capital and consumable goods targets, nor has the DMR provided the expected written substantiation of why the DMR believes the Mining Transformation Development Agency should be established, its proposed modus operandi or governance structures.

We address each of the three areas raised in your letter in the order requested.

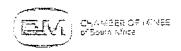
Employment equity

The Chamber and its members remain committed to workplace diversity and equitable representation at all levels to promote social cohesion, transformation and the competitiveness of the sector. This is demonstrated by our overwhelming compliance with the targets of the 2010 Mining Charter.

The DMR's proposed employment equity targets are simply too steep and not realistically achievable by the sector in the proposed time frames. This is despite the DMR providing a five year transition period to reach them, because the proposed targets do not have regard to the current workplace profiles and industry dynamics. The DMR has not provided the

Chamber with any substantive basis for the adoption of the employment equity targets for the sector other than to say that they are on par with the Broad Based





Black Economic Empowerment Codes (BBBEE Codes) and essential for alignment therewith.

The table below is a comparison of the Reviewed Mining Charter (RMC) targets (April 2016) against the mining industry performance on employment equity as per the Commission for Employment Equity reports (2011 to 2015), with 5-year and 10-year projections.

The following conclusions can be drawn from the information:

- Unless the industry makes a dramatic turnaround and achieves spirited growth (between 2-8% or more), the sector will not be able to meet the majority of its ten year employment equity targets by 2027.
- A five year transition period to meet the proposed targets is a major challenge as the targets are unachievable within that period in a low and normal growth scenario, unless the actual targets are reduced.
- The headline targets for "black people" and sub-targets "black females" pose serious challenges in all of the categories below unless the industry has strong growth.
- The DMR's first priority should be to grow the industry. A growing industry with the appropriate transformation framework means a more inclusive and transformed industry.

Reviewed Mining Charter	5-уг рго	jections (to 2022)	10-угр	rojections ((to 2027)	Mining 2015	Mining 2014	Mining 2013	Mining 2012	Міпіп g 2011
	Low growth	Normal growth	Strong growth	Low growth	Normai growth	Strong growth					
Executive/Top Management: 50% black	22,4%	28,9%	57,3%	23,8%	36,2%	75,7%	21,70%	19,40%	21,60%	18,80%	17,60%
Executive/Top Management: 25% of which must be female (i.e.10%)	7,0%	15,3%	19,5%	7,2%	27,4% .	41,3%	6,80%	6,40%	6,70%	4,30%	4,30%
Senior Management: 60% black	24,2%	30,4%	41,4%	25,3%	36,0%	61,2%	24,00%	22,20%	21,60%	20,80%	21,00%
Senior Management: 30% black female. (i.e.18%)	10,1%	11,1%	17,4%	13,9%	15,4%	35,6%	6,40%	6%	5,20%	5,20%	4,70%
Middle Management: 75% black	32,6%	46,1%	51,2%	33,3%	60,4%	72,3%	31,60%	31,80%	30%	28%	29,20%
Middle Management: 38% black female (i.e.28%)	11,6%	16,3%	28,5%	11,8%	21,4%	55,6%	11,20%	10,70%	11,20%	9,80%	9,10%

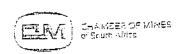
Assumptions:

Low growth scenario

The mining industry grows at an average of 0.45% annually

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Normal growth scenario

- Annual growth in the mining industry averages between 2% and 8%
 Strong growth scenario
 - The average growth is between 9% and 16%

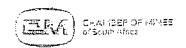
What we know about the mining industry:

- It requires highly specialised skills.
- There is intra-movement of skills possible i.e. movement of skilled labour from one mining industry to the other; however mobility of labour from other industries to and from the mining industry is limited because of its specialised nature.
- Increasing the proportion of black labour in the sector is a function of two things: natural attrition and growth in the sector:
 - o Natural attrition people leaving through retirement or because they've found jobs in other industries. Of the two, movement as a result of people finding new jobs can speed up the process. However, because the mining industry is highly specialised labour tends to move within the industry itself.
 - o Growth in the sector has been erratic. Unless something drastic is done, the sector is set for a difficult period
- The Chamber acknowledges that the mining industry in the past had a legacy predicated on race-based recruitment, promotions and skills development to the detriment of black people and women in particular. It further recognises that whilst the industry of today is markedly different than that of the past decades; more still needs to be done to ensure adequate representation of designated groups at all levels of mine operations, in particular key strategic decision making positions.
- The DMR, in its 2014 assessment report of the Mining Charter implementation, asserts: "Prior to the introduction of the Mining Charter, female representation in the mining industry was insignificant. The 2004 Mining Charter set a target of 10% for representation of women in mining by 2009, however, only 6% female representation was achieved. The overall representation of women in the mining industry has increased to 10.5% by 2014. The reported data shows that there is still a long way to go before women are fully represented in the mining industry."
- Whilst the industry has met and in some cases exceeded the targets in the 2010 Mining Charter there are limitations in this area; in particular the promotion of black females in middle, senior management and executive positions. Much of the focus has been on programmes targeted towards meeting the target of 10% women participation (inclusive of white females) for Women in Mining projects. It would assist the industry to utilise provincial EAP targets as per the Employment Equity Act with progressive targets over 5 years. These targets should be more realistic in line with industry workplace profiles and aligned to regional EAP statistics as reported by the Commission on Employment Equity annually.
- The pipeline of skills emerging from the universities is encouraging. For example, 32% of the students doing mining engineering at Wits University are black female. Given the time taken to develop these female engineers and to ensure that they are recruited, absorbed into the mining workplace and retained in mining, there are significant constraints to realizing the DMR targets.

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Other engineering fields have a greater bias against females (DHET), and mining is doing relatively better on a percentage basis.

Procurement targets

The industry supports the promotion of local manufacturing if it is done in a holistic manner looking at, among other things, supply, local and international demand, incentives and other key factors. The DMR has retained its differentiation and targets for goods (capital and consumable) and services, which is not aligned to the BBBEE Codes and has not provided clear definitions and guidance on calculations, nor its justification for not aligning with the BBBEE Codes.

The Chamber does not support the 70% blanket target for locally manufactured capital and consumable goods from BEE compliant companies as this target is not achievable for a number of minerals. This new formulation of 70% locally manufactured goods from BEE compliant entities is a marked change and increase from the previous target of 40% BEE expenditure and is untested. Any evaluation of the procurement target of 70% must have as its base a definition of what the 100% consists of. This is crucial to understand how such a target compares with the 'base line' (or current import propensity) and for the calculation of compliance. The definition of the base is uncertain.

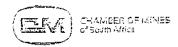
Mining procurement of capital goods includes intermediate inputs and fixed capital investment. In 2015, the mining sector spent R90 billion in capital investment, of which 7% (R6 billion) was transport equipment and 53% (R 47 billion) was machinery and equipment. Various estimates suggest that the import component of capital goods varies from about 32% in gold to the 40%-50% level in open cast mining (iron ore and coal). Essentially, the import propensity (import multiplier for every R1million additional mining production) differs from one commodity to the next in the sector. So while the gold sector may be closer to being able to achieve a 70% target for locally manufactured capital goods, other minerals are not in the same category.

The contention is that these imported inputs are of a specialized nature, most likely not available in SA. In essence, South Africa is fabricating capital goods in a number of niche areas, but most of the heavy large scale equipment such as large scale rear dump hauler trucks (>60 tons) are imported (most are imported in kits and reassembled in South Africa). Looking at the practical example of dump trucks, the major South African producer Bell produces dump trucks up to 55 tons capacity. Largescale open cast mines would use multiple dump trucks at 170 tons or greater than 200 tons, which are not made by Bell. Global suppliers of this equipment including Komatsu, Caterpillar, etc., do not directly manufacture in South Africa.

The major challenge that South Africa faces is that the South African and African markets are not yet big enough to justify the establishment of manufacturing plant by some of the big equipment manufacturers from an economies of scale and market perspective. They would want a large and growing market, sufficient economies of scale and a competitive tax, legal and operating environment to manufacture capital equipment at competitive rates.

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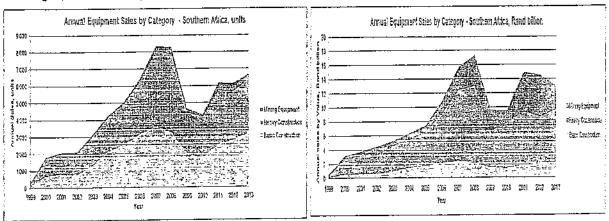
The South African market for mining equipment is small relative to the world market and therefore makes the production of specialized equipment at small scale for the SA market uneconomical.

Region	2017
North America	13
Western Europe	5
Asia/Pacific	66
Central & South America	8
Eastern Europe	4
Africa/Middle East	5

Source: Freedonia Group Inc; 2016

The share of Africa (including South Africa) and the Middle East of the world market demand for mining equipment is in the order of 5%. This is corroborated by the mainly SA producer of some specialized earthmoving equipment (Bell) that only 3% of its market for articulated dump trucks are in Southern Africa, and would therefore move a large portion of production to its facility in Germany. (Gary Bell, Sunday Times, 3 March 2017).

The international trend for the production of equipment closest to the regional markets has been confirmed by Dr Gotthard Wolf from the TU Bergakademie in Freiburg Germany at a recent international Metals Castings Conference in Johannesburg (March 2017). While production takes place in specific regions, close to suppliers of components, volumes of sales follow the markets mainly indicated by gross domestic product trends. The size of the SA market for heavy equipment is shown in the graphs below, by number and value.



Source: The Construction & Mining Equipment Suppliers' Association; 2014

Specifying a 70% capital goods target for local procurement by mining companies by local manufacturers will end up potentially penalising certain minerals where the large scale capital equipment manufacturers do not see the business case for establishing manufacturing facilities in South Africa. From this perspective a variation in the capital goods target (lower targets for certain minerals) would be more practical and appropriate.

Formulation for community investment target

The revised DMR proposal for contributions to mine community development of 1% of turnover over a 2.5 year period (i.e. 0.4% per annum) is a reduction from the 1% of annual turnover proposal of

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April 2016. However, it is still equivalent to a royalty being charged on an *ad valorem* basis and is the most regressive form of a tax, as even loss-making mines would be forced to contribute. The reduction of the target to 0.4% p.a. does not detract from the fact of it being revenue based and still amounts to c.R1.3bn (based on PWC 2015 data). The big challenge for the mining industry is that specific targets of community investment is not linked to the ability to pay.

In 2014 and 2015 the industry made an aggregate loss in each of these years as the companies battled to survive. A gross revenue formation in those years would have added R3,1 billion onto the cost structure of the companies, potentially pushing some over the precipice. At the same time a pure profits based formulation would have realized limited community spend in 2015 and 2016 because the industry was loss-making.

A more practical measure would be to look at a specific percentage of earnings before interest and taxes (EBIT) or earnings before interest, taxes, depreciation and amortization (EBITDA) as shown in the following table.

	ī			R 'm		, , , , , , , , , , , , , , , , , , ,
		2016	2015	2014	2013	2012
As % of revenue (1% over 2,5 years)	0.4%	1,604	1,546	1,501	1,536	1,455
As percentage of net profit	2.0%	-	46	115	578	1,395
As percentage of EBITDA	1.0%	795	865	1,148	1,064	1,320
As percentage of EBIT	-1.5% -	433	657	1,136	972	1,513
As percentage of cash flow from operations	1.2%	997	858	950	958	1,442

The Chamber would support a reasonable earnings before interest and taxes (EBIT) based target for commitments to community development.

I hope this contribution will assist the DMR in realising practical targets for the Reviewed Charter.

Yours sincerely.

Roger Baxter Chief Executive

Chamber of Mines of South Africa

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MEETINGS WITH CHAMBER OF MINES ON THE DRAFT REVIEWED CHARTER.

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SPECIAL MEETINGS IN DG'S BOARDROOM

E VICTORION OF THE MANAGEMENT OF THE WORLD OF THE CONTROL OF THE C	Draft Reviewed Mining Charter Chamber principals.	Draft Reviewed Mining Charter Chamber principals.	Draft Reviewed Mining Charter Chamber principals.
WENUE	DG boardroom	DG boardroom	DG boardroom
	(a) 05/05/2016	(b) 06/05/2016	(c) 03/06/2017

OTHER MEETINGS

ATTENDERS WITH MINISTER	Wining MGDETT members	Draft Reviewed Mining Charter DMR & CHAMBER	Mining DMR & CHAMBER	
		fining Charter		
	Draft Reviewed Charfer	raft Reviewed N	Draft Reviewed Charter.	
VENUE	DMR Exco Boardroom D	Johannesburg Country Club D	DMR Exco Boardroom D	
ID ATECHNOLOGICATION OF THE PROPERTY OF THE PR	(a) 31st March 2016	(b) 26 th April 2016	(c) 4 th May 2016	

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(d) 12 th May 2016 (Meeting cancelled).	DG's Boardroom	Draft Reviewed Mining Charter	DMR & CHAMBER Executives
(e) 08 th July 2016	Ехсо Boardroom.	Draft Reviewed Mining Charter	DMR & CHAMBER workshop
(f) 18th July 2016.	DG's Boardroom.	Draft Reviewed Mining Charter	DMR & CHAMBER Executives
(g) 18 th October 2016	Manhattan Hotel (Pretoria)	Draft Reviewed Mining Charter	DMR & CHAMBER (workshop)
(h) 17 th January 2017	Diep in die Berg	Draff Reviewed Mining Charter	DMR & CHAMBER (Principals meeting)
(i) 18 th January 2017	DMR Boardroom	Draft Reviewed Miníng Charter	DWR & CHAWBER (legal teams)
(j) 19 th January 2017	DMR Boardroom	Draft Reviewed Mining Charter	DMR & CHAMBER (legal teams)
(k) 20 th January 2017	Diep in die Berg		

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		Draft Reviewed Mining	
		Charter	(Principals meeting)
(I) 23 rd January 2017	DMR boardroom	Draft Reviewed Mining Charter	DWR& CHAMBER (Technical meeting).
(m)15 th February 2017	DMR boardroom	Draft Reviewed Mining Charter	DMR & CHAMBER (Legal Teams meeting)
(n) 17 th February 2017	Diep in die burg.	Draft Reviewed Mining Charter	DMR & CHAMBER (Principal meeting)
(o) March 2017	Diep in die burg	Draft Reviewed Mining Charter	DWR & CHAMBER (Principals meeting)

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DEPARTMENT: MINERAL RESOURCES REPUBLIC OF SOUTH AFRICA

MINING RIGHT

Granted in terms of section 23(1) of the Mineral and Petroleum Resources Development Act; 2002 (Act No. 28 of 2002)

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File Ref No

Application No

LET IT HEREBY BE MADE KNOWN:

THAT on this DAY day of MONTH in the year YEAR, before me, SURNAME AND INITIALS a Notary Public, duly sworn and admitted, residing and practising at PLACE, in the NAME OF REGION Province of South Africa, and in the presence of the subscribing competent witnesses, personally came and appeared:

NAME AND SURNAWE, Regional Manager, NAME OF REGION Region of the Department of Mineral Resources, and as such in his / her capacity as the duly authorised representative of:

THE MINISTER OF MINERAL RESOURCES

The said Regional Manager, being duly authorised thereto under and by virtue of a Power of Attorney granted by the DIRECTOR-GENERAL OR DEPUTY DIRECTOR-GENERAL: MINERAL REGULATION of the Department of Mineral Resources on the DAY day of MONTH in the year YEAR in terms of the powers delegated by the Minister on the 12th day of May 2004 in terms of section 103 (1) of the Act.

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AND

(REPRESENTATIVE'S SURNAME ANĎ NITIALS) in his/her personal capacity or as the compar	iy's
(POSITION OF REPRESENTATIVE) or as a Close Corporations Member, and as such, the d	uly
authorised representative of (COMPANY NAME), Identification/ Registration number:	

(Hereinafter together with his/her/its successors in title and assigns referred to as "the Holder", he/she, the said representative, being duly authorised thereto under and by virtue of a power of attorney/resolution of directors/members of the Holder, signed or passed at PLACE on the DAY day of MONTH in the year YEAR which power of attorney or a sertified copy of a resolution has this day been exhibited to me, the notary, and remain filed of record in my protocol with the minutes hereof.)

AND THE MINISTER AND HOLDER DECLARED THAT:

WHEREAS

The State is the custodian of the Nation's mineral and petroleum resources in terms of section 3 of the Act.

AND WHEREAS

The Holder has applied for a mining right in terms of section 22 of the Act,

AND WHEREAS

The DIRECTOR-GENERAL OR DEPUTY DIRECTOR-GENERAL: MINERAL REGULATION of the Department of Mineral Resources has by virtue of powers delegated to him, granted to the Holder, a mining right in terms of section 23(1) of the Act.

NOW THEREFORE THE MINISTER GRANTS A MINING RIGHT SUBJECT TO THE FOLLOWING TERMS AND CONDITIONS:

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Definitions

In this mining right, the following words and expressions shall have the meanings assigned to them:

'Act' means the Mineral and Petroleum Resources Development Act, 2002 (Act 28 of 2002) and includes the Regulations, guidelines, circulars, directives and orders made in terms of that Act;

Effective date means DAY day of MONTH in the year YEAR (being the date on which the environmental management programme is approved in terms of section 39(4) of the Act);

'Environmental Management Programme' is as defined in the Act and includes any other Environmental Management Programme approved in terms of the previous mining legislation;

Financial year means a complete financial year of the Holder which, at the time of the granting of this mining right, commences on DAY day of MONTH in the year YEAR; and ends on DAY day of MONTH in the year YEAR;

*Hölder is as defined in the Act, and specifically in relation to this right, it means NAME OF HOLDER, Registration No/Identification No.

'Mineral' is as defined in the Act; and specifically in relation to this right means MINERALIS APPLIED FOR:

Mining Area' is as defined in the Act and includes any additional area of environmental liability as may be reflected on the Environmental Management Programme relating to this right;

Mining right is as defined in the Act and includes all the Annexures to it, agreements and inclusions by reference;

Mining Work Programme is as defined in the Act and as reflected in the attached Annexure to this mining right;

'Minister' means the Minister of Mineral Resources and includes the successors in title, the assignee or any person duly authorised to act in the Minister's place and stead;

'Regional Manager' is as defined in the Act and specifically in relation to this right means the Regional Manager for the NAME OF REGION Region of the Department of Mineral Resources; and

'Social and Labour Plan', is as contemplated in regulation 46 of the Regulations to the Act and is as reflected in the attached Annexure to this mining right.

1. Description of the Mining Area

The Mining Area shall comprise the following:

Certain:

FARM NAME, PORTION AND FARM NO

Situated:

AREA Magisterial/Administrative District of NAME OF DISTRICT

Measuring:

hectares in extent.

(In the case of various farms being involved, a list can be attached and referred to as Annexure
Which Mining Area is described in detail on the attached Diagram/plan marked Annexure

2. Granting of Mining Right

Without detracting from the provisions of sections 5 and 25 of the Act, the Minister grants to the Holder the sole and exclusive right to mine, and recover the mineral/s in, on and under the mining area for the Holder's own benefit and account, and to deal with, remove and sell or otherwise dispose of the mineral/s, subject to the terms and conditions of this mining right, the provisions of the Act and any other relevant law in force for the duration of this right.

3. Commencement, Duration and Renewal

- 3.1. This mining right shall commence on DAY MONTH YEAR and, unless cancelled or suspended in terms of this clause 13 of this right and or section 47 of the Act, will continue to be in force for a period of DURATION years ending on DAY MONTH YEAR.
- 3.2. The Holder must commence with the mining operations within a year from the date on which the mining right becomes effective in terms of section 23 (5) of the Act, or any later date as may, upon a written request by the Holder, be authorised in writing by the Minister in terms of the Act, failing which this right may be cancelled or suspended.
- 3.3. Any application for renewal must be submitted to the Regional Manger not later than 60 working days prior to the date of expiry of this right.

Amendments, Variation and Abandonment

- 4.1. The terms of this right (including by extension of the area covered by it or by the addition of minerals or a share or shares or seams, mineralized bodies, or strata, which are not at the time the subject thereof) may not be amended or varied without the written consent of the Minister.
- The Holder shall be entitled to abandon or relinquish the right or the area covered by the right entirely or in part. Upon abandonment or relinquishment of the mining area or any portion thereof, the Holder must:

- 4.2.1. Furnish the Regional Manager with all prospecting and for mining results and/or information, as well as the general evaluation of the geological, geophysical and borehole data in respect of such abandoned area in so far as it applies to the mineral or any other mineral/s obtained in respect of this right and.
- 4.2.2. Apply for a closure certificate in terms of section 43 (3) of the Act.
- 4.3 With effect from the date the Holder has abandoned or relinquished a portion or portions of the mining area, and subject to section 43 of the Act, the Minister is entitled to grant any right, permit, or permission referred to in the Act in, on, or under the portion/s, so abandoned or relinquished, to any person/s.

5. Payment of Royalties

5.1. The Holder shall as contemplated in section 25 (2) (g) pay to the State throughout the duration of this mining right, royalties payable in terms of any Act or Amendment to an Act of Parliament implemented.

6. Payment of Interest

If mining fees, any fees, any levy, royalties or consideration referred to in clause 5 are not paid punctually, the Holder shall be in <u>mora and shall pay interest thereon at the rate prescribed in terms of section 80 of the Public Finance Management Act, 1999(Act 1 of 1999) reckoned from the date on which payment is due and payable, to the date of actual payment.</u>

7. Restrictions and Obligations Imposed on the Holder

- 7.1 The Holder is entitled to the rights referred to in section 5(2), (3) and section 25 of the Act, and such other rights as may be contained in this mining right or such other right as may be granted to, acquired by or conferred upon the Holder by any other applicable law.
- 7.2 Mining operations in the mining area must be conducted in accordance with the Mining Work Programme and any amendment to such Mining Work Programme and an approved Environmental Management Plan.
- 7.3 The Holder shall not trespass or enter into any homestead, house or its curtilage nor interfere with or prejudice the interests of the occupiers and/or owners of the surface of the Mining Area except to the extent to which such interference or prejudice is necessary for the purposes of enabling the Holder to properly exercise the Holder's rights under this mining right.

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8. Conditions on disposal of Minerals and/ or Products Derived from Mining

It is a condition of the granting of this mining right that the Holder shall dispose of all minerals and/ or products derived from the exploitation of the mineral at competitive market prices which shall mean in all cases, non-discriminatory prices or non-export parity prices. If the minerals are sold to any entity, which is an affiliate or non-affiliated agent or subsidiary of the Holder, or is directly or indirectly controlled by the Holder, such purchaser must unconditionally undertake in writing to dispose of the minerals and any products produced from the minerals, at competitive market prices.

- 9. Mortgage, Cassion, Transfer, Alfenation
- 9.1 This mining right, a shareholding, an equity, an interest or participation in the right or joint venture, or a controlling interest in a company, close corporation or joint venture, may not be encumbered, ceded, transferred, mortgaged, let, sublet, assigned, alternated of otherwise disposed of without the written consent of the Minister, except in the case of a change of controlling interest in listed companies.
- 9.2 Any transfer, encumbrance, cession, letting, sub-letting, assignment, alienation or disposal of this right or any interest therein or any share or any interest in the Holder, without the consent of the Minister referred to in section 11(1) is of no force, no effect and is invalid.
- 10. Protection of Boreholes; Shafts, Edits and Openings.

All boreholes, shafts, edits, excavations, and openings sunk or made, by the Holder during the currency of this mining right shall be sealed, closed, fenced, made safe by the Holder in accordance with the approved Environmental Management Programme, the Mine Health and Safety Act, 1996 or any other applicable laws and Regulations.

- 11. Holder's liability for payment of Compensation for Loss or Damage
- 11.1. Subject to section 43 of the Act, the Holder shall, during the tenure of this right while carrying out the mining operations under this right, take all such necessary and reasonable steps to adequately safeguard and protect the environment, the mining area and any person/s using or entitled to use the surface of the mining area from any possible damage or injury associated with any activities on the mining area.

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11.2. Should the holder fail to take reasonable steps referred to above, and to the extent that there is legal liability, the holder shall compensate such person or persons for any damage or losses, including but not limited to damage to the surface, to any crops or improvements, which such person or persons may suffer as a result of, arising from or in connection with the exercise of his/her rights under this mining right or of any act or omission in connection therewith.

12. Inspection of Mining Area

The Minister and/or any person duly authorised thereto in writing by the Minister shall be entitled to inspect the mining area, the Holder's mining operations and the execution of the approved Environmental Management Programme on the Mining Area as provided for in the Act, and any instruction conveyed in writing by the Minister to the Holder requiring the proper performance by the Holder of the Holder's obligations under this mining right shall be put into effect by the Holder in terms of the Act.

13. Cancellation or Suspension

- 13.1 Subject to section 47 of the Act, this mining right may be cancelled or suspended if the Holder;
- 13.1.1 Submits inaccurate, incorrect and or misleading information in connection with any matter required to be submitted under the Act;
- 13.1.2 Fails to honour or carry out any agreement, arrangement, or undertaking, including the undertaking made by the Holder in terms of the Broad Based Socio Economic Empowerment Charter and Social and Labour plan, on which the Minister relied for the granting of this right;
- 13.1.3 Breaches any material term and condition of this mining right,
- 13.1.4 Conducts mining operations in contravention of the provisions of the Act;
- 13.1,5 Contravenes the requirement of the approved Environmental Management Programme; or
- 13.1.6 Contravenes any provisions of this Act in any other manner.
- 13.2 Before the Minister cancels or suspends this right, the Minister shall:
- 13.2.1 Give written notice to the Holder indicating the intention to suspend or cancel this right,
- 13.2.2 Give reason/s why the Minister is considering the suspension or cancellation of this right;
- 13.2.3 Give the Holder 30 days to show reasons why the right should not be suspended or cancelled;
- 13.2.4 Notify, the mortgagee [if any], of the intention to suspend or cancel this right, and
- 13.2.5 Direct the Holder, where it is possible to remedy any contravention, breach or failure, to comply or to take such specified measures to remedy any contravention, breach or failure to comply.
- 13.3 If the Holder does not take the measures as specified by the Minister to remedy a contravention, breach or failure, the Minister may cancel or suspend this right after considering representations made by the Holder in terms of clause 13.2:3.

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14. Records and Returns

- 14.1. The Holder shall maintain all such books, plans and records in regard to mining on the Mining Area as may be required by the Act and shall furnish to the office of the Regional Manager such reports and documents as may be relevant under this right.
- 14.2. The Holder shall furnish to the Regional Manager all such monthly returns contemplated in section 28 (2) A of the Act not later than the 15th day of the month following the month in respect of which it was reported.
- 14.3 The Holder shall furthermore at the end of each year following commencement of this mining right, inform the Regional Manager in writing of any new developments and of the future mining activities planned in connection with the exploitation/mining of the minerals on the Mining Area.

15. Minister's flability for Compensation

The Minister shall not at any time be liable or responsible for the payment of compensation of whatever nature to the Holder, the Holder's successors-in-title or assignee, or any person whomsoever as a result of the granting of this right.

16. Compliance with the Laws of the Republic

The granting of this Right, does not exempt the Holder and its successors in title and/or assigns from complying with the relevant provisions of the Mine Health and Safety Act, (Act No.29 of 1996) and any other law in force in the Republic of South Africa.

17. Provisions relating to section 2(d) and (f) of the Act

In the furthering of the objects of this Act, the Holder is bound by the provisions of an agreement or arrangement dated DAY MONTH YEAR entered into between the Holder/ empowering partner and NAME OF EMPOWERMENT PARTNER (the empowerment partner) which agreement or arrangement was taken into consideration for purposes of compliance with the requirements of the Act and or Broad Based Economic Empowerment Charter developed in terms of the Act and such agreement shall form part of this right.

18. Social and Labour Plan

 18.2 The holder must annually, not later than three months after finalisation of its audited annual report, submit a detailed report on the implementation of the previous year's social and labour plan.

19. Severability

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Notwithstanding anything to the contrary, any provision of this mining right which is contrary to any provision of the Act or which is otherwise ultra vires, null and void, voidable, or unenforceable, shall be severable from the rest of this right, such rest thus being and remaining of full force, effect and enforceable.

29. Domicilia citandi et executandi

20.1. The parties hereto choose the following addresses as their domicilia citandi et executandi and for all purposes arising from this mining right, in particular for the purposes of serving of any notice in terms of this mining right, and any notice properly addressed to the under mentioned postal addresses of the parties shall be deemed to have been received by the addresses within 14 days if given in writing and posted by prepaid registered post addressed to the addressee at the relevant postal address:

20.1.1. In the case of the Minister.

Physical Address	Pestal Address	
Code		
Tel		
Fax		

20.1.2. In the case of the Holder.

Physical Address	Postal Address
Code	+
Tel	
Fax	

20.2. Notwithstanding anything to the contrary herein contained, a written notice or communication actually received by a party at any place other than the chosen demicilia citandi et executandi

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shall constitute adequate notice or communication to the party notwithstanding that it was not sent to or delivered at such party's chosen domicilium citandi et executandi.

- 20.3 Either party shall be entitled from time to time to change the *domicilia citandi et executandi* or postal address furnished above after giving at least 14 days prior written notice of such change to the other party, failing which the above mentioned addresses will remain in force.
- 20.4. Any written notice or communication contemplated in this clause which is forwarded by one party to the other by registered post will be presumed to have been received by the addressee on the fourteenth day following the date of posting from an address within the Republic of South Africa to the addressee at the postal address of the addresses for the time being as determined in accordance with the provisions of this clause.

21. Costs

The Holder shall pay all costs and charges incurred in connection with the execution and registration of this prospecting right.

Thus done and signed at PLACE on the DAY day of MONTH in the year YEAR in the presence of the undersigned witnesses:

AS WITNESS:	
AS WITHESS:	For and on behalf of the <u>Minister</u>
	•
	For and on behalf of the <u>Holder</u>

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Notary Public

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DEPARTMENT: MINERAL RESOURCES REPUBLIC OF SOUTH AFRICA

PROSPECTING RIGHT

Granted in terms of section 17(1) of the Mineral and Petroleum Resources Development Act, 2002 (Act No. 28 of 2002)

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Protocol No: File Ref No 120

Application No

LET IT HEREBY BE MADE KNOWN:

THAT on this DAY day of MONTH in the year YEAR, before me, SURNAME AND INITIALS notery public, duly sworn and admitted, residing and practising at PLACE, in the NAME OF REGION Province of South Africa, and in the presence of the subscribing competent witnesses, personally came and appeared:

NAME AND SURNAME Regional Manager, NAME OF REGION Region of the Department of Mineral Resources, and as such in his/her capacity as the duly authorised representative of:

THE MINISTER OF MINERAL RESOURCES

The said Regional Manager, being duly authorised thereto under and by virtue of a Power of Attorney granted by the Deputy Director General; Mineral Regulation of the Department of Mineral Resources on the DAY day of MONTH in the year YEAR in terms of the powers delegated to him by the Minister on the 12th day of May 2004 in terms of section 103 (1) of the Mineral and Petroleum Resources Development Act, 2002 (Act No. 28 of 2002),

AND

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(Hereinafter together with his/her/its successors in title and assigns referred to as "the Holder", he/she, the said representative, being duly authorised thereto under and by virtue of a power of attorney/resolution of directors/members of the Holder, signed or passed at PLACE on the DAY day of MONTH in the year YEAR which power of attorney or a certified copy of a resolution has this day been exhibited to me, the notary, and remain filled of record in my protocol with the minutes hereof.)

AND THE MINISTER AND HOLDER DECLARED THAT:

WHEREAS The State is the custodian of the nation's mineral and petroleum resources in terms

of section 3 of the Act,

AND WHEREAS The Holder has applied for a prospecting right in terms of section 16 of the Act,

AND WHEREAS The Deputy Director-General: Mineral Regulation has by virtue of the powers

delegated to him granted to the Holder a prospecting right in terms of Section 17 of

the Act.

NOW THEREFORE THE MINISTER GRANTS A PROSPECTING RIGHT TO THE HOLDER SUBJECT TO THE FOLLOWING TERMS AND CONDITIONS:

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Definitions

In this prospecting right, unless the context indicates otherwise, the following words and expressions shall have the recently assigned to them:

'Act' means the Mineral and Petroleum Resources Development Act, 2002 (Act 28 of 2002) and includes the Regulations, guidelines, directives and orders made in terms of this Act,

Effective date' means DAY day of MONTH in the year YEAR (being the date on which the Environmental Management Plan is approved in terms of section 39(4) of the Act];

'Holder' is as defined in the Act, and specifically in relation to this right, means NAME OF HOLDER, Registration No.

'Mineral' is as defined in the Act, and specifically in relation to this right means MINERALIS APPLIED FOR:

'Minister' means the Minister of Mineral Resources and Includes the successors in title, the assignee or any person duly authorised to act in the Minister's place and stead;

Prospecting Area is as defined in the Act and includes any additional area of environmental liability as may be reflected on the Environmental Management Plan relating to this right;

'Prospecting right' is as defined in the Act and includes all the Annexures to it, Agreements and inclusions by reference;

'Prospecting Work Programme' is defined in the Act and is as reflected in Annexure to this prospecting right, and

'Regional Manager' is as defined in the Act and specifically in relation to this right means the Regional Manager for the NAME OF REGION Region of the Department of Mineral Resources.

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Description of the Prospecting Area

The Prospecting Area shall comprise the following:

Certain:

FARM NAME, PORTION AND FARM NO

Situated:

AREA, Magisterial/Administrative District NAME OF DISTRICT

Measuring:

hectares in extent.

(In the case of various farms being involved, a list can be attached and referred to as Annexure):

Which Prospecting Area is described in detail on the attached Diagram/plan marked Annexure

- Granting of Prospecting Right and Permission to Remove
- 2.4 Without detracting from the provisions of sections 5 and 19 of the Act, the Minister grants to the Holder, the sole and exclusive right to:
- 2.1.1 Prospect for the Holder's own account, the mineral/s in, on and under the Prospecting Area, and:
- 2.1.2 Where a written permission in terms of section 20 (2) of the Act has been obtained, remove for the holder's own account, from the prospecting area, such mineral/s as may be required to conduct tests on it or to identify or analyse it subject to:
- 2.1.2.1 A volume of m² required to conduct tests on it or to identify or analyse, and as applied for in terms of section 20 (2) of the Act and;
- 2.1.2.2 The terms and conditions of this prospecting right, the provisions of the Act and any other relevant law in force for the time being.

[Where the right to remove has not been granted, Clause 2.1.2, and its sub-clauses above are not applicable and should be deleted and the rest of clause 2 should be amended accordingly before execution].

- Commencement, Duration and Renewal
- 3.1. This prospecting right shall commence on DAY MONTH YEAR and, unless cancelled or suspended in terms of section 47 of the Act, will continue in force for a period of DURATION years ending on DAY MONTH YEAR.
- 3.2. The Holder must commence with the prospecting operations within 120 days from the date on which the prospecting right becomes effective in terms of section 17 (5) of the Act or any later date as may, upon a written request by the Holder, be authorised in writing by the Minister in terms of the Act, failing which this right may be cancelled or suspended.
- 3.3. Any application for a renewal of this prospecting right shall be submitted to the office of the Regional Manager not later than 60 working days prior to the date of expiry of this right.

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- Amendments, Variation and Abandonment
- The terms of this right may not be amended or varied (including by extension of the area covered by it or by the addition of minerals or a share or shares or seams, mineralized bodies, or strata, which are not at the time the subject thereof) without the written consent of the Minister.
- The Holder shall be entitled to abandon or relinquish the right or the area covered by the right entirely or in part. Upon abandonment or relinquishment of the prospecting area or any portion thereof, the Holder must:
- 4.2.1 Furnish the Regional Manager with all prospecting results and/or information, as well as the general evaluation of the geological, geophysical and borehole data in respect of such abandoned area in so far as it applies to the mineral or any other mineral/s obtained in respect of this right, and
- 4.2.2 Apply for a closure certificate in terms of section 43 (3) of the Act.
- 4.3 With effect from the date the Holder has abandoned or relinquished a portion/s of the Prospecting Area, and subject to section 43 of the Act, the Minister is entitled to grant any prospecting rights or mining rights or any right or permit referred to in the Act in, on, or under the portion/s, so abandoned or relinquished, to any person/s.
- 5. Payment of Prospecting Fees and Royalties
- Prospecting fees as contemplated in section 19(2)(f) of the Act are payable to the State by the Holder from the commencement of this right in accordance with Regulation 76 of the Regulations to the Act.
- Royalties as contemplated in section 19(2) (g) are payable to the State by the Holder for the sale and/or disposal of the mineral in terms of and upon the implementation by the Minister of Finance of a relevant Act of Parliament or an amendment of an Act of Parliament which provides for such payment.

6. Payment of Interest

If the prospecting fees and royalties referred to in clause 5 above are not paid punctually, the Holder shall be in <u>mora</u> and shall pay interest thereon at the rate prescribed in terms of section 80 of the Public Finance Management Act, 1999 [Act 1 of 1999] reckoned from the date on which payment becomes due and payable, to the date of actual payment.

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- Restrictions and Obligations Imposed on the Holder
- 7.1. The Holder is entitled to the rights referred to in sections 5(2), (3) and 19 of the Act, and such other rights as may be contained in this prospecting right or such other rights as may be granted to, acquired by or conferred upon it by any other applicable law.
- 7.2. Prospecting operations in the prospecting area must be conducted in accordance with the Prospecting Work Programme and the approved Environmental Management Plan and any amendment thereof.
- 7.3. The Holder shall not trespass or enter into any homestead, house or its curtilage nor interfere with or prejudice the interests of the occupiers and/or owners of the surface of the Prospecting Area except to the extent to which such interference or prejudice is necessary for the purposes of enabling the Holder to properly exercise the Holder's rights under this prospecting right.
- S. Mortgage, Cession, Transfer, and Allenation.

This prospecting right, a shareholding, an equity, an interest or participation in the right or joint venture, or a controlling interest in a company, close corporation or joint venture, may not be encumbered, ceded, transferred, mortgaged, let, sublet, assigned, alienated or otherwise disposed of without the written consent of the Minister, except in the case of a change of controlling interest in listed companies.

Protection of Boreholes, Shaffs, adits and Excavations.

All boreholes, prospecting shafts, adits, excavations, sunk or made, by the Holder during the currency of this prospecting right shall be sealed, closed, fenced, made safe by the Holder in accordance with the approved Environmental Management Plan, the Mine Health and Safety Act, 1996 or any other applicable laws and regulations.

- 18. Holder's Liability for payment of Compensation for Loss or Damage
- 10.1. The Holder shall, during the tenure of this right while carrying out the prospecting operations under this prospecting right, take all such necessary and reasonable steps to adequately safeguard and protect the environment, the prospecting area and any person/s using or entitled to use the surface of the prospecting area from any possible damage or injury.
- 10.2. Should the holder fail to take reasonable steps referred to above, and to the extent that there is tegal liability, the holder shall compensate such person or persons for any damage or losses, including but not limited to damage to the surface, to any crops or improvements, which such person or persons may suffer as a result of, arising from or in connection with the exercise of his/her rights under this prospecting right or of any act or omission in connection therewith:

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10.3. Neither the Minister, nor the State, shall be liable for any damage or loss of whatsoever nature that may occur or result from any prospecting activities in terms of this Prospecting Right.

11. Inspection of Prospecting Area

The Minister and/or any person duty authorised thereto in writing by the Minister shall be entitled to inspect the prospecting area, the Holder's prospecting operations and the execution of the approved Environmental Management Plan on the Prospecting Area as provided for in the Act, and any instruction conveyed in writing by the Minister to the Holder requiring the proper performance by the Holder of the Holder's obligations under this prospecting right shall be put into effect by the Holder in terms of the Act.

12 Cancellation or Suspension

- 12.1. Subject to section 47 of the Act, the Minister may cancel or suspend this right if the Holder.
- 12.1.1 Submits inaccurate, incorrect and or misleading information in connection with any matter required to be submitted under the Act;
- 12.1.2 Fails to honour or carry out any agreement, arrangement, or undertaking, including, where applicable, the undertaking made by the Holder in terms of the Broad Based Socio Economic Empowerment Charter and Social and Labour plan, on which the Minister relied for the granting of this right;
- 12.1.3 Breaches any material term and condition of this prospecting right;
- 12.1.4 Conducts prospecting operations in contravention of the provisions of the Act;
- 12.1.5 Contravenes the requirements of the approved Environmental Management Plan; or
- 12.1.6 Contravenes any provisions of this Act in any other manner.
- 12.2 Before the Minister cancels or suspends this right, the Minister must
- 12:2.1 Give a written notice to the Holder indicating the intention to suspend or cancel this right,
- 12.2.2 Give reason/s why the Minister is considering the suspension or cancellation of this right;
- 12.2.3 Give the Holder 30 days to show reasons why the right should not be suspended or cancelled;
- 12.2.4 Notify the mortgages, [if any] of the intention to suspend or cancel this prospecting right; and
- 12.2.5 Direct the holder, where it is possible to remedy a contravention, breach or failure, to take specified measures to remedy such contravention, breach or failure to comply.
- 12.3. If the Holder does not take the measures as specified by the Minister to remedy a contravention, breach or failure, and after having considered any representations by the holder in terms of clause 12.2.3, the Minister may suspend or cancel this right.

Records and Returns

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- 13.1. The Holder shall maintain all such books, plans and records in regard to prospecting operations on the Prospecting Area as may be required by the Act and shall furnish to the office of the Regional Manager such reports and documents as may be relevant under this right.
- 13.2. The Holder shall annually furnish to the Regional Manager progress reports contemplated in section 21 (1) (b) of the Act in such a manner and on such timeframes as prescribed by Regulation 8.
- 13.3 The Holder shall furthermore at the end of each year following commencement of this prospecting right, inform the Regional Manager in writing of any new developments and of the future prospecting activities of the mineral/s on the Prospecting Area.

14. Minister's Liability for Payment of Compensation

The Minister shall not at any time be liable or responsible for the payment of compensation of whatever nature to the Holder, the Holder's successors-in-title or assigns, or any other person, as a result of the granting of this prospecting right.

15. Compliance with the laws of the Republic of South Africa

The granting of this right does not exempt the Holder and its successors in title and/or assigns from complying with the relevant provisions of the Mine Health and Safety Act, 1996, (Act no.29 of 1996) and any other relevant law in force in the Republic of South Africa.

Provisions relating to section 2(d) of the Act

In the furthering of the objects of this Act, the Holder is bound by, where applicable, the provisions of an agreement or arrangement dated DAY MONTH YEAR entered into between the Holder/ empowering partner and NAME OF EMPOWERMENT PARTNER (the empowerment partner) which agreement or arrangement was taken into consideration for purposes of compliance with the requirements of the Act and or Broad Based Economic Empowerment Charter developed in terms of the Act and such agreement shall form part of this right.

17. Severability

Notwithstanding anything to the confrary, any provision of this prospecting right which is confrary to any provision of the Act or which is otherwise <u>ultra vires</u>, null and void, voidable, or unenforceable, shall be severable from the rest of this Right, such rest thus being and remaining of full force, effect and enforceability:

18. Demicilia citandi et executandi

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18.1. The parties hereto choose the following addresses as their domicilia citàndi et executandi and for all purposes arising from this prospecting right, in particular for the purposes of serving of any notice in terms of this prospecting right, and any notice properly addressed to the undermentioned postal addresses of the parties shall be deemed to have been received by the addressee within 14 days if given in writing and posted by registered post addressed to the addressee at the relevant postal address:

18,1,1. In the case of the Minister.

Physical Address	Posíal Address
Code	
Tel .	
Fax	

18.1.2. In the case of the Holder.

Postal Address

- 18.2. Notwithstanding anything to the contrary herein contained, a written notice or communication actually received by a party at any place other than the chosen domicilia citandi et executandi shall constitute adequate notice or communication to the party notwithstanding that it was not sent to or delivered at such party's chosen domicilium citandi et executandi.
- 18.3. Either party shall be entitled from time to time to change the domicilia citandi et executandi or postal address furnished above after giving at least 14 days prior written notice of such change to the other party, failing which the above-mentioned addresses will remain in force.
- Any written notice or communication contemplated in this clause which is forwarded by one party to the other by registered post will be presumed to have been received by the addressee on the fourteenth [14] day following the date of posting from an address within the Republic of South Africa to the addressee at the postal address of the addressee for the time being as determined in accordance with the provisions of this clause.

s Development Act, No. 28 of 2002

19. Costs

The Holder shall pay all costs and charges incurred in connection with the execution and registration of this prospecting right.

Thus done and signed at PLACE on the DAY day of MONTH in the year YEAR in the presence of the undersigned witnesses:

AS WITNESS:	
	For and on behalf of the Minister
as witness:	
	For and on behalf of the <u>Holder</u>
	Notary Public

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Mining Charter Assessment

	COMPANY NAME: Sasol Mining (Pty) Ltd
·	MINING RIGHT FILE NUMBER : MP 30/5/1/2/2/138 MR
	MINE CODE (IF ANY):
····	COMMODITY: Coal, Pseudocoal, Torbanite/Oilshale
	TABLE OF CONTENTS 2016
f*1 10	A Complete C
1	Ownership Summary
2	Meaningful Economic Participation
3	Full Shareholder Rights

We have attempted to complete the template as thoroughly as possible. We have some uncertainties regarding the requirements in some areas. If you require any further information, please do not hesitate to contact us.

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7 7	COMPANY NAME: Sasol Mining (Pty) Ltd MINING RIGHT FILE NUMBER: MP 30/5/1/2/2/138 MR MINE CODE (IF ANY): COMMODITY: Coal, Pseudocoal, Torbanite/Oilshale TABLE OF CONTENTS: 2016 Discretionary spent Summary of procurement spent on BEE entities: capital goods, services, consumables and multi-national suppliers
m	Enterprise Development

Terror Mental State (1975) (19	ilnformation cannot be supplied as no AFS is define seconds Complex. Also note	that Sasol Ltd's financial year runs from July to	Any other, including inter company expenses (Only if not included in 1,2 or 3 above)			nunicipality rates	rocurement	s & directors emoluments	3 ¹⁴ Party Procurement	less: investments, loans, donations qualifying as Enterprise	orts	6.7 Less : Goods and services where there are no local suppliers or	manufacturers Il seccionale and south a different technical snartification	om local manufacturers	vices carrying a brand different to that		curant it spaint/ Distractions y	sticifica ictario.	Goods and services where there are no local suppliers or manufacturers	zarrying a brand different to that available from local manufactures	Goods and services with a different technical specification to those available from local manufacturers	
Srg.hra Itan 1 Cost sales	2 Operational expenditure	3 Capital expenditure	Any other, including inter – company included in 1,2 or 3 above)	5 Subtotal	6 Less Exclusions	6.1 Less: Taxes, fevies, municipality rates	6.2 Less: Public Sector Procurement	6.3 Less: Salaries, wages & directors emoluments	6.4 Less: Pass- through 3 rd Party Procurement	6.5 Less: Investments, loans, donations qualifying as	6.6 Less: Qualifying imports	6.7 Less: Goods and services where ther	manufacturers 6.8 If eser Goods and condress with a differ	to those available from local manufacturers	6.9 [Less: Goods and services carrying a brand different to that javailable from local manufacturers	6.10 Other: Please Specify	7 Total Measured Procurement Speint	The following are examples of impost cost	1 Goods and services where there are r	2 Goods and services carrying a brand i	s iGoods and services with a different to	

Page 1 of 1

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a) Summary of the procurement spent on BEE entities in terms of capital goods, services and consumables

p) Su	immary of multi-nation	b) Summary of multi-national suppliers contribution to social fund	in to social fund	b) Summary of multi-national suppliers contribution to social fund				
S 5	Type of Product Procured	Total Procurement from SA-Suppliers (R:000)	Total Frontinament from Multipational staligans	(cook)	Man Discretionary Spant (R.1990)	Jiscrétton szy Spent	Target 2016	Spent with BEE Entiti es (R'000)
н	Capital Goods	1,001,074.0	110,554.6	1,111,728.6		1,111,728.6		921,820.5
7	Services	4,006,421.8	181,527.0	4,187,948.8		4,187,948.8		3,237,125.7
m	Consumables	2,410,252.6	306,960.3	2,717,212.9		2,717,212.9		1,387,903.3
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		isse of Enterprise		Account of			Contraction
	19	List Cleaning Chemicals	R 4,877,853		R 1,172,272	Loan funding for working capital including loan consolidation R4.7 millon	Sustainability of supply and improved cash flow management
7		Metaltica Engineering and Construction Services CC	a 0 X	R o Scope extension	R 7,158,765	R 7,158,765 Diversity service offering	Scope of service offering now includes building construction
13		Tuscan Mood	В.	R O Capacity building	R 25,333,699	R 25,333,699 Pursuing loan opportunities to purchase assets	Improve asset utilizing capacity
-		Emalini Enterprises 7 CC	RO	R o Capacity building	R 2,644,892	Pursuing loan opportunities to purchase assets	Improve asset utilizing capacity
\$		Shilenge Belts and Pullays	RO	R O Manitoring & Coaching	R 999,288	R 999,286 Monitoring of Implementation of SHE and QMS	To ensure compliance with industry requirements
ю	1	Shiseta Construction & Light Engineering	R 3,194,844		R 17,960,116	Financial accounting, HR & Payroff packaga (R46 919) + Loan Funding (R3 147 925.09) for building a warehouse,	Building capacity within the business to improve management efficiencies.
	ĺ	Kentsa Civil Construction		Performance monitoring	R 1,764,282	R 1,764,282 Performance management (on the job training)	To ensure successful completion of projects
8		Phakama Adventsing (HIIP Media)	R 7,500	R 7,500 Markeling		Markeling	To position business to position itself oplimally for opportunities.
6		Izazi Mining		Scope extension	R 59,655,509	59,655,509 Service offering diversification	Now also does underground construction
5		Reuniko Steal		Several business management training	R 16,200,135	R 16,200,135 Workshops and trainings on business menagement	To improve sustainability of the business
<u> </u>	1	Izigi Consulting	RD	R.o. Several business menagement	R 1,712,382	Workshops and training on business management. Performance management (on the job treining)	To ensure successful completion of projects, thus also improved business sustainability
52		Mziwethu Holdings	RO	R ol Mentoring & Coaching	R 765,273	On the job coaching for the delivery of employees houses.	Quality of work resulted in company being accepted by FNB as a Supplier in their housing (builders) category.
£		Mayutha Contractors	RO		R 9,980	9,980 Praviously supported with SHE and CIMS	Awarded a project in Electrical infrastructure rejuvenation.
2		Metahuma	RO	R O ARIBA registration	R 1,581,869	R 1,581,869 Vendor Registration process	Awarded a project in Electrical Infrastructure rejuvenation.
2		Lathoma Labour Hire	RO		R 1,082,400	Several business managament training	Awarded a project to construct a bridge (read)
٩		New Heights 1164 CC	RO	R 0 OSH Act guidenco	R 1,042,586	Implementation of safety, health and environment (SHE) file before confreq kick-off	Adherence to Legislative and industry requirements.
4		At this Moment	RO	R O ARIBA registration	RO	Vendor Registration process	Consideration for future opportunities
₩.	1	Khanozama Projects	RO	R 0 ARIBA registration	R 275,940		
₽	l	Suka Projects	RO	R 0 Vendor registration	RO	Previously supported with SHE and (quality management system) QMS	Vendor registration enablement. Successfully registered on vendor base.
8		Lesiamo's Trading	RO	R 0 ARIBA registration		Previously supported with SHE and QMS	Vendor registration enablement. Successfully registered on vendor base.
23		Dream African Foundation		ARIBA registration	R 472,590	Vendor Registration process and transactional support on awarded fransect	Compliance to Industry requirements as a service provider.
. %		Takho Environmental	RO	R O ARiBA registration	RO	Approved to be on Sasot Vendor Base	Awarded Environmental monttoring contract on a project.
23		Ndluwakho Construction	RO	R O ARIBA registration	RO	R O Previously supported with SHE and QMS	Was unsuccessful in RFQ. Consideration for future opportunities
24		Dikwankwenta Construction	RD	R D ARIBA registration	Ro	R O Previously supported with SHE and CIMS	Vendor registration enablement. Successfully registered on vendor base.

Page 1 of 2

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a) Provide list of initiatives, detailing what the initiative entailed, the beneficiaries and amount spent elaborating more on the impact of the initiative

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	Contricate	Consideration for future opportunities	Consideration for future opportunities	Consideration for future apportunities	Was unsuccessful in RFQ, Consideration for future opportunities	Was unsuccessful in Group RFQ. Consideration for future opportunities	Was unsuccessful in RFQ. Consideration for future opportunities	Consideration for future opportunities	Consideration for future opportunities	Consideration for future apportunities	Consideration for future opportunities	Consideration for future opportunities	Expanded services to Secunda Operations	Diversify the market	
, the beneficiaries and amount spent elaborating more on the impact of the initiative		R D Vendor Registration process	R O Previously supported with SHE and QMS	R 0 Vendor Registration process	R 0 Professional category considerations	R O Networking and marketing	R O Vendor Registration process	R O Prewously supported with SHE and QMS	R D Proviously supported with SHE and CIMS	R 0 Mining ikanca application	R O Previously supported with SHE and QMS	R O Previously supported with SHE and CMS	R 3,600,356 SMME Financing, Markeling	R 423,468 Marketing Plan	
nd amount spen		RD	RO	RO	RO	RO	RO	RO	RO	RO	RO	RO	R 3,600,356	R 423,468	
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a) Pro	-	25	26	27	28	23	99	33	æ	33	33	35	36	33	

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Mining Charter Online Audit BEE ownership template – Comments section Sasol Mining – 9 March 2017

Notes for Inzalo ESOP:

- Data completed as at 30 cure of each year # Aucited data at Sasci financial year end.
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- reado BSGR prenofiso e deneficiar es moteo las 1886 las per writter precio l'ecogration communication from CMR de Gasq
- 4 As to financial year CD14. ESCR of denote are approximations dissed on the proportion of Basel Mining lennioyees haltotal Basel erroldyees baltiploating in the index EBOR Dividend parafor financial years 2015 and 2016 are actual cats.
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- Dividends reflected are pumplissive to financially earlend.

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Mining Charter Assessment

	COMPANY NAME: Sasol Mining (Pty) Ltd
	MINING RIGHT FILE NUMBER : MP 30/5/1/2/2/138 MR
	MINE CODE (IF ANY):
	COMMODITY: Coal, Pseudocoal, Torbanite/Oilshale
	TABLE OF CONTENTS 2016
¢ (. '7)	
1	Ownership Summary
2	Meaningful Economic Participation
3	Full Shareholder Rights

We have attempted to complete the template as thoroughly as possible. We have some uncertainties regarding the requirements in some areas. If you require any further information, please do not he sitate to contact us.

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Mining Charter assessment

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Meaningfull Economic participation - 2014

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The ARM Asset Sales were concluded prior to the promulgation of the MPRDA in 2002 and funded internally by ASA. This transaction, based on the units of production, accounts for 20.8% of AGA's BEE credits as approved in the Converted Mining Rights. ARM was worth R40.5bn as at the end of June 2014 (ARM AFS)

e Share subscriptions were Internally funded and no debt was urred by the beneficiaries. This transaction, based on ESOP share teme arrangement as agreed with the unions and approved by the fix (as contained in the AGA Mining Rights), accounts for 4.5% of A's BEE credits. Cummulative Transaction Value as at the end of 14 that has flowed through to the beneficiaries by way of shares and idends was R447,982,025

he Share subscriptions were internally funded and no debt was sourred by the beneficiaries. This transaction, based on share scheme rrangement as agreed with bingwe Holdings (Pty) LTD and approved y the DMR, accounts for 1.5% of AGA's BEE credits. Cummulative ransaction Value as at the end of 2014 that has flowed through to the eneficiaries by way of shares and dividends was R73,146,587

The ARM Asset Sales were concluded prior to the promulgation of the ARM Asset Sales were concluded prior to the promulgation, based APRDA in 2002 and funded internally by AGA. This transaction, based in the units of production, accounts for 20.8% of AGA's BEE credits as inproved in the Converted Mining Rights. ARM was worth R32,3bn as it the end of June 2013 (ARM AFS). ARM declares it's own dividends independent of AGA

he Share subscriptions were internally funded and no debt was not read by the beneficiaries. This transaction, based on ESOP share cheme arrangement as agreed with the unions and approved by the MR (as contained in the AGA Mining Rights), accounts for 4.5% of GA's BEE credits, Cummulative Transaction Value as at the end of 013 that have flowed through to the beneficiaries by way of shares nd dividends was R431,789,291

The Share subscriptions were internally funded and no debt was incurred by the beneficiaries. This transaction, based on share scheme arrangement as agreed with Izingwe Holdings (Pty) LTD and approved by the DMR, accounts for 1.5% of AGA's BEE credits. Cummulative Transaction Value as at the end of 2013 that have flowed through to the beneficiaries by way of shares and dividends was R59,146,552

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AS PER MINING CHARTER NOMENCLATURE

Meaningfull Economic participation

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	COMPANY NAME: Sasol Mining (Pty) Ltd
	MINING RIGHT FILE NUMBER : MP 30/5/1/2/2/138 MR
	MINE CODE (IF ANY):
	COMMODITY: Coal, Pseudocoal, Torbanite/Oilshale
	TABLE OF CONTENTS: 2016
н	Discretionary spent
2	Summary of procurement spent on BEE entities : capital goods, services, consumables and multi-national suppliers
ω	Enterprise Development

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Page 1 of 1

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Goods and services carrying a brand different to that available from local manufactures	Goods and services where there are no local suppliers or manufacturers	SYOLETTE SECTION OF THE STREET SECTION OF THE SECTION OF THE STREET SECTION OF THE SECTI	7 Total Measured Procurement Spant / Discretionary procurement	Other: Please Specify	available from local manufacturers	to those available from local manufacturers Less: Goods and services carrying a brand different to that	Less: Goods and services with a different technical specification	Less : Goods and services where there are no local suppliers or	Less: Qualifying Imports	Less: Investments, loans, donations qualifying as Enterprise	Less: Pass- through 3 rd Party Procurement	Less: Salaries, wages & directors emoluments	Less: Public Sector Procurement	Less: Taxes, levies, municipality rates	Less Exclusions	Subtotal	Any other, including inter – company expenses (Only if not included in 1,2 or 3 above)		Operational expenditure	Cost sales Cost sales
															-		•	that Sasol Ltd's financial year runs from July to	information cannot be supplied as no AFS is drafted for the Secunda Complex. Also note	Contracts

Page 1 of 1

3 |Goods and services with a different technical specification to those available from local manufacturers

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a) Summary of the procurement spent on BEE entities in terms of capital goods, services and consumables

b) Summary of multi-national suppliers contribution to social fund

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Awarded Environmental monitoring contract on a project.	R 6 Approved to be on Sasof Vendor Base	RC	ARIBA registration	RO	Taktho Environmental	22
Compliance to industry requirements as a service provider.	Vendor Registration process and transactional support on awarded transact	R 472,590	ARIBA registration		Dream African Foundation	21
Vendor registration enablement. Successfully registered on vendor base.	Previously supported with SHE and QMS		ARIBA registration	R O	Lesiamo's Trading	20
Vendor registration enablement. Successiuly registered on vendor base.	R 0 Previously supported with SHE and (quality management system) QMS	RO	R O Vendor registration	RO	Suka Projects	ij
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Consideration for future opportunities	R O Vendor Registration process	RO	R 0 ARIBA registration	RĐ	At this Moment	17
Adherence to Legislative and Industry requirements.	Implementation of setely, hosith and environment (SHE) file before contract kick-off	R 1,042,586	OSH Act guidance	RO	New Heights 1164 CC	ő
Awarded a project to construct a bridge (road)	R 1,082,400 Severel business management training	R 1,082,490		RO	Lathoms Labour Hire	55
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Awarded a project in Electrical Infrastructure rejuvenation.	R 9,980 Previously supported with SHE and QMS	R 9,980		Ro	Mavutha Contractors	3
Quality of work resulted in company being accepted by FNB as a Suppiler in their housing (builders) category.	R 785,273 On the job coaching for the delivery of employees houses.	R 785,273	R 0 Mentoring & Coaching	RO	Mahvethu Holdings	12
To ensure successful completion of projects, thus also improved business sustainability	R 1,712.382 Workshops and training on business managament. Performance managament (on the job training)	R 1,712,382	Several business management training	RO	zigi Consulting	#
To improve sustainability of the business	R 16,200,136 Workshops and Irainings on business management	R 16,200,135	Several business management training		Reunko Steet	ő
Now also does underground construction	R 59,055,509 Service affering diversification	R 69,855,509	Scope extension		zazi Mining	9
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To ensure successful completion of projects	R 1,754,282 Performance management (on the job training)	R 1,764,282	Performance manitoring		Kentsa Civit Construction	7
Building capacity within the business to improve management efficiencies.	R 17,960,116 Financial accounting, HR & Payroli package (R46 919) + Loan Funding (R3 147 925,09) for building a watehouse.	R 17,960,116		R 3,194,844	Shisela Construction & Light Engineering	on
To ensure compliance with Industry requirements	R 999.288 Monitoring of Implementation of SHE and QMS	R 999,288	Monitoring & Coaching	R0	Shilenge Belts and Pulleys	O1
improve asset utilizing capacity	R 2,644,892 Pursuing loan opportunities to purchase assets	R 2,644,892	R 0 Capedly building	RO	Emalini Enterprises 7 CC	4
Improve asset utilizing capacity	R 25,333,899 Pursuing loan opportunities to purchase assets	R 25,333,699	R 0 Capacity building	RO	Тизсал Mood	ω
Scope of service offering now includes building construction	R 7.158,795 Diversity service offering	A 7.158,765	Scope extension	Rd	Metalica Engineering and Construction Services CC	ю
Sustainability of supply and improved cash flow management	Loen funding for working capital including foan consolidation R4.7 million	R 1,172,272		R 4,677,863	List Cleaning Chemicals	-
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27	Khashu Projects	Д O	R 0 ARIBA registration	RO	R 0 Vendor Registration process	Consideration for future opportunities
28	TMS Consuling	π 0		RO	R 0 Professional category considerations	Was unsuccessful in RFQ. Consideration for future opportunities
29	EL Gondor Trading	RO	R 0 Markeling	RO	R 0 Networking and marketing	Was unsuccessful in Group RFQ. Consideration for future opportunities
છ	SRK 3 Consuling	RO	R 0 ARIBA registration	RO	R 0 Vendor Registration process	Was unsuccessful in RFQ. Consideration for future opportunities
ន	Muziwakhe Treding	₽.O	R 0 ARIBA registration	RO	R O Previously supported with SHE and QMS	Consideration for future opportunities
32	Dignit Construction	RO		RO	R 0 Previously supported with SHE and QMS	Consideration for future apportunities
33	Ngwenya Mining	20	R 0 Mining licence application	RO	R.O. Mining liceace application	Consideration for future opportunities
ě.	CSM Cooling Towers			R 0.	R D. Previously supported with SHE and QMS	Consideration for future opportunities
35	Sanglin Construction	R O	R 0 ARIBA registration	R 0	R O Previously supported with SHE and QMS	Consideration for future opportunities
36	Peneul Nalhi	ж 0	R 0 training	R 3,600,356	R 3,600,356 SMME Financing, Marketing	Expanded services to Secunda Operations
37	MBH Bulk Hauliers	R 24,170		R 423,468	R 423,468 Marketing Plan	Diversify the market

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1. MPTRO REF 12/2009, Including environgent in latins of Section 102 MPTRO REF 15/2012/10MisSeparation by Section 102 MPTRO REF 15/2012/10MisSeparation from Nava Nava Nava Science Communication from Management Science Communication from Section 102 application for instance of the Section from Section fr

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M. J. J.

orognatishmission: 28/April 2016

ARMgold	Izingwe Holdings	Bokamaso ESOP Trust	Shareholder Name	2	-
PIY	, Jety	Trust	Type (Trust, CC, PTY, Co-op)	3	•
			Sharekolder grouping 1 Community, Z ESOPS, 3 BEE		
	7 20		eoleprent		·
•	2005/039350/0 7	12639/06	Service Control of th		
	50/0		a No	. 5	
<u> </u>	· · · · · · · · · · · · · · · · · · ·	98			AS PE
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₹.	(4*-7*,14*4-7* ≺	*	\$ RSA Enting (Yes / No)	1	7
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			Consistence of CVIII	14	! :
The ARMgold transaction d explaned in the supplimenter attached	tringwe is own four different trusts as deta the attached confirmation ownership				
The ARMSold transaction details explaned in the supplimentary note attached	tringwe is owned by four different family trusts as detailed in the attached tringwe confirmation of ownership			15	
<u> </u>	awe and a		en de la companya de la companya de la companya de la companya de la companya de la companya de la companya de		
20.8	<u></u>	4.5	% Economic interest field	16	
20.8	1.5	4.5	% Exercisable Voling (Ughts held	17	
·	-		Transaction Price(1)	18	AS RER GENERIC
			Carrent Transaction Value[1]	19	AS RER GENERICISE
			Amount owing for shares purchased (3)	2	ERIC
				F	36578
			Not Value 15 (4)	12	RMINO
			\$ 3" Party rights held against shareholding	N.	
*	-	-	\$ Shew Entrant (Yes/No)		
	<u> </u>				
	•	î	Coloment	ß	

The combined lists of organizational shareholders to add up to all HDSA shareholding by non-individuals. NB: List ESOPS and Community shareholders on separate sheets from other shareholders. NB Use as many pages as required or refer to summaries that add up to numbers used. Can list individual shareholders or state summary % and refer to annexure with such details

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ARP.	lzingwe Holding:	Boka			
ARWigold	Holdings	Bokarnoso ESOP Trust	Sha	reholder Name	6
PTY	ALIA	Trust	Type (T	10 1, CC, FTY, Co- 539))rganiz
	\frac{1}{2} \frac{1}{2} \frac			Shareholder grouping 1 Community, 2 ESOPS, 3 BEE entrprens	cational.
Çu .	3 200	2/1712			shareh
:	2005/039350/0	1712639/06		seration No.	Organizational shareholders. ESOPS, Community and other groups or area As pER MINING CHARTER NOMENCIAT AS PER MINING CHARTER NOMENCIAT BY PER MINING CHARTER NOMENCIAT AS PER MINING CHARTER NOMENCIAT BY PER MINING CHARTER NOMEN
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	6	\$ \$	lot H5/5A - 35	u	S, Community and other groups or sive as PER MINING CHARTER NOMENCIATURE 6 7 8 9 10
c		t de	Grand Total		TURE
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The ARMs transactle explaned supplimen attached	laingwe i four diffi krusts as the attar confirmi			Ž.	
The ARMigold transaction details explaned in the supplimentary note attached	laingwe is owned by four different family trusts as detailed in the attached Izingwe confirmation of ownership				<u>ι</u> ς:
note :	t by nily I in Igwe				Per
20.8	}⊶ Ur	4.5		Economic services field	16 de
20,8	!	4.S	% En	erchable Vinling Rights held	talled o
<u> 60</u>				Transaction Price(1)	Per BEE detailed ownership score and and decrinated that AS PER GENERIC BEE: TERMINOTOGY 16 17 18 19 20 21 22 2 2
_		–		Corrent Transaction Value	AS PER GENERIC BEETERMINGIOGY 18 19 20 21 22 22 3 3 3 3 3 3 3
<u> </u>				Owing (pr shares purchased)	
		SERVICE POLICE	Алоян		
G				Net Value % [4]	Z Z
			472	3" Purty rights held again shareholding	, S
<u> </u>	₹				
-			YIR	east Entrant (Yes/ii	

NB Use as many pages as required or refer to summaries that add up to numbers used. Can list individual shareholders or state summary % and refer to annexure with such details NB: List IISOPS and Community shareholders on separate sheets from other shareholders. The combined lists of organizational shareholders to add up to all HDSA shareholding by non-individuals.

Mr. IMM JAN

Wining Charter Assessment

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And the second s	Less: Goods and services with a different technical specification;	6.8 Less: Goods and services
		manufacturers
	Less : Goods and services where there are no local suppliers or	6.7 Less : Goods and services
		Less: Qualifying Imports
	conomic contributions	development and Socio-economic contributions
. 4.44	Less: Investments, loans, donations qualifying as Enterprise	5.5 Less: Investments, loans,
	ty Procurement	i.4 Less: Pass-through 3rd Party Procurement
	ectors emoluments R 3,266 Available on the consolidation system	i.3 Less: Salaries, wages & directors emoluments
	•	.2 Less: Public Sector Procurement
		.1 Less: Taxes, levies, municipality rates
		6 LésalSydnesions
**************************************	R 8,417	5 Subtotal
		included in 1,2 or 3 above)
-	Any other, including inter - company expenses (Only if not	any other, including inter
	R 1,106 Available on the internal SOR	Capital expenditure
	R 5,936 Available on the Internal SOR	Operational expenditure
	R 7,311	
	Technology consortium.	
	Supplementary operations into will be available one of capital spent in the fustor of the first	
	verify SA only. In order to verify the info presented, the quarterly	Cost sales
	AFS published for AGA group and will not have detail available to	
Comments	Azarraj Reard (Cit) Anderson Statistical Statistical (ASS) to	nse Itam
		ROPL
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Mr. Niez

Mining Charter Assessment

7 Total Me Discretion		Retrenchmen Industry rela entries)	nse fem Less: Goods available from Other: Please
al Measured Procurement Spend/ cretionary procurement		Retrenchment, Amortisation, Gold on Hand, Insurance and Industry related charges, Financial accounting adjustment entries)	Less: Goods and services carrying a brand different to that available from local manufacturers Other: Please Specify (Gold in Process, By-Product,
1676 £ N		. •	Actual III
			Antier I Financial Statement (ARS) to by the litternal SOR and on the consolidation
	procurement spend determined from a cost of sales base in the AGA Annual Report. Refer to the Note for the Record "BEE Verification Audit - Difference between DMR reports and Cost of Sales - 29 March 2016"	includes the differences of controllable (discretionary) spend as reported by Supply Chain from	ाहा है है है अपने क्रिकार्टी हिन्द्र है है है है है है है है है है है है है

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Mining Charter Assessment

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3 Goods and services with a different technical specification to those available from local manufacturers	2 Goods and services carrying a brand different to that available from local manufactures	Goods and services where there are no local suppliers or manufacturers	Howing are exemples of Important Controls

Summary of multi-national suppliers contribution to social fund summary of the procurement spent on BEE entities in terms of capital goods, services and consumables

ŧ	> [ω	2	jus .		
contribution to social fund	Multi-national suppliers	Total	Consumables	Services	Capital Goods		Type of Product Procured
Awaiting DMR Guidance	2010	4,622	1,948	2,459	215	(6/000)	Total Procurement from SA Suppliers
Awaiting DMR Guidance	2011	S	0	ហ		(8/000).	rotal Procure ment from Mutilitational Suppliers
Awaiting DMR Guidance	2012	4,627	1,948	2,464	215	(Ri030)	terlegateta Antin
Awaiting DMR Guidance	2013	1,336	81	1,255	0	(8:00 <i>0</i>)	Mind of the Control o
Awaiting DMR Guidance	2014	3,291	1,868	1,209 !	215	(R*000)	Discretionary Spent
0.0%	0.5%		50%	70%	40%		Target 2014
		2,254	1,177	938	139	(R'000)	Spent with BEE. Entities

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Provide list of initiatives, detailing what the initiative entailed, the beneficiaries and amount spent elaborating more on the impact of the initiative

	LETSOGO RECYCLING	MALOMO TRADING	HIRE CC	NORTH REEF PLANT	MOLALE SECURITY SERVICES CC	
	11,883	11,883	-11,883 /Contributions made in the form -of human resource capacityEmployees time productively -deployed to assist the beneficiary		(Rands) 11,883 :	Monetary R. Non-Workhald
IRT PROCUREMENT WORLD SIMME EXPO . ember 2015- AGA hosted 5 LHC SIMME's at mual Smart Procurement World 2 day e and exhibition, the expo provided AGA runity to showcase these leading black- pliers to the public and private sector big	2015 SMART PROCUREMENT WORLD SIMME EXPO- 8-10 September 2015- AGA hosted 5 LHC SMME's at the 9th annual Smart Procurement World 2 day conference and exhibition, the expo provided AGA the opportunity to showcase these leading black- lowned suppliers to the public and private sector big business.	owned suppliers to the public and private sector big business.	2015 SMART PROCUREMENT WORLD SMME EXPO- 8-10 September 2015- AGA hosted 5 LHC SMME's at directly inccured by AGA Metallurgy, Cost of the 9th annual Smart Procurement World 2 day attributable to Supplier opportunity to chemical statement which is a conference of the opportunity to chemical statement world and the opportunity to chemical statement world and the opportunity to chemical statement world and the opportunity to chemical statement with the opportunity to chemical statement world and the opportunity to chemical statement world and the opportunity to chemical statement world and the opportunity to chemical statement world and the opportunity to chemical statement world and the opportunity to chemical statement world and the opportunity to chemical statement world and the opportunity to chemical statement world and the opportunity to chemical statement world and the opportunity to chemical statement world and the opportunity to chemical statement world and the opportunity to chemical statement world and the opportunity to chemical statement world and the opportunity to chemical statement world and the opportunity to chemical statement world and the opportunity to chemical statement world and the opportunity to chemical statement with the opportunity to chemical statement with the opportunity to chemical statement world and the opportunity to chemical statement with the opportunity to chemical statement with the opportunity to chemical statement with the opportunity to chemical statement with the opportunity to chemical statement with the opportunity to chemical statement with the opportunity to chemical statement with the opportunity to chemical statement with the opportunity to chemical statement with the opportunity to chemical statement with the opportunity to chemical statement with the opportunity to chemical statement with the opportunity to chemical statement with the opportunity to chemical statement with the opportunity to chemical statement with the opportunity to chemical statement with the opp	18-10 September 2015- AGA hosted 5 LHC SMME's at the 9th annual Smart Procurement World 2 day conference and exhibition, the expo provided AGA the opportunity to showcase these leading black-owned suppliers to the public and private sector big	2015 SMART PROCUREMENT WORLD	tanilla.
 Cost directly inccured by AGA directly attributable to Supplier Development	Cost directly inccured by AGA directly attributable to Supplier Development		Assisted by AGA Metallurgy, Cost directly inccured by AGA directly attributable to Supplier Development	Cost directly inccured by AGA it directly attributable to Supplier Development		Comments

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vestments (PTY)LTD	OHSIN LABOUR IELATIONS - LEGAL CC asek Seventy	THANDANAZI PROJECTS (PTY)LTD	FLIGHT ONE MINING & CONSTRUCTION	SOLUTIONS CC) Provide list of initiatives, To Name of Encapere.
Contributions made in the form of human resource capacity - Employees time productively deployed to assist the beneficiary	Contributions made in the form of human resource capacity - Employees time productively deployed to assist the beneficiary	Contributions made in the form of human resource capacity - Employeed to assist the handle	Contributions made in the form of human resource capacity	Monetary R Non-Monetary (Bands) 11,883	detailing what the initiative entailed, the beneficiarie.
			the 9th annual Smart Procurement World SMME EXPO. the 9th annual Smart Procurement World 2 day conference and exhibition. the expo provided AGA lowned suppliers to the public and private sector big business.	2015 SMART BBOX	Provide list of initiatives, detailing what the initiative entailed, the beneficiaries and amount spent elaborating more on the impact of the initiative
The beneficiary received skills development from a vendor in the same service as initiated by the business unit.	mentorship from the properties department. The beneficiary received mentorship from the properties	The beneficiary received skills development from a vendor in the same service as initiated by the business unit. The beneficiary received	O - Cost directly inccured by AGA s at directly attributable to Supplier A	Comments	tiative

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Mining Charter Assessment

Provide list of initiatives, detailing what the initiative entailed, the beneficiaries and amount spent elaborating more on the impact of the initiative

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The state of the s	market value rate			Molale Security
The second secon	Lease Agreement 6 Co.	12,636		Masithandane Tavern
	Lease Agreement for office / husing	355,044		(TAVERNS)
	Lease Agreement for office / business at below	1,800		Sublimer 12 CC
The second secon	Lease Agreement for office / business at below	1,320		Fakir RA
and the second s	market value rate			Dikeledi Rebecca Zwane
	Lease Agreement for office / business at helm	5,400		Services (Sookhupe)
	market value cate			AngloGold Health
	market value rate	108,624		Sublimor 12 CC
	market value rate	277,764		104 (Pty) Ltd
	Imarket value rate Lease Agreement for office / business at below	84		Mokotjo Agnes (Mrs)
	imarket value rate	696		Langa, SP
	market value rate	71,112	:	Partners Drilling
mentoring programme	support and mentor entrepreneurs/existing small	1,200		Daniel Mokehele
40 Candidates have enrolled for New Venture Creation Program	procurement and associated empowerment targets embedded in the mining charter by establishing an		·· <u>-</u> _	
		43	ent 3,479,143	.0 Enterprise Development Centre OR Tambo
<u>Conunerds</u>	A STATE OF THE STA	Aleenowaan	Monetary R	
ve	the inject of the initiative		ie Enterp	Name of Titlepil

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10337			25				23			S O
		Agricultural Project	Matiosana Community	(AW Alli)	Morgans Hardware	Services	Abacus Financial			Name of Enterprise
		2,347,009;	3 577 000	3,708		a, 5000	£7 500	Monetary R Non-Monetary (Rands)		Enterprise d'ievralopanent (hittoria)
		g Community Farming Project	market value rate	Ĺea	market value rate	(1)			Asits	Substitution of the parties of the p
net	2ha vegetable farm under shade	20 beneficiarles								

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	Fer the Mining Charter Scorecard		DMR published assessmen (i) Comparison to target (ii) % of submissions that t	DMR published assessment (i) Comparison to target (ii) % of submaissions that has met larget	Chamber assessment (i) Comparison to target (ii) % of submissions that	Cleauber exsessment (i) Comparison to Inspet (ii) S of submissions that has one larger	Broad algument with DMR (Ves/Nn)
Element (Scorecard weightin Description	a Description	Target	Unweighted	Weighted'	Weighted ²	Assessment	
Ownership (Y/N)	Min HDSA awaership %	26%	45 Of (1)	(1) 32 5%	(2) 34%	Achieved well	No - signisficant differences in
	Percentage of companies with BHE, containing & ESOP	(Bat agreed)	cui) & J.% (ui) & J.%	(air) 20%	(an) 41%		definitional intepretation
Housing and living conditions (YA4)	Percenage reduction of necepancy rate inwards 2014 target	2401	:		(n) 73%	Good pregress made	X ₀
	Percentage conversion of hostals into Jamby	100%		(i) 51%	(n) 63,4%	Wolk in he dane	Np
Procurement and enterprise development (15%)	Capital gords (১%) জ of companies meeting the rarget	40%	(i) 19 6%	(1)	(1) 77%	Adheved well	Yes (on weighted data)
	Services (5%) % of computing meeting the target	70%	(0) — · · ·	(i) (i) (i) (ii) (ii) (ii) (iii)	(5) 675	Good progress made	Yes (on weighted data)
	Consumable goods (2%)	208	(1)	(i) RS 2%	(i) 72%	Achieved well	Yes (on weighted data)
	Animal spend on procurement from MNCs (13%) 05% of Sw of companies meeting the target procure	brocessestions	Bt. 8 (14)	(i) 14 9%	(i) (ii) 70%	Werk to be cone	Yes (on weighted dails)
Employment equay (16%)	for Management (Board) (3%)	4172-	Í	1	tal \$0.43	Achieved well	
	Survive Adapagement (Exco) (4%)	407	i		គ្រង1 9%	Achieved	:
	Middle Management (3%)	4075	"http://p.mdus	"håining millustry excended 40% target"	GB 05 FU	Achieved well	Yes - but DMR still circual of white males dominating at
	Justici Миладентем (1%)	409.			(1) 54%	Achiened well	Strategie levels of industry
	Core statis (577)	40%			(i) 25.5%	Achieved well	•
Human tesnorco development (25%)	Human tesnoree development. IIRD expandrate as दें of fond acritical jupy off व. of compones achieving the traject	\$%	(i) 18.1%	(1) 56 9%	(i) 5 5% (ii) 160%	Adheved well	25
Mine community development (15%)	Mine community development Implantest approved community projects (1594)	Up to date implementation	(i) 36°2	(a) — (b) — (c)	(a) 70,6%.	Wash to be flore	Yes - timing issues to be addressed
Sustainable development and grawth (29%)	Implementation of approved EMPs (12%) To of companies streeting target	100%	(i) (b) Ad,5%	(n) ————————————————————————————————————	(ii) (ii)	Gunil progress made	No
	Implementation of the impartite action plan or scalar and safety (17%) To of companies incesting the 12751	100%	(i) (ii) 2.8%	(9) 1-6%	(i) 26,2% (ii)	Achieved well	Ner - DMR wants occupational health clemens to be rapproved
Seurce: Chamber of mores. Or companies of se	e of companies meeting the unget	tsan.	(1) (1) (1)	(i) (ii) fle. Z%	(b) R4,6%.	Achieved	Yes

Source: Charlotr of raines, Department is Minned Recognies.
(And 1- Wrighing board on DAR compleysions figure)
None 1- Wrighing board on DAR compleysions figures, except for annotation which is based in volumes and minoral tales.
Note 5- Based on Independent Charlote Overeating Civilation report.

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PROCUREMENT SESSSIONS CONDUCTED BETWEEN IMPALA, ENTREPRENEURS AND DMR **ATTENDANCE REGISTER**

NAMES

DESIGNATION & COMPANY

Kwena Mmeti Impala: SED Manager

Phahladina Bunk ETA

assage

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e-mail: kwena. mm eti @ implicatsico. Zo.

Tel: 0/2 /69 66 75

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cell: 1823730480 1.c. 3 c/

CONTACT DETAILS

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Tel: 0/4 597 0611 Cell: 082775 9890 e-mail april @schetzatruowy.co.20	e-mail: ball amplots e.z.	Tel: 0/4 - 5-69664 2 Cell: 08 280 25-05 /
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PROCUREMENT SESSSIONS CONDUCTED BETWEEN IMPALA, ENTREPRENEURS AND DMR ATTENDANCE REGISTER

NAMES

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CONTACT DETAILS

SIGNATURE

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MANAGING DIRECTOR THESTES - COM

PROCUREMENT SESSSIONS CONDUCTED BETWEEN IMPALA, ENTREPRENEURS AND DMR ATTENDANCE REGISTER

12 ű C.S. HATTINGH MYCLO MINGRALS Sore Downigh Mucio Minerals J.T. Kkinsmill LOART FALLESTANCED JS NAMES **DESIGNATION & COMPANY** cell: 082 829 1844 MAEUTG e-mail: info@mvolominerals.com Cell: C83 973 (598 Ē: e-mail: Tel: 0839773 1598 cell: 084 788 4624 Tel: 014 538 1020 CONTACT DETAILS SIGNATURE

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ATTENDANCE REGISTER

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161: 082 0452082

C-Mail: KAYMONOBOTHABNAHKINNYK-CO-ZA Tel:01/056 8094

cell:0734024876

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PROCUREMENT SESSSIONS CONDUCTED BETWEEN IMPALA, ENTREPRENEURS AND DMR ATTENDANCE REGISTER

NAMES

DESIGNATION & COMPANY

Tel: 012 -444 3936

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CONTACT DETAILS

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MINING INDISTRY ENTREPRENEURS AT DMR OFFICES, 04 OCTOBER 2016, 13:30-16:00 ATTENDANCE REGISTER FOR A PROCUREMENT SESSION BETWEEN DMR , PLATINUM GROUP METAL (MASEVE) & NAME & SURNAME CONTACT DETAILS EMAIL ADDRESS

M.M. P OSIDIE RAKUBA Coll:08/7/10617 odivile (@groul.com Cell: 0828584457 Cell: 1/60 4/5 (1/6) monguellus @ platinimegroupmetals, 6 bee equality organial som

MEROMANDENA

Tell: 0102800046 grapy letoma @gmail. com Cell: 083 388 1591 Sp. hain Dymail. com

Cell: 083 254 5335, elgeronh@gmail.com

Cell: 083 4011056 GODAFrey & shorpshell. senge Imrected a plactinum groupmetals.co.za

ATTENDANCE REGISTER FOR A PROCUREMENT SESSION BETWEEN DMR , PLATINUM GROUP METAL (MASEVE) & MINING INDISTRY ENTREPRENEURS AT DMR OFFICES, 04 OCTOBER 2016, 13:30-16:00

PHENCHAMINA A COULDATION HEALTH HEALTH HEALTH	Horona	Tshudisano	Talam a	KUNENE RAMAPALA KUNENE	CONST	COMPANY
MONSELE NOKO CHELOPO MONTHATA Chelopo	10010 Phole	lebo makua	Vilakazi	STEPHANG	EXX a Ro E delie zunguba	NAME & SURNAME
Tell: 017 687 0120 Cell: 082 905 1756 Tell: 014 596 5024 Cell: 082 908 5894 Tell: 015 291 50 8 1 Cell: 072 737 6220	Tell:013 656 1452 Cell:081 476 2855	Tell: Cell:082,7600266	Cell: 082 4505041	Tell: (つい) 463 3888 Cell: 072 421 6309	Tell: 018 293 1955	CONTACT DETAILS
Munthata Co Chelopo. co. za	tlotloehoronamining.co.zq.	ilubinakua@gmail.com	Jerry @ palama. co. a	schetty@br -inc.co.za	Zunguzaele gmod. com	EMAIL ADDRESS
		X+	0	Mrs.	Her.	SIGNATURE

ME MISS

ATTENDANCE REGISTER FOR A PROCUREMENT SESSION BETWEEN DMR, PLATINUM GROUP METAL (MASEVE) & MINING INDISTRY ENTREPRENEURS AT DMR OFFICES, 04 OCTOBER 2016, 13:30-16:00

Constrato Mastrago Pla	Dmag	7	Maduludi	MADULUDI (CONTROL	Alticos S	COMPANY
Masura c	Burraphie Madrick	Dendere	eikholsa Likholsa		Mokoers	George Codran.	COMPANY NAME & SURNAME
Massas Cell: 072 370 7986 Massas Cell: 072 370 7986 Nosas Cell: 079 077269		Tell: 012 4503700 Cell: 07 6762450	Cell: OSCH & SE 3814	Tell: 010 223 7060 Cell: 013 682 9154	Tell: 0/2-75/600/ Cell: 0/2-75/600/	Tell: (Φι) Φθ3 2100. Cell: Φβ3 3331200.	CONTACT DETAILS
mashego & Couxino & donne goute	borfine Mabuela@ dmr. gov. 201		reproductive constraint	Olwethu@ maduludia co. 2a	Tell: 0/2-75/600/ thapelo @ Coll: 0/2-75/600/ thapelo @ 082 4446934 altitudeholdings. co. 24	george terrostout, co. 201	EMAIL ADDRESS
	R	B	May have				SIGNATURE

ME MISI

) / / / >IW

MINING INDISTRY ENTREPRENEURS AT DMR OFFICES, 04 OCTOBER 2016, 13:30-16:00

COMPANY NAME & SURNAME CONTACT DETAILS EMAIL ADDRESS ATTENDANCE REGISTER FOR A PROCUREMENT SESSION BETWEEN DMR, PLATINUM GROUP METAL (MASEVE) & (A)

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STRATEGY FOR THE SUSTAINABLE GROWTH AND MEANINGFUL TRANSFORMATION OF THE SOUTH AFRICAN MINING INDUSTRY

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PREFACE

The transition to democracy in South Africa since 1994 has been nothing short of remarkable. In essence, through constructive dialogue and sheer political will, the country has replaced the abhorrent Apartheid system, which denied basic economic and political rights to the majority of the country's population, with a move towards a market democracy.

Whilst making this transition, the country stabilised the inherited fiscal and monetary environment through prudent macroeconomic policies, gradually opened the economy to global economic forces through trade and capital control liberalisation and strengthened the institutions that support democracy. From fiscal deficits close to 9 percent of Gross Domestic Product (GDP) and double digit inflation and a counterproductive import substitution industrialisation model in the early 1990's, the country achieved balanced budgets by 2007, while reducing inflation to less than half its pre-democracy crisis levels. South growth started finally economic accelerating after nearly two decades of economic stagnation.

The State embarked on a massive programme to rewrite and modernise the country's policies and laws to integrate the previously excluded majority into the mainstream economy through socio-economic transformation.

Despite a significant progress made since 1994 in the first 16 years of democracy as touched on above, South Africa's economy achieved a modest average annual growth rate of 3.3 percent per annum. The necessary reforms to the country's macroeconomic policies allowed the economy to benefit from the rising tide of global economic growth, but the growth was not enough to address the disparities inherited from the apartheid regime.

The sectors that traditionally provided jobs to unskilled and semi-skilled workers, namely agriculture, mining and manufacturing, experienced significant decline in employment levels. In part this was accelerated by South Africa's previous racial exclusionary policies and poor education system, combined with an increase

in unemployment exacerbated the country's levels of poverty and high levels of inequality.

In 2009, South Africa is reported to have become the most unequal country in the world. This is in turn corroborated by the salary differential report indicating that of the top ten JSE listed companies, the difference between the lowest and the highest earners has increased from 37 times to 390 folds over a period of fifteen years. The gross disparities happen at the time when the economy and GDP per capita are growing modestly, suggestive of fundamental economic structural challenges.

In terms of the implementation of the socioeconomic transformation of the mining industry, we have reached a critical period of assessing the extent to which the objective has been achieved. To this extent, the observations are that the growth of the industry has been less than salubrious and that transformation within the sector has been at a snails pace.

This strategy seeks to infuse the lessons learnt during the period under review, emphasising the complementary nature of transformation and global competitiveness in achieving the twin goals of sustainable growth and transformation of the mining industry.

The Mining Industry Growth, Development and Employment Task Team (MIGDETT) Department of Mineral Resources-led tripartite representatives comprising initiative government departments (The Presidency, National Treasury and Departments of Public Enterprises, Trade and Industry and Economic Development), organised labour (the National Union of Mineworkers, Solidarity and UASA-The Union) and organised business (the Chamber of Mines of South Africa and the South African Mining Development Association). MIGDETT was formed in December 2008 against the backdrop of the world economic and financial crisis that lead to poor demand for most mineral commodities produced in the country.

At its inception, MIGDETT was tasked with a dual mandate: firstly, to recommend short-term interventions to mitigate the adverse impact of the crisis on the mining industry and to minimise

MR MSZ

job-losses, and secondly, to develop interventions to position South Africa's mining industry for sustainable growth. The Task Team completed phase-one of its mandate during 2009, which resulted in containing job losses to less than fifty-thousand (50 000) jobs versus the 100 000 jobs losses that had been estimated at the beginning of the crisis.

Upon completion of its first mandate, MiGDETT embarked on phase two of its mandate, which entailed delineating strategic interventions to position South Africa's mining industry along a new trajectory of sustainable growth. However, MIGDETT recognised that any attempt to place the industry on a new growth trajectory needed to take the national transformation objectives into account, as transformation is a strategic business imperative in South Africa. Sustainable growth and transformation are inseparable and mutually reinforcing. Hence MIGDETT agreed from the outset that the outcome of its work on the second mandate would culminate in the development of strategic interventions to underwrite sustainable growth and meaningful transformation of South Africa's mining industry.

facilitate the development these interventions in a systematic fashion, MIGDETT established the Competitiveness Transformation Working Groups which drew their members from government, organised labour and organised business constituencies. Members of the Working Groups formed different sub-committees to examine various strategic options to inform interventions to underpin the sustainable growth and meaningful transformation of the mining industry. Preliminary recommendations emanating from the work of the working groups were presented at the Mining Summit held at the end of March 2010 under the auspices of MIGDETT, which provided a platform for the mining stakeholders to explore and debate the many challenging issues that limit the mining industry to make a meaningful contribution to the sustainable development of our economy.

This strategy is the outcome of strategic dialogue that has underpinned the work of MIGDETT's working groups in their collaborative effort to craft a long-term and holistic plan to ensure that the economy is able to fully benefit from the country's mineral base. The strategy delineates a new long-term growth path that seeks to position the mining industry along a new trajectory of sustainable growth and meaningful transformation, recognising the need to grow and transform the mining industry in a manner that would meet the expectations of all industry's stakeholders and optimize its contribution socioeconomic development.

The strategy recognises South Africa's natural endowment of mineral wealth, with a conservative estimate of R18 Trillion, which has a potential development lifespan in excess of a century. Further, the strategy illuminates the prevailing constraints that require an integrated approach to resolve in order to position the industry along sustainable growth trajectory. These include, but not limited to: infrastructure, limited innovation and more broadly R&D, paucity of skills, mineral regulatory environment and limited beneficiation. The strategy also recognises the transformation backlog constraint а to sustainable development. Towards dealing with these bottleneckes. the strategy makes specific stakeholder commitments whilst it further recommends a set of integrated solutions, incorporating external stakeholders.

Ms. Susan Shabangu, MP Minister Department of Mineral Resources

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VISION

To facilitate sustainable growth, development and effective transformation of the mining industry.

OBJECTIVES OF THE STRATEGY

The purpose of the strategy is two-fold, viz.:

- To develop a set of competitiveness and transformation measures within an integrated framework that will position the mining industry for sustainable growth aligned to broader national transformation objectives.
- · To emphasise the mutually reinforcing nature of growth and transformation

PROLOGUE

A quantitative analysis over a period of 16 years to 2009 indicates that the aggregated performance of South Africa's mining industry has contracted by one percent relative to a global average of five percent. As a result, the inherent potential value-add linked to the mining industry over this period has been less than optimal. This is equally true as regards the transformation of the sector. After a five-year window of implementing a stakeholder agreed transformation charter—for the mining industry, the progress falls significantly below agreed transformation targets.

Mining stakeholders are cognisant that the mining industry cannot grow sustainably unless there is reciprocity in the balance of all stakeholder interests. To this extent, stakeholders committed to collectively develop and efficiently implement a medium to long-term strategy for sustainable growth and transformation of the mining industry under the auspices of the Mining Industry Growth, Development and Employment Task Team (MIGDETT).

Consequently, working groups on mining competitiveness and transformation have been established to contribute to the development of the strategy for "Sustainable Growth and Meaningful Transformation of the South African Mining Industry". In preparing their contributions to the strategy, working groups emphasised the mutually reinforcing nature of growth and transformation.

The strategy underlines the significance of the mining industry to South Africa's economy and further recognises that both performance and transformation of the industry in the recent past has fallen below its potential. The paper further chronicles a number of challenges related to competitiveness and attainment of effective transformation of the mining industry, requiring dedicated and urgent resolution as enablers for positioning the sector along a sustainable transformation and growth trajectory.

The attainment of the sustainable growth and transformation of the mining industry requires that competitiveness and transformation attributes should not be viewed in isolation nor in competition but as complimentary. It is apparent that enhancing competitiveness while accelerating transformation will assist in propelling the industry towards a sustainable growth path.

Consideration for ecologically sustainable exploitation of the country's resources to ensure that the country's citizens benefit optimally from same cannot be overstate. It is further recommended that the challenges identified are addressed in a manner that accelerates both transformation and growth of the industry.

Recognising that unemployment and poverty are at the very heart of South Africa's economic and social challenges, the government's 2009 electoral mandate became centred on the critical need to transform the economy to create decent work and sustainable livelihoods. In line with the Millennium Development Goals, the government also set about targeting to half unemployment and poverty by 2014. However, the government has recognised that it is not just economic growth that is very important in dealing with the country's socio-economic challenges, but that it is also the quality and composition of the growth that also counts. In order to achieve a more sustainable and labour absorptive growth path the government has agreed on the need to develop *New Growth*

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Strategy for the country by mid-2010, with the focus of all policies achieving the aim of generating a New Growth Path for the South African economy.

In essence, the country has to achieve much higher levels of sustainable, balanced and labour absorbing economic growth to be successful. So what has been recognised by government, organised business and organised labour is that the mining industry has a meaningful contribution to make to address high levels of unemployment, poverty and income inequality in South Africa. To this end, the stakeholders have developed this strategy aimed at making a meaningful contribution to South Africa's higher, sustainable and more labour absorptive economic growth.

MINING INDUSTRY POTENTIAL - NATIONAL ECONOMIC CONTEXT 2.

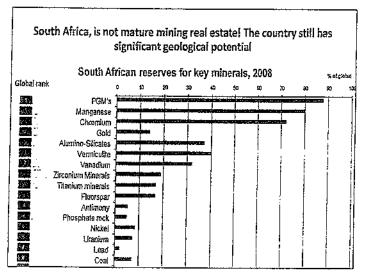
The South African mining sector in real terms (i.e.: 2005 rand) shrank from R103 billion in 1993 to R92 billion in 2009, despite the synchronised global commodities boom and the significant growth achieved in most other major mining countries and in other components of the South African economy. This has lead to a belief in some quarters that the SA mining industry is therefore a "sunset industry" and is likely to slowly fade into obscurity in the next few decades, as reserves are mined out and the industry remains in a decline phase. But are such assertions correct? Is South Africa on the verge of being a "mined out" mature mining frontier where the geological prospects of the country are limited? Has mining already reached its zenith in South Africa and now the sector is on a downward slippery path?

Similar questions were asked of the Australian mining sector in the 1970s as that country's mining industry was perceived to be both mature and with little further growth prospects. However, the perceptions for the most part are simply perceptions. The Australian government, combined with business, the mining universities and the Geoscience Australia, set about reviewing legislation, providing extra incentives for exploration, used the latest techniques for high resolution geological mapping of the country and created a more enabling environment for the mining sector to invest in and grow that country's mining industry. Since 1977 the Australian minerals sector's overall production has increased by over 250% and the country has become a major player in the production of a wide array of minerals.

One of the perception challenges is that many protagonists view the decline in South African gold mining output as equivalent to the decline of the entire South African mining industry. While the large-scale mining of gold and diamonds in South Africa has been taking place for more than a century, the country has significant deposits of a range of minerals that are important for the world economy. South Africa over the past 30 years has become a major supplier of platinum group metals, coal, iron ore, manganese, chrome, titanium minerals and so on. The recent Citigroup report corroborates the view that South Africa remains the wealthiest mineral jurisdiction, with a conservative minimum measurable in-situ valuation of US\$2.5 Trillion (excluding energy commodities, such as coal, oil and gas), with Russia and Australia ranked at a distant second and third place, respectively. This mineral endowment is economically exploitable for more than one

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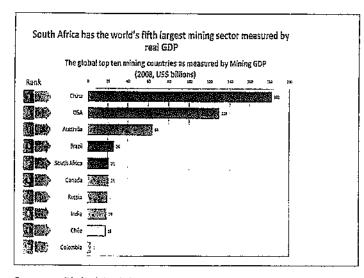
hundred years. Some of the country's known world class reserves of a range of minerals are



depicted in the following chart:

In fact, South Africa is the world's largest reserve holder of platinum group metals, manganese, chrome, gold and aluminasilicates and is a major reserve holder of vermiculite, vanadium, zirconium minerals. titanium minerals, coal and iron ore, among others. Not only is the country a significant player in terms of global mineral reserves, but is also a significant producer of minerals with the world's fifth largest mining industry by value. South Africa mines some 60 different minerals and exports them to over 100 countries around the world.

Source: DMR, USGS



South Africa has a well-developed mining sector, with the world's best mining companies operating in the country and with well-organised industry structures in the form of government, the Chamber of Mines, South African Mineral Development Association (SAMDA), organised labour, the Council for Geoscience and so on. The mining industry has also established world class institutions in areas like the Mine Rescue Services or the fire inertisation system, the various training colleges, Coaltech Research Association, Mintek, CSIR, etc.

Source: Global Insight

2.1 The value of South Africa's mining industry to national economy

The role and impact of the country's mining industry on the national economy is often poorly understood and appreciated. The mining industry experienced a first phase of discontinuity in operation for the first time since the second Anglo-Boer war in 1899-1902 when the country experienced a precarious balance on energy supply and demand scale in the first quarter of 2008. Perhaps the best way of illustrating the actual role that mining plays in the economy is to "provisionally" remove the mining sector from the economy and then to reflect on the actual economic contribution. With mining temporarily removed the economy would lose:

- About 18% of GDP (8% directly and another 10 percentage points through the indirect and induced effects of mining).
- Over 50% of the country's merchandise exports.
- About 1 million jobs (directly 500 000 jobs, indirectly and through the spending induced effect another 500 000 jobs).
- About 18% of gross investment (9% directly).
- Approximately 30% of capital inflows into the economy via the financial account of the balance of payments (mining is a major magnet attracting capital inflows to the economy).
- About 35% of the market capitalisation of the JSE.
- 93% of the country's electricity generating capacity.
- About 35% of the country's liquid fuel supply.
- Consumes 15% of the country energy (demand driver)
- About 20% of direct corporate tax receipts (R33 billion in 2008).

The mining sector in South Africa over the past 130-years has provided the anchor for the development of a number of industries that either supply the mining sector or use its products. This cluster of industries includes: energy, financial services, water services, engineering services, specialist seismic, geological and metallurgical services, etc., that are world class in their own right and that owe their very existence to the mining sector. For example, the Johannesburg Securities Exchange (JSE) was originally established on the basis of funding the mining sector in the late 19th century. The mining sector still accounts for a significant 35 percent of the market capitalisation of the JSE and continues to act as a magnet for foreign investment to the country. Once established, the JSE was able to provide the basis for capital raising for other sectors of the economy. This cluster of industries has gone on to service other parts of the economy and provided a significant export base to service the global mining industry.

Research¹ into the multiplier and induced effects of the mining sector indicate that while mining accounts for 8% of GDP directly, the backward linkage to side stream beneficiation adds another 2.3 percentage points to GDP, downstream linkages another 2.2 percentage points are added plus the induced effects adding another 5-6 percentage points, resulting in the overall contribution of the minerals cluster being closer to 18% of GDP. Add in the contribution of over 50% of merchandise exports and one million jobs (500 000 in mining alone) and the overall impact of mining on the economy is substantial.

The following diagram illustrates the significant mineral industry value chain in terms of the services required just for the mining sector.

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¹ Lombard and Stadler, The Role of Mining in the South African Economy, 1980 and Economic Commission for Africa, Mineral Cluster Study in Africa, 2004.

Exploration & Mise Development	Project Implementation & Construction	Openess! Surface Mining	Underground Mining	Mineral Processing	Smeking & Resigning	Bulk Materials Handling	Consulting & Engineering Services
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The above list is an abbreviated view of the significant potential role of the mining sector. The associated industries that use mining products to keep the wheels of the South African economy turning, include industries such as 98% of the country's cement and more than 90% of the country's steel fabricated locally from locally produced minerals. It is estimated that another R157 billion in value is added to the local economy through the intermediate and final product industries that use minerals produced by the South African mining sector.

An investigation into the country's top 11 mineral sales categories by value² indicates that from local sales of primary minerals of R58 billion in 2007 that some R157 billion (conservative estimate) in downstream sales and about 60 000 to 100 000 jobs were created in that year. The table below captures some of the downstream activity, although the manufacturing beneficiation value and employment created in areas such as fertilizers, stainless steel, etc., require further investigation.

South Africa is a low-savings economy with a domestic savings rate of about 14% of GDP. In order to grow the economy, the country has to keep growing fixed investment well in excess of 25% of GDP level (it is currently at about 22% of GDP). With a low savings rate and the need to maintain a high investment rate, the country has to attract the equivalent of 7% to 8% of GDP in foreign savings to top up the domestic investment-savings gap (which is equivalent to the country's current account deficit). Because South Africa uses more than it produces locally, the country imports the difference. Running a current account deficit is not a bad thing provided that much of the imports are being used to upgrade the fixed capital stock of the economy for future productive purposes.

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² Chamber of Mines of South Africa

However, the current account deficit has to be funded by a surplus on the financial account, whereby a surplus of capital inflows covers the current account deficit. So the country has to attract surplus savings from the rest of the world to keep the balance of payments in balance.

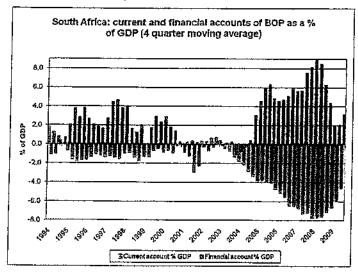
Table: Preliminary estimates of further downstream beneficiation in South Africa, (2007 data)

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MINERAL	Mine production (2007),	Local sales	Local beneficiation	
(T	sales and employment	d Asses unlessed at	Manufacture & export of 16.2 million platinum catalytic	
PGMs	304 tons (R78 billion sales,	-46 tons valued at R12.4 billion	converters (15% of world share), 4000-5000 jobs and R22	
	186 000 employees, etc.)	K14.4 DIRIOH	billion in export value	
Coal	248 mt (R44.2 billion sales,	183 mt local sales	Final product - 201 929 GWh of electricity (86% of SA's	
Coat	60 439 workers)	valued at R20	electricity supply), value created R40 billion, 30000 jobs (in	
	33 137 (12111213)	billion	Eskom).	
		120 mt to Eskom		
		43 mt Sasol	Final products	
			 Synfuels 7.3 mt valued at RZ9 billion 	
	!		 Gas sales 112.9MGJ at R2.7 billion 	
			 Polymers 1.73 mt at R9.4 billion 	
	i		Solvents 1.72 mt at R13.8 billion	
	İ		Olefins & surfectants 2.2mt at R22.6 billion	
			Other (waxes, fertilizers, etc) R13 billion 31 860 jobs, R98 billion in sales, R17 billion in taxes	
			31 600 Jobs, 176 Bitton in Sales, 177 Bitton in toxes	
		0.672 mt to Steel	(link to iron ore below)	
		fabrication		
Gold	254 tons (R38 billion in	13.2 tons valued	-400 tons refined at Rand Refinery (490 jobs), 7.4 tons of jewellery fabricated employing 2800 people, 8.4 tons of coins	
	sales, 169 057 employees)	at R2 billion	fabricated employing 100 people & 4300 people employed in	
			wholesale & retail of gold jewellery.	
Iron ore	42.1 mt (R13.4 billion in	12.4 mt sold	-6.4 mt of local steel production (4.2 mt flats & 2.1 mt long	
	sales, 13 858 employees)	locally valued at	products). 4.4 mt local sales & 1.4 mt exported with total	
	10.00	R1.7 billion Local sales -R4.9	revenue of R29 billion and 10 000 employees. 1.2 mc imported (cost R14.9 billion), 13.9 mc exported (value	
Diamonds	15.25 mc (R10 billion, 20	billion.	R13.2 billion), local sales valued at R4.9 billion (value of cut	
	000 workers)	Dittion.	diamonds valued at R6.3 billion), 2000 cutters.	
Nickel	37.9kt (valued at R9 billion)	11.7kt valued at	Stainless steel production, -650 kt stainless produced worth	
Manac	STITUTE (FALCED ACTOR DIMENT)	R2.8 billion.	R12 billion. About 150kt used locally. (jobs?)	
Copper	117.1kt (valued at R5.8	76.6kt valued at	Tubing and wire industry (jobs?)	
• '	billion)	R4 billion		
Manganese	6 mt (valued at R3.6 billion)	-2mt local sales	Manganese alloys-	
	1	valued at R934 million	 1mt produced. 0.2mt sold locally &0.8mt exported, total sales value R6.5 billion. (jobs=2000) 	
		i micion	Chemical products (jobs?)	
Industrial	Total sales value of R7.5	Local sales R6.7		
minerals	billion	billion	cement+/- R20 billion industry	
			Fertilizer industry (600kt of fertiliser consumed locally	
			potash, phosphates, limestone) (jobs)	
Chrome	9.7mt (valued at R3 billion)	7.4mt local sales	Chrome alloys -	
		valued at R2.3	3.5mt produced, 0.4mt sold locally, 3mt exported, total sole P47.5 billion (soles)	
	1	billion.	sales R17.5 billion (jobs?) Chemicals and refractories	
	About R213 billion -about	-R58 billion local	Rough sales value created of about R157 billion (conservative)	
TOTALS				

South Africa has managed to attract enough foreign capital flows over the past 15 years in order to fund the country's current account deficit. However, relying on foreign capital flow means that the country is vulnerable to external shocks, such as the impact of the drying up of foreign capital flows caused by the 2008/2009 global financial crisis, which reduced the growth potential of the economy.

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Constraints to capital inflows can limit a country's capacity for investment, hence lower that country's growth potential.³



The RSA mining sector has a major impact on the balance of payments in two ways, namely, (1) the industry accounts for a significant amount of the country's exports, which via the trade account positively feeds through to the current account (or at least helps reduce the pressure on the current account), while it presents prospects for export of higher value-add goods; and (2) via the JSE the mining industry attracts fairly large capital flows to the country, which positively impact on the country's financial account of the balance of payments.

However, there is a major structural challenge for the South African economy. The country's tradable export sectors, like mining and manufacturing, have experienced weak growth over the past decade, while the non-tradable domestic demand industries have grown at a much faster pace, accelerating the pace of imports which, combined with the poor export performance of the tradable sectors, has exacerbated the country's current account deficit. This weakness has been highlighted by the OECD⁴ country report on South Africa and the Harvard Growth Diagnostic⁵, which concluded that the country's weak export performance was the "Achilles Heel" of the economy.

2.2 The mining industry's linkage with the national growth strategy

In the past decade South Africa's economic growth profile has been driven by rising domestic demand financed by a rising current account deficit and fuelled by domestic credit. This means that Gross Domestic Expenditure has risen at a much faster pace than Gross Domestic Product and that domestic investment has risen faster than domestic savings, and these imbalances are expressed in the country's deteriorating external imbalances, with the current account of the balance of payments ballooning out to 7% of GDP at its peak. While running current account deficits is not necessarily a bad thing, if the imports are used to upgrade the fixed capital stock of the productive sectors of the economy, the domestic demand profile has unfortunately been led by the growth in the non-tradable sectors of the economy (consumer durables and investment in the non-tradable sectors) and the productive tradable sectors of the economy (mining and manufacturing) have grown investment marginally and have significantly underperformed the rest of the economy. This means that the high current account deficit has not been used to upgrade the fixed capital stock of the productive sectors of the economy.

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³ South Africa's current and financial account BOP as a % of GDP is sourced from Source: SARB

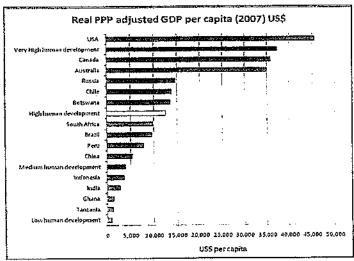
OECD Economic Surveys, "South Africa Economic Assessment", volume 2008/15, July 2008.
 Harvard Centre for International Development, CID Paper 129, "South Africa's Export Predicament", August 2006.

In essence, there is recognition that the historic credit-fuelled domestic demand-led economic growth profile, as evidenced in South Africa in the past decade, creates unbalanced growth and the build up of large external imbalances, which is not sustainable in the long-term. There is clear recognition that in order to achieve more balanced growth, the country has to rapidly increase its exports, especially of high-value goods. This is where mining enters the equation, if it cannot be grown, it has to be mined.

2.3 The mining sector - key driver of industrialisation in South Africa

The mining sector, for the better part of a century and quarter, played a significant role as the engine for the industrialisation and growth of the South African economy - propelling the country into being the most industrialised country on the African continent. The discovery of first diamonds and then gold in the late nineteenth century drove a century of economic development rivalling the development of many of the world's most industrialised countries. Mining provided the critical mass for the development of the country's capital markets (the JSE), the financial sector, many areas of infrastructure (rail, roads, electricity and water), the nascent manufacturing sector and the minerals complex as a whole provided the export base to generate the foreign currency required to industrialise as well as the opportunities for significant employment creation.

Source: UNDP



Much of the initial impetus of mining was provided by the gold and diamonds sectors with South Africa dominating world supply of gold for the entire 20th century, producing 51 000 tons of gold between 1884 and 2008. Gold alone accounted for a significant 31% of merchandise exports and 7% of GDP in the period between 1950 and 2000.

However, the mining industry also had a tainted past, with a tortured history of migrant labour, the reinforcement of the repressive Apartheid system through racial segregation, the suppression of the development of black people (skills, career

progression and economic participation), a poor safety record and poor environmental performance. Many of these legacy issues have come back to haunt the industry in the modern democratic era as challenges regarding the "social licence to operate", the relatively slow pace of transformation in the industry and the fact that very little of the benefit of mining is captured locally have collectively nurtured the perception that mining is an "uncaring" and/or a "sunset" industry that should be left to its own devices to fade into the sunset. The negative perceptions are further aggravated by the large decline in gold production from South Africa, as traditionally gold mining has been considered to "be" the mining sector.

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STAKEHOLDERS HAVE CONVERGENT EXPECTATIONS ABOUT MINING

It is recognised that stakeholders generally have differing expectations about the mining sector and what the mining sector can achieve for the country. However, the table below confirms a convergent set of expectations from all key stakeholders of the mining industry.

TARIES Stakeholder expectations from minimum

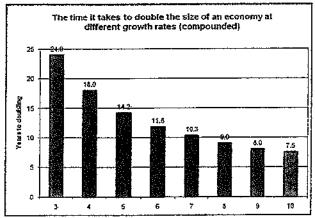
Government	Business	Civil Society/ organised labour
 Employment Generation and poverty alleviation impact Meaningful transformation Contribution to GDP Significant attraction for inflows Growing industry Multiplier effect Greater value addition and higher export earnings Skills development Compliance with the Laws Health and Safety Standards Exploration Research and development Sustainable development 	 Growing, vibrant and transforming mining industry Growing investment and production levels New opportunities for development (i.e. via exploration and good geological prospects) Creating value for country and shareholders Employer of choice Sustainable licence to operate (transforming, safe, limiting environmental impacts, contributing to development) 	 Growth in the number of quality jobs Safe productive place to work Skills development and career progression for workers Effective and meaningful transformation Local economic development (including after mining) Economic development in major labour sending areas

There is a significant degree of convergence and commonality in the expectations of the different stakeholders. The key words of "growth", "jobs", "transformation", "poverty alleviation", etc., appear to have a degree of resonance among all stakeholders. This is a critically important issue, because there is increasing recognition from all the stakeholders that the critical outcomes that are sought from a successful mining industry are dependent on both growth and transformation of the sector. In other words growth in the mining sector and the transformation of the mining sector are mutually inclusive and reinforcing issues. With the key concepts of a competitive, growing, transforming and sustainable industry, the South African mining industry is embarking upon a new journey of sustainable mining into the 21st century.

2.4. The Country's political and economic leadership recognise the urgent need for labour absorbing economic growth and transformation in the South African economy

There is broad acceptance among the social partners that economic growth is a critically important component of reducing unemployment and poverty in South Africa. Stated in an alternative manner, there are no countries in the world that have achieved the lowering of poverty and unemployment without high levels of sustainable economic growth over a long period. Given South Africa's nearly 25% unemployment rate, which is staggeringly high compared to comparable middle income countries, it is also recognised that higher growth which is also more labour absorbing is required. Countries that have been successful in reducing poverty and unemployment and improved living standards have grown at high growth rates over extended periods. For example, both Malaysia and South Korea, at the height of their growth periods were expanding their economies at more than 7% per annum. This level of economic growth, when compounded on an annual basis

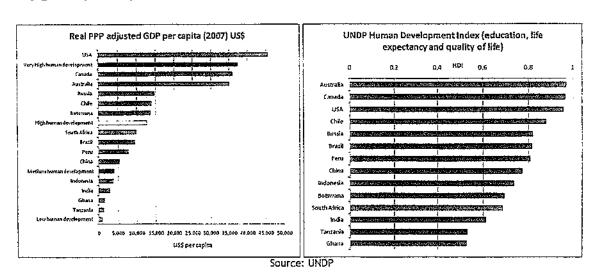
would have doubled the size of their economies every decade. South Africa with an average growth rate of 3.3% (1993 to 2009) will thus double its economy's size every 21.5 years, assuming



its economy's size every 21.5 years, assuming maintenance of this growth rate, which is simply too slow in terms of what is required to deal with the country's economic and social challenges⁶. China, with its annual growth rate of >10% per annum is doubling the size of its economy every seven and a half years, which helps it make substantial inroads into creating employment, reducing poverty and improving living standards. The mining industry has a vital contributory role towards putting South Africa's economy on a faster economic growth trajectory.

2.5 Middle income status, but high levels of poverty and inequality remain South Africa has a population of 49 million people with a median age of 24.4 years. About 60% of the population is urbanised. South Africa is classified as a middle income country by GDP per capita ranking (UNDP rank 79th in 2007 with PPP adjusted real GDP per capita of US\$9757), however the country ranks poorly at 129th on the UNDP human development index, which indicates the general poor standard of living, low life expectancy and sub-standard educational levels.

South Africa has one of the highest PPP adjusted GDP per capita in Africa, at US\$9757 in 2007, and the South African economy is the largest in Africa at US\$283 billion, or US\$467 billion on the basis of a purchasing power parity calculation (UNDP: 2007 real terms). Between 1993 and 2009 the economy grew by 3.3% per annum, and this accelerated to 3.9% between 2000 and 2009.



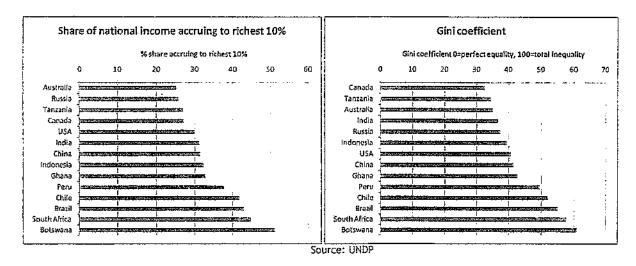
⁶ The chart indicating the economic growth pace and period it takes to double the economy is sourced for the Chamber of Mines.

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The structure of South Africa's economy is remarkably similar to that of an advanced economy with services sector dominating with a 67% share of economic activity, followed by industry with a 30% share and agriculture at 2.5%. Effectively, the economy has followed a growth path with services and demand sectors of the economy dominating the country's growth profile. In contrast, the productive tradable sectors of the economy have remained relatively weak.

There is a significant mismatch in the South African labour market, as large supply of unskilled and semi-skilled workers has not met the need for skills in most sectors of the economy. In general, skill-intensity of the economy has risen sharply over the past 15 years whereas the skills profile of the labour force has not been able to keep pace. The result has been persistently high unemployment, especially in the category of 18 to 25-year olds where over 70% have not been able to find formal sector employment. Unemployment is concentrated among the unskilled and semi-skilled groups of the population and this poses significant challenges for the country. Unfortunately, the skills mismatch means that South Africa has a large pool of unskilled and semi-skilled workers that cannot find productive employment in the economy and which comprise a significant portion of the unemployed. The skills sets still follow to a certain extent the racial bias of the unequal education and skills policies of the past but this is changing consistently.

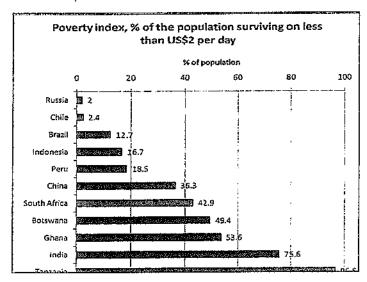
Nevertheless, the high levels of unemployment result in a high level of income inequality, with the country's Gini coefficient at a very high 57.8% with the richest 10% of the population accrues a relatively high 44.9% of the country's national income. The Gini-coefficient for South Africa is one of the highest in the world, indicative of the gross income disparities between the haves and have nots. Research suggests that bringing the country's unemployment down to 10% would result in the country's Gini-coefficient falling to about 40% to 45%, in line with most comparable competitor countries.



South Africa still has a relatively high proportion of the population living on less than US\$2 per day. While social transfers from the state have helped to provide some incomes to indigent households, there still remains an urgent need for creating employment.

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In order to try and address the symptoms of the structural unemployment and poverty crisis the government has developed a significant social welfare system that helps to provide some income to poor households. In 2010, approximately R128 billion of fiscal budget is expensed towards social protection with the majority being in the form of social grants to help the poor.

In the World Economic Forum (WEF) Global Competitiveness Report 2009-2010, South Africa was ranked the 45th most competitive economy out of 133 countries, which places South Africa in the second

best quartile. While not in the top quartile of the global rankings the country does well in a number of the competitiveness categories. In the areas where South Africa does have competitiveness challenges further analysis and remedial measures are required.

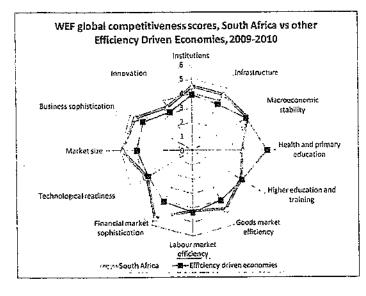
WEF ranks South Africa as an efficiency driven economy, not factor driven, but also not fully into the innovation economy stage. The following are key observations on South Africa's global competitiveness:

- Under the "<u>Institutions</u>" heading, the country is ranked highly for protection of property rights (rank 20), for intellectual property rights protection (rank 24), for independence of the judiciary (rank 38), the efficiency of handling legal disputes (rank 18), the transparency of government policy making (rank 24), the strength of auditing and reporting standards (rank 2) and for the efficacy of corporate boards (rank 3). However, the country is ranked poorly for the business costs of crime and violence (rank 133), organised crime (rank 119) and the reliability of the police services (rank 106).
- Under the pillar of "<u>infrastructure</u>", the country scores relatively well with an overall rank of 43, but has slipped down the rankings on the quality of electricity supply to position 91 following the precarious energy supply-demand balance experienced in 2008.
- Under the pillar of "macroeconomic stability", the country ranks 58 in terms of the government deficit (caused by the global crisis) and 57 for government debt.
- Under the pillar "Health and Primary Education", South Africa fares dismally with very weak scores for the impact of diseases on business (such as business impact of HIV/AIDs ranked at 133 out of 133 countries), poor life expectancy (ranked 118) and high infant mortality (rank 106). The country is highly ranked for the large amount of the budget applied to education ranking 32.
- In the pillar "<u>Higher Education and Training</u>", South Africa is rated highly for secondary school enrolment (rank 39) and for the quality of the business management schools (rank 30), but

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fares poorly in terms of the outcome of secondary education with the quality of maths and science education ranked at 133.

- In terms of the "Goods Market Efficiency", indicators for the country present a mixed picture
 of rankings. The country has relatively weak intensity in local competition (rank 60) although
 the new competition laws result in the country being ranked 15 in terms of the effectiveness of
 local anti-monopoly policy.
- In the "Labour Market Efficiency" category, South Africa is ranked relatively poorly in terms of cooperation in labour-employer relations (ranked 121), in the flexibility of wage determination (ranked 123) and in hiring and firing practices (rank 125).
- In the "Financial Market Sophistication" pillar, South Africa is ranked highly with financial market sophistication at position 6 and the strength of investor protection at rank 9.
- In the pillar "<u>Technological Readiness</u>", there is a mixed picture with the country ranked 37th for the availability of the latest technologies, 45th for FDI and technology transfers but then relatively weakly in terms of internet users (rank 98) and broadband internet subscribers (rank 84).
- In the "Market Size" category, South Africa is ranked 23rd largest market.
- In the pillar "<u>Business Sophistication</u>", the country again has a mixed picture. The country is ranked 22nd for the local supplier quality, 33rd for the state of cluster development, 41st for production process sophistication and 17th for the extent of marketing. However, the country features poorly regarding the nature of competitive advantage (ranked at 80) which impacts on export industries.
- Finally in the pillar of "<u>Innovation</u>", the country ranks well for innovation (rank 36), for the quality of research institutions (rank 29) and company spending on R&D (rank 25). However, in terms of the availability of engineers and scientists the country ranks poorly at 123.



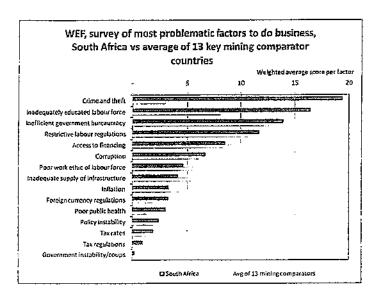
When compared to many other efficiency driven economies South Africa is generally ranked higher, with the notable exception of the country's very poor health and education scores.

The following chart highlights the country specific constraints that the WEF report highlights are key areas that are problematic for doing business in South Africa and which require attention in order to enhance South Africa's overall general competitiveness. For ease of reference the average scores for 13 key comparator mining countries⁷ is also added to the chart,

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The countries include Australia, Botswana, Brazil, Canada, Chile, China, Ghana, India, Indonesia, Peru, South Africa, Tanzania and the USA.
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in order to gauge what the concerns are in the business sectors of the other comparator mining countries. For South Africa, the impact of crime, the status of workforce education, government bureaucracy, restrictive labour market policies and access to financing were classified as major hindrances to doing business in the country. For all the other countries the biggest ticket items were inefficient government bureaucracy and access to finance (so this is not a problem peculiar just to South Africa).



For the survey, the WEF asked respondents to name the five key issues out of a defined list of 15 issues that were the most problematic for doing business in their country and then asked to rank these issues.

Clearly there is a vital need to build on the country's strengths and also to get all these key "Costs of doing business criteria" into the top quartile of the global rankings, i.e. within the top 40 segment of countries.

3. MINING COMPETITIVENES FRAMEWORK

The World Economic Forum further defined competitiveness as the set of institutions, policies and factors that determine the level of productivity of a country. The level of productivity then defines what sustainable level of prosperity can be achieved by that country. The productivity level also determines the rates of return obtained by investments in an economy. Because the rates of return are the fundamental driver of the growth rate of an economy, the more competitive economies tend to attract more investment and therefore tend to grow faster than the less competitive economies.

Due to the changing nature of global competition, which includes fewer barriers to investment and ever increasing trade flows, the rapid diffusion of knowledge, the globalisation of markets, the globalisation of value chains, the increasing knowledge and skill intensity of competition, countries have to consistently improve their relative competitiveness relative to other countries in order to grow prosperity. Nations therefore compete in terms of offering the most productive and sustainable environment for business. The changing nature of competition has also meant that the rules of the global game have changed and countries that compete successfully tend to do so through collaborative forward looking partnerships with key stakeholders (business and labour), rather than the historic approach to development where governments simply try to drive development through policy and incentives.

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The MIGDETT social partners realised the critical importance of the concept of "competitiveness" of the South African mining sector as defining the critical issues that affect the economic performance of the mining sector. The competitiveness project identified a set of critical success factors that affect the global competitiveness of the South African mining sector. The critical pillars include the potential of South Africa (mineral and people potential), market demand, the factor markets (the efficiency and effectiveness of local markets for goods and services, labour and infrastructure), the regulatory environment (the policy framework and capacity of stakeholders), innovation, beneficiation, cost management, and the enabling environment (ease of doing business, infrastructure, etc.). All these factors have a bearing on the ability of the South African mining sector to grow, prosper and transform. However, while certain individual pillars may present binding constraints, the combined aggregate effects of a range of issues are more likely to determine competitiveness versus any single given factor. This means that fixing one or two competitiveness constraints will not be as effective as tackling the top five constraints in terms of unlocking the growth potential for the sector.

TAKING SOUTH AFRICAN MINING INTO THE 21st CENTURY

For more than hundred years, mining has shaped South Africa's developmental path and the lives of many of our people. Much has changed during this time. The culture of the mining industry has evolved to what it is today. Many new management practices, methods and technologies have been introduced to mine safer, healthier and more productively.

Mining in 21st century South Africa, however, brings new challenges requiring new solutions. For instance, the way the industry mines today, makes it challenging to:

- a) Eradicate mine fatalities, injury and disease from mining
- b) Access potential mineral resources in a safe manner
- c) Overcome the barriers to women entering mining
- d) Develop a competitive technological advantage for mining
- e) Derive optimal energy and water efficiencies
- Align mineral development to the green evolution f)
- Achieve sustainable development g)
- h) Attract and retain individuals with scarce skills
- i) Change the image of the industry to an 'employer of choice
- Attract investment in exploration, mining development and beneficiation **j**)
- k) Transformation

In short, the way the industry mines today requires not less than a revolutionary approach that will enable the mining industry to achieve the aspirations of sustainable mining in a 21st century South African context.

To overcome the above challenges, all stakeholders agree to jointly embark on a new journey to sustainable and competitive mining in the 21st century. Change is necessary in the culture and

management practices through which the stakeholders do the business of mining. This includes the way the industry recruits, engages and incentivises in mining. At the same time, the methods and technologies the industry uses to mine should be critically reviewed, taking account of international benchmarks. Throughout this journey there will need to be an understanding and acceptance amongst stakeholders that all options, including new and 'out of the box' ones, should be considered.

Improving the competitiveness of the South African mining industry should lead to measureable performance and sustainability outcomes. The measurable performance outcomes include:

- · Growth in the volume of mining production
- Growth in mining GDP
- Growth in mining fixed investment
- Growth in employment
- Energy and water efficient productivity
- Skills development
- Visible transformation
- Growth in the mineral reserve base through intensified exploration.
- Reduction in the high rate of input costs
- Continued improvement in the safety and health performance of the industry
- Continued improvement in the transformation performance of the industry
- Mining technology prowess

The opportunity cost of the sector's poor growth performance has been significant for the country and for broader society. Given the recognition that a higher and more balanced growth trajectory is only achievable through better performance of the country's balanced growth as opposed to the traditional credit fuelled demand side growth, the opportunity cost of foregone employment opportunities, export growth (with emphasis on high value goods as opposed to primary mineral concentrates) contribution to the economy of the poor performance of the mining sector cannot be overstated.

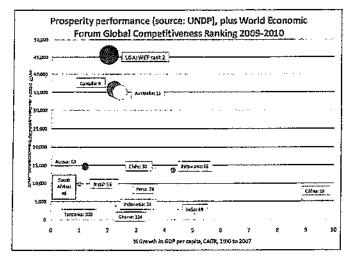
in order to unpack the issues affecting the growth of the mining sector, explored factors that negatively and positively affect the competitiveness of the South African mining sector.

The link between global competitiveness and prosperity is clearly shown in the following chart, which shows that the country's that have high global competitiveness rankings also tend to have high living standards (Australia, Canada and the USA), or have relatively high GDP per capita growth rates (Botswana, India, Chile and China). South Africa appears to be an anomaly, with a good global competitiveness ranking of 458 yet the country has relatively slow growth in GDP per capita. As discussed previously, the critical need to go for accelerated, more balanced and labour absorbing economic growth for South Africa to reduce unemployment and poverty cannot be overestimated.

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World Economic Forum Global Competitiveness Report 2009-2010.



Due to the changing nature of global competition, which includes fewer barriers to investment and ever-increasing trade flows, the rapid diffusion of knowledge, the globalisation of markets, the globalisation of value chains, the increasing knowledge and skill intensity of competition, countries have to consistently improve their relative competitiveness versus other countries in order to grow prosperity.

According to Professor Michael Porter⁹ "Competitiveness is defined by the

productivity with which a nation uses its human, capital, and natural resources". Porter further added that:

- Productivity sets the standard of living (wages, returns on capital, returns on natural resources) that a nation can sustain
- Productivity depends on the prices that a nation's products and services command, not just on efficiency
- It is not what industries a nation competes in that matter for prosperity, but how it competes in those industries
- Productivity requires a combination of domestic and foreign firms operating in the nation
- The productivity of local industries is fundamental to competitiveness, not just for traded industries
- Devaluation of a nation's currency does not make a nation more competitive.

Nations therefore compete in terms of offering the most productive and sustainable environment for business. The changing nature of competition has also meant that the rules of the global game have changed and countries that compete successfully tend to do so through collaborative forward looking partnerships with key stakeholders (business and labour), rather than the historic role of development where governments simply try to drive development through policy and incentives. This does not suggest that government should not get the policy settings right. What it does mean is that through collaboration, faster gains in improving competitiveness are achievable.

It is clear that the South African government is shifting to a much more collaborative new model of economic development in partnership with organised business and labour.

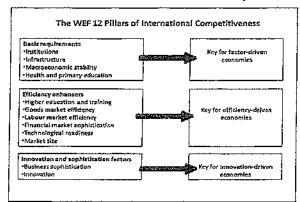
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⁹ Professor Michael E. Porter, "Creating a Competitive South Africa", Institute for Strategy and Competitiveness, Harvard Business School, 3 July 2007.

3.1 Defining Competitiveness Parameters

The World Economic Forum, as alluded to above defines competitiveness as a set of institutions, policies and factors that determine the level of productivity of a country. Over the past 300 years there has been considerable focus by economists on trying to determine what drives the wealth of



nations. What is clear is that there is no single factor that drives the prosperity of nations. Rather, a combination of factors that work together are the key drivers. Perhaps the best exposition of the framework of competitiveness drivers is captured by the World Economic Forum which highlights 12 key pillars of global competitiveness, which are grouped into three main headings, namely "Basic Requirements", "Efficiency Enhancers" and "Innovation and Sophistication Factors."

The World Economic Forum's 12 pillars of competitiveness are described below:

- a) Institutions. The institutional environment is determined by the legal and policy framework in which, business, government and labour interact to generate wealth for a country. The quality of the institutions (both public and private) is just as important as the competitiveness of the legal framework.
- b) Infrastructure. Extensive and efficient infrastructure is an essential driver of competitiveness.
- c) Macroeconomic stability. A stable macroeconomic environment creates the platform for sustainable long term decision making. However, while macroeconomic stability is a necessary precondition for economic growth, it is reliant on a multiplicity of other factors (like institutions and infrastructure) to enable the growth.
- d) Health and primary education. A healthy and educated workforce is vital to a country's competitiveness and productivity.
- e) Higher education and training. The development of skilled human capital (and not just an
 educated workforce) is critical to productivity and the development of a competitive economy.
 It is also critical to move up the skills curve as an economy industrialises.
- f) Goods market efficiency. Competitive and efficient goods markets (with both foreign and domestic competition) are critical to promote productivity growth, innovation, business sophistication and cost effective outputs that can be used in other industries.
- g) Labour market efficiency. The efficiency and flexibility of the labour market are crucial for ensuring that workers are allocated to their most efficient use in the economy and provided with the incentives to do the best in their jobs.
- h) Financial market sophistication. A sound, well-regulated and properly functioning financial system is central to the functioning of a modern market economy.
- Technological readiness. This key pillar is concerned with the speed at which business and an economy can adapt to new technologies in the face of changing global and local conditions.
- j) Market size. The size of markets does affect competitiveness because large markets enable firms to exploit economies of scale in production. As the world economy has globalised,

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traditionally defined borders have slowly faded away and countries in regional trading areas have opened up the potential of their domestic industries to achieving economies of scale.

- k) Business sophistication. The level of sophistication of a country's business sector helps determine the efficiency of the production of a country's goods and services and ultimately contributes to the productivity of the nation.
- Innovation. Research and development is the basis for new product development, which creates demand for mineral commodities, but it also enhances competitiveness in finding technological solutions to enhance cost efficiency, water and energy efficiencies as well as technology and techniques for green-field exploration, which underpin the sustainability of the mining industry. Innovation is central in technology solutions that will ensure that mining and the environment can co-exist, i.e. in line with the green evolution - "greening the mining industry".

While each of these pillars is important in its own right, the critical issue is that all the pillars are interrelated and are mutually inclusive. For example, it is very difficult to promote innovation in absence of the supportive institutional and legal framework, or without a properly skilled and educated work force. Similarly, it is not possible to significantly improve competitiveness of a country by focusing on just one pillar of competitiveness. For example, a country that develops a sound macroeconomic framework, but which neglects to build infrastructure or human capital will achieve much less on the competitiveness front when compared to a country that does all three.

Professor Michael Porter of Harvard University traditionally uses a type of diamond analysis, which focuses on a set of competitiveness issues that affect the industry concerned in terms of defining the critical issues that make up competitiveness. Porter would traditionally use the four pillars of factor conditions, demand conditions, the context for firm strategy and rivalry and an analysis of related and supporting industries, as the four key pillars of understanding the competitiveness of a sector. Clearly these overlap with the 12 competitiveness pillars described by the World Economic Forum.

3.2 Refining the competitiveness tramework for the SA Mining sector

The critical issue is to make sure that the right competitiveness questions are asked and answered. For example, spending time unpacking an issue like the reliability and cost effectiveness of the telecommunications sector, whilst being an interesting exercise, has very little bearing on the competitiveness of a sector like mining. So any competitiveness analysis has to be tailor-made to fit the specific requirements of the sector being analysed.

Five main pillars, which in turn cover most of the competitiveness pillars listed in the World Economic Forum model are detailed as follows:

3.2.1 The inherent country potential. The inherent potential of a mining country is mostly determined by the size, quality and location of its mineral deposits and the human capital that can be drawn on in order to extract these resources. This would include:

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- a. Natural resource endowment
 - The total endowment of resources, including quality
- b. Human capital/skills
 - Basic education levels, health and life expectancy of workforce
 - Skilled labour availability (local and expatriate)
- c. Geographical factors
 - Availability of water
 - Location of reserves and access to export markets (for value added goods)
- 3.2.2 The South African market context. This unpacks the efficiency and effectiveness of the country's markets for goods, services and labour, and their impact on the competitiveness of the mining sector. However, it is also appropriate to unpack the structure of the South African mining industry to gauge differences with other key mining jurisdictions. The areas to be considered include:
 - a. Factor market efficiency
 - Labour, supply and financial markets
 - b. Industry structure
 - Ownership requirements
 - Type of ownership
 - Efficiency of management
 - Business investment in projects that ensure sustainable growth of the industry
- 3.2.3 The demand for South African commodities (both foreign and local). Clearly market demand and the accessibility of markets are crucial determinants of the future competitiveness of the South African mining industry. The following areas would be covered;
 - a. Domestic demand
 - Expected growth in domestic demand for each commodity
 - b. International demand
 - Expected growth in domestic demand for each commodity (and its related beneficiated products)
- 3.2.4 The policy regulatory and administrative environment. This pillar is equivalent to the institutional pillar in the WEF framework and is a key driver of competitiveness. The critical issues that should be covered include;
 - a. Regulatory and legal requirements
 - Type, level and quality of regulation influencing the sector
 - b. Institutional capacity
 - Ability of state to efficiently process mineral permits and more generally regulate sector. The readiness of the industry to be responsive to the changing regulatory environment is also a key determinant.

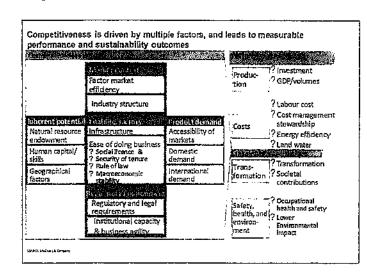
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- 3.2.5 The enabling factors. These factors could be described as the basic factors necessary to drive competitiveness for the mining sector, but also include a specific focus on the "social licence to operate" which has a material bearing on the ability of the mining sector to be competitive, attract investment and to grow. The subjects to be covered include;
 - a. Infrastructure
 - Focus on electricity, water, ports, road and rail infrastructure
 - b. Business environment and compliance
 - Social licence to operate
 - Security of tenure
 - Macro-economic stability
 - c. Agility of business to the ever-changing operational environment
 - d. Investment in new demand drivers, for mined products to be sold proximal to mining sites
- 5.3 Linking competitiveness back to investment and growth (focus on outcomes)

One of the key objectives of conducting a competitiveness benchmarking exercise is to determine the critical success factors that drive an industry's competitiveness in the global context. However, it is also critically important to provide the feedback loop, that continually improving competitiveness has a major bearing on the industry's (and country's) ability to grow, reduce unemployment, reduce poverty and raise living standards.

Improving the competitiveness of the South African mining industry should lead to measurable performance and sustainability outcomes. The measurable performance outcomes include:

- Growth in employment.
- Skilled and well sought after workforce
- Improved productivity
- Growing Research and development in mining
- Growth in the volume of mining production.
- Growth in mining GDP.
- · Growth in mining fixed investment.
- Growth in earnings (including beneficiated goods)
- Costs efficiency and financial stewardship.
- Continued improvement in the safety and health performance of the industry.
- Continued improvement in the transformation performance of the industry.
- Sound research and development base supportive of industry growth



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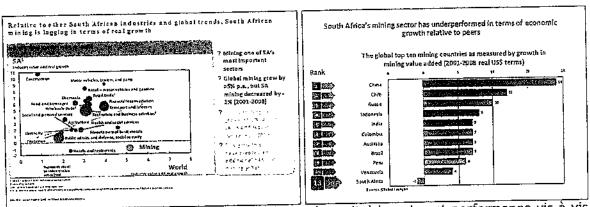
- Minimal environmental footprint (Incl. Environmental rehabilitation of exploited sites)
- Incremental exploration expenditure with emphasis on green-fields to replenish finite resources and ensure sustainability
- Proliferation of tangible multiplier effects resultant from a successful mining industry

These performance indicators demonstrate the actual outputs that are targeted as a result of improving the industry's competitiveness, as shown in the chart.

3.4 The current economic performance of the South African mining sector Despite being the mainstay of the South African economy for much of the 20th century, the mining sector in the past two decades has performed relatively poorly. In essence, the mining sector shrank by 0.6% per annum between 1993 and 2009, versus an overall country economic growth rate of 3.3% per annum in the same period.

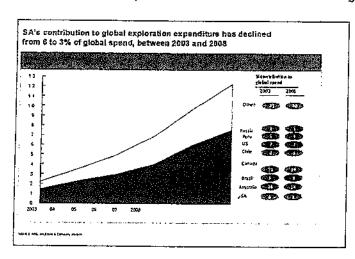
If one compares the performance of the South African mining sector to other sectors of the economy, and their respective growth rates at the global level for the industries that they participate in, the significant under performance of the South African mining sector is again noteworthy. For example at the global level (on the x-axis in the chart below) the average annual growth rate for construction value added has been weak. However, the South African construction sector achieved growth rates of 11% (shown on the y-axis) in the 2002 to 2008 period, mostly due to the government infrastructure development programme, complimented by the domestic infrastructure boom.

However, even more concerning has been the fact that despite the global commodities boom, which started in 2001 and ran strongly through to 2008 before the global financial crisis hit, the South African mining industry continued to shrink. For the top twenty mining countries in the world the average annual growth rate in their real mining GDPs was a significant 5% growth rate per annum between 2001 and 2008. South Africa's mining industry shrank by 1% per annum in this period.



The RSA mining sector has also had a relatively weak capital investment performance vis-à-vis the global competition.

Linked to the country's relatively weak mining sector performance, South Africa has lost market share on a relative basis in the global exploration stakes. This is not to say that the overall level of expenditure on exploration in South Africa has not grown. Rather, relative to the rest of the world



the share of exploration investment focused on South Africa has declined as when compared to the more rapidly growing expenditures on exploration in the rest of the world.

The poor growth of the RSA mining sector is despite the fact that the South African mining industry produces most of the types of minerals that are in demand at the global level (e.g. coal, iron ore, platinum, gold, etc.).

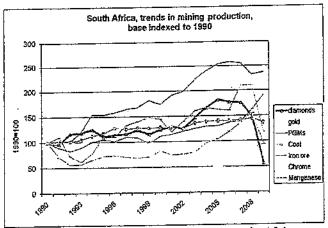
IS THE POOR PERFORMANCE ATTRIBUTABLE TO THE MATURE GOLD SECTOR? While it is correct to apportion some of the blame of the country's poor mining sector economic performance on the decline in production of the country's mature gold mining sector, it is critical to assess that with one notable exception, most of the rest of the minerals have also not had particularly outstanding production growth rates either. In the two decades up to 2009, total South African mining production fell by 0.4% per annum, mostly driven by the 5.3% per annum decline in gold production and the 0.4% decline per annum in diamond production. Platinum group metals production increased by 4.8% per annum, iron ore production increased by 3.3% per annum and manganese production rose by 2.3% per annum in the same period. In the last decade, the rate of decline in gold production has increased to 7.7% per annum and diamond production fell by 2% per annum. PGM production between 2000 and 2009 increased by a modest 2.6% per annum, coal production by only 1.2% per annum and iron ore by a more impressive 6.5% per annum.

SOUTH MINERAL PRODUCTION GROWTH RATES

	Total mining	lron ore	Manganese	Platinum Group Metals	Coal	Chrome	Diamonds	Gold
1990-1999	-0.4	0.1	-0.3	7.1	2.3	5.4	1.3	-2.9
2000-2009	-0.5	6.5	4.9	2.6	1.2	-0.1	-2.0	-7.7
1990-2009	-0.5	3.3	2.3	4.8	1.8	2.6	1-0.4	-5.3
2001-2009	-0.4	5.7	3.7	3.4	1.2	0.1	-3.1	-8.0

Source: StatsSA

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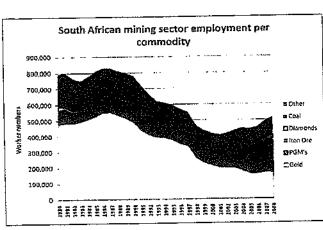
Excluding the gold mining sector, the non-gold mining sector grew production by a relatively modest 1.8% per annum in the period 1993 to 2009, and this growth rate had slowed to 1.1% over the period 2000 to 2009, which leaves much to be desired when compared with globally comparable performance.

At the same time it is important to note that the South African gold mining sector has dominated global production for over 120 years and the industry remains a significant global

producer and contributor to the South African economy. In 2009, the industry produced 205 tons valued at R45 billion, employed 160 000 people and remained a significant cog in the mining sector. This is why it remains important that the stakeholders look at ways of slowing the decline in gold production, which would significantly help the rest of the sector to push the overall sector's growth rate to more appropriate levels.

3.5 Employment

Employment in South Africa's mining industry peaked at 828 773 in 1987, with the gold sector alone employing 553 713 people in that year. The decline in gold production and the resulting fall in employment in the gold mining industry, played a key role in the decline of total mining sector



employment numbers until the late 1990s. The trough in mining sector employment occurred in 2001 and from then onwards the growth in the PGM mining sectors employment numbers more than compensated for the declines in the gold sector. This growth and diversification of the country's mineral basket was enabled by the introduction of a progressive regulatory regime, which made mineral complexes accessible for development. By 2008 total employment stood at 518 519, with PGMs mining employing more than any other commodity.

Source: DMR/StatsSA

4 A SPECIFIC SET OF COMPETITIVENESS DRIVERS FOR THE MINING INDUSTRY

The section outlines a set of mining industry specific drivers of competitiveness and recommends a set of interventions sought to mitigate the identified constraints in each of the drivers.

4.1 Infrastructure

Infrastructure has a material impact on the potential growth of the mining sector. Mineral deposits are typically located in distal and remote locations, which require dedicated investment in

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infrastructure that will support their cost effective and competitive development for the benefit of the country.

Amongst the top nineteen mining countries, South Africa's infrastructure features fairly competitively in terms of efficiency and availability, ranking fifth in terms of ports and fourteenth insofar as electricity is concerned. Nevertheless, just under 13 percent of South Africa's bulk freight is currently transported by rail. In addition, current mining practices require significant volumes of water in a water scarce country like South Africa. Infrastructure is one of the key pillars of the competitiveness framework for mining, which has a material impact on the potential growth of the mining sector. Shortages of critical infrastructure such as rail, ports or electricity supply can act as a constraint to growth and can materially affect existing and prospective production. The mining sector stakeholders have considered the array of infrastructure constraints and there is recognition that the mining sector will not resolve these constraints by itself. For this reason, the mining sector is to ensure that mining infrastructure requirements are properly located within the national policy debates as well national infrastructure development programmes. The mining stakeholders have resolved to adopt the following approach:

- To establish an "Integrated Long Term Infrastructure Planning Mechanism" for the mining sector.
- That a systematic problem solving approach to each area of infrastructure is adopted, which identifies the current situation, the expected end state (desired infrastructure needs), identifies the gaps, and links into national processes (or proposed new processes where none currently exist), in order to ensure that the mining sectors requirements are properly articulated and properly considered.

Integrated Long Term Infrastructure Planning Mechanism (ILTIPM)

At present the mining industry's input to national infrastructure processes (such as the electricity Integrated Resource Plan 2), are relatively uncoordinated and ad hoc (depending on the issue). While the industry does have certain long term processes in place for particular minerals, such as the Coal Roadmap process, there has been insufficient consideration given to the long term infrastructure needs of the industry from a tripartite basis. Mining companies tend to engage with specific infrastructure service providers to try and resolve infrastructural issues and often longer term industry and country needs are not properly coordinated or considered. Clearly government requires input from industry on infrastructure requirements and this requires the sharing of information on long term mining plans and the associated infrastructure needs. In order to integrate mining industry infrastructure planning requirements, the MIGDETT tripartite stakeholders are proposing the establishment of an Integrated Long Term Infrastructure Planning Mechanism (ILTIPM) for the mining industry.

The fairly precarious electricity supply-demand balance demonstrates a potential infrastructure constraint to sustainable growth of the mining industry. While there's recognition that that the abundance and cheapest electricity supply in the past created a culture of non-efficiency in developing technological solution to mining, there is a dedicated focus to enhance energy efficiency in this sector, complemented by the research and development programmes intended to

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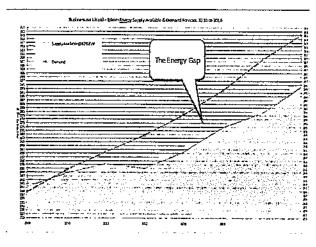
improve such efficiencies. A predictable and reliable electricity supply is also crucial for the industry's processing and beneficiation efforts. The objectives of the ILTIPM include:

- To assess the existing infrastructure arrangements and current infrastructure environment available to the South African mining industry through a process of engagement with industry and government.
- To assess the long term infrastructure requirements of the mining industry through a process of
 engagement with industry and government. This could be both region specific, and commodity
 specific. Long term mine plans would help verify the long term infrastructure requirements.
- To identify the gaps between currently available infrastructure and future needs and to make proposals on how these gaps can be resolved, taking into account both industry and national needs and requirements.
- To identify the national processes dealing with infrastructure, and to propose how the mining industry's needs and requirements can be integrated into the national processes.
- To determine areas that are industry and/or government responsibilities (public vs private goods) as well as develop solutions to correct problems in current institutional arrangements for coordination of infrastructure
- To engage with the national processes to ensure that the mining industry's case is properly articulated and addressed.

ELECTRICITY

South Africa has a low reserve margin, which based on expected growth in electricity supply and demand, will remain under pressure for the next few years. The diagram illustrates the gap in electricity vlagus capacity, assuming maintenance of current supply capacity against projected demand growth. The problem is clear the envisaged growth in the economy requires an expedient additional supply generation capacity, coupled with more energy efficient means of economic activity. This gap cannot be readily closed in the short and medium term and therefore "demand side initiatives" must be

Figure: Projected energy supply gap



found to reduce the demand without affecting economic growth. Furthermore, non-Eskom generation opportunities must be accelerated to increase the supply.

The key uncertainties relevant to closing the energy gap and in so doing solving the problem are:

- RSA peak and energy demand for 2009 to 2016
- Eskom Generation Energy Availability Factors (Actual and Target)
- Supply capacity Eskom and Non-Eskom
- New capacity start dates/ramp up rates
- Medium term price trajectory and regulatory certainty

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- Demand Side Opportunities:
 - o Demand Side Management, Demand Market Participation, Energy conservation, Energy Efficiency
- Non-Eskom generation Opportunities
 - Co-generation, Own Generation, Independent Generators, Renewables, Municipal generators.

The LTIPM will unpack the mining industry's electricity needs in more depth, including requirements for beneficiation in the medium and long term. The LTIPM will recommend the contribution of the mining industry towards narrowing the projected energy supply-gap, including focussed energy efficiency and technology development.

RAIL

In South Africa almost all of the significant mineral products are mined in areas distant from users and export harbours. Given that with some exceptions these products are of a low value, high volume nature, rail transport is normally the most economical transport mode over any distance exceeding 100 km and tonnages of 1 million tons or more per year. The Coalink line currently runs 600 kilometres from the traditional coal fields to Richards Bay Coal Terminal, while the Orex iron ore line runs over 800 kilometres to Saldanha.

Currently the rail transport situation in South Africa is characterised by Transnet Freight Rail dominant in long haul freight rail transport, with limited capacity to service the mining industry adequately. Negotiations related to the upgrade of rail facilities for iron ore and coal exports have protracted and execution of planned upgrades, in certain cases, is behind schedule, or the relative efficiency of certain lines is not at reasonable levels. The cost of transportation of bulk commodities has material effect on the country's competitiveness. In addition, large tonnages of mineral products are transported by road, e.g. manganese from the Northern Cape producers to Port Elizabeth, chromite from mines to ferrochrome smelters, ferro-chrome from smelters to ports and coal from collieries to distant power stations and other users, because of the rail service challenges, which has resulted in gross damage of the road infrastructure in the vicinity of such mining fields. The differential costing structure for established and emerging miners also places an extra strain on the latter, who are typically required to pay up to several folds more than their established counterparts, as a result of which their ability to compete meaningfully is impaired.

As a result:

- the final cost of rail and reliability in some cases has implications for the competitiveness of South African producers
- roads are damaged to the point where national and provincial road authorities are unable to keep up with road maintenance
- Rail cost structure must enable diversification of the mineral producers, in line with the competitive and transformation objectives
- constrained transport volumes due to rail capacity constraints thwarts mining growth prospects
- road safety has deteriorated significantly

The desired end state is for South Africa to be a world leader in mineral production and sales with:

- a reliable, adequate and affordable rail transport service for mineral products
- optimal export of beneficiated (high value) goods as opposed to low value and high volume goods, which will significantly reduce capacity requirements for unlocking mineral potential with only limited volumes of mineral products being transported by road over short distances

To achieve this it will be necessary to:

- Facilitate meaningful competition in heavy haul long distance freight rail transport
- Invest in freight rail infrastructure, services and human capital
- Ensure optimal current rail capacity utilisation
- Co-ordinate such investments to ensure that the needs of the minerals industry are adequately served. Have a clear policy on the apportionment of costs between Transnet (service providers) and industry on dedicated lines.

WATER

Water is an essential input used extensively in the mining industry in the recovery of mineral process as well as dust allaying in mine workings, for air cooling, drinking water for employees and in hydrometallurgical mineral processing. Mines also discharge water, i.e. through ground water pumped from mine workings and via waste water from metallurgical processes.

In general, mines obtain water from local authorities, water boards and in some cases from natural sources such as rivers and ground water. Various challenges regarding water are faced by the mining industry, including:

- The primary constraint is the scarcity of water in South Africa. In some areas mines compete with the local communities and other industries for water.
- Water discharged by mines is usually contaminated and requires treatment prior to release. On the Witwatersrand defunct mine workings (mine environmental legacies) are starting to decant and contaminating ground water.
- It takes an inordinate length of time to obtain permits for water extraction and discharge in terms of the National Water Act. This results in mines operating illegally in some instances.

Measures taken to ease constraints/solve problems include:

- The use of "grey" water by mines for mineral processing to allow communities access to potable water.
- The recovery and recycling of water for mineral processing.
- Treating mine discharge water to release standards.
- Using treated mine discharge water for irrigation. Treating mine discharge water to potable standards.
- Public/private partnerships in constructing water supply facilities.
- Investment in research and development to reduce dependence of mining on water as a scarce national resource

It is a desirable end state for water use in mining to achieve the following:

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- all mine discharge water, from working and defunct mines, is treated to potable or release standards
- the recovery and recycling of water is practised an industry standard
- attainment of water-less mining
- the local communities have an ample supply of potable water
- water permits are obtained without undue delay
- It is inevitable that the cost of mining will escalate over time to reflect the scarcity of water in South Africa, which will have a material impact on the mining industry and it is therefore critical that the mining industry invest in technology for efficient water use or water free mining

The ILTIPM has a key role to play in investigating the industry's long term water requirements and developing long term interventions required to sustain the growth of the industry.

4.2 Mineral regulatory framework

The regulatory environment is defined by both the existing laws and regulation (i.e. the regulatory framework) and the efficiency and transparency in which these laws and regulations are administered (the institutional capacity of government and the ability of the companies to apply the laws). In general, for the economy as a whole South Africa is ranked in the second best quartile for the quality and capability of its institutions (rank 45 out of 133). The country is ranked highly in terms of the protection of property rights (rank 20), for independence of the judiciary (rank 38), the efficiency of handling legal disputes (rank 18), the transparency of government policy making (rank 24), and the strength of auditing and reporting standards (rank 2) and for the efficacy of corporate boards (rank 3). However, South Africa is ranked in the middle of the 133 countries that make up the WEF survey for the burden of government regulation on the economy (rank 65) and also ranks close to the middle in terms of the favouritism in decisions of government officials (rank 69).

UN survey of priority i	investment criteria for
exploration	and mining

	RANKING		
Decision criteria	Exploration Stage	Mining Stage	
Geological potential of target mineral	1	N/A	
Measure of profitability	N/A	3	
Security of tenure	2	1	
Ability to repatriate profits	3	2	
Consistency and constancy of mineral policies	4	9	
Company has management control	5	7	
Mineral ownership	6	11	
Realistic exchange regulations	. 7	6	
Stability of exploration and mining terms	8	4	
Ability to predetermine tax-liability	9	5	
Ability to predetermine environmental obligations	10	8	
Stability of fiscal regime	11	10	
Ability to raise external financing	12	14	

Based on surveys of mining companies, the United Nations devised a schematic of the specific priority investment criteria that mining industry deems to be important, ranked in order of importance, at both the stages of exploration and mining. Clearly the geological potential of the mineral prospect and security of tenure are the most important issues, without which exploration or mining will not take place.

In general, the majority of remaining investment criteria mining and exploration are related to the stability and predictability of the

policy environment, which are critical issues that provide some degree of comfort to the investors that the investment risks are manageable over the long term.

Much of South Africa's regulatory framework has been totally redeveloped over the course of the last fifteen years with the publication of the white paper in 1998 to the actual finalization of the new Minerals Act in June 2002, with its actual implementation taking place on the 1st May 2004. The broad policy objectives of South Africa's mineral framework are very similar to most competitor countries. Although South Africa's mining regulatory environment does have most of the key objectives comparable to other leading mining jurisdictions, such as the focus on growth, state custodianship of the mineral rights, providing for a competitive mining policy framework, properly regulating environmental and safety challenges and so on,

The Minerals Act No. 50 of 1991 was introduced to restore the common law rights of the mineral rights holder. The State retained a regulatory role in the sense that prospecting and mining activities could not commence unless authorization was given to the holder of the mineral rights. The role of the State in terms of the Minerals Act was regulatory in nature. The State regulated the exercise of the rights by a mineral right holder.

Prior to the democratic dispensation, South Africa had a dual ownership model for mineral rights, in which part of the mineral wealth was held in private hands and the other by State. The private ownership was based on the law of property. A distinguishing feature with this mode of ownership was that almost all privately-owned mineral rights were in white hands, clearly excluding other races.

The culmination of South Africa's mining policy reform is epitomized by the introduction of the new regulatory framework in 2004 with the commencement of the Mineral and Petroleum Resources Development Act, 2002 ("MPRDA"), following the publication of the minerals and mining policy White Paper of 1998. This framework created the transformation agenda for the mining industry, consistent with South Africa constitutional provisions. The mining regulatory framework also embedded requirements for a social licence to operate in the country's mining industry and recognized the notion of mineral wealth as a national patrimony, resulting in the subsequent custodianship of mineral rights to State. This position is further supported by the Constitution of South Africa in terms of which the State is bound to take legislative and other measures to enable citizens to gain equitable access to rights in land. The regulatory framework underpins the attainment of sustainable growth and meaningful transformation of the mining industry.

The sixth year of the MPRDA's implementation provides sufficient basis for an objective performance assessment of the current mining regulatory framework in South Africa. While the introduction of the MPRDA resulted in an unprecedented level of applications for prospecting and mining rights in the history of mining in South Africa (diversification from gold dependence), resulting in a number of mining projects being developed to diversify the mineral exploitation basket, it also coincided with the longest synchronised commodities boom in modern history. However, South Africa's mining industry did not benefit optimally relative to other mining

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jurisdictions, with a reported contraction in nominal terms since 2001. This has resulted from a number of contributory factors, with the negative perception of the country's regulatory framework cited as the main deterrent to investment and growth of the sector. At the same time, the extent of transformation of the mining industry against the agreed targets among industry's stakeholders is less than desirable.

The Fraser Institute 2009/10 survey results were used as a yardstick to gauge the performance of the perceptions of the country's regulatory framework, in which South Africa has lost its global ranking from a fairly eminent position of 27th out of 47 countries surveyed in 2002, to 61st out of 72 countries surveyed in 2009. There is consensus on the importance of managing perceptions of the regulatory framework, as they have a profound influence on investment decisions. Notwithstanding the Fraser survey, some mining stakeholders believe that South Africa's mining regulatory framework is relatively good, although there are some specific issues in the architecture of the MPRDA and related legislation that require urgent improvement.

The complexities to access information on mining and related rights, such as information over who holds what rights in a specific area require simplification, as provided for in section 30 of the MPRDA to enable a seamless process for companies investigating new areas to explore, purchase existing mines, and so on. It is strongly recommended that the country should explore the idea of setting up a Mining Cadastre that would collate and provide this type of data to the public at large. Effectively the South African Mineral and Petroleum Titles Registration Office is the Mining Cadastre, but clearly it needs to be reconfigured to enable the information flows to be available on a timely basis. The improvement in the availability and flow of information that should be publicly available will reduce business costs, increase transparency and increase activity in exploration and mining.

It is clear that environmental issues in the mining sector are regulated in terms of the MPRDA and the responsible Minister is the Minister of Mineral Resources, However, lately there has been uncertainty on the governing legislation and the authority as it relates to environmental issues pertaining to mining and related activities, hence leading to duplication of environmental authorization in terms of both the MPRDA and also as per the National Environmental Management Act (NEMA). The lack of certainty of exact requirements, the multiple decision making points in various government departments and the long time frames involved in the issuing of environmental licenses tends to make applications a very complicated, costly and time consuming process for mining companies. The following are some of the key issues:

- Fragmentation of the permitting or licensing process, e.g. the water use license issued by the Department of Water Affairs, waste permit and air quality permits issued by municipalities, environmental authorizations issued by the Department of Mineral Resources.
- There is very low level of adherence to environmental compliance requirements.
- Several of the implementing government agencies have insufficient capacity to effectively monitor and evaluate the performance of companies in meeting environmental obligations. The

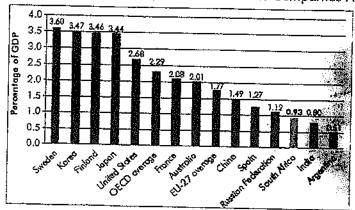
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general trend is to focus mainly on the approval of environmental reports and once the license has been issued there is minimal follow up, to ascertain the actual compliance.

- The MPRDA Amendment Act, read with the National Environmental Management Amendment Act, 2008 ("NEMAA"), envisages various changes to the system of environmental authorisations under the MPRDA.
 - Section 14(2) of the NEMAA provides that its provisions relating to mining will come into force 18 months after the commencement date of NEMAA or the MPRDA Amendment Act, whichever is the later.
 - All applicants for a prospecting right, mining right or mining permit must simultaneously obtain an environmental authorisation in terms of section 24 of National Environmental Management Act, 1998 ("NEMA"), (as amended by NEMAA).

While the new environmental requirements are substantially more onerous on applicants, it is important to state that the industry does not want to be unregulated on meeting this critical issue of managing the environmental impacts of the mining sector, and in particular in avoiding the legacy impacts from the many years where mining was not properly regulated prior to the 1990s. Rather, the industry wants to mine in an environmentally responsible manner, but requires that the laws regulating environmental impacts are clear and implementable and that there is a clear process for applications. Many other mining jurisdictions vest environmental authorisations within a single government department to ensure that a seamless "one-stop" facility for environmental permits is made available, where all issues related to environmental licensing, enforcement, monitoring and evaluation are addressed.

The strategy prioritises the need for strengthening the architecture of the MPRDA to improve its efficiency and effectiveness, as well as strengthening enforcement, monitoring and evaluation of the mineral regulatory framework. Further, this strategy emphasises an urgent need to promote greater cooperation and coordination between the DMR and other government departments to harmonise the mineral regulatory regime with other related legislation impacting on the mining industry, such as water, environment and Companies Act of 2008.



The figure exhibits world GERD as percentage of GDP

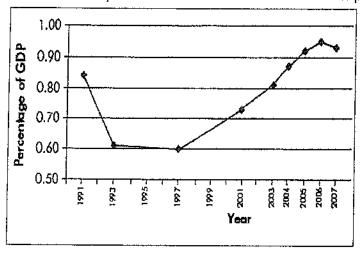
4.3 Mining innovation

South Africa is ranked bottom amongst other countries that contribute towards research and technology development, with Gross Expenditure on Research and Development (GERD) under one percent of GDP. In countries such as South Korea, expenditure in research development as percentage of GDP is more

than three folds that of South Africa, while Australia is twice more as highlighted in the graph.

In addition, South Africa has the second highest energy consumption per capita GDP generation, corroborative of a glutinous energy appetite resultant from a generally poor technology base used to sustain the country's economy.

Notably, national research and technology development expenditure as percentage of GDP declined between 1991 and 1997, from 0.84 to 0.6 percent respectively, preceding the advent of the democratic dispensation. While the national R&D expenditure per GDP recovered from 1997, the



mining industry has not recovered from the atrophied culture of innovative research and technology development, which has also contributed significantly to thwarting its competitive growth synchronous with the commodity boom. The research and development capacity that was installed in South Africa pre-1991 remains grossly under-utilised, with the industry almost exclusively using off-shore facilities for its research and development notwithstanding the availability of such facilities in the country, including State owned facilities such as Mintek, CSIR and CGS.

Figure: World GERD as percentage of GDP

Mining innovation straddles research and development (R&D), cost efficiency, productivity and management, all of which impact on sustainable growth and meaningful transformation of South Africa's mining industry. Stakeholders have a common objective towards sustainable mining informed by preservation of our environment, whilst encouraging innovation through development of exploration technology in line with energy efficiency, green mining as well as health and safety.

Currently, mining research and technology development is at its lowest ebb and fragmented, thus stifling potential for South Africa to be on the cutting edge of future technological development. Furthermore, there is preferential use of international facilities at the expense of underutilised local research facilities. Taking into account the importance of mining innovation through research and technology development, cost and management efficiency as well as productivity, stakeholders expressly commit to position mining industry along a sustainable growth path.

The prominence of South Africa's mining industry, as expressively outlined earlier, cannot grow in a sustainable manner unless it is premised on a sound research and development foundation. The research and development value chain presents incentives and opportunities for technical skills development and decent employment for the youth, as well as aforementioned benefits.

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The residual potential for discovery of world class mineral deposit with the use of advanced exploration/prospecting technology remains very high in South Africa, with a healthy mineral "real estate". However, the exploration and mining research is currently excluded from the national research incentive scheme, which suggests that mining has not been able to position itself as a key sector of the economy. Mining stakeholders are committed to attaining sustainable growth and meaningful transformation of the industry through research and development.

A number of mining research initiatives are currently underway, but lack coordination and the desired impact. A multi-stakeholder task team must be established within three months of the strategy to establish the current baseline of research and development dedicated to mining, map out the designed levels of research and development and proposes interventions sought to close the gap.

4.4 Beneficiation

South Africa remains a host to considerable known reserves of mineral commodities, ranking among the top five (5) in the world, including albeit not limited to: Chrome, fluorspar, titanium minerals, vanadium, nickel, PGM, uranium, phosphate rock, manganese and vanadium. There are 54 minerals being actively mined in South Africa, with prospects for exploitation of additional two new minerals in the short to medium term. South Africa's exploration "real estate" still presents substantial potential for discovery of other world-class deposits with application of modern exploration technology. South Africa's mining industry remains a sunrise industry in terms of opportunities for investment across the various commodities' value chains.

For more than a century, South Africa's mining industry has contributed to the development of a local economy and secondary industries. The development of mineral complex presents industrial opportunities for value addition through up/down and side stream linkages. However, the mining industry expenditure on goods and services has not supported growth of the local industries (local content) consistent with the government's drive for local industrialisation. The mining industry has the potential to induce prosperous clusters of industries to support its development, which can significantly broaden economic growth and benefits and create decent jobs.

The mineral beneficiation (mineral value addition) programme is a deliberate government intervention presaging a framework within which South Africa intends to implement an orderly development of the country's mineral commodities value chains in order to leverage benefit from inherent comparative and competitive advantages. The strategy seeks to facilitate further economic diversification, improve the country's productive capacity, expedite progress towards a knowledge based economy and attain incremental GDP growth in mineral value addition per capita. The beneficiation strategy compliments the industrialisation policy of South Africa, linked to the recently approved Industrial Policy Action Plan (IPAP).

Mining stakeholders commit to support the local beneficiation drive, consistent with government socio-economic development priorities to unlock intrinsic value inherent in the country's mineral resource heritage.

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4.5 Sustainable development Sustainable development framework

The diagram encapsulates the various elements of sustainable development across the various stages of the mining cycle. Even though the extent to which each element applies to each stage of mining is not dealt with specifically that way in the document, it is important to always view sustainable development as applicable from cradle to grave and beyond. The intention is to be forward looking, however to the extent that there are Legacy Issues they will be dealt with in order to understand the context of the current situation, and also to appreciate the magnitude of what lies ahead. Thus we look at the Past, Current and Future towards Sustainable Development.

SUSTAINABLE DEVELOPMENT TOWARDS TRANSFORMATION AND GLOBAL COMPETITIVENESS ent list (Rit MINE. **EXPLORATION PRODUCTION** DEVELOPMENT BENEFICIATION POST MINE **CLOSURE** MINE CLOSURE MANAGEMENT dunggang dia kalendarah di kangang kang LINKAGES

Source: Nonkqubela Mazwai: Motjoli Resources

Consideration for ecologically sustainable exploitation of the country's resources to ensure that South Africa's citizens (including corporate citizens) benefit optimally from same is the heart beat of the strategic intent. Prior to the South Africa's democratic dispensation, the focus of the mining industry has been fundamentally premised on the economic sphere of sustainable development (SD), at the exclusion of social and environmental spheres, characteristic of SD. The sustainable development in mining seeks to attain a fairly precarious balance between development (socioeconomic) and the environment. Other parts of the strategy deal extensively with various aspects of development in the mining industry, in terms of socio-economic growth, as a result of which this section will only focus on those areas not covered elsewhere in this document. In terms of the recent FRIDGE study on "The Use Of Economic Instruments And Develop Sectoral Plans To Mitigate

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The Effects Of Climate Change", the mining industry is the second most vulnerable industry in South Africa regarding the possible impact of global greenhouse gas (GHG) emission commitments and the ability to trade. The study identifies South Africa's mining sector contributing 1.7% of the national greenhouse gases emissions. This considers the SA's economic structural changes that might need to be effected due to carbon-intensive goods and service to *less* carbon-intensive goods and service, and also our trading partners with climate change policy(s) that might require importing less carbon intensive goods and services from South Africa.

ENVIRONMENT

Section 24 of the Constitution guarantees an environment that is not harmful to people's health or their well-being and to have the environment protected for the benefit of present and future generations through reasonable legislative and other measures that prevent pollution and ecological degradation, promote conservation, and secure ecologically sustainable development and use of natural resources while promoting justifiable economic and social development.

The MPRDA makes provision for mine environmental management, embracing the cradle-to-grave approach in prospecting and mining activities whilst ensuring a balance of economic, social and environmental costs.

However, the prior focus of the mining industry on economic benefit, compounded by the legislative vacuum on mine environmental management at the time, has created an abundance of derelict and ownerless mines, which have cumulative impacts on the environment, with compromising effects on the sustainability of the industry. In many cases, these derelict and ownerless mines have a significant impact on the health and safety of local communities and on the environment. Public health and safety impacts include those due to physical features of the mines such as open shafts, unstable slopes on dumps and pits, collapse features and abandoned mine infrastructure. Other hazards result from contaminated water and soil, mining chemicals, explosives, radioactivity, windblown dust and, in the case of coal mines, spontaneous combustion of coal and coal wastes.

This strategy identifies an urgent need for collaborative work on mine environmental management, which will include the following:

- Establishment of a multi-stakeholder task team on derelict and ownerless mines, which will
 develop, recommend and implement mechanisms for rehabilitation of these mines to ensure
 health and safety of proximal communities, and mitigate and eradicate potential toxic
 pollution to the environment, including water, land and air.
- Adoption of a regional approach in dealing with integrated and cumulative environmental impact resulting from mining.
- Development and implementation of a national action plan for the management of acid mine drainage.
- Support continuous research and development initiatives directed towards the sustainability of mine closure and mining environmental legacies.

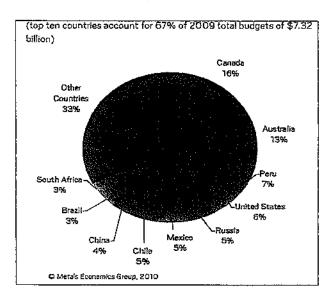
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 Explore mechanism for concurrent rehabilitation of mines, analogous to the Richards Bay Minerals world's best case study across all other commodities in order to ensure coexistence of mining and the surrounding environment.

HEALTH AND SAFETY

The growth of the mining industry in a sustainable manner is also largely dependent on the conditions of workers in the mining industry. The industry sought to achieve continuous improvements in the health and safety conditions of mineworkers through a number of tripartite initiatives, with varying degrees of success. Following the regression in the country's mine safety performance in 2007, the Mine Health and Safety Council (MHSC) facilitated the 'Tripartite Leadership Action Plan on Health and Safety, followed by the Presidential health and safety audit in 2008, both of which initiatives were directed towards accelerating health and safety improvements in the industry. Stakeholders have also developed and agreed on a set of milestones on occupational health and safety as embedded Tripartite Leadership Action Plan on Health and Safety, which include zero rate fatalities and injuries, elimination of silicosis, elimination of Noise Induced Hearing Loss (NIHL), and implementation of the action plan on TB and HIV and AIDS. The industry requires continuous investment in development of techniques and different approach aimed at improving the health and safety of workers and mining host communities.

The quality of life of communities during and beyond the mining activities, skills development, employment, health and safety including the environment are pertinent to sustainable community development. Skills development and training cannot continue being an exclusive benefit limited to workers but ought to be extended to the community. In addition to the critical skills that are required in the mines, focus should also be on developing portable skills of the workforce to ensure that they are able sustain themselves post mine closure. A joint approach between all stakeholders is required for the development and sustainability of the mining communities, by contributing to education, job skilling and new business development, as well as, restoring the natural environment to the pre-mine state.



EXPLORATION

The mineral resource reservoir at the country's disposal is finite in nature, the lifespan of which is dependent on the depletion rate (rate of extraction) and the rate of replenishing mineral reserves. The demand of mineral commodities has growth sharply in the recent past, which correspondingly resulted in higher rates of extraction to boost the supply side of the equation.

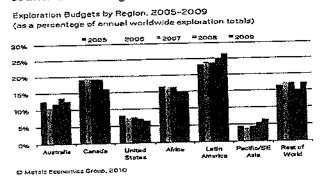
The world exploration expenditure increased by an average of thirty-four percent per annum between 2004 and 2008, ranging from US\$ 2.4 billion to US\$

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13.2 billion. This budget declined by 45% in 2009 to US\$7.32 billion, as a result of the impact of the global economic recession. The South African exploration has correspondingly lost its share of the global exploration expenditure from eight (8) percent to four (4) percent and further to 3% in 2009. However, this expenditure in nominal terms has more than doubled during this period, ranging from US\$ 192 million to US\$ 528 million, representing a fraction of the percentage of annual revenues generated from mining.

During the same period, more than eighty (80) percent of South Africa's exploration budget was expensed towards mine-site exploration, with only an insignificant remainder dedicated towards green-fields exploration. At the global level roughly 32% of all exploration expenditure is spent on green-fields (grass roots) exploration. Contrary to international best practice, the South African mining jurisdiction generally lacks readily available and centralised exploration and/or mining data. Effectively this type of exploration is the *lifeblood* of the mining sector, because it enables the development of a pipeline of potential new mining projects that supplement investment and production in a country.

In excess of 60% of the annual global exploration budget is expensed by junior to mid-tier companies. These juniors tend to raise capital from the world's venture capital markets (very little is raised in the form of bank loans or debt) and these juniors then attempt to find deposits in countries with significant geological prospects that they can then on-sell to the mid-tier or major



mining companies. These companies are typically listed on the London's AIM, Australia's ASX and Canada's TSX, with only a handful listed on the JSE's AltX. There are several possible reasons why South Africa relatively lags its major international mining competitor countries, especially in terms of green-field's exploration. Again sufficient space must be created for a thorough assessment of the issue, but some reasons could include:

- on the first instance South Africa's domestic venture capital market is relatively small compared with that of Canada, Australia and the UK. Since junior resource exploration companies and their grass roots exploration activities are mostly funded by venture capital, there are limited other sources of capital in the South African market for such activities (i.e. the banks will not lend to such high risk entities). However, that does not preclude both domestic and foreign juniors from raising capital in these foreign markets. In the venture capital market of Canada the government has provided a mechanism that incentivises tax payers to invest in high risk exploration companies. This has contributed to the increase in availability of venture capital funding as it lowers the risk to the investor/taxpayer.
- The second reason for the poor track record in exploration has been the significant funding challenges for emerging exploration producers in the South African context.

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¹¹ Source: Metals Economics Group, "World Exploration Trends", a special report from MEG for the PDAC International Convention, 2010.

The need to attract investment in mineral exploration cannot be overemphasised. Various mechanisms are proposed to this effect, noting that South Africa is competing with other exploration jurisdictions for a limited global budget. These include:

- A competitive regulatory framework, consistent with governments priority deliverables
- Investigation of regulatory and macro-economic levers to enhance exploration
- Development and publishing of a mining cadastre system
- Investment in state of the art research and technology for exploration

SUSTAINABLE MINING IN THE 21st CENTURY - A CASE FOR CHANGE A COMMON FRAMEWORK TO IMPROVE SUSTAINABILITY, PERFORMANCE AND ENHANCE THE INDUSTRY IMAGE

The SA Mining Sustainability Fact Base completed in 2009 by a team including Prof. May Hermanus concluded that current mining processes, in particularly gold and platinum mining, pose serious challenges to the sustainable growth and meaningful transformation of the industry. The mining industry has also not been able to achieve the health and safety objectives that were agreed with labour and government in 2003, partly due to operating models that prevail in the industry. Hence, new ways to mine sustainably in 21st century South Africa need to be considered, since current processes:

- a) Expose workers to fatal hazards on a continuous basis
- b) Present physical barriers to women in mining
- Make it difficult to attract and retain individuals with scarce skills
- d) Render available resources unsafe to mine and hence shorten the time during which mining can create jobs and in other ways contribute to South Africa's development
- e) Hamper the diversification of the economy
- f) Slow progress on implementation of transformation measures

It is clear that current mining methods, coupled with management approaches and technologies will require substantive change to align the industry to the sustainable development paradigm and to achieve the aspirations of sustainable mining in a 21st century South African context.

5. MINING TRANSFORMATION FRAMEWORK

The industry exhibited a tainted past, characterised by an unhappy history of black labourers, the reinforcement of the repressive system through racial segregation, the suppression of the development of black people (skills, career progression and economic participation), neglect of host communities, a poor safety record and poor environmental management, among others. Many of these legacy challenges needed urgent policy interventions to redress prolonged impact of exclusionary apartheid policies in the context of modern democratic era as essentially manifested in the "social licence to operate" requirement of the MPRDA.

It is important to place in context the mining reforms, informed by the evolution of the ruling party's mining and mineral policy orientation directed towards addressing deep rooted and structurally entrenched dispossession of the majority of the citizens of South Africa.

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Central to the history of dispossession of the SA majority is a number of legislative instruments passed over the years, as summarised below.

5.1 Abridged history of dispossession

Land and Mineral rights dispossession: Origin of trust Lands and ownership of land by Blacks

- Proclamation 14 of August 1872
- II. The diamond act of 1882

Until the time of the annexation of the ZAR, the then Government legislatively prohibited Africans to purchase land directly. The only avenue available was for Africans to make arrangements with missionaries to buy land on their behalf. The land would then be registered in the name of the missionary on behalf of the African tribes. This became the only method of holding land by Africans in ZAR prior to its annexation.

Following the annexation of South Africa in 1877, Sir Theophilus Shepstone changed the dispensation of missionaries registering and holding purchased land on behalf of African tribes. He instructed that all land purchased by or for natives were to be held in trust by the Secretary for Native Affairs for such natives. In early 1880 the Government of the Transvaal Colony had decided officially that the Secretary for Native Affairs be appointed *ex officio* as trustee for land purchased by native tribes. Article 13 of the Pretoria Convention¹² provided that: "Natives will be allowed to acquire land, but the grant or transfer of such land will in every case be made to and registered in the name of the Native Location hereinafter mentioned, in trust for such natives."

The importance of land ownership for black participation in the mining industry is based on the fact that in terms of the South African common law prevailing then, mineral rights were conferred to the land owner except in cases where mineral rights were severed from surface rights. Furthermore, in terms of the provisions of that legislation, the landowner was granted the exclusive right to prospect together with the option to acquire a mining lease. Black people did not enjoy these rights and privileges as they could not legally own land.

Previous Mining legislation and Black participation in the Mining Industry

Blacks were not only excluded from participating in the mining industry by land-related legislation, but also specific mining legislation. Whilst the Minerals Act 50 of 1991 removed specific prohibitions for Black participation in the mining industry, the institutional and structural exclusion remained intact.

The following sections attest to the fact that the previous legislation prohibited blacks from participating in the mining industry:

Section 130(1) of the Transvaal Gold and Base Metals Law 35, 1908 stated that:...no right may be
acquired under this Act by a coloured person (includes Africans as defined in the Act), and the
holder of a right acquired under the Law No. 15 of 1898 or a prior law or under this Act shall not

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¹² Signed on 3 August 1881

transfer, or sub-let, or permit to be transferred or sub-let, any portion of such right to a coloured person....."

Section 23(1) of the Development Trust and Land Act 18, 1936 provided that: "Notwithstanding anything in any other law the following provisions shall apply to land in respect of which the mineral rights are held by the Trust or a Black or in trust for a black tribe or community:

 (a)
 Provided ...sub-section (3)
 Save as is otherwise provided in this section, the Trust shall in respect of mineral rights held by it, be in the same position as any private holder of mineral rights."

The law provided that, an applicant for a prospecting permit or mining authorisation must either be the holder of the mineral rights concerned or have the written consent from the holder of the minerals rights before he/she could be issued with a permit or authorisation.

• Section 7 (3) of the repealed Mining Rights Act 20, 1967 reads: "No prospecting permit shall be issued under sub-section (2) - to any coloured person or any association of coloured persons or any corporate body or company in which coloured persons hold a controlling interest, except in respect of State land in the Province of the Cape of Good Hope or private land the ownership of which is vested in a coloured person or an association of coloured persons or a corporate body or company in which coloured persons hold controlling interest;

"to any Black, except in respect of private land of which the South African Development Trust or a Black is the owner or which is held in trust for a Black; in the case of private land, not being land referred, held in trust for a Black to any nominee of such Black except with the permission...."

It is true the mining industry played no small role in the present structural inequalities and exclusions that we inherit from our unfortunate history, an economy characterized by a systematic exclusion of blacks from ownership of the means of production and thus from the ability to accumulate wealth; concentration of resources and wealth in the hands of a minority and ensuring that blacks become the mere purveyors of cheap labour; relegation of rural areas into reservoir of cheap labour and their resultant underdevelopment.

It is this history that informed and necessitated the reform of the mining industry, the law that governs the industry and supports institutional framework.

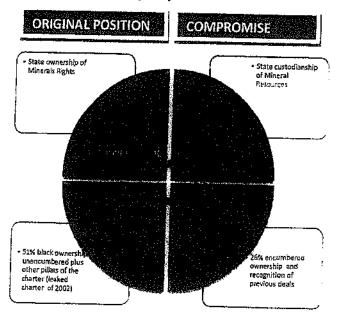
5.2 The mining reform

After coming into power in April 1994, South Africa's new democratic government soon recognised that the Minerals Act 50 of 1991 did not adequately serve the future needs of the country and its people. Consequently the new government embarked on a thorough review of South Africa's mineral legislation. The process of developing a new legislative dispensation involved broad consultation and engagement of all key stakeholder (government, organized labour, business and communities) and culminated in the promulgation of the Mineral and Petroleum Resources Development Act 28 of 2002

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(MPRDA). The Act represents largely a compromise of the original positions of the individual stakeholders.

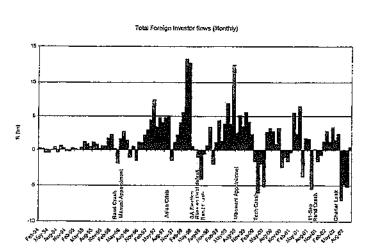
The concept of state custodianship of mineral resources is a compromise position from state ownership of mineral rights as a policy position of the ANC policy documents.



The concept that the State should possess sovereignty over its natural resources is a universally recognized one, and is therefore the approach that was adopted by the South African government. It brought South Africa in line with most other mineral producing countries of the world. The rationale for granting custodianship of mineral resources to the state is also compatible with the South African Constitution and the aims of its Minerals Policy, whereby all citizens obtain equal access to the resources of the country.

It appears though that the initial effects of transformation resulted in the creation of the patriotic black bourgeoisie, albeit a handful and not sufficiently representative as means through which the deracialisation of the mining industry could be attained. This philosophical stance would find expression in Section 100 of the MPRDA, which provided for the Minister to, within six months of the promulgation of the MPRDA, establish a charter whose main purpose is to redress historical imbalances and to ensure the empowerment of Historically Disadvantaged South Africans (HDSA). The (mining) charter was subsequently developed as a product of, similar to the legislation, extensive consultations and engagements between government, organised labour and industry seeking to address the challenges that face the mining and minerals industry. Whilst these consultations and engagements pre-date 1994, the defining moment for the development of the charter was mining summit of the late 2000. The then Department of Minerals and Energy (DME) held this mining summit with the express objective of clarifying and crystallising the barriers to entry in the mining and minerals sector by the HDSAs. All industry stakeholders participated in this workshop.

Following the mining summit, a discussion document on BEE was drafted by government. The discussion document was developed taking into consideration the reality that despite the major developments since the new democratic order the South African society still remains characterized by vast racial inequalities in the distribution of and access to wealth, income, skills and employment. Arising from the Summit stakeholders had acknowledged the fact that despite the political miracle in South Africa in 2004, there was notable widening of inequalities and economic marginalization, and the market had not corrected itself. It was noted that since the structured exclusion of Blacks from meaningful economic participation was effected through a battery of discriminatory laws and that market forces had failed to correct these historical imbalances, then the correct response would be to intervene through the instrumentality of legislative measures to facilitate and promote change. It was on this basis and taking all these issues into account that the discussion document was developed. This discussion document became a forerunner to the Broad-based Socio Economic Empowerment (BBSEE) Charter for the mining industry and was leaked to the market in July 2002 with devastating consequences. Compared to a number of world scale events that impacted foreign investor flows into South Africa, the consequences of the leak were ground shuttering.



As a result of this, the erstwhile Department of Minerals and immediately invited all stakeholders to an Extended Sector Partnership Committee Meeting in which Business, Government, Labour and specific stakeholders in the industry such as South African Mining Development Association, the Chamber of Mines, community representatives and the National Union of Minewrokers were represented. The Sector Partnership Committee (SPC) was a long-standing committee that was formed in 1999 to

specifically focus on the mining Sector's priorities, which included job creation and retention of existing jobs. A number of other milestones had been reached by this Committee, hence the existing partnership, unique only to South Africa, was used to finalise the mining charter.

The Extended SPC delegated a representative committee to negotiate and develop the mining charter. It is important to note that through this process, the Broad Based Socio Economic Empowerment Charter for the mining industry was completed within a month from the establishment of the negotiating committee.

5.3 The Charter in a Nutshell

The Mining Charter as a tool to effect broad-based socio-economic empowerment to reflect its intention of transforming the South African mining and minerals landscape into one that:

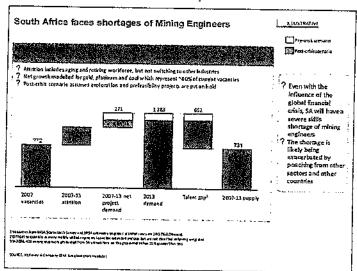
- Facilitates meaningful and sustainable change in the ownership profile/equity:
- Improves the racial and gender composition, provides for training and skills development;

- improves delivery on employment equity;
- Establishes rural development strategies with special focus on host communities and major labour sending areas;
- Encourages urban renewal to avoid ghost towns;
- Facilitates procurement of goods and services from HDSA companies
- Encourages beneficiation (production of mineral-based higher value goods) and job creation.

The objectives are more clearly defined in the constitutive seven pillars of the Charter. The Charter became part of the regulatory requirements for conversion of old order rights into new order rights and granting of new rights under the MPRDA.

6. A SET OF TRANSFORMATION DRIVERS FOR THE MINING INDUSTRY

6.1 Human resource development



Over the past 11 years the number of students registering for engineering degrees and diplomas in South Africa has increased substantially, with 388 606 enrolments between 1998 and 200813. Unfortunately, only 53 342 graduations out of the 388 606 enrolments were achieved. indicative of pass rate of only 13.7%. This compares to the international pass rate of over 25%. Furthermore only 15% of mining engineers that graduate in South Africa stay in the mining industry in the longer term, versus 75% staying in mining in the United States and over 80% remaining in the industry in Australia. Other sectors that have skills challenges tend to recruit from the mining sector and large numbers

of mining engineers are now working in the construction and financial services industries. While the South African mining sector has increased its relative levels of investment in skills development, and is currently spending approximately 3% of its total payroll on skills development training, unfortunately skills gaps still remain. It is projected that South Africa faces a shortage of over 500 mining engineers by 2013 and these skill shortages are exacerbated by the transportability of these types of skills into other sectors of the economy or in terms of international recruitment of these skills to go and work in other mining economies.

One of the major threats to the sustainable growth and meaningful transformation of the mining industry is shortage of the requisite skills. It must also be noted that the paucity of skills in companies is not a uniquely South African challenge, with 30% of global companies presenting skills shortage is one of their key strategic threats in short to medium term¹⁴.

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¹³ According to the Landelahni Mining Survey 2010.

¹⁴ The BBC global debate on skills (13 July 2010) constituted by representatives of OECD, ILO and several EU universities

Mining is a knowledge-based industry whose sustainable growth and expansion is predicated upon the availability of skilled human capital. Core and critical mining skills (engineering, geology, project management, metallurgical, artisans, technicians, etc.), are simply in short supply in the South African mining industry¹⁵.

Skills shortage in the mining industry, just like in the other sectors of the economy, is aggravated by the legacy of apartheid laws, which denied Blacks formal opportunities to acquire the requisite skills in technical fields to facilitate their effective participation and meaningful integration into mainstream economic activities. Moreover, the demand for skilled people required in the industry is expected to increase further, as the mining industry is slowly getting 'back to the boom'16.

As a result of the shortage of the requisite skills and talent, there is a great deal of poaching of skilled and talented staff between companies. The industry's lack of focus on development of requisite skills is closely linked to a number of unfavourable conditions prevailing in the industry, including lack of management support for staff participation in training and development, loss of bonuses for employees who opt to attend training and classes that are arranged after working hours. These conditions make it difficult for employees to register and participate in the various training programmemes.

Moreover, the income generated under the present Sectoral Education and Training Authority (SETA) funding system is not sufficient to meet the increasing demand by the mining industry in priority skill areas¹⁷. The one (1) percent skills development levy paid to the Mining Qualifications Authority (MQA), which was established in terms of the Skills Development Act no. 97 of 1998 to drive skills development in the mining industry, is not utilised in its entirety towards the development of skills in the mining industry. Only 20% of the one (1) percent of the mining industry's total annual payroll is used for the implementation of MQA's skills development projects.18

Under these circumstances, a business as usual approach to human resources development renders the mining industry unsustainable in a long term. For South Africa to remain competitive in the global mining industry and to employ a skilled labour force that is representative of its demographic profile, it must adopt a more radical approach to human resources development which would ensure that the development of requisite skills becomes a priority for the industry.

16 See PriceWaterHouseCoopers, 'Mine Back to boom...: Review of Global trends in the Mining Industry-2010' (Energy, Utilities and Mining, 2010).

¹⁷ A priority skill is the collective term used to refer to the "Core, Critical and Scarce Skills

¹⁵ According to the Workplace Skills Plan (WSP), submitted to the MQA, skills shortages are mainly in the following areas: Trades and technician (artisan and mine technicians); Professionals (engineers, metallurgists, geologists etc) and Foundational learning inclusive of ABET and foundational learning competence.

¹⁸ The breakdown of MQA Funding Model is as follows: 20% is paid to the National Skills Fund (NSF); 10% goes towards the payment of Administrative costs; 50% is set aside for Mandatory Grants and 20% for Discretionary Grants. The discretionary grant (20%) is allocated to current projects that the MQA implements i.e. learnerships, ABET, internships, and bursaries. Savings from the administrative budget (10%) and unclaimed mandatory grants are used to supplement discretionary grants.

This would entail, among others, ensuring that an enabling environment is created to retain core and critical skills and to encourage greater participation of the workforce in training, demonstrating clearly to employees the advantages of undergoing training and incentivising training by establishing linkages between training and career-pathing.

It is clear that the current reported 3 percent expenditure towards skills development has not yielded desired results of creating a critical mass of skills sought to underpin a competitive and transforming industry. To ensure that there is sufficient funding to support the effective implementation of the proposed human resources development intervention, a target of 5 percent of the companies' total annual payroll is required for skills development by 201419. A skills audit to assess the institutional and organisational absorptive capacity needs to be conducted by no later than December 2010 in order to lay the foundation for the proposed human resources development intervention.

6, 2Employment equity

With the dawn of the democratic dispensation and the adoption of the constitution, the need to redress the imbalances of the past are amplified and given impetus by the provision of section 9 in the Constitution "equality includes the full and equal enjoyment of all rights and freedoms. To promote the achievement of equality, legislative and other measures designed to protect or advance persons, or categories of persons disadvantaged by unfair discrimination may be taken".

To give effect to the above constitutional provision and to ensure the implementation of employment equity to redress the effects of discrimination, the Employment Equity Act no. 55 of 1998 (EEA) was enacted to redress the disparities in employment, occupation and income within the labour market. The main thrust of the EEA was to achieve equity in the workplace by implementing affirmative action measures to redress the imbalances experienced by HDSAs, in order to ensure their equitable representation in all occupational categories and levels at the workplace.

The EEA and the mining charter provisions create an environment to diversify the workplace in all occupational categories and not merely a token of temporary, superficial or structural change issue that will elapse by 2014. Instead, it is a mechanism for facilitating equitable representation of HDSAs in society, which will result in a workforce that represents diverse individual and group values, cultures and contributions for many generations to come. There continuous to be an under representation of HDSAs employees in core decision making positions at all employment levels. While the degree of under-representation varies from one decision making position and core occupational category to another, under representation of these groups is particularly severe at executive and senior management level.

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¹⁹ Currently the mining industry's total annual payroll exceeds R60 billion of which three percent is reportedly spent annually on skills development.

To promote diversity and equitable representation in terms of HDSA participation in all decision making positions and core occupational categories or levels of employment within the mining industry, the following targets are set, that every mining company must adhere to a minimum of 40% HDSA representation at each of the following occupational categories by 2014;

- (i) 40% HDSA representation at Top Management (Board) level by 2014;
- (ii) 40% HDSA representation at Senior Management (Excom) level by 2014;
- (iii) 40% HDSA representation at Mid-Management level by 2014;
- (iv) 40% HDSA representation at Junior Management level by 2014;
- (v) 40% HDSA representation at Technical Experts level by 2014.

6.3 Mine community development

Mines are typically located in remote areas where there is generally lack of infrastructure and other amenities of life. As a result, mine closure leads to the creation of ghost towns post mining, which impacts severely on local communities. There is discord between communities around the mining area and the industry, in as far as implementation of the socio-economic development projects.

Mine communities form an integral part of mining development and are most susceptible to the effects of mining, hence the need for meaningful contribution towards community development in terms of size and impact, in keeping with the principles of the social license to operate. Inadequate consultation processes when developing local economic projects for the communities result in the implementation of projects that are not community needs-based. The industry has often indicated its difficulty in identifying the community (interested and affected parties, the relevant community leaders etc), mainly due to the ambiguous definition of "community" as defined by the MPRDA.

Projects that are implemented to address issues of socio-economic development are often company based and fragmented, as a result of which they have minimal impact on the lives of the affected communities, as they are often not aligned to the provincial growth and development strategies as well as Integrated Development Plans (IDPs). Partnerships between mining companies can further promote sustainability of community projects through pooling of resources and prioritising those projects that would have the greatest positive and lasting impact as well as the highest probability of success.

There is often no linkage between the project implemented and the mine operation in terms of its value. The inference that can be drawn is that there is a need for greater stakeholder (i.e. municipality, mining industry, community) participation in the formulation and implementation of community projects. While mining companies expressly support the notion of community development, it is generally established that social development is not their core business. Consequently, it is crucial to explore mechanisms to establish a social (regional based) development fund for companies to contribute towards the implementation of social and labour plan undertakings.

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6.4 Housing and living conditions

Since the birth of modern mining industry in the late nineteenth century, single sex hostels have been a significant feature of the system of labour on the mines. The housing and living conditions for many workers in the mining industry were of a substandard nature, adversely impacting on the health, productivity and social well being. The remote location of mining operations necessitated the employers to make provision for housing as an undertaking to be part of the infrastructure required to develop the mine.

The apartheid system developed policies that subjected mine workers to unhygienic housing and living conditions, as this workforce was only seen as a source of production and not an integral part of business. These conditions subject mine workers to poor living conditions in single-sex hostels resulting in social disruptions. These conditions further contribute largely to the spread and provenance of HIV/AIDS and tuberculosis in South Africa.

Progress has been made in addressing housing and living conditions for mine workers, however, the occupancy rate is still disappointingly high and unhygienic. Most mining companies have resorted to providing workers with living out allowances. However, the unintended consequence thereof has been the proliferation of informal settlements. Social disruptions of mine workers can be addressed through the upgrading and conversion of hostels into family units and the promotion of home ownership.

Recognising that the conditions of living for the workforce have a material impact on productivity. the industry stakeholders commit to restoring the dignity of the workforce, in line with the Constitutional provision, by, where applicable, attaining occupancy rate of one person per room by 2014 and introducing home ownerships schemes for the workforce.

6.5 Procurement

The procurement of services and goods underpinning mining development averages close to R200 billion annually. The mining industry's purchasing power provides a significant advantage to strengthen linkages of mining to side-stream benefits, such as the founding basis for the industrial Alrode in the East Rand of Johannesburg. These linkages further present opportunities for proliferation of mining industry's based manufacturing sector for the capital good sought to advance development of mining projects, including drilling equipment and services, mining machinery, etc. This in turn contributes to the socio-economic development priorities, transformation prospects, eradication of poverty and creation of a critical mass of jobs. The mining industry's sustainable growth can play a pivotal role of ensuring a balanced and growing economy, contribute towards progressive social cohesion and ensure the stability.

One of the major impediments to the sustainable growth and expansion of HDSA-owned enterprises is the lack of market access for their goods and services. Most of these enterprises are often deprived of opportunities, with limited opportunities confined to non-core and/or support functions such as cleaning, security, etc. While empirical evidence points to the bulk of the mining

procurement budget spent in South Africa, the capital goods are often secured from locally based agencies of foreign manufacturing companies.

The value of procurement spent from HDSA-owned enterprises as a percentage of total procurement spent remains negligible. Procurement of capital goods and core services involving huge sums of capital funds managed and dispensed by the mining industry continue to be skewed in favour of untransformed suppliers and/or local-based agencies of multi-nationals that contribute very little value to the South African economy and the socio-economic development of local communities.

South African and preferential procurement can act as both a strategic vehicle for unlocking market access for goods and services produced by compliant South Africa enterprises and a catalyst for the development of local enterprises. While not all goods and services consumed by the local mining industry can be economically produced locally, there are goods and services consumed by the industry which can be economically produced locally with the support of the industry's purchasing power.

There is therefore an urgent need to create an environment for complaint South African enterprises to access the markets. Some HDSA-owned enterprises are constrained by a variety of factors to produce goods that meet the industry standards, including lack of capital, lack of requisite skills and expertise, experience and appropriate machinery and technology. Monetary and non-monetary support, including a supplier development programme, can go a long way in addressing these challenges and creating sustainable HDSA-owned enterprises capable of meeting if not exceeding industry standards.

The mining charter review process presents an opportunity to set clear targets for the procurement of capital goods, consumer goods and core services from complaint South African enterprises. It is crucial that the mining industry's buying power is utilized to develop local enterprises meaningfully. Further, mechanisms of creating an environment for multi-national suppliers of capital goods to contribute towards the socio-economic development of the local communities should be explored.

5.6 Ownership and funding

The mining charter provides a basis for greater ownership of mining industry assets by HDSAs, in tine with the objective of de-racialising ownership of the mining industry within the context of transformation. As a result, a number of BEE transactions that purport to facilitate the ownership of mining assets by HDSAs have been concluded since the introduction of the mining charter. However, very few of these transactions have resulted in sufficient true value creation for HDSA. Available evidence indicates that aggregated BEE ownership of the mining industry is, at best, below 9 percent, the bulk of which has accrued to a handful of HDSA beneficiaries. This is a clear indication that the racial pattern of ownership of mining assets has not yet changed fundamentally since the advent of democracy.

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Empirical data points to the underlying funding models used to underwrite most BEE transactions being structured in such a way as to result in the actual ownership of mining assets intended for transformation purposes being effectively tied in third party loan agreements. This is largely due to the manner in which loan risk is priced for BEE companies, which results in onerous credit term conditions for BEE loan agreements. In consequence, the net value of a large proportion of empowerment deals ends up being negative due to high interest rates on the loan and moderate dividend flows.

Some mining companies have used the "pool and share" methodology in their quest to gain ownership credits for empowering HDSAs. Through this methodology, established mining companies and black owned companies have entered into `joint ventures', with each party bringing resources into the deal based on the geographical proximity of their operations. Such joint ventures are typically unincorporated and undivided. Under such arrangements, the benefits are shared on the basis of who has brought what percentage of the reserves into the deal, while the profile of the empowering company retains its original racial profile of ownership, contrary to the spirit of transformation.

Despite the noble intentions of Employees Share Ownerships Schemes (ESOPS), community Trusts and other broad-based ownership schemes in spearheading transformation as envisaged in the Mining Charter, a closer examination of these empowerment vehicles highlights the inherent weaknesses in the current model of empowerment. Employees who are non-HDSA continue to benefit through the Charter modalities because of the application of some abstract notions of social cohesion, with some benefiting disproportionately from such schemes.

Fronting remains a major threat to the realisation of the broader transformation objectives of the Mining Charter. In most instances BEE transactions are being put together merely for incorporating blacks as tokens. There are also instances where BEE participants themselves establish companies in their quest to make quick profits without any intention of exploiting minerals.

The complex structures and models for BEE transactions for compliance purposes have resulted in a snails pace progress towards attainment of charter objectives. The benefit of hindsight has taught mining protagonists that BEE ownership is synonymous to the future of mining participation in South Africa, i.e. the mining industry's competitive/sustainable growth cannot be assured at the exclusion of HDSAs, communities and employees. Consequently, stakeholders commit to develop mechanisms of achieving and exceeding the agreed target for BEE ownership in 2014 and beyond.

Ownership remains a central catalyst for effecting meaningful integration of HDSAs into the mainstream economy. Ownership can also provide HDSAs with the operational leverage required to influence the effective implementation of the other elements of the Charter. It is therefore necessary to find innovative ways of expediting de-racialization of ownership and control of the mining industry in a manner that supports and resonates with the meaningful transformation of the

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When the Mining Charter was unveiled to the investment community in 2002, the stakeholders emphasised that goalposts would not be shifted. Against this background, mining companies must achieve a minimum target of 26% ownership by 2014 to enable meaningful economic participation of HDSA. Meaningful economic participation includes the following attributes:

- A minimum target of 26% ownership by 2014 to enable meaningful economic participation of HDSA.
- Meaningful economic participation includes, inter alia, the following key attributes:
 - BEE transactions shall be concluded with clearly identifiable beneficiaries in the form of BEE entrepreneurs, workers and communities;
 - o Barring any unfavourable market conditions, some of the cash flow should accrue to the BEE partner throughout the term of the investment, and for this purpose, stakeholders will engage the financing entities in order to structure the BEE financing in a manner where a percentage of the accrued cash-flow is used to service the funding of the structure, while the remaining amount is paid to the BEE beneficiaries. Accordingly, BEE entities are enabled to leverage equity in proportion to vested interest over the life of the transaction in order to facilitate sustainable growth of BEE entities.
 - o BEE shall have full shareholder rights such as being entitled to full participation at annual general meetings and exercising of voting rights, regardless of the legal form of the instruments used;
 - Ownership shall vest within the agreed timeframes of the BEE structure, taking into account the prevailing market conditions.

7. CONCLUSIONS AND RECOMMENDATIONS

South Africa has an advantage in its rich endowment of mineral resources, but the country's resource endowment does not guarantee that the mining will grow and prosper. Two aspects at the centre of ensuring the attainment of the desired growth and success are conclusively competitiveness and transformation. The debate on competitiveness and transformation in the mining industry seems to have been caught in a mutually exclusive binary since the dawn of democracy in South Africa, with proponents of either side emphasising one aspect over the other. The binary seems to arise from a consideration of two critical aspects of the economy, the social welfare and benefits for the broader citizenry on the one hand and profitability of the mining industry on the other.

The mineral development potential for the discovery of new mineral deposits informed by the envisaged growth can unlock further investment opportunities in the mining industry and will extend the life of the industry to remain a sunrise industry for decades.

The desired end state for South Africa's mining industry entails commitment by stakeholders to achieve sustainable growth and meaningful transformation, strive towards the resuscitation of a research driven and competitive mining industry, human resources, community and enterprise development through implementation of the agreed targets.

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To promote diversity and equitable representation in terms of HDSA participation in all decision making positions, the mining industry commits to a minimum of 40% HDSA representation on each level of management by 2014.

The sustainability of community projects will have a significant impact through pooling of resources from individual investors within the same community. The pre-development of consultation and investment in mining projects will be commensurate with the value of the projects, consistent with international best practice. It is also important to prioritise projects with the greatest positive and lasting impact as well as the highest probability of success and further align such local economic development project with provincial growth and development strategies as well as integrated development plans.

Mechanisms to establish a social (regional) development fund for companies must be explored to contribute towards the implementation of social and labour plan undertakings.

The occupancy rate of one person per room as well as the upgrading and conversion of hostels into family units must be attained by 2014. Furthermore, home ownership options should be promoted, and mine workers must be provided with a balanced nutritional meal.

The mining industry's buying power must be utilised to influence multinational supplier companies to contribute to enterprise development, irrespective of the company's turnover. Furthermore, mechanisms of creating an environment for multi-national suppliers of capital goods to contribute towards the social development fund, which will be used towards the socio-economic development, must be explored.

The mining industry commits to achieve a minimum target of 26% ownership by 2014 to enable meaningful participation of HDSA in the mining industry.

An integrated long term infrastructural planning mechanism must be established to evaluate and address shortages of critical infrastructure that has material impact on the potential growth of the mining industry. Engage the relevant national processes of long-term integrated planning process with the mining industry's infrastructural needs.

There is a need for thorough assessment of the current mining related research and technology development landscape to inform mechanisms of resuscitation of research and development culture as well as to strengthen collaborations with local and international research institutions. Furthermore, the regulatory and fiscal incentives have to be explored to make research and technology development an attractive investment area as it has significant potential to yield net investment returns for the mining industry.

The inconsistencies and ambiguities of the regulatory framework, which is a key instrument to promote sustainable growth and meaningful transformation of the mining industry, has to be addressed by amongst others, the review of the Mining Charter and amendment of the MPRDA by

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end of August 2010 and 2010/2011, respectively. It is also imperative to manage perceptions with regard to the regulatory framework, as they have a profound influence on investment decisions.

New techniques and different approach need to be applied to improve the health and safety of workers and communities, attract and retain scarce skills, invest in green-field exploration and R & D to be able to sustain the industry into the 21st century. Furthermore, the South African "Mining Vision 2030" must be located within sustainable development framework.

The mining stakeholders have committed to a "declaration on the strategy for the sustainable growth and meaningful transformation of South Africa's mining industry", which spells out set of commitments by all stakeholders, which outlines and presages the collective work among stakeholders (including other relevant partners to be invited) which seeks to mitigate constraints to the attainment of the strategic intent, i.e. achieving competitiveness and meaningful transformation of the mining industry.

Acknowledgements

The development of this strategy represents another watershed of symbiotic and transversal relationship that cuts across Government on one side, organized labour and the mining industry's' joint efforts as relevant mining stakeholders towards a common purpose and vision for the mining sector, and the South African economy.

The Minister of Mineral Resources, Ms S shabangu (MP) is indebted to all constituent representatives, under the auspices of MIGDETT, ranging from the NUM, through the Chamber of Mines, SAMDA, UASA and solidarity to government. A special mention must be conveyed for the sterling contribution of other government officials from the Presidency, national treasury and public enterprise for their guidance and valuable input during this painstaking process. The voluntary service of invited experts, namely Mr. Peter Tshisevhe, director of Edward Nathan Sonnenbergs and part-time lecturer at Nelson Mandela School of Law (University of the Witwatersrand) and Mr. Peter Leon, partner at Webber Wentzel Attorneys, is much appreciated.

Finally, this strategy has been inspired by the common understanding of stakeholders' collective efforts which resonate with National Government's order of priorities that is geared towards being responsive to the scourge of poverty and unemployment afflicting the millions of South Africans. In conclusion this strategy owes patronage to all South Africans as governed by the Constitution and other enabling legislation.

Annexure

- Signed mining stakeholders' declaration on strategy for sustainable growth and meaningful transformation of South Africa's mining industry
- DMR's Mining Charter assessment report, 2009

ANNEXURE 1:

Signed mining stakeholders' declaration on strategy for sustainable growth and meaningful transformation of South Africa's mining industry

ANNEXURE 2:

DMR's Mining Charter assessment report, 2009

	COMPANY NAME: Sasol Mining (Pty) Ltd
	MINING RIGHT FILE NUMBER : MP 30/5/1/2/2/138 MR
	MINE CODE (IF ANY):
	COMMODITY: Coal, Pseudocoal, Torbanite/Oilshale
	TABLE OF CONTENTS: 2016
ب	Discretionary spent
2	Summary of procurement spent on BEE entities : capital goods, services, consumables and multi-national suppliers
s	Enterprise Development
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Page 1 of 1

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Goods and services carrying a brand different to that available from local manufactures	Goods and services where there are no local suppliers or manufacturers	Biologist of Imports of Indoors	Total Measured Procurement Spann / Discretionary	Other: Please Specify	available from local manufacturers	Less: Goods and services carrying a brand different to that	Less: Goods and services with a different technical specification	Less : Goods and services where there are no local suppliers or manufacturers	Less: Qualifying Imports	Less: Investments, loans, donations qualifying as Enterprise	Less: Pass- through 3 rd Party Procurement	Less: Salaries, wages & directors emoluments	Less: Public Sector Procurement	Less: Taxes, levies, municipality rates	Less Exclusions	Subtotal	Any other, including inter – company expenses (Only if not included in 1,2 or 3 above)	Capital expenditure	Operational expenditure	TOTAL (Cost sales
<u> </u>					_	an ia s						a sa' sac					נטאר	that Sasol Ltd's financial year runs from July to	Information cannot be supplied as no AFS is drafted for the Secunda Complex. Also note	Comments

Page 1 of 1

3 | Goods and services with a different technical specification to those available from local manufacturers

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a) Summary of the procurement spent on BEE entities in terms of capital goods, services and consumables

b) Summary of multi-national suppliers contribution to social fund

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1,387,903.3	.9	2,717,212.9		2,717,212.9	306,960.3	2,410,252.6	Consumables	ω
3,237,125.7	.8	4,187,948.8		4,187,948.8	181,527.0	4,006,421.8	Services	2
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Spent with BEE Entities (R'000)	nt Target 201	Discretionary Spe	Non-Discretionary Spant	Total Spenit Ret Autign	Total Procurement from Moltinetiona Supplier (R-040)	Total Procurement from SALSuppliers (R'000)	Type of Product Procured	Š

a) Provide list of initiatives, detailing what the initiative entailed, the beneficiaries and amount spent elaborating more on the impact of the initiative

Vendor registration enablement. Successfully registered on	R O Previously supported with SHE and QMS	23	R D ARIBA registration	R 0.	Dikwankwehia Construction	24
Was unsuccessful in RFQ. Consideration for future opportunities	R O Previously supported with SHE and QMS	RC	R 0 ARIBA registration	R 0	Ndiuwakho Construction	23
Awarded Environmental monitoring contract on a project	R O Approved to be on Sasol Vendor Base	RC	R 0 ARIBA registration	RO	Taktho Environmental	23
Compliance to Industry requirements as a service provider	Vendor Registretion precess and transactional support on awarded transact	R 472,590	ARIBA registration		Dream African Foundation	22
Vandor registration enablement. Successfully registered on vendor base.	Previously supported with SHE and QMS		R 0 ARIBA registration	RO	Lesiamo's Trading	23
Vendor registration enablement. Successfully registered on vendor base.	R of Previously supported with SHE and (quality management system) QMS	RO	R 0 Vendor registration	RO	Suka Projects	6
		R 275,940	R 0 ARIBA registration	RO	Khanozama Projects	<u></u>
Consideration for future opportunities	R 0 Vendor Registration process	RC	R 0 ARIBA registration	RO	At this Moment	17
Adherence to Legislative and industry requirements	R 1,042,586 Implementation of safety, health and environment (SHE) like before contract kick-off	R 1,042,586	R 0 OSH Act guidance	RO	New Heights 1164 CC	16
Awarded a project to construct a bridge (road)	R 1,082,400 Several business management training	R 1,082,400		RO	Lathoma Labour Hira	15
Awarded a project in Electrical infrastructure rejuvenation	R 1,581,869 Vendor Registration process	R 1,581,865	R 0 ARIBA registration	RO	Metahuma	<u>\$</u>
Awarded a project in Electrical Infrastructure rejuvenation	R 9,980 Previously supported with SHE and QMS	R 9,980		RO	Mayutha Contractors	ಪ
Quality of work resulted in company being accepted by FNB as Supplier in thair housing (builders) category.	R 735,273 On the job coaching for the delivery of employees houses.	R 785,273	R 0 Mentoring & Coaching	RO	Mzwethu Holdings	73
To ensure successful completion of projects, thus also improved business sustainability	Workshops and training on business management Performance management (on the job training)	R 1,712,382	Several business management training	RO	izigi Consulting	=
To improve sustainability of the business	Workshops and trainings on business management	R 16,200,135	Severel business management training		Reunko Steel	10
Now also does underground construction	R 59,655,509 Service offering diversification	R 59,655,508	Scope extension		Izazi Mining	9
To position business to position itself optimally for opportunities.	Markeling		R 7,500 Markeling	R 7,500	Phakama Advertising (HIIP Media)	a
To ensure successful completion of projects	R 1,754,282 Performance management (on the job training)	R 1,764,282	Performance monitoring		Kentsa Civil Construction	7
Loan Building capacity within the business to improve management efficiencies.	Financial accounting, HR & Payroll package (R46 919) + Funding (R3 147 925.09) for building a warehouse.	R 17,960,116		R 3,194,644	Shisela Construction & Light Engineering	on I
To ensure compliance with industry requirements	R 999,288 Monitoring of Implementation of SHE and QMS	A 999,286	R 0 Monitoring & Coaching	X 0	Shienge Balls and Pulleys	(In
Improve asset utilizing capacity	R 2,644,892 Pursuing loan apportunities to purchase assets	R 2,644,892	R 0 Capacity building	RO	Emaßnt Enterprises 7 CC	4
Improve asset utilizing capacity	R 25,333,689 Pursuing toan opportunities to purchase assets	R 25,333,699	R O Capacity building	RO	Tuscan Mood	ω
Scope of service offering now includes building construction	R 7,158,765 Diversity service affering	R 7,15B,76	R 0 Scape extension	RO	Metalisca Engineering and Construction Services CC	N
on Sustainability of supply and improved cash flow management	Loan funding for working capital including loan consolidation Rd.7 million	R 1,172,272		R 4,677,853	List Cleaning Chemicals	-
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a) Provide list of initiatives, detailing what the initiative entailed, the beneficieries and amount spent elaborating more on the impact of the initiative

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Divorsify the market	R 423,468 Marketing Plan	R 423,468		R 24,170	MBH Bok Hausers	37
Expanded services to Secunda Operations	R 3,600,356 SMME Financing, Marketing	R 3,600,358	R o Severel business management training	RO	Peneul Nalhi	36
Consideration for future opportunities	R O Previously supported with SHE and QMS	ROJ	R 0 ARIBA registration	RO	Sangfin Construction	36
Consideration for future opportunities	R D Previously supported with SHE and QMS	סק			CSM Capling Towers	ž
Consideration for future opportunities	R 0 Minking licence application	RO	R 0 Mining licence application	Ro	Ngwenya Mining	33
Consideration for future opportuntias	R 0 Previously supported with SHE and QMS	RO		Ro	Dignit Construction	32
Consideration for future opportunities	R O Proviously supported with SHE and OMS	RO	R 0 ARIBA registration	no	Muziwakhe Trading	31
Was บารนดดรรณ์ in RFQ. Consideration for future opportunities	R 0 Vendor Registration process	80	R 0 AR(BA registration	RO	SRK 3 Consuling	36
Was unsuccessful in Group RFQ. Consideration for future opportunities	R O Networking and marketing	20.0	R 0 Marketing	R O	EL Gondor Trading	29
Was unsuccessful in RFQ. Consideration for future opportunities	R 0 Professional category considerations	RO		RO	TMS Consuling	28
Consideration for future opportunities	R 0 Vendor Registration process	RO	R O ARIBA registration	R O	Khashu Projects	27
Consideration for future opportunities	R 0 Previously supported with SHE and QMS	70	R 0 ARIBA registration	RO	Simvic	ည္တ
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		6.8 Less: Goods and services with a different technical specification to those available from local manufacturers
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		; Less: Qualifying imports
		development and Socio-economic contributions
		3.4 Less: Pass-through 3rd Party Procurement
	R 3,266 Available on the consolidation system	;.3 Less: Salaries, wages & directors emoluments
The second secon	R 1,101 Available on the consolidation system	;.2 Less: Public Sector Procurement
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	R 1,106 Available on the internal SOR	Capital expenditure
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	supplementary operational into win be available after the color recolors (USD @ R 10.83). SA Total includes a R 81m of capital spent in the frechnology consortium.	
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ıl Meası retionar								<u>(S)</u>	Industry related charges, Financial accounting adjustment	Retrenchment, Amortisation, Gold on Hand, Insurance and	Other: Please Specify (Gold in Process, By-Product,	available from local manufacturers	Less : Goods and services carrying a brand different to that		
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Sales - Zeiwalei zott	between DMR reports and Cost of	Verification Audit - Difference	Note for the Record "BEE	AGA Annual Report. Refer to the	from a cost of sales base in the	procurement spend determined	the Finance submission on	as reported by Supply Chain from	controllable (discretionary) spend	includes the differences of	Financial accounting adjustment	1		827 C 100 T 100 C 100 C	
2010	reports an	Jit - Differ	cord "BEE	port. Refe	ales base	ænd detei	mission o	supply:Ch:	cretionar	erendes o	nting adju			Comments	
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Summary of multi-national suppliers contribution to social fund summary of the procurement spent on BEE entities in terms of capital goods , services and consumables

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contribution to social fund	Multi-national suppliers	Total	Consumables	Services	Capital Goods		Type of Product Procured
Awaiting DMR Guidance	2010	4,622	1,948	2,459	215	(Ríana)	Total Procurement from SA Supplies
Awaiting DMR Guidance	2011	5	0	ហ	1	((4004))	rotal Procuestrein from waking donal Suppliers
Awaiting DMR Guidance	2012	4,627	1,948	2,464	215	(KIO03)	torilerania.
Awaiting DMR Guidance	2013	1,336	81	1,255		(RIO00)	Non- Biscrationary Spent
Awaiting DMR Guidance	2014	3,291	1,868	1,209 !	215	(R':000)	Discretionary Spent
0.0%	0.5%		50%	70%	40%		Target 2014
		2,254	1,177	938	139	(R/000)	Spent with BEE Entitles

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Michael

Provide list of initiatives, detailing what the initiative entailed, the beneficiaries and amount spent elaborating more on the impact of the initiative

	LETSOGO RECYCLING	MALOMO TRADING AND PROJECT CC	NORTH REEF PLANT HIRE CC		MOLALE SECURITY
	11,883	11,883	11,883 : Contributions made in the form of human resource capacity - Employees time productively deployed to assist the beneficiary		Monetary R (Constrontiary) (Rends) 11,883
ART PROCUREMENT WORLD SMME EXPO- ember 2015- AGA hosted 5 LHC SMME's at Inual Smart Procurement World 2 day is and exhibition, the expo provided AGA tunity to showcase these leading black- ppliers to the public and private sector big	the 9th annual Smart Procurement World 2 day conference and exhibition. the expo provided AGA the opportunity to showcase these leading black-lowned suppliers to the public and private sector big business.	the opportunity to showcase these leading black-owned suppliers to the public and private sector big business. 2015 SMART PROCUREMENT WORLD SMME EXPO	business. 2015 SMART PROCUREMENT WORLD SMME EXPO- 8-10 September 2015- AGA hosted 5 LHC SMME's at the 9th annual Smart Procurement World 2 day	8-10 September 2015- AGA hosted 5 LHC SMME EXPO- lithe 9th annual Smart Procurement World 2 day conference and exhibition, the expo provided AGA the opportunity to showcase these leading black-	Total didition
 Cost directly inccured by AGA directly attributable to Supplier Development	directly attributable to Supplier Development		Assisted by AGA Metallurgy, Cost directly inccured by AGA directly lattributable to Supplies	Cost directly inccured by AGA directly attributable to Supplier Development	Comments

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) Provide list of initiatives, detailing what the initiative entailed, the beneficiaries and amount spent elaborations.

	asek Seventy Vestments (PTV); To	OHSIN LABOUR	THANDANAZI PROJECTS	FLIGHT ONE MINING & CONSTRUCTION	EXTREME MINING SOLUTIONS CC
of human resource capacity - Employees time productively deployed to assist the beneficiary	Contributions made in the form of human resource capacity - Employees time productively deployed to assist the beneficiary	of human resource capacity - Employees time productively deployed to assist the beneficiary	of human resource capacity . Employees time productively deployed to assist the beneficiary	Contributions made in the c	Monetary R Non-Monetary (Rands) 11,883
				2015 SMART PROCUREMENT WORLD SMME EXPO. 8-10 September 2015- AGA hosted 5 LHC SMME's at the 9th annual Smart Procurement World 2 day conference and exhibition, the expo provided AGA howned suppliers to the public and private server his business.	spent elaborating more on the impact of the initiative
The beneficiary received skills development from a vendor in the same service as initiated by the business unit.	The beneficiary received mentorship from the properties department.	business unit. The beneficiary received mentorship from the properties.		Cost directly incoured by AGA's at directly attributable to Supplier A	itlative Comments

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Provide list of initiatives, detailing what the initiative entailed, the beneficiaries and amount spent elaborating more on the impact of the initiative

Develop SMMIEs and meet board based local Orocurrement and associated empowerment targets embedded in the mining charter by establishing an Enterprise Development Centre to identify, train, Lease Agreement for office / business at below Lease Agreement for office / busi
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IVIIIIINING Charter Assessment

a) Provide list of initiatives, detailing what the initiative entailed, the beneficiaries and amount spent elaborating more on the impact of the initiative

			25				23		72	8
		Agricultural Project	Matiosana Community	(AW AIII)	Morgans Hardware	Services	Abacus Financial			Name of Enterprise
		49J47, 1983	2 527 089	3,708		07,000	£7 coo	Monetary R Non-Wonetary (Rands)	ATISY.	Enterprior Developmen (Industry
net	2ha v	g Community Farming Project	market value rate	Lease Agreement for office / business at below	market value rate	Lease Agreement for office / business at below				District Commission of the large of Programme
	2ha vegetable farm under shade	20 beneficiaries							Continuents	

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Per die Ma	Per the Mining Charter Scorecard		DMR published assessment (i) Comparison to larget (ii) % of submissions that h	DMR published assessment (i) Comparison to larget (ii) % of submissions that has met target	Chamber assessment (i) Comparison to target (ii) % of submissions the	t bac met t	Broad eligunent with DMR (YesPiv)
Element (Seprecard weightin; Description	Ē	Target	Unweighted	Weighted t	Wafalulad ²	Assertant	
Ownership (Y/N) Min HDSA	A proper shap ex.	200	370.00	a sandara	traffineo	AND WAS A STATE OF THE STATE OF	
	with rUDA dwaiship % Priocillage of companies achieving 26% Priocillage of companies with BEE, community & ESOP	26% EBDS (not agreed)	(i) 10.6% (ii) 79% (iii) 6.3%	(i) 72 5%. (ii) 98%. (iii) 20%	(m) 41% ful 16%	Achieved well	No - signioficani differences in deliminadal integrationi
Housing and hining conditions. Percentage (YA4)	reduction of occupancy rate towards	1092	,		(a) 710	Good jungress made	Maj
Percentages	Percentage conversion of hostels into Jamily	10ng		(i) 55% (ii) 55%	(i) 63,4%	Work to the dune	Np
Processment and enterprise Capital gands (5%) development (15%) % of companies nic	Capital grinds (5%) Stoft companies meeting the larget	4087	(1)	(1)	(1) 77%	Achieved well	Yes (on weighted data)
0					- EJ		
Services (5%)	Services (5%) "5 of emplanics involving the larger	ንቦሜ	(a) —— (a)	(i) 64 9%	(a) 63%	Good progress made	Yes (on weighted data)
िransumabi: % at campa	Chisumable goods (2%) % of companies meeting the larget	203	(i)	(0) 15 2%	(0) 72%	Achieved well	Yes (on weighted data)
	Annual spend on producement from MNC* (1%) or of companies meeting the larger	brocarcinena 0.5% of	(a) 3 tg	(a) 14.9%	(i) 26%	Work to be done	Yes (on weighted data)
Employment egony (16%) Ten Manage	Tep Managoinest (Board) (3%)	402			to Spyra	Achieved well.	
Seann Max	Senor Maxagement (Exco) (4%)	41)%	•		(0.41.9%	Achieved	I
Middle Man	Mrddle Management (3%)	403	"Afaning industr	"Maning industry execeded 40% target"	(2) \$0.9%	Arthened well	Yes - tor DMR sult critical of white males dominating at
Jensey Wan	Junus Management (154)	4DS.	•		[1) SAW.	Achieved well	suategic levels of industry
Car stills (5%)		40%			(1) 75 5%	Achieved well	•
Human resource development (RRD expendients as % of total annual payrol) (25%)	!	38- — — — — — — — — — — — — — — — — — — —	(i) 18 1%	(t) (h) 56 9%	%001 (!!) %25 5.(!)	Achieved wedi	No .
. 61	ĺ	Up to date (i)	(ii) 3653	(0)	(i) 10,6%	Worlt to be done	Yes liming issues to be addressed
		1802	(i) (ii) 44.58	(i) 45 6%	(n)	Cond progress made	70 I
Sustainable development and Injuternmental growth (29%) % of compati	abathie action byth oc	Sum	(i) (ii) 2 NS.	0	(1) 86,2%	Achievest well	No. DMR wants occupational health elements to he improved
!	% of companies meeting the target			(0) (0)			

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Cell: 082 908 5894 Noko @ manniken. co.2a CONTACT DETAILS Tell: (つい) 463 3888 Cell: 072 421 6309 Tell: 0/7 687 0/20 Tell:013 656 1457 Cell:013 476 2885 Cell: 082 4505041 Tell: 018 293 1955 Cell: 0734010468 Coll:082,7600266 Tell: 01 062 000 8 thabang@dreamagrican.co.za ilebnakua@gman.com tlotloehoronamining.co.zq. Jerry e palama co.Za EMAIL ADDRESS schetty@tr-inc.a.za Zunguzaele gmod. com

ATTENDANCE REGISTER FOR A PROCUREMENT SESSION BETWEEN DMR, PLATINUM GROUP METAL (MASEVE) &

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MINING INDISTRY ENTREPRENEURS AT DMR OFFICES, 04 OCTOBER 2016, 13:30-16:00

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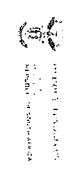
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ATTENDANCE REGISTER FOR A PROCUREMENT SESSION BETWEEN DMR , ANGLO GOLD ASHANTI & MINING INDISTRY ENTREPRENEURS AT DMR OFFICES, 5 AUGUST 2016 10:00-12:30

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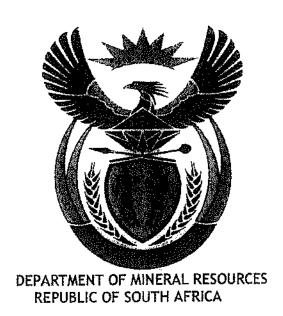
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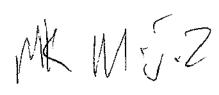
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STRATEGY FOR THE SUSTAINABLE GROWTH AND MEANINGFUL TRANSFORMATION OF THE SOUTH AFRICAN MINING INDUSTRY

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PREFACE

The transition to democracy in South Africa since 1994 has been nothing short of remarkable. In essence, through constructive dialogue and sheer political will, the country has replaced the abhorrent Apartheid system, which denied basic economic and political rights to the majority of the country's population, with a move towards a market democracy.

Whilst making this transition, the country stabilised the inherited fiscal and monetary environment through prudent macroeconomic policies, gradually opened the economy to global economic forces through trade and capital control liberalisation and strengthened the institutions that support democracy. From fiscal deficits close to 9 percent of Gross Domestic Product (GDP) and double digit inflation and a counterproductive import substitution industrialisation model in the early 1990's, the country achieved balanced budgets by 2007, while reducing inflation to less than half its pre-democracy crisis levels. South started growth finally economic accelerating after nearly two decades of economic stagnation.

The State embarked on a massive programme to rewrite and modernise the country's policies and laws to integrate the previously excluded majority into the mainstream economy through socio-economic transformation.

Despite a significant progress made since 1994 in the first 16 years of democracy as touched on above, South Africa's economy achieved a modest average annual growth rate of 3.3 percent per annum. The necessary reforms to the country's macroeconomic policies allowed the economy to benefit from the rising tide of global economic growth, but the growth was not enough to address the disparities inherited from the apartheid regime.

The sectors that traditionally provided jobs to unskilled and semi-skilled workers, namely agriculture, mining and manufacturing, experienced significant decline in employment levels. In part this was accelerated by South Africa's previous racial exclusionary policies and poor education system, combined with an increase

in unemployment exacerbated the country's levels of poverty and high levels of inequality.

In 2009, South Africa is reported to have become the most unequal country in the world. This is in turn corroborated by the salary differential report indicating that of the top ten JSE listed companies, the difference between the lowest and the highest earners has increased from 37 times to 390 folds over a period of fifteen years. The gross disparities happen at the time when the economy and GDP per capita are growing modestly, suggestive of fundamental economic structural challenges.

In terms of the implementation of the socioeconomic transformation of the mining industry, we have reached a critical period of assessing the extent to which the objective has been achieved. To this extent, the observations are that the growth of the industry has been less than salubrious and that transformation within the sector has been at a snails pace.

This strategy seeks to infuse the lessons learnt during the period under review, emphasising the complementary nature of transformation and global competitiveness in achieving the twin goals of sustainable growth and transformation of the mining industry.

The Mining Industry Growth, Development and Employment Task Team (MIGDETT) Department of Mineral Resources-led tripartite representatives comprising initiative government departments (The Presidency. National Treasury and Departments of Public Enterprises, Trade and Industry and Economic Development), organised labour (the National Union of Mineworkers, Solidarity and UASA-The Union) and organised business (the Chamber of Mines of South Africa and the South African Mining Development Association). MIGDETT was formed in December 2008 against the backdrop of the world economic and financial crisis that lead to poor demand for most mineral commodities produced in the country.

At its inception, MIGDETT was tasked with a dual mandate: firstly, to recommend short-term interventions to mitigate the adverse impact of the crisis on the mining industry and to minimise

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job-losses, and secondly, to develop interventions to position South Africa's mining industry for sustainable growth. The Task Team completed phase-one of its mandate during 2009, which resulted in containing job losses to less than fifty-thousand (50 000) jobs versus the 100 000 jobs losses that had been estimated at the beginning of the crisis.

Upon completion of its first mandate, MIGDETT embarked on phase two of its mandate, which entailed delineating strategic interventions to position South Africa's mining industry along a new trajectory of sustainable growth. However, MIGDETT recognised that any attempt to place the industry on a new growth trajectory needed to take the national transformation objectives into account, as transformation is a strategic business imperative in South Africa, Sustainable growth and transformation are inseparable and mutually reinforcing. Hence MIGDETT agreed from the outset that the outcome of its work on the second mandate would culminate in the development of strategic interventions to underwrite sustainable growth and meaningful transformation of South Africa's mining industry.

facilitate the development interventions in a systematic fashion, MIGDETT established the Competitiveness and Transformation Working Groups which drew their members from government, organised labour and organised business constituencies. Members of the Working Groups formed different sub-committees to examine various strategic options to inform interventions to underpin the sustainable growth and meaningful transformation of the mining industry. Preliminary recommendations emanating from the work of the working groups were presented at the Mining Summit held at the end of March 2010 under the auspices of MIGDETT, which provided a platform for the mining stakeholders to explore and debate the many challenging issues that limit the mining industry to make a meaningful contribution to the sustainable development of our economy.

This strategy is the outcome of strategic dialogue that has underpinned the work of MIGDETT's working groups in their collaborative effort to craft a long-term and holistic plan to ensure that the economy is able to fully benefit from the country's mineral base. The strategy delineates a new long-term growth path that seeks to position the mining industry along a new trajectory of sustainable growth and meaningful transformation, recognising the need to grow and transform the mining industry in a manner that would meet the expectations of all industry's stakeholders and optimize its contribution socioeconomic development.

The strategy recognises South Africa's natural endowment of mineral wealth, with a conservative estimate of R18 Trillion, which has a potential development lifespan in excess of a century. Further, the strategy illuminates the prevailing constraints that require an integrated approach to resolve in order to position the industry along sustainable growth trajectory. These include, but not limited to: infrastructure, limited innovation and more broadly R&D, paucity of skills, mineral regulatory environment and limited beneficiation. The strategy also recognises the transformation backlog constraint to а sustainable development. Towards dealing with these bottleneckes. the makes strategy specific stakeholder commitments whilst it further recommends a set of integrated solutions, incorporating external stakeholders.

Ms. Susan Shabangu, MP Minister Department of Mineral Resources

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VISION

To facilitate sustainable growth, development and effective transformation of the mining industry.

OBJECTIVES OF THE STRATEGY

The purpose of the strategy is two-fold, viz.:

- To develop a set of competitiveness and transformation measures within an integrated framework that will position the mining industry for sustainable growth aligned to broader national transformation objectives.
- To emphasise the mutually reinforcing nature of growth and transformation

PROLOGUE

A quantitative analysis over a period of 16 years to 2009 indicates that the aggregated performance of South Africa's mining industry has contracted by one percent relative to a global average of five percent. As a result, the inherent potential value-add linked to the mining industry over this period has been less than optimal. This is equally true as regards the transformation of the sector. After a five-year window of implementing a stakeholder agreed transformation charter for the mining industry, the progress falls significantly below agreed transformation targets.

Mining stakeholders are cognisant that the mining industry cannot grow sustainably unless there is reciprocity in the balance of all stakeholder interests. To this extent, stakeholders committed to collectively develop and efficiently implement a medium to long-term strategy for sustainable growth and transformation of the mining industry under the auspices of the Mining Industry Growth, Development and Employment Task Team (MIGDETT).

Consequently, working groups on mining competitiveness and transformation have been established to contribute to the development of the strategy for "Sustainable Growth and Meaningful Transformation of the South African Mining Industry". In preparing their contributions to the strategy, working groups emphasised the mutually reinforcing nature of growth and transformation.

The strategy underlines the significance of the mining industry to South Africa's economy and further recognises that both performance and transformation of the industry in the recent past has fallen below its potential. The paper further chronicles a number of challenges related to competitiveness and attainment of effective transformation of the mining industry, requiring dedicated and urgent resolution as enablers for positioning the sector along a sustainable transformation and growth trajectory.

The attainment of the sustainable growth and transformation of the mining industry requires that competitiveness and transformation attributes should not be viewed in isolation nor in competition but as complimentary. It is apparent that enhancing competitiveness while accelerating transformation will assist in propelling the industry towards a sustainable growth path.

Consideration for ecologically sustainable exploitation of the country's resources to ensure that the country's citizens benefit optimally from same cannot be overstate. It is further recommended that the challenges identified are addressed in a manner that accelerates both transformation and growth of the industry.

Recognising that unemployment and poverty are at the very heart of South Africa's economic and social challenges, the government's 2009 electoral mandate became centred on the critical need to transform the economy to create decent work and sustainable livelihoods. In line with the Millennium Development Goals, the government also set about targeting to half unemployment and poverty by 2014. However, the government has recognised that it is not just economic growth that is very important in dealing with the country's socio-economic challenges, but that it is also the quality and composition of the growth that also counts. In order to achieve a more sustainable and labour absorptive growth path the government has agreed on the need to develop New Growth

Strategy for the country by mid-2010, with the focus of all policies achieving the aim of generating a New Growth Path for the South African economy.

In essence, the country has to achieve much higher levels of sustainable, balanced and labour absorbing economic growth to be successful. So what has been recognised by government, organised business and organised labour is that the mining industry has a meaningful contribution to make to address high levels of unemployment, poverty and income inequality in South Africa. To this end, the stakeholders have developed this strategy aimed at making a meaningful contribution to South Africa's higher, sustainable and more labour absorptive economic growth.

2. MINING INDUSTRY POTENTIAL - NATIONAL ECONOMIC CONTEXT

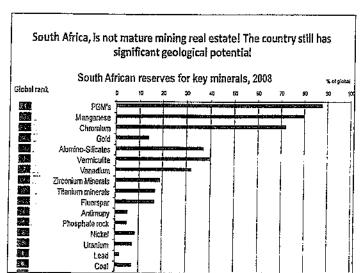
The South African mining sector in real terms (i.e.: 2005 rand) shrank from R103 billion in 1993 to R92 billion in 2009, despite the synchronised global commodities boom and the significant growth achieved in most other major mining countries and in other components of the South African economy. This has lead to a belief in some quarters that the SA mining industry is therefore a "sunset industry" and is likely to slowly fade into obscurity in the next few decades, as reserves are mined out and the industry remains in a decline phase. But are such assertions correct? Is South Africa on the verge of being a "mined out" mature mining frontier where the geological prospects of the country are limited? Has mining already reached its zenith in South Africa and now the sector is on a downward slippery path?

Similar questions were asked of the Australian mining sector in the 1970s as that country's mining industry was perceived to be both mature and with little further growth prospects. However, the perceptions for the most part are simply perceptions. The Australian government, combined with business, the mining universities and the Geoscience Australia, set about reviewing legislation, providing extra incentives for exploration, used the latest techniques for high resolution geological mapping of the country and created a more enabling environment for the mining sector to invest in and grow that country's mining industry. Since 1977 the Australian minerals sector's overall production has increased by over 250% and the country has become a major player in the production of a wide array of minerals.

One of the perception challenges is that many protagonists view the decline in South African gold mining output as equivalent to the decline of the entire South African mining industry. While the large-scale mining of gold and diamonds in South Africa has been taking place for more than a century, the country has significant deposits of a range of minerals that are important for the world economy. South Africa over the past 30 years has become a major supplier of platinum group metals, coal, iron ore, manganese, chrome, titanium minerals and so on. The recent Citigroup report corroborates the view that South Africa remains the wealthiest mineral jurisdiction, with a conservative minimum measurable in-situ valuation of US\$2.5 Trillion (excluding energy commodities, such as coal, oil and gas), with Russia and Australia ranked at a distant second and third place, respectively. This mineral endowment is economically exploitable for more than one

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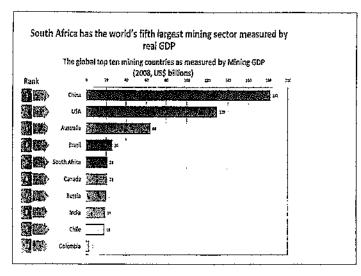
hundred years. Some of the country's known world class reserves of a range of minerals are



depicted in the following chart:

In fact, South Africa is the world's largest reserve holder of platinum group metals, manganese, chrome, gold and aluminasilicates and is a major reserve holder of vermiculite, vanadium, zirconium minerals, titanium minerals, coal and iron ore, among others. Not only is the country a significant player in terms of global mineral reserves, but is also a significant producer of minerals with the world's fifth largest mining industry by value. South Africa mines some 60 different minerals and exports them to over 100 countries around the world.

Source: DMR, USGS



South Africa has a well-developed mining sector, with the world's best mining companies operating in the country and with well-organised industry structures in the form of government, the Chamber of Mines, South African Mineral Development Association (SAMDA), organised labour, the Council for Geoscience and so on. The mining industry has also established world class institutions in areas like the Mine Rescue Services or the fire inertisation system, the various training colleges, Coaltech Research Association, Mintek, CSIR, etc.

Source: Global Insight

2.1 The value of South Africa's mining industry to national economy

The role and impact of the country's mining industry on the national economy is often poorly understood and appreciated. The mining industry experienced a first phase of discontinuity in operation for the first time since the second Anglo-Boer war in 1899-1902 when the country experienced a precarious balance on energy supply and demand scale in the first quarter of 2008. Perhaps the best way of illustrating the actual role that mining plays in the economy is to "provisionally" remove the mining sector from the economy and then to reflect on the actual economic contribution. With mining temporarily removed the economy would lose:

- About 18% of GDP (8% directly and another 10 percentage points through the indirect and induced effects of mining).
- Over 50% of the country's merchandise exports.
- About 1 million jobs (directly 500 000 jobs, indirectly and through the spending induced effect another 500 000 jobs).
- About 18% of gross investment (9% directly).
- Approximately 30% of capital inflows into the economy via the financial account of the balance of payments (mining is a major magnet attracting capital inflows to the economy).
- About 35% of the market capitalisation of the JSE.
- 93% of the country's electricity generating capacity.
- About 35% of the country's liquid fuel supply.
- Consumes 15% of the country energy (demand driver)
- About 20% of direct corporate tax receipts (R33 billion in 2008).

The mining sector in South Africa over the past 130-years has provided the anchor for the development of a number of industries that either supply the mining sector or use its products. This cluster of industries includes: energy, financial services, water services, engineering services, specialist seismic, geological and metallurgical services, etc., that are world class in their own right and that owe their very existence to the mining sector. For example, the Johannesburg Securities Exchange (JSE) was originally established on the basis of funding the mining sector in the late 19th century. The mining sector still accounts for a significant 35 percent of the market capitalisation of the JSE and continues to act as a magnet for foreign investment to the country. Once established, the JSE was able to provide the basis for capital raising for other sectors of the economy. This cluster of industries has gone on to service other parts of the economy and provided a significant export base to service the global mining industry.

Research¹ into the multiplier and induced effects of the mining sector indicate that while mining accounts for 8% of GDP directly, the backward linkage to side stream beneficiation adds another 2.3 percentage points to GDP, downstream linkages another 2.2 percentage points are added plus the induced effects adding another 5-6 percentage points, resulting in the overall contribution of the minerals cluster being closer to 18% of GDP. Add in the contribution of over 50% of merchandise exports and one million jobs (500 000 in mining alone) and the overall impact of mining on the economy is substantial.

The following diagram illustrates the significant mineral industry value chain in terms of the services required just for the mining sector.

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¹ Lombard and Stadler, The Role of Mining in the South African Economy, 1980 and Economic Commission for Africa, Mineral Cluster Study in Africa, 2004.

Exploration & Mins Development	Project Implementation & Construction	Opencast/ Surface Mining	Underground Mining	Mineral Processing	Smeking & Relining	Bulk Materiak Handling	Consulting & Engineering Services
eMining surveying & deposit & mine med ding equipment & services	•Project engineering & design services •Bulk ear thworks & surface infrastruct are construction services •Shaft sinking & underground mine development	Opencas/suface contract miningservices Drilling & blasting equipment & consumables Haulage & excavating equipment Crushing & servening equipment	Handheld drilling equipment Blasting cquipment & consumables	*Engineering design & project management services *Contract mineral protesting services *Contraction equipment & services *Concentration equipment & services *Takings *equipment services *Process control, assaying & testing equipment *Reagents & chemicals	Drying equipment & services *Snelting & tapping equipment & services *Converting equipment Environment *If year treatment equipment & services *Refractory equipment & consumables *Process control, assaying & sampling equipment & services *Requipment & services *Requipment & services *Process control, assaying & sampling equipment & services *Reagents & chemicals	equipment & consumables •Cranes	-Exploration -Mine planning & design -Geotechnical & sturveying -Bydrology -Environmental & social impact assessments -Feachibity studies -Civil construction & bulk carthworks -Arocurement & manageroon -Shaft sinking -EHS & Q -Ventilation -Assaying & sampling -Instrumentation & control -Electrical -Maintenance & stores -Contract -Muling/Mineral -processing

The above list is an abbreviated view of the significant potential role of the mining sector. The associated industries that use mining products to keep the wheels of the South African economy turning, include industries such as 98% of the country's cement and more than 90% of the country's steel fabricated locally from locally produced minerals. It is estimated that another R157 billion in value is added to the local economy through the intermediate and final product industries that use minerals produced by the South African mining sector.

An investigation into the country's top 11 mineral sales categories by value² indicates that from local sales of primary minerals of R58 billion in 2007 that some R157 billion (conservative estimate) in downstream sales and about 60 000 to 100 000 jobs were created in that year. The table below captures some of the downstream activity, although the manufacturing beneficiation value and employment created in areas such as fertilizers, stainless steel, etc., require further investigation.

South Africa is a low-savings economy with a domestic savings rate of about 14% of GDP. In order to grow the economy, the country has to keep growing fixed investment well in excess of 25% of GDP level (it is currently at about 22% of GDP). With a low savings rate and the need to maintain a high investment rate, the country has to attract the equivalent of 7% to 8% of GDP in foreign savings to top up the domestic investment-savings gap (which is equivalent to the country's current account deficit). Because South Africa uses more than it produces locally, the country imports the difference. Running a current account deficit is not a bad thing provided that much of the imports are being used to upgrade the fixed capital stock of the economy for future productive purposes.

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² Chamber of Mines of South Africa

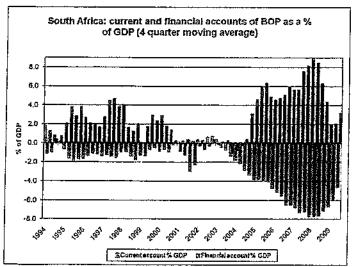
However, the current account deficit has to be funded by a surplus on the financial account, whereby a surplus of capital inflows covers the current account deficit. So the country has to attract surplus savings from the rest of the world to keep the balance of payments in balance.

	Mine production (2007),	Local sales	eficiation in South Africa, (2007 data) Local beneficiation
MINERAL	sales and employment	Local sales	
PGMs	304 tons (R78 billion sales,	-46 tons valued at	Manufacture & export of 16.2 million platinum catalytic
rans	186 000 employees, etc.)	R12.4 billion	converters (15% of world share), 4000-5000 jobs and R22
	100 000 cmployees, etc.)		billion in export value
Coal	248 mt (R44.2 billion sales,	183 mt local sales	Final product - 201 929 GWh of electricity (86% of SA's
Coat	60 439 workers)	valued at R20	electricity supply), value created R40 billion, 30000 jobs (in
	as is, hamais,	billion	Eskom).
		120 mt to Eskom	
		43 mt Sasol	Final products
	-		 Synfuels 7.3 mt valued at R29 billion
			Gas sales 112.9MGJ at R2.7 billion
			Polymers 1.73 mt at R9.4 billion
			 Solvents 1.72 mt at R13.8 billion
			Olefins & surfectants 2.2mt at RZZ.6 billion
			Other (waxes, fertilizers, etc) R13 billion
			31 860 jobs, R98 billion in sales, R17 billion in taxes
		0.672 mt to Steel	(link to iron ore below)
		fabrication	1 '
Gold	254 tons (R38 billion in	13.2 tons valued	-400 tons refined at Rand Refinery (490 jobs), 7.4 tons of
	sales, 169 057 employees)	at R2 billion	jewellery fabricated employing 2800 people, 8.4 tons of coins fabricated employing 100 people & 4300 people employed in
			wholesale & retail of gold fewellery.
Iron ore	42.1 mt (R13.4 billion in	12.4 mt sold	-6.4 mt of local steel production (4.2 mt flats & 2.1 mt long
	sales, 13 858 employees)	locally valued at	products). 4.4 mt local sales & 1.4 mt exported with total
		R1.7 billion	revenue of R29 billion and 10 000 employees.
Diamonds	15.25 mc (R10 billion, 20	Local sales -R4.9	1.2 mc imported (cost R14.9 billion), 13.9 mc exported (value R13.2 billion), local sales valued at R4.9 billion (value of cut
	000 workers)	billion.	diamonds valued at R6.3 billion), 2000 cutters.
	DE CLASSIC LAND CARRENCE	11.7kt valued at	Stainless steel production, -650 kt stainless produced worth
Nickel	37.9kt (valued at R9 billion)	R2.8 billion.	R12 billion, About 150kt used locally. (jobs?)
C	117.1kt (valued at R5.8	76.6kt valued at	Tubing and wire industry (jobs?)
Copper	billion)	R4 billion	
Manganese	6 mt (valued at R3.6 billion)	-2mt local sales	Manganese alloys-
G		valued at R934	 1mt produced. 0.2mt sold locally &0.8mt exported, total
	1	million	sales value R6.5 billion. (jobs=2000)
			Chemical products (jobs?)
Industrial	Total sales value of R7.5	Local sales R6.7	Cement industry, 14.2 million tons of local production of
minerals	billion	billion	cement+/- R20 billion industry Fertilizer industry (600kt of fertiliser consumed locally -
		Į.	potash, phosphates, limestone) (jobs)
Chiana.	9.7mt (valued at R3 billion)	7.4mt local sales	
Chrome	3.711it (valued at N5 Ditton)	valued at R2.3	 3.5mt produced, 0.4mt sold locally, 3mt exported, total
		billion.	sales R17.5 billion (jobs?)
		J.K.IOII.	Chemicals and refractories
TOTALS	About R213 billion -about	-R58 billion local	Rough sales value created of about R157 billion (conservative)
OIAL	450 000 workers	sales	_

South Africa has managed to attract enough foreign capital flows over the past 15 years in order to fund the country's current account deficit. However, relying on foreign capital flow means that the country is vulnerable to external shocks, such as the impact of the drying up of foreign capital flows caused by the 2008/2009 global financial crisis, which reduced the growth potential of the economy.

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Constraints to capital inflows can limit a country's capacity for investment, hence lower that country's growth potential.³



The RSA mining sector has a major impact on the balance of payments in two ways, namely, (1) the industry accounts for a significant amount of the country's exports, which via the trade account positively feeds through to the current account (or at least helps reduce the pressure on the current account), while it presents prospects for export of higher value-add goods; and (2) via the JSE the mining industry attracts fairly large capital flows to the country, which positively impact on the country's financial account of the balance of payments.

However, there is a major structural

challenge for the South African economy. The country's tradable export sectors, like mining and manufacturing, have experienced weak growth over the past decade, while the non-tradable domestic demand industries have grown at a much faster pace, accelerating the pace of imports which, combined with the poor export performance of the tradable sectors, has exacerbated the country's current account deficit. This weakness has been highlighted by the OECD4 country report on South Africa and the Harvard Growth Diagnostic5, which concluded that the country's weak export performance was the "Achilles Heel" of the economy.

2.2 The mining industry's linkage with the national growth strategy

In the past decade South Africa's economic growth profile has been driven by rising domestic demand financed by a rising current account deficit and fuelled by domestic credit. This means that Gross Domestic Expenditure has risen at a much faster pace than Gross Domestic Product and that domestic investment has risen faster than domestic savings, and these imbalances are expressed in the country's deteriorating external imbalances, with the current account of the balance of payments ballooning out to 7% of GDP at its peak. While running current account deficits is not necessarily a bad thing, if the imports are used to upgrade the fixed capital stock of the productive sectors of the economy, the domestic demand profile has unfortunately been led by the growth in the non-tradable sectors of the economy (consumer durables and investment in the non-tradable sectors) and the productive tradable sectors of the economy (mining and manufacturing) have grown investment marginally and have significantly underperformed the rest of the economy. This means that the high current account deficit has not been used to upgrade the fixed capital stock of the productive sectors of the economy.

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³ South Africa's current and financial account BOP as a % of GDP is sourced from Source: SARB

⁴ OECD Economic Surveys, "South Africa Economic Assessment", volume 2008/15, July 2008.

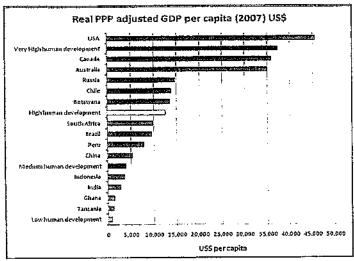
⁵ Harvard Centre for International Development, CID Paper 129, "South Africa's Export Predicament", August 2006.

In essence, there is recognition that the historic credit-fuelled domestic demand-led economic growth profile, as evidenced in South Africa in the past decade, creates unbalanced growth and the build up of large external imbalances, which is not sustainable in the long-term. There is clear recognition that in order to achieve more balanced growth, the country has to rapidly increase its exports, especially of high-value goods. This is where mining enters the equation, if it cannot be grown, it has to be mined.

2.3 The mining sector - key driver of industrialisation in South Africa

The mining sector, for the better part of a century and quarter, played a significant role as the engine for the industrialisation and growth of the South African economy - propelling the country into being the most industrialised country on the African continent. The discovery of first diamonds and then gold in the late nineteenth century drove a century of economic development rivalling the development of many of the world's most industrialised countries. Mining provided the critical mass for the development of the country's capital markets (the JSE), the financial sector, many areas of infrastructure (rail, roads, electricity and water), the nascent manufacturing sector and the minerals complex as a whole provided the export base to generate the foreign currency required to industrialise as well as the opportunities for significant employment creation.

Source: UNDP



Much of the initial impetus of mining was provided by the gold and diamonds sectors with South Africa dominating world supply of gold for the entire 20th century, producing 51 000 tons of gold between 1884 and 2008. Gold alone accounted for a significant 31% of merchandise exports and 7% of GDP in the period between 1950 and 2000.

However, the mining industry also had a tainted past, with a tortured history of migrant labour, the reinforcement of the repressive Apartheid system through racial segregation, the suppression of the development of black people (skills, career

progression and economic participation), a poor safety record and poor environmental performance. Many of these legacy issues have come back to haunt the industry in the modern democratic era as challenges regarding the "social licence to operate", the relatively slow pace of transformation in the industry and the fact that very little of the benefit of mining is captured locally have collectively nurtured the perception that mining is an "uncaring" and/or a "sunset" industry that should be left to its own devices to fade into the sunset. The negative perceptions are further aggravated by the large decline in gold production from South Africa, as traditionally gold mining has been considered to "be" the mining sector.

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STAKEHOLDERS HAVE CONVERGENT EXPECTATIONS ABOUT MINING

It is recognised that stakeholders generally have differing expectations about the mining sector and what the mining sector can achieve for the country. However, the table below confirms a convergent set of expectations from all key stakeholders of the mining industry.

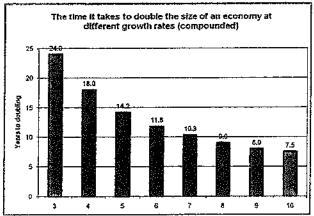
Government	Business	Civil Society/ organised labour
 Employment Generation and poverty alleviation impact Meaningful transformation Contribution to GDP Significant attraction for inflows Growing industry Multiplier effect Greater value addition and higher export earnings Skills development Compliance with the Laws Health and Safety Standards Exploration Research and development Sustainable development 	 Growing, vibrant and transforming mining industry Growing investment and production levels New opportunities for development (i.e. via exploration and good geological prospects) Creating value for country and shareholders Employer of choice Sustainable licence to operate (transforming, safe, limiting environmental impacts, contributing to development) 	 Growth in the number of quality jobs Safe productive place to work Skills development and career progression for workers Effective and meaningful transformation Local economic development (including after mining) Economic development in major labour sending areas

There is a significant degree of convergence and commonality in the expectations of the different stakeholders. The key words of "growth", "jobs", "transformation", "poverty alleviation", etc., appear to have a degree of resonance among all stakeholders. This is a critically important issue, because there is increasing recognition from all the stakeholders that the critical outcomes that are sought from a successful mining industry are dependent on both growth and transformation of the sector. In other words growth in the mining sector and the transformation of the mining sector are mutually inclusive and reinforcing issues. With the key concepts of a competitive, growing, transforming and sustainable industry, the South African mining industry is embarking upon a new journey of sustainable mining into the 21st century.

2.4. The Country's political and economic leadership recognise the urgent need for labour absorbing economic growth and transformation in the South African economy

There is broad acceptance among the social partners that economic growth is a critically important component of reducing unemployment and poverty in South Africa. Stated in an alternative manner, there are no countries in the world that have achieved the lowering of poverty and unemployment without high levels of sustainable economic growth over a long period. Given South Africa's nearly 25% unemployment rate, which is staggeringly high compared to comparable middle income countries, it is also recognised that higher growth which is also more labour absorbing is required. Countries that have been successful in reducing poverty and unemployment and improved living standards have grown at high growth rates over extended periods. For example, both Malaysia and South Korea, at the height of their growth periods were expanding their economies at more than 7% per annum. This level of economic growth, when compounded on an annual basis

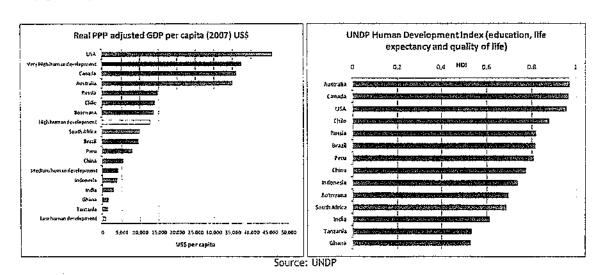
would have doubled the size of their economies every decade. South Africa with an average growth rate of 3.3% (1993 to 2009) will thus double its economy's size every 21.5 years, assuming



its economy's size every 21.5 years, assuming maintenance of this growth rate, which is simply too slow in terms of what is required to deal with the country's economic and social challenges. China, with its annual growth rate of >10% per annum is doubling the size of its economy every seven and a half years, which helps it make substantial inroads into creating employment, reducing poverty and improving living standards. The mining industry has a vital contributory role towards putting South Africa's economy on a faster economic growth trajectory.

2.5 Middle income status, but high levels of poverty and inequality remain South Africa has a population of 49 million people with a median age of 24.4 years. About 60% of the population is urbanised. South Africa is classified as a middle income country by GDP per capita ranking (UNDP rank 79th in 2007 with PPP adjusted real GDP per capita of US\$9757), however the country ranks poorly at 129th on the UNDP human development index, which indicates the general poor standard of living, low life expectancy and sub-standard educational levels.

South Africa has one of the highest PPP adjusted GDP per capita in Africa, at US\$9757 in 2007, and the South African economy is the largest in Africa at US\$283 billion, or US\$467 billion on the basis of a purchasing power parity calculation (UNDP: 2007 real terms). Between 1993 and 2009 the economy grew by 3.3% per annum, and this accelerated to 3.9% between 2000 and 2009.



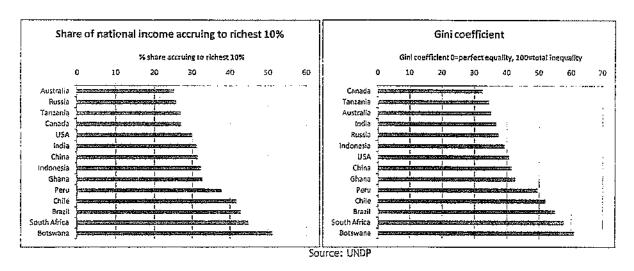
⁶ The chart indicating the economic growth pace and period it takes to double the economy is sourced for the Chamber of Mines.

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The structure of South Africa's economy is remarkably similar to that of an advanced economy with services sector dominating with a 67% share of economic activity, followed by industry with a 30% share and agriculture at 2.5%. Effectively, the economy has followed a growth path with services and demand sectors of the economy dominating the country's growth profile. In contrast, the productive tradable sectors of the economy have remained relatively weak.

There is a significant mismatch in the South African labour market, as large supply of unskilled and semi-skilled workers has not met the need for skills in most sectors of the economy. In general, skill-intensity of the economy has risen sharply over the past 15 years whereas the skills profile of the labour force has not been able to keep pace. The result has been persistently high unemployment, especially in the category of 18 to 25-year olds where over 70% have not been able to find formal sector employment. Unemployment is concentrated among the unskilled and semi-skilled groups of the population and this poses significant challenges for the country. Unfortunately, the skills mismatch means that South Africa has a large pool of unskilled and semi-skilled workers that cannot find productive employment in the economy and which comprise a significant portion of the unemployed. The skills sets still follow to a certain extent the racial bias of the unequal education and skills policies of the past but this is changing consistently.

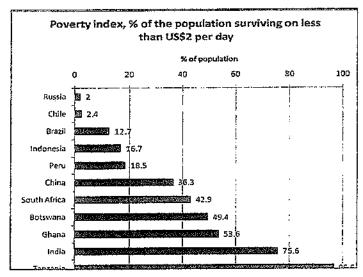
Nevertheless, the high levels of unemployment result in a high level of income inequality, with the country's Gini coefficient at a very high 57.8% with the richest 10% of the population accrues a relatively high 44.9% of the country's national income. The Gini-coefficient for South Africa is one of the highest in the world, indicative of the gross income disparities between the haves and have nots. Research suggests that bringing the country's unemployment down to 10% would result in the country's Gini-coefficient falling to about 40% to 45%, in line with most comparable competitor countries.



South Africa still has a relatively high proportion of the population living on less than US\$2 per day. While social transfers from the state have helped to provide some incomes to indigent households, there still remains an urgent need for creating employment.

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In order to try and address the symptoms of the structural unemployment and poverty crisis the government has developed a significant social welfare system that helps to provide some income to poor households. In 2010, approximately R128 billion of fiscal budget is expensed towards social protection with the majority being in the form of social grants to help the poor.

In the World Economic Forum (WEF) Global Competitiveness Report 2009-2010, South Africa was ranked the 45th most competitive economy out of 133 countries, which places South Africa in the second

best quartile. While not in the top quartile of the global rankings the country does well in a number of the competitiveness categories. In the areas where South Africa does have competitiveness challenges further analysis and remedial measures are required.

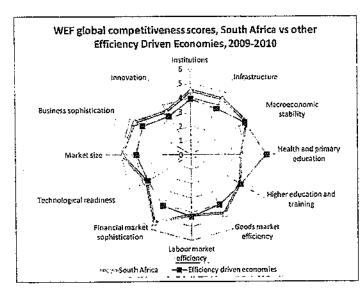
WEF ranks South Africa as an efficiency driven economy, not factor driven, but also not fully into the innovation economy stage. The following are key observations on South Africa's global competitiveness:

- Under the "Institutions" heading, the country is ranked highly for protection of property rights (rank 20), for intellectual property rights protection (rank 24), for independence of the judiciary (rank 38), the efficiency of handling legal disputes (rank 18), the transparency of government policy making (rank 24), the strength of auditing and reporting standards (rank 2) and for the efficacy of corporate boards (rank 3). However, the country is ranked poorly for the business costs of crime and violence (rank 133), organised crime (rank 119) and the reliability of the police services (rank 106).
- Under the pillar of "<u>infrastructure</u>", the country scores relatively well with an overall rank of 43, but has slipped down the rankings on the quality of electricity supply to position 91 following the precarious energy supply-demand balance experienced in 2008.
- Under the pillar of "macroeconomic stability", the country ranks 58 in terms of the government deficit (caused by the global crisis) and 57 for government debt.
- Under the pillar "Health and Primary Education", South Africa fares dismally with very weak scores for the impact of diseases on business (such as business impact of HIV/AIDs ranked at 133 out of 133 countries), poor life expectancy (ranked 118) and high infant mortality (rank 106). The country is highly ranked for the large amount of the budget applied to education ranking 32.
- In the pillar "<u>Higher Education and Training</u>", South Africa is rated highly for secondary school enrolment (rank 39) and for the quality of the business management schools (rank 30), but

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fares poorly in terms of the outcome of secondary education with the quality of maths and science education ranked at 133.

- In terms of the "Goods Market Efficiency", indicators for the country present a mixed picture of rankings. The country has relatively weak intensity in local competition (rank 60) although the new competition laws result in the country being ranked 15 in terms of the effectiveness of local anti-monopoly policy.
- In the "Labour Market Efficiency" category, South Africa is ranked relatively poorly in terms of cooperation in labour-employer relations (ranked 121), in the flexibility of wage determination (ranked 123) and in hiring and firing practices (rank 125).
- In the "Financial Market Sophistication" pillar, South Africa is ranked highly with financial market sophistication at position 6 and the strength of investor protection at rank 9.
- In the pillar "<u>Technological Readiness</u>", there is a mixed picture with the country ranked 37th for the availability of the latest technologies, 45th for FDI and technology transfers but then relatively weakly in terms of internet users (rank 98) and broadband internet subscribers (rank 84).
- In the "Market Size" category, South Africa is ranked 23rd largest market.
- In the pillar "<u>Business Sophistication</u>", the country again has a mixed picture. The country is ranked 22nd for the local supplier quality, 33rd for the state of cluster development, 41st for production process sophistication and 17th for the extent of marketing. However, the country features poorly regarding the nature of competitive advantage (ranked at 80) which impacts on export industries.
- Finally in the pillar of "Innovation", the country ranks well for innovation (rank 36), for the quality of research institutions (rank 29) and company spending on R&D (rank 25). However, in terms of the availability of engineers and scientists the country ranks poorly at 123.



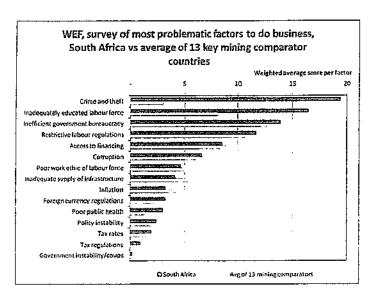
When compared to many other efficiency driven economies South Africa is generally ranked higher, with the notable exception of the country's very poor health and education scores.

The following chart highlights the country specific constraints that the WEF report highlights are key areas that are problematic for doing business in South Africa and which require attention in order to enhance South Africa's overall general competitiveness. For ease of reference the average scores for 13 key comparator mining countries⁷ is also added to the chart,

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⁷ The countries include Australia, Botswana, Brazil, Canada, Chile, China, Ghana, India, Indonesia, Peru, South Africa, Tanzania and the USA.

in order to gauge what the concerns are in the business sectors of the other comparator mining countries. For South Africa, the impact of crime, the status of workforce education, government bureaucracy, restrictive labour market policies and access to financing were classified as major hindrances to doing business in the country. For all the other countries the biggest ticket items were inefficient government bureaucracy and access to finance (so this is not a problem peculiar just to South Africa).



For the survey, the WEF asked respondents to name the five key issues out of a defined list of 15 issues that were the most problematic for doing business in their country and then asked to rank these issues.

Clearly there is a vital need to build on the country's strengths and also to get all these key "Costs of doing business criteria" into the top quartile of the global rankings, i.e. within the top 40 segment of countries.

3. MINING COMPETITIVENES FRAMEWORK

The World Economic Forum further defined competitiveness as the set of institutions, policies and factors that determine the level of productivity of a country. The level of productivity then defines what sustainable level of prosperity can be achieved by that country. The productivity level also determines the rates of return obtained by investments in an economy. Because the rates of return are the fundamental driver of the growth rate of an economy, the more competitive economies tend to attract more investment and therefore tend to grow faster than the less competitive economies.

Due to the changing nature of global competition, which includes fewer barriers to investment and ever increasing trade flows, the rapid diffusion of knowledge, the globalisation of markets, the globalisation of value chains, the increasing knowledge and skill intensity of competition, countries have to consistently improve their relative competitiveness relative to other countries in order to grow prosperity. Nations therefore compete in terms of offering the most productive and sustainable environment for business. The changing nature of competition has also meant that the rules of the global game have changed and countries that compete successfully tend to do so through collaborative forward looking partnerships with key stakeholders (business and labour), rather than the historic approach to development where governments simply try to drive development through policy and incentives.

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The MIGDETT social partners realised the critical importance of the concept of "competitiveness" of the South African mining sector as defining the critical issues that affect the economic performance of the mining sector. The competitiveness project identified a set of critical success factors that affect the global competitiveness of the South African mining sector. The critical pillars include the potential of South Africa (mineral and people potential), market demand, the factor markets (the efficiency and effectiveness of local markets for goods and services, labour and infrastructure), the regulatory environment (the policy framework and capacity of stakeholders), innovation, beneficiation, cost management, and the enabling environment (ease of doing business, infrastructure, etc.). All these factors have a bearing on the ability of the South African mining sector to grow, prosper and transform. However, while certain individual pillars may present binding constraints, the combined aggregate effects of a range of issues are more likely to determine competitiveness versus any single given factor. This means that fixing one or two competitiveness constraints will not be as effective as tackling the top five constraints in terms of unlocking the growth potential for the sector.

TAKING SOUTH AFRICAN MINING INTO THE 21st CENTURY

For more than hundred years, mining has shaped South Africa's developmental path and the lives of many of our people. Much has changed during this time. The culture of the mining industry has evolved to what it is today. Many new management practices, methods and technologies have been introduced to mine safer, healthier and more productively.

Mining in 21st century South Africa, however, brings new challenges requiring new solutions. For instance, the way the industry mines today, makes it challenging to:

- a) Eradicate mine fatalities, injury and disease from mining
- b) Access potential mineral resources in a safe manner
- c) Overcome the barriers to women entering mining
- d) Develop a competitive technological advantage for mining
- e) Derive optimal energy and water efficiencies
- f) Align mineral development to the green evolution
- g) Achieve sustainable development
- h) Attract and retain individuals with scarce skills
- i) Change the image of the industry to an 'employer of choice
- j) Attract investment in exploration, mining development and beneficiation
- k) Transformation

In short, the way the industry mines today requires not less than a revolutionary approach that will enable the mining industry to achieve the aspirations of sustainable mining in a 21st century South African context.

To overcome the above challenges, all stakeholders agree to jointly embark on a new journey to sustainable and competitive mining in the 21st century. Change is necessary in the culture and

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management practices through which the stakeholders do the business of mining. This includes the way the industry recruits, engages and incentivises in mining. At the same time, the methods and technologies the industry uses to mine should be critically reviewed, taking account of international benchmarks. Throughout this journey there will need to be an understanding and acceptance amongst stakeholders that all options, including new and 'out of the box' ones, should be considered.

Improving the competitiveness of the South African mining industry should lead to measureable performance and sustainability outcomes. The measurable performance outcomes include:

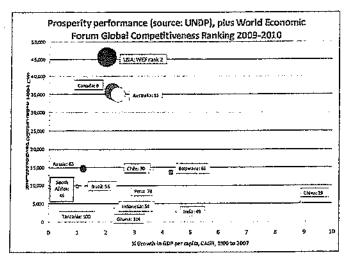
- Growth in the volume of mining production
- Growth in mining GDP
- Growth in mining fixed investment
- Growth in employment
- Energy and water efficient productivity
- Skills development
- Visible transformation
- Growth in the mineral reserve base through intensified exploration
- Reduction in the high rate of input costs
- Continued improvement in the safety and health performance of the industry
- Continued improvement in the transformation performance of the industry
- Mining technology prowess

The opportunity cost of the sector's poor growth Performance has been significant for the country and for broader society. Given the recognition that a higher and more balanced growth trajectory is only achievable through better performance of the country's balanced growth as opposed to the traditional credit fuelled demand side growth, the opportunity cost of foregone employment opportunities, export growth (with emphasis on high value goods as opposed to primary mineral concentrates) contribution to the economy of the poor performance of the mining sector cannot be overstated.

In order to unpack the issues affecting the growth of the mining sector, explored factors that negatively and positively affect the competitiveness of the South African mining sector.

The link between global competitiveness and prosperity is clearly shown in the following chart, which shows that the country's that have high global competitiveness rankings also tend to have high living standards (Australia, Canada and the USA), or have relatively high GDP per capita growth rates (Botswana, India, Chile and China). South Africa appears to be an anomaly, with a good global competitiveness ranking of 458 yet the country has relatively slow growth in GDP per capita. As discussed previously, the critical need to go for accelerated, more balanced and labour absorbing economic growth for South Africa to reduce unemployment and poverty cannot be overestimated.

⁸ World Economic Forum Global Competitiveness Report 2009-2010.



Due to the changing nature of global competition, which includes fewer barriers to investment and ever-increasing trade flows, the rapid diffusion of knowledge, the globalisation of markets, the globalisation of value chains, the increasing knowledge and skill intensity of competition, countries have to consistently improve their relative competitiveness versus other countries in order to grow prosperity.

According to Professor Michael Porter⁹ "Competitiveness is defined by the

productivity with which a nation uses its human, capital, and natural resources". Porter further added that:

- Productivity sets the standard of living (wages, returns on capital, returns on natural resources)
 that a nation can sustain
- Productivity depends on the prices that a nation's products and services command, not just on efficiency
- It is not what industries a nation competes in that matter for prosperity, but how it competes in those industries
- Productivity requires a combination of domestic and foreign firms operating in the nation
- The productivity of local industries is fundamental to competitiveness, not just for traded industries
- Devaluation of a nation's currency does not make a nation more competitive.

Nations therefore compete in terms of offering the most productive and sustainable environment for business. The changing nature of competition has also meant that the rules of the global game have changed and countries that compete successfully tend to do so through collaborative forward looking partnerships with key stakeholders (business and labour), rather than the historic role of development where governments simply try to drive development through policy and incentives. This does not suggest that government should not get the policy settings right. What it does mean is that through collaboration, faster gains in improving competitiveness are achievable.

It is clear that the South African government is shifting to a much more collaborative new model of economic development in partnership with organised business and labour.

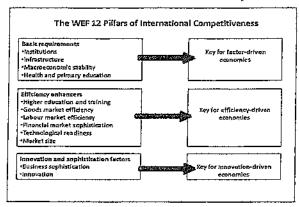
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⁹ Professor Michael E. Porter, "Creating a Competitive South Africa", Institute for Strategy and Competitiveness, Harvard Business School, 3 July 2007.

3.1 Defining Competitiveness Parameters

The World Economic Forum, as alluded to above defines competitiveness as a set of institutions, policies and factors that determine the level of productivity of a country. Over the past 300 years there has been considerable focus by economists on trying to determine what drives the wealth of



nations. What is clear is that there is no single factor that drives the prosperity of nations. Rather, a combination of factors that work together are the key drivers. Perhaps the best exposition of the framework of competitiveness drivers is captured by the World Economic Forum which highlights 12 key pillars of global competitiveness, which are grouped into three main headings, namely "Basic Requirements", "Efficiency Enhancers" and "Innovation and Sophistication Factors."

The World Economic Forum's 12 pillars of competitiveness are described below:

- a) Institutions. The institutional environment is determined by the legal and policy framework in which, business, government and labour interact to generate wealth for a country. The quality of the institutions (both public and private) is just as important as the competitiveness of the legal framework.
- b) Infrastructure. Extensive and efficient infrastructure is an essential driver of competitiveness.
- c) Macroeconomic stability. A stable macroeconomic environment creates the platform for sustainable long term decision making. However, while macroeconomic stability is a necessary precondition for economic growth, it is reliant on a multiplicity of other factors (like institutions and infrastructure) to enable the growth.
- d) Health and primary education. A healthy and educated workforce is vital to a country's competitiveness and productivity.
- e) **Higher education and training.** The development of skilled human capital (and not just an educated workforce) is critical to productivity and the development of a competitive economy. It is also critical to move up the skills curve as an economy industrialises.
- f) Goods market efficiency. Competitive and efficient goods markets (with both foreign and domestic competition) are critical to promote productivity growth, innovation, business sophistication and cost effective outputs that can be used in other industries.
- g) Labour market efficiency. The efficiency and flexibility of the labour market are crucial for ensuring that workers are allocated to their most efficient use in the economy and provided with the incentives to do the best in their jobs.
- h) **Financial market sophistication**. A sound, well-regulated and properly functioning financial system is central to the functioning of a modern market economy.
- Technological readiness. This key pillar is concerned with the speed at which business and an
 economy can adapt to new technologies in the face of changing global and local conditions.
- j) Market size. The size of markets does affect competitiveness because large markets enable firms to exploit economies of scale in production. As the world economy has globalised,

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traditionally defined borders have slowly faded away and countries in regional trading areas have opened up the potential of their domestic industries to achieving economies of scale.

k) Business sophistication. The level of sophistication of a country's business sector helps determine the efficiency of the production of a country's goods and services and ultimately

contributes to the productivity of the nation.

Innovation. Research and development is the basis for new product development, which creates demand for mineral commodities, but it also enhances competitiveness in finding technological solutions to enhance cost efficiency, water and energy efficiencies as well as technology and techniques for green-field exploration, which underpin the sustainability of the mining industry. Innovation is central in technology solutions that will ensure that mining and the environment can co-exist, i.e. in line with the green evolution - "greening the mining industry".

While each of these pillars is important in its own right, the critical issue is that all the pillars are interrelated and are mutually inclusive. For example, it is very difficult to promote innovation in absence of the supportive institutional and legal framework, or without a properly skilled and educated work force. Similarly, it is not possible to significantly improve competitiveness of a country by focusing on just one pillar of competitiveness. For example, a country that develops a sound macroeconomic framework, but which neglects to build infrastructure or human capital will achieve much less on the competitiveness front when compared to a country that does all three.

Professor Michael Porter of Harvard University traditionally uses a type of diamond analysis, which focuses on a set of competitiveness issues that affect the industry concerned in terms of defining the critical issues that make up competitiveness. Porter would traditionally use the four pillars of factor conditions, demand conditions, the context for firm strategy and rivalry and an analysis of related and supporting industries, as the four key pillars of understanding the competitiveness of a sector. Clearly these overlap with the 12 competitiveness pillars described by the World Economic Forum.

3.2 Refining the competitiveness framework for the SA Mining sector

The critical issue is to make sure that the right competitiveness questions are asked and answered. For example, spending time unpacking an issue like the reliability and cost effectiveness of the telecommunications sector, whilst being an interesting exercise, has very little bearing on the competitiveness of a sector like mining. So any competitiveness analysis has to be tailor-made to fit the specific requirements of the sector being analysed.

Five main pillars, which in turn cover most of the competitiveness pillars listed in the World Economic Forum model are detailed as follows:

3.2.1 The inherent country potential. The inherent potential of a mining country is mostly determined by the size, quality and location of its mineral deposits and the human capital that can be drawn on in order to extract these resources. This would include:

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- a. Natural resource endowment
 - The total endowment of resources, including quality
- b. Human capital/skills
 - Basic education levels, health and life expectancy of workforce
 - Skilled labour availability (local and expatriate)
- c. Geographical factors
 - Availability of water
 - Location of reserves and access to export markets (for value added goods)
- 3.2.2 The South African market context. This unpacks the efficiency and effectiveness of the country's markets for goods, services and labour, and their impact on the competitiveness of the mining sector. However, it is also appropriate to unpack the structure of the South African mining industry to gauge differences with other key mining jurisdictions. The areas to be considered include;
 - a. Factor market efficiency
 - Labour, supply and financial markets
 - b. Industry structure
 - Ownership requirements
 - Type of ownership
 - Efficiency of management
 - Business investment in projects that ensure sustainable growth of the industry
- 3.2.3 The demand for South African commodities (both foreign and local). Clearly market demand and the accessibility of markets are crucial determinants of the future competitiveness of the South African mining industry. The following areas would be covered;
 - a. Domestic demand
 - Expected growth in domestic demand for each commodity
 - b. International demand
 - Expected growth in domestic demand for each commodity (and its related beneficiated products)
- 3.2.4 The policy regulatory and administrative environment. This pillar is equivalent to the institutional pillar in the WEF framework and is a key driver of competitiveness. The critical issues that should be covered include;
 - a. Regulatory and legal requirements
 - Type, level and quality of regulation influencing the sector
 - b. Institutional capacity
 - Ability of state to efficiently process mineral permits and more generally regulate sector. The readiness of the industry to be responsive to the changing regulatory environment is also a key determinant.

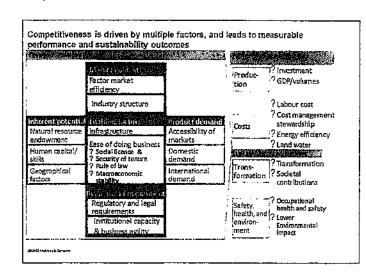
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- 3.2.5 The enabling factors. These factors could be described as the basic factors necessary to drive competitiveness for the mining sector, but also include a specific focus on the "social licence to operate" which has a material bearing on the ability of the mining sector to be competitive, attract investment and to grow. The subjects to be covered include;
 - a. Infrastructure
 - Focus on electricity, water, ports, road and rail infrastructure
 - b. Business environment and compliance
 - Social licence to operate
 - Security of tenure
 - Macro-economic stability
 - Agility of business to the ever-changing operational environment
 - d. Investment in new demand drivers, for mined products to be sold proximal to mining sites
- 3.3 Linking competitiveness back to investment and growth (focus on outcomes)

One of the key objectives of conducting a competitiveness benchmarking exercise is to determine the critical success factors that drive an industry's competitiveness in the global context. However, it is also critically important to provide the feedback loop, that continually improving competitiveness has a major bearing on the industry's (and country's) ability to grow, reduce unemployment, reduce poverty and raise living standards.

improving the competitiveness of the South African mining industry should lead to measurable performance and sustainability outcomes. The measurable performance outcomes include:

- Growth in employment.
- Skilled and well sought after workforce
- Improved productivity
- Growing Research and development in mining
- Growth in the volume of mining production.
- Growth in mining GDP.
- Growth in mining fixed investment.
- Growth in earnings (including beneficiated goods)
- Costs efficiency and financial stewardship.
- Continued improvement in the safety and health performance of the industry.
- Continued improvement in the transformation performance of the
- Sound research and development base supportive of industry growth



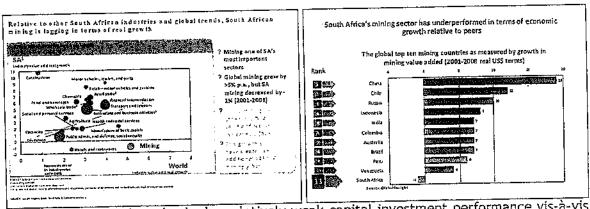
- Minimal environmental footprint (Incl. Environmental rehabilitation of exploited sites)
- Incremental exploration expenditure with emphasis on green-fields to replenish finite sustainability resources and ensure
- Proliferation of tangible multiplier effects resultant from a successful mining industry

These performance indicators demonstrate the actual outputs that are targeted as a result of improving the industry's competitiveness, as shown in the chart.

3.4 The current economic performance of the South African mining sector Despite being the mainstay of the South African economy for much of the 20th century, the mining sector in the past two decades has performed relatively poorly. In essence, the mining sector shrank by 0.6% per annum between 1993 and 2009, versus an overall country economic growth rate of 3.3% per annum in the same period.

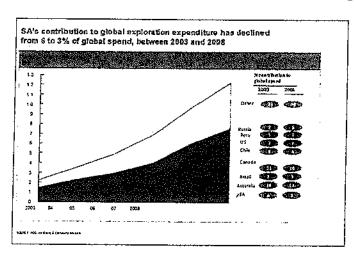
If one compares the performance of the South African mining sector to other sectors of the economy, and their respective growth rates at the global level for the industries that they participate in, the significant under performance of the South African mining sector is again noteworthy. For example at the global level (on the x-axis in the chart below) the average annual growth rate for construction value added has been weak. However, the South African construction sector achieved growth rates of 11% (shown on the y-axis) in the 2002 to 2008 period, mostly due to the government infrastructure development programme, complimented by the domestic infrastructure boom.

However, even more concerning has been the fact that despite the global commodities boom, which started in 2001 and ran strongly through to 2008 before the global financial crisis hit, the South African mining industry continued to shrink. For the top twenty mining countries in the world the average annual growth rate in their real mining GDPs was a significant 5% growth rate per annum between 2001 and 2008. South Africa's mining industry shrank by 1% per annum in this period.



The RSA mining sector has also had a relatively weak capital investment performance vis-à-vis the global competition.

Linked to the country's relatively weak mining sector performance, South Africa has lost market share on a relative basis in the global exploration stakes. This is not to say that the overall level of expenditure on exploration in South Africa has not grown. Rather, relative to the rest of the world



the share of exploration investment focused on South Africa has declined as when compared to the more rapidly growing expenditures on exploration in the rest of the world.

The poor growth of the RSA mining sector is despite the fact that the South African mining industry produces most of the types of minerals that are in demand at the global level (e.g. coal, iron ore, platinum, gold, etc.).

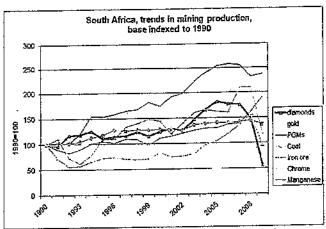
IS THE POOR PERFORMANCE ATTRIBUTABLE TO THE MATURE GOLD SECTOR? While it is correct to apportion some of the blame of the country's poor mining sector economic performance on the decline in production of the country's mature gold mining sector, it is critical to assess that with one notable exception, most of the rest of the minerals have also not had particularly outstanding production growth rates either. In the two decades up to 2009, total South African mining production fell by 0.4% per annum, mostly driven by the 5.3% per annum decline in gold production and the 0.4% decline per annum in diamond production. Platinum group metals production increased by 4.8% per annum, iron ore production increased by 3.3% per annum and manganese production rose by 2.3% per annum in the same period. In the last decade, the rate of decline in gold production has increased to 7.7% per annum and diamond production fell by 2% per annum. PGM production between 2000 and 2009 increased by a modest 2.6% per annum, coal production by only 1.2% per annum and iron ore by a more impressive 6.5% per annum.

SOUTH MINERAL PRODUCTION GROWTH RATES

	Total mining	lron ore	Manganese	Platinum Group Metals	Coal	Chrome	Diamonds	Gold
1990-1999	-0.4	0.1	-0.3	7.1	2.3	5.4	1.3	-2.9
2000-2009	-0.5	6.5	4.9	2.6	1.2	-0.1	-2.0	-7.7
1990-2009	-0.5	3.3	2.3	4.8	1.8	2.6	-0.4	-5.3
2001-2009	-0,4	5.7	3.7	3.4	1.2	0.1	-3.1	-8.0

Source: StatsSA

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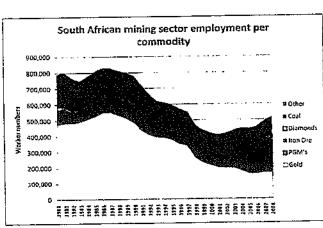
Excluding the gold mining sector, the non-gold mining sector grew production by a relatively modest 1.8% per annum in the period 1993 to 2009, and this growth rate had slowed to 1.1% over the period 2000 to 2009, which leaves much to be desired when compared with globally comparable performance.

At the same time it is important to note that the South African gold mining sector has dominated global production for over 120 years and the industry remains a significant global

producer and contributor to the South African economy. In 2009, the industry produced 205 tons valued at R45 billion, employed 160 000 people and remained a significant cog in the mining sector. This is why it remains important that the stakeholders look at ways of slowing the decline in gold production, which would significantly help the rest of the sector to push the overall sector's growth rate to more appropriate levels.

3.5 Employment

Employment in South Africa's mining industry peaked at 828 773 in 1987, with the gold sector alone employing 553 713 people in that year. The decline in gold production and the resulting fall in employment in the gold mining industry, played a key role in the decline of total mining sector



employment numbers until the late 1990s. The trough in mining sector employment occurred in 2001 and from then onwards the growth in the PGM mining sectors employment numbers more than compensated for the declines in the gold sector. This growth and diversification of the country's mineral basket was enabled by the introduction of a progressive regulatory regime, which made mineral complexes accessible for development. By 2008 total employment stood at 518 519, with PGMs mining employing more than any other commodity.

Source: DMR/StatsSA

4 A SPECIFIC SET OF COMPETITIVENESS DRIVERS FOR THE MINING INDUSTRY

The section outlines a set of mining industry specific drivers of competitiveness and recommends a set of interventions sought to mitigate the identified constraints in each of the drivers.

4.1 Infrastructure

Infrastructure has a material impact on the potential growth of the mining sector. Mineral deposits are typically located in distal and remote locations, which require dedicated investment in

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infrastructure that will support their cost effective and competitive development for the benefit of the country.

Amongst the top nineteen mining countries, South Africa's infrastructure features fairly competitively in terms of efficiency and availability, ranking fifth in terms of ports and fourteenth insofar as electricity is concerned. Nevertheless, just under 13 percent of South Africa's bulk freight is currently transported by rail. In addition, current mining practices require significant volumes of water in a water scarce country like South Africa. Infrastructure is one of the key pillars of the competitiveness framework for mining, which has a material impact on the potential growth of the mining sector. Shortages of critical infrastructure such as rail, ports or electricity supply can act as a constraint to growth and can materially affect existing and prospective production. The mining sector stakeholders have considered the array of infrastructure constraints and there is recognition that the mining sector will not resolve these constraints by itself. For this reason, the mining sector is to ensure that mining infrastructure requirements are properly located within the national policy debates as well national infrastructure development programmes. The mining stakeholders have resolved to adopt the following approach:

- To establish an "Integrated Long Term Infrastructure Planning Mechanism" for the mining sector.
- That a systematic problem solving approach to each area of infrastructure is adopted, which identifies the current situation, the expected end state (desired infrastructure needs), identifies the gaps, and links into national processes (or proposed new processes where none currently exist), in order to ensure that the mining sectors requirements are properly articulated and properly considered.

Integrated Long Term Infrastructure Planning Mechanism (ILTIPM)

At present the mining industry's input to national infrastructure processes (such as the electricity Integrated Resource Plan 2), are relatively uncoordinated and ad hoc (depending on the issue). While the industry does have certain long term processes in place for particular minerals, such as the Coal Roadmap process, there has been insufficient consideration given to the long term infrastructure needs of the industry from a tripartite basis. Mining companies tend to engage with specific infrastructure service providers to try and resolve infrastructural issues and often longer term industry and country needs are not properly coordinated or considered. Clearly government requires input from industry on infrastructure requirements and this requires the sharing of information on long term mining plans and the associated infrastructure needs. In order to integrate mining industry infrastructure planning requirements, the MIGDETT tripartite stakeholders are proposing the establishment of an Integrated Long Term Infrastructure Planning Mechanism (ILTIPM) for the mining industry.

The fairly precarious electricity supply-demand balance demonstrates a potential infrastructure constraint to sustainable growth of the mining industry. While there's recognition that that the abundance and cheapest electricity supply in the past created a culture of non-efficiency in developing technological solution to mining, there is a dedicated focus to enhance energy efficiency in this sector, complemented by the research and development programmes intended to

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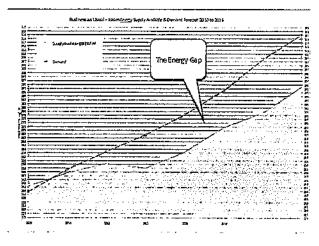
improve such efficiencies. A predictable and reliable electricity supply is also crucial for the industry's processing and beneficiation efforts. The objectives of the ILTIPM include:

- To assess the existing infrastructure arrangements and current infrastructure environment available to the South African mining industry through a process of engagement with industry and government.
- To assess the long term infrastructure requirements of the mining industry through a process of engagement with industry and government. This could be both region specific, and commodity specific. Long term mine plans would help verify the long term infrastructure requirements.
- To identify the gaps between currently available infrastructure and future needs and to make proposals on how these gaps can be resolved, taking into account both industry and national needs and requirements.
- To identify the national processes dealing with infrastructure, and to propose how the mining industry's needs and requirements can be integrated into the national processes.
- To determine areas that are industry and/or government responsibilities (public vs private goods) as well as develop solutions to correct problems in current institutional arrangements for coordination of infrastructure
- To engage with the national processes to ensure that the mining industry's case is properly articulated and addressed.

ELECTRICITY

South Africa has a low reserve margin, which based on expected growth in electricity supply and demand, will remain under pressure for the next few years. The diagram illustrates the gap in electricity supply capacity, assuming maintenance of current supply capacity against projected demand growth. The problem is clear the envisaged growth in the economy requires an expedient additional supply generation capacity, coupled with more energy efficient means of economic activity. This gap cannot be readily closed in the short and medium term and therefore "demand side initiatives" must be

Figure: Projected energy supply gap



found to reduce the demand without affecting economic growth. Furthermore, non-Eskom generation opportunities must be accelerated to increase the supply.

The key uncertainties relevant to closing the energy gap and in so doing solving the problem are:

- RSA peak and energy demand for 2009 to 2016
- Eskom Generation Energy Availability Factors (Actual and Target)
- Supply capacity Eskom and Non-Eskom
- New capacity start dates/ramp up rates
- Medium term price trajectory and regulatory certainty

- Demand Side Opportunities:
 - o Demand Side Management, Demand Market Participation, Energy conservation, Energy Efficiency
- Non-Eskom generation Opportunities
 - Renewables, Co-generation, Own Generation, Independent Generators, generators.

The LTIPM will unpack the mining industry's electricity needs in more depth, including requirements for beneficiation in the medium and long term. The LTIPM will recommend the contribution of the mining industry towards narrowing the projected energy supply-gap, including focussed energy efficiency and technology development.

RAIL

In South Africa almost all of the significant mineral products are mined in areas distant from users and export harbours. Given that with some exceptions these products are of a low value, high volume nature, rail transport is normally the most economical transport mode over any distance exceeding 100 km and tonnages of 1 million tons or more per year. The Coalink line currently runs 600 kilometres from the traditional coal fields to Richards Bay Coal Terminal, while the Orex iron ore line runs over 800 kilometres to Saldanha.

Currently the rail transport situation in South Africa is characterised by Transnet Freight Rail dominant in long haul freight rail transport, with limited capacity to service the mining industry adequately. Negotiations related to the upgrade of rail facilities for iron ore and coal exports have protracted and execution of planned upgrades, in certain cases, is behind schedule, or the relative efficiency of certain lines is not at reasonable levels. The cost of transportation of bulk commodities has material effect on the country's competitiveness. In addition, large tonnages of mineral products are transported by road, e.g. manganese from the Northern Cape producers to Port Elizabeth, chromite from mines to ferrochrome smelters, ferro-chrome from smelters to ports and coal from collieries to distant power stations and other users, because of the rail service challenges, which has resulted in gross damage of the road infrastructure in the vicinity of such mining fields. The differential costing structure for established and emerging miners also places an extra strain on the latter, who are typically required to pay up to several folds more than their established counterparts, as a result of which their ability to compete meaningfully is impaired.

- As a result:
- the final cost of rail and reliability in some cases has implications for the competitiveness of South African producers
- roads are damaged to the point where national and provincial road authorities are unable to keep up with road maintenance
- Rail cost structure must enable diversification of the mineral producers, in line with the competitive and transformation objectives
- constrained transport volumes due to rail capacity constraints thwarts mining growth prospects
- road safety has deteriorated significantly

The desired end state is for South Africa to be a world leader in mineral production and sales with:

- a reliable, adequate and affordable rail transport service for mineral products
- optimal export of beneficiated (high value) goods as opposed to low value and high volume goods, which will significantly reduce capacity requirements for unlocking mineral potential with only limited volumes of mineral products being transported by road over short distances

To achieve this it will be necessary to:

- Facilitate meaningful competition in heavy haul long distance freight rail transport
- Invest in freight rail infrastructure, services and human capital
- Ensure optimal current rail capacity utilisation
- Co-ordinate such investments to ensure that the needs of the minerals industry are adequately served. Have a clear policy on the apportionment of costs between Transnet (service providers) and industry on dedicated lines.

WATER

Water is an essential input used extensively in the mining industry in the recovery of mineral process as well as dust allaying in mine workings, for air cooling, drinking water for employees and in hydrometallurgical mineral processing. Mines also discharge water, i.e. through ground water pumped from mine workings and via waste water from metallurgical processes.

in general, mines obtain water from local authorities, water boards and in some cases from natural sources such as rivers and ground water. Various challenges regarding water are faced by the mining industry, including:

- The primary constraint is the scarcity of water in South Africa. In some areas mines compete with the local communities and other industries for water.
- Water discharged by mines is usually contaminated and requires treatment prior to release. On the Witwatersrand defunct mine workings (mine environmental legacies) are starting to decant and contaminating ground water.
- It takes an inordinate length of time to obtain permits for water extraction and discharge in terms of the National Water Act. This results in mines operating illegally in some instances.

Measures taken to ease constraints/solve problems include:

- The use of "grey" water by mines for mineral processing to allow communities access to potable water.
- The recovery and recycling of water for mineral processing.
- Treating mine discharge water to release standards.
- Using treated mine discharge water for irrigation.
- Treating mine discharge water to potable standards.
- Public/private partnerships in constructing water supply facilities.
- Investment in research and development to reduce dependence of mining on water as a scarce national resource

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It is a desirable end state for water use in mining to achieve the following:

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- all mine discharge water, from working and defunct mines, is treated to potable or release standards
- the recovery and recycling of water is practised an industry standard
- attainment of water-less mining
- the local communities have an ample supply of potable water
- water permits are obtained without undue delay
- It is inevitable that the cost of mining will escalate over time to reflect the scarcity of water in South Africa, which will have a material impact on the mining industry and it is therefore critical that the mining industry invest in technology for efficient water use or water free mining

The ILTIPM has a key role to play in investigating the industry's long term water requirements and developing long term interventions required to sustain the growth of the industry.

4.2 Mineral regulatory framework

The regulatory environment is defined by both the existing laws and regulation (i.e. the regulatory framework) and the efficiency and transparency in which these laws and regulations are administered (the institutional capacity of government and the ability of the companies to apply the laws). In general, for the economy as a whole South Africa is ranked in the second best quartile for the quality and capability of its institutions (rank 45 out of 133). The country is ranked highly in terms of the protection of property rights (rank 20), for independence of the judiciary (rank 38), the efficiency of handling legal disputes (rank 18), the transparency of government policy making (rank 24), and the strength of auditing and reporting standards (rank 2) and for the efficacy of corporate boards (rank 3). However, South Africa is ranked in the middle of the 133 countries that make up the WEF survey for the burden of government regulation on the economy (rank 65) and also ranks close to the middle in terms of the favouritism in decisions of government officials (rank 69).

UN survey of priority investment criteria for exploration and mining

	RANKING				
Decision criteria	Exploration Stage	Mining Stage			
Geological potential of target mineral	1 1	N/A			
Measure of profitability	N/A	3			
Security of tenure	2	1			
Ability to repatriate profits	3	2			
Consistency and constancy of mineral policies	4	9			
Company has management control	5	7			
Mineral ownership	6	11			
Realistic exchange regulations	7	6			
Stability of exploration and mining terms	8	4			
Ability to predetermine tax-liability	9	5			
Ability to predetermine environmental obligations	10	8			
Stability of fiscal regime	11	10			
Ability to raise external financing	12	14			

Based on surveys of mining companies, the United Nations devised a schematic of the specific priority investment criteria that mining industry deems to be important, ranked in order of importance, at both the stages of exploration and mining. Clearly the geological potential of the mineral prospect and security of tenure are the most important issues, without which exploration or mining will not take place.

In general, the majority of remaining investment criteria mining and exploration are related to the stability and predictability of the

policy environment, which are critical issues that provide some degree of comfort to the investors that the investment risks are manageable over the long term.

Much of South Africa's regulatory framework has been totally redeveloped over the course of the last fifteen years with the publication of the white paper in 1998 to the actual finalization of the new Minerals Act in June 2002, with its actual implementation taking place on the 1st May 2004. The broad policy objectives of South Africa's mineral framework are very similar to most competitor countries. Although South Africa's mining regulatory environment does have most of the key objectives comparable to other leading mining jurisdictions, such as the focus on growth, state custodianship of the mineral rights, providing for a competitive mining policy framework, properly regulating environmental and safety challenges and so on,

The Minerals Act No. 50 of 1991 was introduced to restore the common law rights of the mineral rights holder. The State retained a regulatory role in the sense that prospecting and mining activities could not commence unless authorization was given to the holder of the mineral rights. The role of the State in terms of the Minerals Act was regulatory in nature. The State regulated the exercise of the rights by a mineral right holder.

Prior to the democratic dispensation, South Africa had a dual ownership model for mineral rights, in which part of the mineral wealth was held in private hands and the other by State. The private ownership was based on the law of property. A distinguishing feature with this mode of ownership was that almost all privately-owned mineral rights were in white hands, clearly excluding other races.

The culmination of South Africa's mining policy reform is epitomized by the introduction of the new regulatory framework in 2004 with the commencement of the Mineral and Petroleum Resources Development Act, 2002 ("MPRDA"), following the publication of the minerals and mining policy White Paper of 1998. This framework created the transformation agenda for the mining industry, consistent with South Africa constitutional provisions. The mining regulatory framework also embedded requirements for a social licence to operate in the country's mining industry and recognized the notion of mineral wealth as a national patrimony, resulting in the subsequent custodianship of mineral rights to State. This position is further supported by the Constitution of South Africa in terms of which the State is bound to take legislative and other measures to enable citizens to gain equitable access to rights in land. The regulatory framework underpins the attainment of sustainable growth and meaningful transformation of the mining industry.

The sixth year of the MPRDA's implementation provides sufficient basis for an objective performance assessment of the current mining regulatory framework in South Africa. While the introduction of the MPRDA resulted in an unprecedented level of applications for prospecting and mining rights in the history of mining in South Africa (diversification from gold dependence), resulting in a number of mining projects being developed to diversify the mineral exploitation basket, it also coincided with the longest synchronised commodities boom in modern history. However, South Africa's mining industry did not benefit optimally relative to other mining

jurisdictions, with a reported contraction in nominal terms since 2001. This has resulted from a number of contributory factors, with the negative perception of the country's regulatory framework cited as the main deterrent to investment and growth of the sector. At the same time, the extent of transformation of the mining industry against the agreed targets among industry's stakeholders is less than desirable.

The Fraser Institute 2009/10 survey results were used as a yardstick to gauge the performance of the perceptions of the country's regulatory framework, in which South Africa has lost its global ranking from a fairly eminent position of 27th out of 47 countries surveyed in 2002, to 61st out of 72 countries surveyed in 2009. There is consensus on the importance of managing perceptions of the regulatory framework, as they have a profound influence on investment decisions. Notwithstanding the Fraser survey, some mining stakeholders believe that South Africa's mining regulatory framework is relatively good, although there are some specific issues in the architecture of the MPRDA and related legislation that require urgent improvement.

The complexities to access information on mining and related rights, such as information over who holds what rights in a specific area require simplification, as provided for in section 30 of the MPRDA to enable a seamless process for companies investigating new areas to explore, purchase existing mines, and so on. It is strongly recommended that the country should explore the idea of setting up a Mining Cadastre that would collate and provide this type of data to the public at large. Effectively the South African Mineral and Petroleum Titles Registration Office is the Mining Cadastre, but clearly it needs to be reconfigured to enable the information flows to be available on a timely basis. The improvement in the availability and flow of information that should be publicly available will reduce business costs, increase transparency and increase activity in exploration and mining.

It is clear that environmental issues in the mining sector are regulated in terms of the MPRDA and the responsible Minister is the Minister of Mineral Resources. However, lately there has been uncertainty on the governing legislation and the authority as it relates to environmental issues pertaining to mining and related activities, hence leading to duplication of environmental authorization in terms of both the MPRDA and also as per the National Environmental Management Act (NEMA). The lack of certainty of exact requirements, the multiple decision making points in various government departments and the long time frames involved in the issuing of environmental licenses tends to make applications a very complicated, costly and time consuming process for mining companies. The following are some of the key issues:

- Fragmentation of the permitting or licensing process, e.g. the water use license issued by the Department of Water Affairs, waste permit and air quality permits issued by municipalities, environmental authorizations issued by the Department of Mineral Resources.
- There is very low level of adherence to environmental compliance requirements.
- Several of the implementing government agencies have insufficient capacity to effectively monitor and evaluate the performance of companies in meeting environmental obligations. The



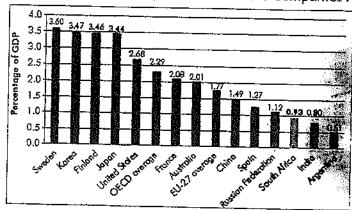
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general trend is to focus mainly on the approval of environmental reports and once the license has been issued there is minimal follow up, to ascertain the actual compliance.

- The MPRDA Amendment Act, read with the National Environmental Management Amendment Act, 2008 ("NEMAA"), envisages various changes to the system of environmental authorisations under the MPRDA.
 - Section 14(2) of the NEMAA provides that its provisions relating to mining will come into force 18 months after the commencement date of NEMAA or the MPRDA Amendment Act, whichever is the later.
 - All applicants for a prospecting right, mining right or mining permit must simultaneously obtain an environmental authorisation in terms of section 24 of National Environmental Management Act, 1998 ("NEMA"), (as amended by NEMAA).

While the new environmental requirements are substantially more onerous on applicants, it is important to state that the industry does not want to be unregulated on meeting this critical issue of managing the environmental impacts of the mining sector, and in particular in avoiding the legacy impacts from the many years where mining was not properly regulated prior to the 1990s. Rather, the industry wants to mine in an environmentally responsible manner, but requires that the laws regulating environmental impacts are clear and implementable and that there is a clear process for applications. Many other mining jurisdictions vest environmental authorisations within a single government department to ensure that a seamless "one-stop" facility for environmental permits is made available, where all issues related to environmental licensing, enforcement, monitoring and evaluation are addressed.

The strategy prioritises the need for strengthening the architecture of the MPRDA to improve its efficiency and effectiveness, as well as strengthening enforcement, monitoring and evaluation of the mineral regulatory framework. Further, this strategy emphasises an urgent need to promote greater cooperation and coordination between the DMR and other government departments to harmonise the mineral regulatory regime with other related legislation impacting on the mining industry, such as water, environment and Companies Act of 2008.



¹⁰ The figure exhibits world GERD as percentage of GDP

4.3 Mining innovation

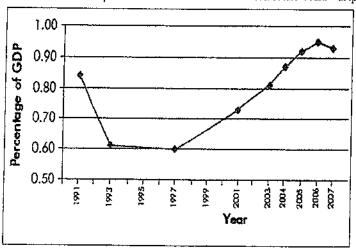
South Africa is ranked bottom amongst other countries that contribute towards research and technology development, with Gross Expenditure on Research and Development (GERD) under one percent of GDP. In countries such as South Korea, gross expenditure in research and development as percentage of GDP is more

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than three folds that of South Africa, while Australia is twice more as highlighted in the graph.

In addition, South Africa has the second highest energy consumption per capita GDP generation, corroborative of a glutinous energy appetite resultant from a generally poor technology base used to sustain the country's economy.

Notably, national research and technology development expenditure as percentage of GDP declined between 1991 and 1997, from 0.84 to 0.6 percent respectively, preceding the advent of the democratic dispensation. While the national R&D expenditure per GDP recovered from 1997, the



mining industry has not recovered from the atrophied culture of innovative research and technology development, which has also contributed significantly to thwarting its competitive growth synchronous with the commodity boom. The research and development capacity that was installed in South Africa pre-1991 remains grossly under-utilised, with the industry almost exclusively using off-shore facilities for its research and development needs. notwithstanding the availability of such facilities in the country, including State owned facilities such as Mintek, CSIR and CGS.

Figure: World GERD as percentage of GDP

Mining innovation straddles research and development (R&D), cost efficiency, productivity and management, all of which impact on sustainable growth and meaningful transformation of South Africa's mining industry. Stakeholders have a common objective towards sustainable mining informed by preservation of our environment, whilst encouraging innovation through development of exploration technology in line with energy efficiency, green mining as well as health and safety.

Currently, mining research and technology development is at its lowest ebb and fragmented, thus stifling potential for South Africa to be on the cutting edge of future technological development. Furthermore, there is preferential use of international facilities at the expense of underutilised local research facilities. Taking into account the importance of mining innovation through research and technology development, cost and management efficiency as well as productivity, stakeholders expressly commit to position mining industry along a sustainable growth path.

The prominence of South Africa's mining industry, as expressively outlined earlier, cannot grow in a sustainable manner unless it is premised on a sound research and development foundation. The research and development value chain presents incentives and opportunities for technical skills development and decent employment for the youth, as well as aforementioned benefits.

The residual potential for discovery of world class mineral deposit with the use of advanced exploration/prospecting technology remains very high in South Africa, with a healthy mineral "real estate". However, the exploration and mining research is currently excluded from the national research incentive scheme, which suggests that mining has not been able to position itself as a key sector of the economy. Mining stakeholders are committed to attaining sustainable growth and meaningful transformation of the industry through research and development.

A number of mining research initiatives are currently underway, but lack coordination and the desired impact. A multi-stakeholder task team must be established within three months of the strategy to establish the current baseline of research and development dedicated to mining, map out the designed levels of research and development and proposes interventions sought to close the gap.

4.4 Beneficiation

South Africa remains a host to considerable known reserves of mineral commodities, ranking among the top five (5) in the world, including albeit not limited to: Chrome, fluorspar, titanium minerals, vanadium, nickel, PGM, uranium, phosphate rock, manganese and vanadium. There are 54 minerals being actively mined in South Africa, with prospects for exploitation of additional two new minerals in the short to medium term. South Africa's exploration "real estate" still presents substantial potential for discovery of other world-class deposits with application of modern exploration technology. South Africa's mining industry remains a sunrise industry in terms of opportunities for investment across the various commodities' value chains.

For more than a century, South Africa's mining industry has contributed to the development of a local economy and secondary industries. The development of mineral complex presents industrial opportunities for value addition through up/down and side stream linkages. However, the mining industry expenditure on goods and services has not supported growth of the local industries (local content) consistent with the government's drive for local industrialisation. The mining industry has the potential to induce prosperous clusters of industries to support its development, which can significantly broaden economic growth and benefits and create decent jobs.

The mineral beneficiation (mineral value addition) programme is a deliberate government intervention presaging a framework within which South Africa intends to implement an orderly development of the country's mineral commodities value chains in order to leverage benefit from inherent comparative and competitive advantages. The strategy seeks to facilitate further economic diversification, improve the country's productive capacity, expedite progress towards a knowledge based economy and attain incremental GDP growth in mineral value addition per capita. The beneficiation strategy compliments the industrialisation policy of South Africa, linked to the recently approved Industrial Policy Action Plan (IPAP).

Mining stakeholders commit to support the local beneficiation drive, consistent with government socio-economic development priorities to unlock intrinsic value inherent in the country's mineral resource heritage.

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4.5 Sustainable development Sustainable development framework

The diagram encapsulates the various elements of sustainable development across the various stages of the mining cycle. Even though the extent to which each element applies to each stage of mining is not dealt with specifically that way in the document, it is important to always view sustainable development as applicable from cradle to grave and beyond. The intention is to be forward looking, however to the extent that there are Legacy Issues they will be dealt with in order to understand the context of the current situation, and also to appreciate the magnitude of what lies ahead. Thus we look at the Past, Current and Future towards Sustainable Development.

SUSTAINABLE DEVELOPMENT TOWARDS TRANSFORMATION AND GLOBAL COMPETITIVENESS li (le produce) Alleria Maria The section of the second section is the second section of the second section of the second section is the second section of the second section sectio MINE EXPLORATION PRODUCTION DEVELOPMENT BENEFICIATION. POST MINE MINE CLOSURE CLOSURE MANAGEMENT and the state of the state of the state of the second section of the section of the **LINKAGES**

Source: Nonkqubela Mazwal: Motjoli Resources

Consideration for ecologically sustainable exploitation of the country's resources to ensure that South Africa's citizens (including corporate citizens) benefit optimally from same is the heart beat of the strategic intent. Prior to the South Africa's democratic dispensation, the focus of the mining industry has been fundamentally premised on the economic sphere of sustainable development (SD), at the exclusion of social and environmental spheres, characteristic of SD. The sustainable development in mining seeks to attain a fairly precarious balance between development (socioeconomic) and the environment. Other parts of the strategy deal extensively with various aspects of development in the mining industry, in terms of socio-economic growth, as a result of which this section will only focus on those areas not covered elsewhere in this document. In terms of the recent FRIDGE study on "The Use Of Economic Instruments And Develop Sectoral Plans To Mitigate

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The Effects Of Climate Change", the mining industry is the second most vulnerable industry in South Africa regarding the possible impact of global greenhouse gas (GHG) emission commitments and the ability to trade. The study identifies South Africa's mining sector contributing 1.7% of the national greenhouse gases emissions. This considers the SA's economic structural changes that might need to be effected due to carbon-intensive goods and service to less carbon-intensive goods and service, and also our trading partners with climate change policy(s) that might require importing less carbon intensive goods and services from South Africa.

ENVIRONMENT

Section 24 of the Constitution guarantees an environment that is not harmful to people's health or their well-being and to have the environment protected for the benefit of present and future generations through reasonable legislative and other measures that prevent pollution and ecological degradation, promote conservation, and secure ecologically sustainable development and use of natural resources while promoting justifiable economic and social development.

The MPRDA makes provision for mine environmental management, embracing the cradle-to-grave approach in prospecting and mining activities whilst ensuring a balance of economic, social and environmental costs.

However, the prior focus of the mining industry on economic benefit, compounded by the legislative vacuum on mine environmental management at the time, has created an abundance of derelict and ownerless mines, which have cumulative impacts on the environment, with compromising effects on the sustainability of the industry. In many cases, these derelict and ownerless mines have a significant impact on the health and safety of local communities and on the environment. Public health and safety impacts include those due to physical features of the mines such as open shafts, unstable slopes on dumps and pits, collapse features and abandoned mine infrastructure. Other hazards result from contaminated water and soil, mining chemicals, explosives, radioactivity, windblown dust and, in the case of coal mines, spontaneous combustion of coal and coal wastes.

This strategy identifies an urgent need for collaborative work on mine environmental management, which will include the following:

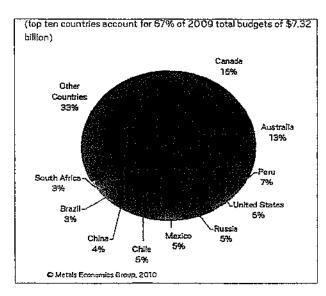
- Establishment of a multi-stakeholder task team on derelict and ownerless mines, which will develop, recommend and implement mechanisms for rehabilitation of these mines to ensure health and safety of proximal communities, and mitigate and eradicate potential toxic pollution to the environment, including water, land and air.
- Adoption of a regional approach in dealing with integrated and cumulative environmental impact resulting from mining.
- Development and implementation of a national action plan for the management of acid mine drainage.
- Support continuous research and development initiatives directed towards the sustainability of mine closure and mining environmental legacies.

 Explore mechanism for concurrent rehabilitation of mines, analogous to the Richards Bay Minerals world's best case study across all other commodities in order to ensure coexistence of mining and the surrounding environment.

HEALTH AND SAFETY

The growth of the mining industry in a sustainable manner is also largely dependent on the conditions of workers in the mining industry. The industry sought to achieve continuous improvements in the health and safety conditions of mineworkers through a number of tripartite initiatives, with varying degrees of success. Following the regression in the country's mine safety performance in 2007, the Mine Health and Safety Council (MHSC) facilitated the 'Tripartite Leadership Action Plan on Health and Safety, followed by the Presidential health and safety audit in 2008, both of which initiatives were directed towards accelerating health and safety improvements in the industry. Stakeholders have also developed and agreed on a set of milestones on occupational health and safety as embedded Tripartite Leadership Action Plan on Health and Safety, which include zero rate fatalities and injuries, elimination of silicosis, elimination of Noise Induced Hearing Loss (NiHL), and implementation of the action plan on TB and HIV and AIDS. The industry requires continuous investment in development of techniques and different approach aimed at improving the health and safety of workers and mining host communities.

The quality of life of communities during and beyond the mining activities, skills development, employment, health and safety including the environment are pertinent to sustainable community development. Skills development and training cannot continue being an exclusive benefit limited to workers but ought to be extended to the community. In addition to the critical skills that are required in the mines, focus should also be on developing portable skills of the workforce to ensure that they are able sustain themselves post mine closure. A joint approach between all stakeholders is required for the development and sustainability of the mining communities, by contributing to education, job skilling and new business development, as well as, restoring the natural environment to the pre-mine state.



EXPLORATION

The mineral resource reservoir at the country's disposal is finite in nature, the lifespan of which is dependent on the depletion rate (rate of extraction) and the rate of replenishing mineral reserves. The demand of mineral commodities has growth sharply in the recent past, which correspondingly resulted in higher rates of extraction to boost the supply side of the equation.

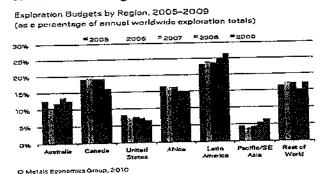
The world exploration expenditure increased by an average of thirty-four percent per annum between 2004 and 2008, ranging from US\$ 2.4 billion to US\$

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13.2 billion. This budget declined by 45% in 2009 to US\$7.32 billion, as a result of the impact of the global economic recession. The South African exploration has correspondingly lost its share of the global exploration expenditure from eight (8) percent to four (4) percent and further to 3% in 2009. However, this expenditure in nominal terms has more than doubled during this period, ranging from US\$ 192 million to US\$ 528 million, representing a fraction of the percentage of annual revenues generated from mining.

During the same period, more than eighty (80) percent of South Africa's exploration budget was expensed towards mine-site exploration, with only an insignificant remainder dedicated towards green-fields exploration. At the global level roughly 32% of all exploration expenditure is spent on green-fields (grass roots) exploration¹¹. Contrary to international best practice, the South African mining jurisdiction generally lacks readily available and centralised exploration and/or mining data. Effectively this type of exploration is the lifeblood of the mining sector, because it enables the development of a pipeline of potential new mining projects that supplement investment and production in a country.

In excess of 60% of the annual global exploration budget is expensed by junior to mid-tier companies. These juniors tend to raise capital from the world's venture capital markets (very little is raised in the form of bank loans or debt) and these juniors then attempt to find deposits in countries with significant geological prospects that they can then on-sell to the mid-tier or major



mining companies. These companies are typically listed on the London's AIM, Australia's ASX and Canada's TSX, with only a handful listed on the JSE's AltX. There are several possible reasons why South Africa relatively lags its major international mining competitor countries, especially in terms of green-field's exploration. Again sufficient space must be created for a thorough assessment of the issue, but some reasons could include:

- In the first instance South Africa's domestic venture capital market is relatively small compared with that of Canada, Australia and the UK. Since junior resource exploration companies and their grass roots exploration activities are mostly funded by venture capital, there are limited other sources of capital in the South African market for such activities (i.e. the banks will not lend to such high risk entities). However, that does not preclude both domestic and foreign juniors from raising capital in these foreign markets. In the venture capital market of Canada the government has provided a mechanism that incentivises tax payers to invest in high risk exploration companies. This has contributed to the increase in availability of venture capital funding as it lowers the risk to the investor/taxpayer.
- The second reason for the poor track record in exploration has been the significant funding challenges for emerging exploration producers in the South African context.

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¹¹ Source: Metals Economics Group, "World Exploration Trends", a special report from MEG for the PDAC International Convention, 2010. - 38 -

The need to attract investment in mineral exploration cannot be overemphasised. Various mechanisms are proposed to this effect, noting that South Africa is competing with other exploration jurisdictions for a limited global budget. These include:

- A competitive regulatory framework, consistent with governments priority deliverables
- Investigation of regulatory and macro-economic levers to enhance exploration
- Development and publishing of a mining cadastre system
- Investment in state of the art research and technology for exploration

SUSTAINABLE MINING IN THE 21ST CENTURY - A CASE FOR CHANGE A COMMON FRAMEWORK TO IMPROVE SUSTAINABILITY, PERFORMANCE AND ENHANCE THE INDUSTRY IMAGE

The SA Mining Sustainability Fact Base completed in 2009 by a team including Prof. May Hermanus concluded that current mining processes, in particularly gold and platinum mining, pose serious challenges to the sustainable growth and meaningful transformation of the industry. The mining industry has also not been able to achieve the health and safety objectives that were agreed with labour and government in 2003, partly due to operating models that prevail in the industry. Hence, new ways to mine sustainably in 21st century South Africa need to be considered, since current processes:

- a) Expose workers to fatal hazards on a continuous basis
- b) Present physical barriers to women in mining
- Make it difficult to attract and retain individuals with scarce skills
- d) Render available resources unsafe to mine and hence shorten the time during which mining can create jobs and in other ways contribute to South Africa's development
- Hamper the diversification of the economy
- Slow progress on implementation of transformation measures

It is clear that current mining methods, coupled with management approaches and technologies will require substantive change to align the industry to the sustainable development paradigm and to achieve the aspirations of sustainable mining in a 21st century South African context.

5. MINING TRANSFORMATION FRAMEWORK

The industry exhibited a tainted past, characterised by an unhappy history of black labourers, the reinforcement of the repressive system through racial segregation, the suppression of the development of black people (skills, career progression and economic participation), neglect of host communities, a poor safety record and poor environmental management, among others. Many of these legacy challenges needed urgent policy interventions to redress prolonged impact of exclusionary apartheid policies in the context of modern democratic era as essentially manifested in the "social licence to operate" requirement of the MPRDA.

It is important to place in context the mining reforms, informed by the evolution of the ruling party's mining and mineral policy orientation directed towards addressing deep rooted and structurally entrenched dispossession of the majority of the citizens of South Africa.

Central to the history of dispossession of the SA majority is a number of legislative instruments passed over the years, as summarised below.

5.1 Abridged history of dispossession

Land and Mineral rights dispossession: Origin of trust Lands and ownership of land by Blacks

- 1. Proclamation 14 of August 1872
- II. The diamond act of 1882

Until the time of the annexation of the ZAR, the then Government legislatively prohibited Africans to purchase land directly. The only avenue available was for Africans to make arrangements with missionaries to buy land on their behalf. The land would then be registered in the name of the missionary on behalf of the African tribes. This became the only method of holding land by Africans in ZAR prior to its annexation.

Following the annexation of South Africa in 1877, Sir Theophilus Shepstone changed the dispensation of missionaries registering and holding purchased land on behalf of African tribes. He instructed that all land purchased by or for natives were to be held in trust by the Secretary for Native Affairs for such natives. In early 1880 the Government of the Transvaal Colony had decided officially that the Secretary for Native Affairs be appointed *ex officio* as trustee for land purchased by native tribes. Article 13 of the Pretoria Convention¹² provided that: "Natives will be allowed to acquire land, but the grant or transfer of such land will in every case be made to and registered in the name of the Native Location hereinafter mentioned, in trust for such natives."

The importance of land ownership for black participation in the mining industry is based on the fact that in terms of the South African common law prevailing then, mineral rights were conferred to the land owner except in cases where mineral rights were severed from surface rights. Furthermore, in terms of the provisions of that legislation, the landowner was granted the exclusive right to prospect together with the option to acquire a mining lease. Black people did not enjoy these rights and privileges as they could not legally own land.

Previous Mining legislation and Black participation in the Mining Industry

Blacks were not only excluded from participating in the mining industry by land-related legislation, but also specific mining legislation. Whilst the Minerals Act 50 of 1991 removed specific prohibitions for Black participation in the mining industry, the institutional and structural exclusion remained intact.

The following sections attest to the fact that the previous legislation prohibited blacks from participating in the mining industry:

Section 130(1) of the Transvaal Gold and Base Metals Law 35, 1908 stated that:...no right may be acquired under this Act by a coloured person (includes Africans as defined in the Act), and the holder of a right acquired under the Law No. 15 of 1898 or a prior law or under this Act shall not

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¹² Signed on 3 August 1881

transfer, or sub-let, or permit to be transferred or sub-let, any portion of such right to a coloured

Section 23(1) of the Development Trust and Land Act 18, 1936 provided that: "Notwithstanding anything in any other law the following provisions shall apply to land in respect of which the mineral rights are held by the Trust or a Black or in trust for a black tribe or community: no person shall prospect for minerals on such land without the written permission of the Minister: Provided ...sub-section (3) Save as is otherwise provided in this section, the Trust shall in respect of mineral rights held by it, be in the same position as any private holder of mineral rights."

The law provided that, an applicant for a prospecting permit or mining authorisation must either be the holder of the mineral rights concerned or have the written consent from the holder of the minerals rights before he/she could be issued with a permit or authorisation.

Section 7 (3) of the repealed Mining Rights Act 20, 1967 reads: "No prospecting permit shall be to any coloured person or any association of coloured persons or any corporate body or company in which coloured persons hold a controlling interest, except in respect of State land in the Province of the Cape of Good Hope or private land the ownership of which is vested in a coloured person or an association of coloured persons or a corporate body or company in which coloured persons hold controlling interest;

"to any Black, except in respect of private land of which the South African Development Trust or a Black is the owner or which is held in trust for a Black; in the case of private land, not being land referred, held in trust for a Black to any nominee of such Black except with the

It is true the mining industry played no small role in the present structural inequalities and exclusions that we inherit from our unfortunate history, an economy characterized by a systematic exclusion of blacks from ownership of the means of production and thus from the ability to accumulate wealth; concentration of resources and wealth in the hands of a minority and ensuring that blacks become the mere purveyors of cheap labour; relegation of rural areas into reservoir of cheap labour and their

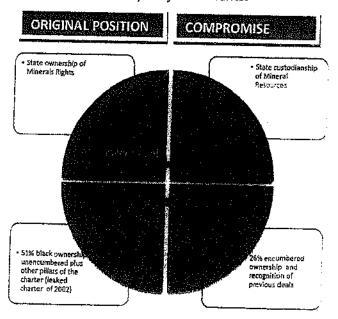
It is this history that informed and necessitated the reform of the mining industry, the law that governs the industry and supports institutional framework.

5.2 The mining reform

After coming into power in April 1994, South Africa's new democratic government soon recognised that the Minerals Act 50 of 1991 did not adequately serve the future needs of the country and its people. Consequently the new government embarked on a thorough review of South Africa's mineral legislation. The process of developing a new legislative dispensation involved broad consultation and engagement of all key stakeholder (government, organized labour, business and communities) and culminated in the promulgation of the Mineral and Petroleum Resources Development Act 28 of 2002

(MPRDA). The Act represents largely a compromise of the original positions of the individual stakeholders.

The concept of state custodianship of mineral resources is a compromise position from state ownership of mineral rights as a policy position of the ANC policy documents.

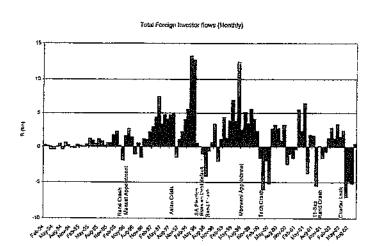


The concept that the State should possess sovereignty over its natural resources is a universally recognized one, and is therefore the approach that was adopted by the South African government. It brought South Africa in line with most other mineral producing countries of the world. The rationale for granting custodianship of mineral resources to the state is also compatible with the South African Constitution and the aims of its Minerals Policy, whereby all citizens obtain equal access to the resources of the country.

It appears though that the initial effects of transformation resulted in the creation of the patriotic black bourgeoisie, albeit a handful and not sufficiently representative as means through which the deracialisation of the mining industry could be attained. This philosophical stance would find expression in Section 100 of the MPRDA, which provided for the Minister to, within six months of the promulgation of the MPRDA, establish a charter whose main purpose is to redress historical imbalances and to ensure the empowerment of Historically Disadvantaged South Africans (HDSA). The (mining) charter was subsequently developed as a product of, similar to the legislation, extensive consultations and engagements between government, organised labour and industry seeking to address the challenges that face the mining and minerals industry. Whilst these consultations and engagements pre-date 1994, the defining moment for the development of the charter was mining summit of the late 2000. The then Department of Minerals and Energy (DME) held this mining summit with the express objective of clarifying and crystallising the barriers to entry in the mining and minerals sector by the HDSAs. All industry stakeholders participated in this workshop.

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Following the mining summit, a discussion document on BEE was drafted by government. The discussion document was developed taking into consideration the reality that despite the major developments since the new democratic order the South African society still remains characterized by vast racial inequalities in the distribution of and access to wealth, income, skills and employment. Arising from the Summit stakeholders had acknowledged the fact that despite the political miracle in South Africa in 2004, there was notable widening of inequalities and economic marginalization, and the market had not corrected itself. It was noted that since the structured exclusion of Blacks from meaningful economic participation was effected through a battery of discriminatory laws and that market forces had failed to correct these historical imbalances, then the correct response would be to intervene through the instrumentality of legislative measures to facilitate and promote change. It was on this basis and taking all these issues into account that the discussion document was developed. This discussion document became a forerunner to the Broad-based Socio Economic Empowerment (BBSEE) Charter for the mining industry and was leaked to the market in July 2002 with devastating consequences. Compared to a number of world scale events that impacted foreign investor flows into South Africa, the consequences of the leak were ground shuttering.



As a result of this, the erstwhile Department of Minerals and Energy immediately invited all stakeholders to an Extended Sector Partnership Committee Meeting in which Business, Government, Labour and specific stakeholders in the industry such as South African Mining Development Association, the Chamber of Mines, community representatives and the National Union of Minewrokers were represented. The Sector Partnership Committee (SPC) was a long-standing committee that was formed in 1999 to

specifically focus on the mining Sector's priorities, which included job creation and retention of existing jobs. A number of other milestones had been reached by this Committee, hence the existing partnership, unique only to South Africa, was used to finalise the mining charter.

The Extended SPC delegated a representative committee to negotiate and develop the mining charter. It is important to note that through this process, the Broad Based Socio Economic Empowerment Charter for the mining industry was completed within a month from the establishment of the negotiating committee.

5.3 The Charter in a Nutshell

The Mining Charter as a tool to effect broad-based socio-economic empowerment to reflect its intention of transforming the South African mining and minerals landscape into one that:

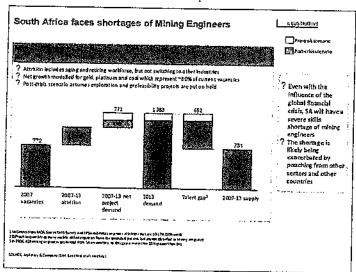
- Facilitates meaningful and sustainable change in the ownership profile/equity;
- Improves the racial and gender composition, provides for training and skills development:

- Improves delivery on employment equity;
- Establishes rural development strategies with special focus on host communities and major labour sending areas;
- Encourages urban renewal to avoid ghost towns;
- Facilitates procurement of goods and services from HDSA companies
- Encourages beneficiation (production of mineral-based higher value goods) and job creation.

The objectives are more clearly defined in the constitutive seven pillars of the Charter. The Charter became part of the regulatory requirements for conversion of old order rights into new order rights and granting of new rights under the MPRDA.

6. A SET OF TRANSFORMATION DRIVERS FOR THE MINING INDUSTRY

6.1 Human resource development



Over the past 11 years the number of students registering for engineering degrees and diplomas in South Africa has increased substantially, with 388 606 enrolments between 1998 and 200813. Unfortunately, only 53 342 graduations out of the 388 606 enrolments were achieved, indicative of pass rate of only 13.7%. This compares to the international pass rate of over 25%. Furthermore only 15% of mining engineers that graduate in South Africa stay in the mining industry in the longer term, versus 75% staying in mining in the United States and over 80% remaining in the industry in Australia. Other sectors that have skills challenges tend to recruit from the mining sector and large numbers

of mining engineers are now working in the construction and financial services industries. While the South African mining sector has increased its relative levels of investment in skills development, and is currently spending approximately 3% of its total payroll on skills development training, unfortunately skills gaps still remain. It is projected that South Africa faces a shortage of over 500 mining engineers by 2013 and these skill shortages are exacerbated by the transportability of these types of skills into other sectors of the economy or in terms of international recruitment of these skills to go and work in other mining economies.

One of the major threats to the sustainable growth and meaningful transformation of the mining industry is shortage of the requisite skills. It must also be noted that the paucity of skills in companies is not a uniquely South African challenge, with 30% of global companies presenting skills shortage is one of their key strategic threats in short to medium term¹⁴.

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¹³ According to the Landelahni Mining Survey 2010.

¹⁴ The BBC global debate on skills (13 July 2010) constituted by representatives of OECD, ILO and several EU universities

Mining is a knowledge-based industry whose sustainable growth and expansion is predicated upon the availability of skilled human capital. Core and critical mining skills (engineering, geology, project management, metallurgical, artisans, technicians, etc.), are simply in short supply in the South African mining industry¹⁵.

Skills shortage in the mining industry, just like in the other sectors of the economy, is aggravated by the legacy of apartheid laws, which denied Blacks formal opportunities to acquire the requisite skills in technical fields to facilitate their effective participation and meaningful integration into mainstream economic activities. Moreover, the demand for skilled people required in the industry is expected to increase further, as the mining industry is slowly getting 'back to the boom'16.

As a result of the shortage of the requisite skills and talent, there is a great deal of poaching of skilled and talented staff between companies. The industry's lack of focus on development of requisite skills is closely linked to a number of unfavourable conditions prevailing in the industry, including lack of management support for staff participation in training and development, loss of bonuses for employees who opt to attend training and classes that are arranged after working hours. These conditions make it difficult for employees to register and participate in the various training programmemes.

Moreover, the income generated under the present Sectoral Education and Training Authority (SETA) funding system is not sufficient to meet the increasing demand by the mining industry in priority skill areas¹⁷. The one (1) percent skills development levy paid to the Mining Qualifications Authority (MQA), which was established in terms of the Skills Development Act no. 97 of 1998 to drive skills development in the mining industry, is not utilised in its entirety towards the development of skills in the mining industry. Only 20% of the one (1) percent of the mining industry's total annual payroll is used for the implementation of MQA's skills development projects. 18

Under these circumstances, a business as usual approach to human resources development renders the mining industry unsustainable in a long term. For South Africa to remain competitive in the global mining industry and to employ a skilled labour force that is representative of its demographic profile, it must adopt a more radical approach to human resources development which would ensure that the development of requisite skills becomes a priority for the industry.

¹⁵ According to the Workplace Skills Plan (WSP), submitted to the MQA, skills shortages are mainly in the following areas: Trades and technician (artisan and mine technicians); Professionals (engineers, metallurgists, geologists etc.) and Foundational learning inclusive of ABET and foundational learning competence.

¹⁶ See PriceWaterHouseCoopers, 'Mine Back to boom...: Review of Global trends in the Mining Industry-2010' (Energy, Utilities and Mining, 2010),

¹⁷ A priority skill is the collective term used to refer to the "Core, Critical and Scarce Skills

¹⁸ The breakdown of MQA Funding Model is as follows: 20% is paid to the National Skills Fund (NSF); 10% goes towards the payment of Administrative costs; 50% is set aside for Mandatory Grants and 20% for Discretionary Grants. The discretionary grant (20%) is allocated to current projects that the MQA implements i.e. learnerships, ABET, internships, and bursaries. Savings from the administrative budget (10%) and unclaimed mandatory grants are used to supplement discretionary grants.

This would entail, among others, ensuring that an enabling environment is created to retain core and critical skills and to encourage greater participation of the workforce in training, demonstrating clearly to employees the advantages of undergoing training and incentivising training by establishing linkages between training and career-pathing.

It is clear that the current reported 3 percent expenditure towards skills development has not yielded desired results of creating a critical mass of skills sought to underpin a competitive and transforming industry. To ensure that there is sufficient funding to support the effective implementation of the proposed human resources development intervention, a target of 5 percent of the companies' total annual payroll is required for skills development by 201419. A skills audit to assess the institutional and organisational absorptive capacity needs to be conducted by no later than December 2010 in order to lay the foundation for the proposed human resources development intervention.

Employment equity

With the dawn of the democratic dispensation and the adoption of the constitution, the need to redress the imbalances of the past are amplified and given impetus by the provision of section 9 in the Constitution "equality includes the full and equal enjoyment of all rights and freedoms. To promote the achievement of equality, legislative and other measures designed to protect or advance persons, or categories of persons disadvantaged by unfair discrimination may be taken".

To give effect to the above constitutional provision and to ensure the implementation of employment equity to redress the effects of discrimination, the Employment Equity Act no. 55 of 1998 (EEA) was enacted to redress the disparities in employment, occupation and income within the labour market. The main thrust of the EEA was to achieve equity in the workplace by implementing affirmative action measures to redress the imbalances experienced by HDSAs, in order to ensure their equitable representation in all occupational categories and levels at the workplace.

The EEA and the mining charter provisions create an environment to diversify the workplace in all occupational categories and not merely a token of temporary, superficial or structural change issue that will elapse by 2014. Instead, it is a mechanism for facilitating equitable representation of HDSAs in society, which will result in a workforce that represents diverse individual and group values, cultures and contributions for many generations to come. There continuous to be an under representation of HDSAs employees in core decision making positions at all employment levels. While the degree of under-representation varies from one decision making position and core occupational category to another, under representation of these groups is particularly severe at executive and senior management level,

¹⁹ Currently the mining industry's total annual payroll exceeds R60 billion of which three percent is reportedly spent annually on skills development.

To promote diversity and equitable representation in terms of HDSA participation in all decision making positions and core occupational categories or levels of employment within the mining industry, the following targets are set, that every mining company must adhere to a minimum of 40% HDSA representation at each of the following occupational categories by 2014;

- (i) 40% HDSA representation at Top Management (Board) level by 2014;
- (ii) 40% HDSA representation at Senior Management (Excom) level by 2014;
- (iii) 40% HDSA representation at Mid-Management level by 2014;
- (iv) 40% HDSA representation at Junior Management level by 2014;
- (v) 40% HDSA representation at Technical Experts level by 2014.

6.3 Mine community development

Mines are typically located in remote areas where there is generally lack of infrastructure and other amenities of life. As a result, mine closure leads to the creation of ghost towns post mining, which impacts severely on local communities. There is discord between communities around the mining area and the industry, in as far as implementation of the socio-economic development projects.

Mine communities form an integral part of mining development and are most susceptible to the effects of mining, hence the need for meaningful contribution towards community development in terms of size and impact, in keeping with the principles of the social license to operate. Inadequate consultation processes when developing local economic projects for the communities result in the implementation of projects that are not community needs-based. The industry has often indicated its difficulty in identifying the community (interested and affected parties, the relevant community leaders etc), mainly due to the ambiguous definition of "community" as defined by the MPRDA.

Projects that are implemented to address issues of socio-economic development are often company based and fragmented, as a result of which they have minimal impact on the lives of the affected communities, as they are often not aligned to the provincial growth and development strategies as well as Integrated Development Plans (IDPs). Partnerships between mining companies can further promote sustainability of community projects through pooling of resources and prioritising those projects that would have the greatest positive and lasting impact as well as the highest probability of success.

There is often no linkage between the project implemented and the mine operation in terms of its value. The inference that can be drawn is that there is a need for greater stakeholder (i.e. municipality, mining industry, community) participation in the formulation and implementation of community projects. While mining companies expressly support the notion of community development, it is generally established that social development is not their core business. Consequently, it is crucial to explore mechanisms to establish a social (regional based) development fund for companies to contribute towards the implementation of social and labour plan undertakings.

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6.4 Housing and living conditions

Since the birth of modern mining industry in the late nineteenth century, single sex hostels have been a significant feature of the system of labour on the mines. The housing and living conditions for many workers in the mining industry were of a substandard nature, adversely impacting on the health, productivity and social well being. The remote location of mining operations necessitated the employers to make provision for housing as an undertaking to be part of the infrastructure required to develop the mine.

The apartheid system developed policies that subjected mine workers to unhygienic housing and living conditions, as this workforce was only seen as a source of production and not an integral part of business. These conditions subject mine workers to poor living conditions in single-sex hostels resulting in social disruptions. These conditions further contribute largely to the spread and provenance of HIV/AIDS and tuberculosis in South Africa.

Progress has been made in addressing housing and living conditions for mine workers, however, the occupancy rate is still disappointingly high and unhygienic. Most mining companies have resorted to providing workers with living out allowances. However, the unintended consequence thereof has been the proliferation of informal settlements. Social disruptions of mine workers can be addressed through the upgrading and conversion of hostels into family units and the promotion of home ownership.

Recognising that the conditions of living for the workforce have a material impact on productivity. the industry stakeholders commit to restoring the dignity of the workforce, in line with the Constitutional provision, by, where applicable, attaining occupancy rate of one person per room by 2014 and introducing home ownerships schemes for the workforce.

6.5 Procurement

The procurement of services and goods underpinning mining development averages close to R200 billion annually. The mining industry's purchasing power provides a significant advantage to strengthen linkages of mining to side-stream benefits, such as the founding basis for the industrial Alrode in the East Rand of Johannesburg. These linkages further present opportunities for proliferation of mining industry's based manufacturing sector for the capital good sought to advance development of mining projects, including drilling equipment and services, mining machinery, etc. This in turn contributes to the socio-economic development priorities, transformation prospects, eradication of poverty and creation of a critical mass of jobs. The mining industry's sustainable growth can play a pivotal role of ensuring a balanced and growing economy, contribute towards progressive social cohesion and ensure the stability.

One of the major impediments to the sustainable growth and expansion of HDSA-owned enterprises is the lack of market access for their goods and services. Most of these enterprises are often deprived of opportunities, with limited opportunities confined to non-core and/or support functions such as cleaning, security, etc. While empirical evidence points to the bulk of the mining

procurement budget spent in South Africa, the capital goods are often secured from locally based agencies of foreign manufacturing companies.

The value of procurement spent from HDSA-owned enterprises as a percentage of total procurement spent remains negligible. Procurement of capital goods and core services involving huge sums of capital funds managed and dispensed by the mining industry continue to be skewed in favour of untransformed suppliers and/or local-based agencies of multi-nationals that contribute very little value to the South African economy and the socio-economic development of local communities.

South African and preferential procurement can act as both a strategic vehicle for unlocking market access for goods and services produced by compliant South Africa enterprises and a catalyst for the development of local enterprises. While not all goods and services consumed by the local mining industry can be economically produced locally, there are goods and services consumed by the industry which can be economically produced locally with the support of the industry's purchasing power.

There is therefore an urgent need to create an environment for complaint South African enterprises to access the markets. Some HDSA-owned enterprises are constrained by a variety of factors to produce goods that meet the industry standards, including lack of capital, lack of requisite skills and expertise, experience and appropriate machinery and technology. Monetary and non-monetary support, including a supplier development programme, can go a long way in addressing these challenges and creating sustainable HDSA-owned enterprises capable of meeting if not exceeding industry standards.

The mining charter review process presents an opportunity to set clear targets for the procurement of capital goods, consumer goods and core services from complaint South African enterprises. It is crucial that the mining industry's buying power is utilized to develop local enterprises meaningfully. Further, mechanisms of creating an environment for multi-national suppliers of capital goods to contribute towards the socio-economic development of the local communities should be explored.

5.6 Ownership and funding

The mining charter provides a basis for greater ownership of mining industry assets by HDSAs, in line with the objective of de-racialising ownership of the mining industry within the context of transformation. As a result, a number of BEE transactions that purport to facilitate the ownership of mining assets by HDSAs have been concluded since the introduction of the mining charter. However, very few of these transactions have resulted in sufficient true value creation for HDSA. Available evidence indicates that aggregated BEE ownership of the mining industry is, at best, below 9 percent, the bulk of which has accrued to a handful of HDSA beneficiaries. This is a clear indication that the racial pattern of ownership of mining assets has not yet changed fundamentally since the advent of democracy.

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Empirical data points to the underlying funding models used to underwrite most BEE transactions being structured in such a way as to result in the actual ownership of mining assets intended for transformation purposes being effectively tied in third party loan agreements. This is largely due to the manner in which loan risk is priced for BEE companies, which results in onerous credit term conditions for BEE loan agreements. In consequence, the net value of a large proportion of empowerment deals ends up being negative due to high interest rates on the loan and moderate dividend flows.

Some mining companies have used the "pool and share" methodology in their quest to gain ownership credits for empowering HDSAs. Through this methodology, established mining companies and black owned companies have entered into `joint ventures', with each party bringing resources into the deal based on the geographical proximity of their operations. Such joint ventures are typically unincorporated and undivided. Under such arrangements, the benefits are shared on the basis of who has brought what percentage of the reserves into the deal, while the profile of the empowering company retains its original racial profile of ownership, contrary to the spirit of transformation.

Despite the noble intentions of Employees Share Ownerships Schemes (ESOPS), community Trusts and other broad-based ownership schemes in spearheading transformation as envisaged in the Mining Charter, a closer examination of these empowerment vehicles highlights the inherent weaknesses in the current model of empowerment. Employees who are non-HDSA continue to benefit through the Charter modalities because of the application of some abstract notions of social cohesion, with some benefiting disproportionately from such schemes.

Fronting remains a major threat to the realisation of the broader transformation objectives of the Mining Charter. In most instances BEE transactions are being put together merely for incorporating blacks as tokens. There are also instances where BEE participants themselves establish companies in their quest to make quick profits without any intention of exploiting minerals.

The complex structures and models for BEE transactions for compliance purposes have resulted in a snails pace progress towards attainment of charter objectives. The benefit of hindsight has taught mining protagonists that BEE ownership is synonymous to the future of mining participation in South Africa, i.e. the mining industry's competitive/sustainable growth cannot be assured at the exclusion of HDSAs, communities and employees. Consequently, stakeholders commit to develop mechanisms of achieving and exceeding the agreed target for BEE ownership in 2014 and beyond.

Ownership remains a central catalyst for effecting meaningful integration of HDSAs into the mainstream economy. Ownership can also provide HDSAs with the operational leverage required to influence the effective implementation of the other elements of the Charter. It is therefore necessary to find innovative ways of expediting de-racialization of ownership and control of the mining industry in a manner that supports and resonates with the meaningful transformation of the

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When the Mining Charter was unveiled to the investment community in 2002, the stakeholders emphasised that goalposts would not be shifted. Against this background, mining companies must achieve a minimum target of 26% ownership by 2014 to enable meaningful economic participation of HDSA. Meaningful economic participation includes the following attributes:

- A minimum target of 26% ownership by 2014 to enable meaningful economic participation of HDSA.
- Meaningful economic participation includes, inter alia, the following key attributes:
 - BEE transactions shall be concluded with clearly identifiable beneficiaries in the form of BEE entrepreneurs, workers and communities;
 - o Barring any unfavourable market conditions, some of the cash flow should accrue to the BEE partner throughout the term of the investment, and for this purpose, stakeholders will engage the financing entities in order to structure the BEE financing in a manner where a percentage of the accrued cash-flow is used to service the funding of the structure, while the remaining amount is paid to the BEE beneficiaries. Accordingly, BEE entities are enabled to leverage equity in proportion to vested interest over the life of the transaction in order to facilitate sustainable growth of BEE entities.
 - BEE shall have full shareholder rights such as being entitled to full participation at annual general meetings and exercising of voting rights, regardless of the legal form of the instruments used;
 - Ownership shall vest within the agreed timeframes of the BEE structure, taking into account the prevailing market conditions.

7. CONCLUSIONS AND RECOMMENDATIONS

South Africa has an advantage in its rich endowment of mineral resources, but the country's resource endowment does not guarantee that the mining will grow and prosper. Two aspects at the centre of ensuring the attainment of the desired growth and success are conclusively competitiveness and transformation. The debate on competitiveness and transformation in the mining industry seems to have been caught in a mutually exclusive binary since the dawn of democracy in South Africa, with proponents of either side emphasising one aspect over the other. The binary seems to arise from a consideration of two critical aspects of the economy, the social welfare and benefits for the broader citizenry on the one hand and profitability of the mining industry on the other.

The mineral development potential for the discovery of new mineral deposits informed by the envisaged growth can unlock further investment opportunities in the mining industry and will extend the life of the industry to remain a sunrise industry for decades.

The desired end state for South Africa's mining industry entails commitment by stakeholders to achieve sustainable growth and meaningful transformation, strive towards the resuscitation of a research driven and competitive mining industry, human resources, community and enterprise development through implementation of the agreed targets.

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To promote diversity and equitable representation in terms of HDSA participation in all decision making positions, the mining industry commits to a minimum of 40% HDSA representation on each level of management by 2014.

The sustainability of community projects will have a significant impact through pooling of resources from individual investors within the same community. The pre-development of consultation and investment in mining projects will be commensurate with the value of the projects, consistent with international best practice. It is also important to prioritise projects with the greatest positive and lasting impact as well as the highest probability of success and further align such local economic development project with provincial growth and development strategies as well as integrated development plans.

Mechanisms to establish a social (regional) development fund for companies must be explored to contribute towards the implementation of social and labour plan undertakings.

The occupancy rate of one person per room as well as the upgrading and conversion of hostels into family units must be attained by 2014. Furthermore, home ownership options should be promoted, and mine workers must be provided with a balanced nutritional meal.

The mining industry's buying power must be utilised to influence multinational supplier companies to contribute to enterprise development, irrespective of the company's turnover. Furthermore, mechanisms of creating an environment for multi-national suppliers of capital goods to contribute towards the social development fund, which will be used towards the socio-economic development, must be explored.

The mining industry commits to achieve a minimum target of 26% ownership by 2014 to enable meaningful participation of HDSA in the mining industry.

An integrated long term infrastructural planning mechanism must be established to evaluate and address shortages of critical infrastructure that has material impact on the potential growth of the mining industry. Engage the relevant national processes of long-term integrated planning process with the mining industry's infrastructural needs.

There is a need for thorough assessment of the current mining related research and technology development landscape to inform mechanisms of resuscitation of research and development culture as well as to strengthen collaborations with local and international research institutions. Furthermore, the regulatory and fiscal incentives have to be explored to make research and technology development an attractive investment area as it has significant potential to yield net investment returns for the mining industry.

The inconsistencies and ambiguities of the regulatory framework, which is a key instrument to promote sustainable growth and meaningful transformation of the mining industry, has to be addressed by amongst others, the review of the Mining Charter and amendment of the MPRDA by

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end of August 2010 and 2010/2011, respectively. It is also imperative to manage perceptions with regard to the regulatory framework, as they have a profound influence on investment decisions.

New techniques and different approach need to be applied to improve the health and safety of workers and communities, attract and retain scarce skills, invest in green-field exploration and R & D to be able to sustain the industry into the 21st century. Furthermore, the South African "Mining Vision 2030" must be located within sustainable development framework.

The mining stakeholders have committed to a "declaration on the strategy for the sustainable growth and meaningful transformation of South Africa's mining industry", which spells out set of commitments by all stakeholders, which outlines and presages the collective work among stakeholders (including other relevant partners to be invited) which seeks to mitigate constraints to the attainment of the strategic intent, i.e. achieving competitiveness and meaningful transformation of the mining industry.

Acknowledgements

The development of this strategy represents another watershed of symbiotic and transversal relationship that cuts across Government on one side, organized labour and the mining industry's' joint efforts as relevant mining stakeholders towards a common purpose and vision for the mining sector, and the South African economy.

The Minister of Mineral Resources, Ms S shabangu (MP) is indebted to all constituent representatives, under the auspices of MIGDETT, ranging from the NUM, through the Chamber of Mines, SAMDA, UASA and solidarity to government. A special mention must be conveyed for the sterling contribution of other government officials from the Presidency, national treasury and public enterprise for their guidance and valuable input during this painstaking process. The voluntary service of invited experts, namely Mr. Peter Tshisevhe, director of Edward Nathan Sonnenbergs and part-time lecturer at Nelson Mandela School of Law (University of the Witwatersrand) and Mr. Peter Leon, partner at Webber Wentzel Attorneys, is much appreciated.

Finally, this strategy has been inspired by the common understanding of stakeholders' collective efforts which resonate with National Government's order of priorities that is geared towards being responsive to the scourge of poverty and unemployment afflicting the millions of South Africans. In conclusion this strategy owes patronage to all South Africans as governed by the Constitution and other enabling legislation.

Annexure

- Signed mining stakeholders' declaration on strategy for sustainable growth and meaningful transformation of South Africa's mining industry
- DMR's Mining Charter assessment report, 2009

ANNEXURE 1:

Signed mining stakeholders' declaration on strategy for sustainable growth and meaningful transformation of South Africa's mining industry

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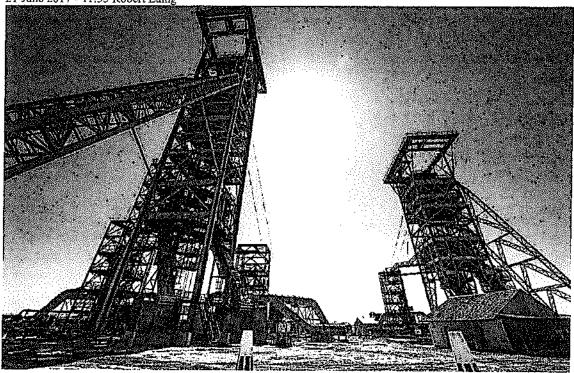
ANNEXURE 2:

DMR's Mining Charter assessment report, 2009

Economy

Moody's warns Mining Charter will be 'credit negative' for SA resources groups

21 June 2017 - 11:55 Robert Laing



Picture: SUPPLIED

If the Mining Charter is implemented, the already low credit ratings of South African resources groups might suffer, Moody's warned on Wednesday morning.

A previous version of this article said Moody's note implied it might cut the credit ratings of South African miners. Moody's requested a clarification saying its phrase "credit negative" does not mean it intends downgrading a rating.

The credit ratings agency estimated \$2.5bn (about R33bn) in equity value has been wiped out of the combined \$31bn (R407bn) value of the six mining groups it rates, since Minerals Resources Minister Mosebenzi Zwane unveiled the new Mining Charter last Thursday.

A one notch downgrade would leave only South32 above junk status. Moody's currently rates South32 Baal (equivalent to BBB+ in S&P Global Ratings and Fitch's nomenclature) with a stable outlook.

A downgrade would knock AngloGold Ashauti, which is currently on the edge of junk at Baa3, down to Ba1 (equivalent to BB+). Anglo American and Gold Fields would stide from Ba1 to Ba2, Sibanye from Ba2 to Ba3, and Petra Diamonds from B1 to B2.

Moody's said the Mining Charter would worsen the credit ratings of South African miners because most of them would need to fund the required increase in black economic empowerment shareholding to 30% from 26% with debt,

The agency says the new charter's proposed 50%-plus-one-share black economic empowerment rule for prospecting rights means underground reserves that were previously assumed to be available for profitable mining, will have to accounted for as resources that cannot be profitably mined.

The revised mining charter also places new conditions on the procurement of mining equipment and materials. South African companies will be required to provide 70% of content, with 44% of it empowerment compliant — which requires a number of conditions beyond ownership — and 21% black-owned. A further 5% of content will have to come from 50%-plus-one-vote female-black-owned companies and from 50%-plus-one-vote youth-owned companies. These requirements would add to operating costs for those miners not already in compliance if such new suppliers meeting these requirements charge higher prices, Moody's said.

"A number of the requirements will add to the costs of operating mines and will reduce free cash flow generation.

This is evident in that holders of new mining rights will be required to pay a minimum of 17% of annual turnover in a

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given financial year to these empowerment shareholders, in accordance with legislative solvency and liquidity requirements and partly offset by ordinary dividend payments," the report said.

"In our view, the payments are contrary to the South African Companies Act and will have a material bearing on free cash flow generation, which will likely decline significantly because of the payments. In turn, reduced cash flow would reduce mining companies' ability to continue to reduce their debt or invest in expansion, such as developing reserves."

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Dubula Dubula Dubula	Dudumashe	Duxbury	Dyalivani	Dzambukeri	Dzimbae	Dzivhani	Dzivhani	Dzivhani	Faba	Fakube	Fakude	February	Fhimani	Filtane	Fodo	Francke	Fredericks	Funyufunyu	GABANAKGOSI	Gabavana	Gagiano	Galela	Gandoo	Ganyaza	Gaula	Gcabashe	Gcasamba	GCUWA	Gcwabe
	÷	Portia Ricardo Gabriel	Abram	Ebony				Hazei		Theima	Zine	Gretchen		Yvonne	Luxolo	inge	Rolando		PETER			Allan	Nikkie		Cecilia	Asanda	Prudence		
164 8608016227086 Simphiwe 165 8611111125080 Zandile 166 8508045907080 Bambo		168 8707180359087 Nokukhanya 169 9008235218082 Angus			172 8903216081080 Mmboneni						-			8507051053086				8708291013084	8609035936087		9105110018080		9202050359085	9205315536082	9010250284080	9302140549081		8101200515086	

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01-Aug-17 Male 20-Jan-16 Male 01-Jul-18 Male	01-Mar-19 Female 31-Mar-18 Female 01-Jul-17 Male	01-Sep-17 Male 01-Jun-18 Fems 12-Feb-17 Male	01-Sep-16 Female 27-Mar-11 Female 31-Mar-16 Male 01-Feb-19 Female	01-Apr-18 Fem: 01-Jul-17 Male 01-Feb-12 Male	01-Dec-18 Fem: 20-Aug-10 Male 01-Feb-19 Male	01-Sep-17 Male 05-Mar-16 Male 01-Apr-10 Male 01-Dec-18 Male	01-Apr-17 Male 03-Sep-14 Male 01-Feb-19 Male 15-Mar-12 Male	31-War-16 Male 06-Mar-17 Fems 03-Sep-14 Male 01-Mar-19 Male 01-Jan-19 Male
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Hlebela Hlela Hlengwa	Hiokoa Hiongo Hlongwa	Hlophe Hlungwani	HODE HOLLANDER Hopane Hoshela	Huma Itheng JACOB JAPIE	Jali Jara	Jawu Jele Jikija Jim		Joka Johes Johker Joste
Clive Mbonisi Johannes	Emily Cute Xolile	Brightness Walter	Vuyolwetnu Jackson	Julia	Nomalizo Lindani	Lesibana Nkosinathi Mava Emmanuel	Khaya WALTER JAMES	Joka Prudence Jokazi Neison Jones Donald Johen
			239 8812Z80980087 Miniall 240 8403190177087 YOLANDA 241 8706165991088 Mosima 242 8606130885086 Tshilidzi	243 8706280227087 Phelile 244 8904095631086 Christopher 245 8306266072084 MATASANE		249 8812315272088 Piet 250 8505075856088 Luvuno 251 7606305814086 Mzikayise 252 8909235258088 Thamsanqa		258 9008095551085 Nkateko 259 9102020426081 Noluthando 260 8903125662087 Katlego 261 8703105651088 Dondon 262 9406105018089 Charl

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13-Feb-11 Female B	01-Feb-15 Female B	30-May-13 Male B	01-Mar-19 Maie B	10-Nov-11 Male B	03-Sep-14 Female B	01-Aug-17 Male B	01-May-15 Female E	01-Apr∼18 Female = B	03-Sep-14 Female E	01-Mar-19 Male E	Male	aje	01-Aug-17 Male E	01-Apr-17 Male E	01-Apr-15 Female E			31-Mar-19 Male E	09-Jan-16 Male E	01-Mar-19 Male E	09-Jan-16 Female		05-Jan-17 Female	25-Jul-13 Male	01-Mar-18 Female	01-Dec-18 Female	01-Feb-15 Male		01-Nov-17 Male	02-Jan-15 Male	17-Feb-17 Male	28-Nov-13 Female
13-Feb-09	01-Feb-13	30-May-11	01-Mar-17	10-Nov-09	03-Sep-12	01-Aug-15	01-May-13	01-Apr-16	03-Sep-12	01-Mar-17	01-Mar-17	01-Jul-16	01-Aug-15	01-Apr-15	01-Apr-13	01-Feb-16	01-Sep-16	31-Mar-17	09-jan-14	01-Mar-17	09-Jan-14	01-Feb-13	05-Jan-15	25-Jul-11	01-Mar-16	01-Dec-16	01-Feb-13	31-Mar-14	01-Nov-15	02-Jan-13	17-Feb-15	28-Nov-11
JOSEPH	Kader	Kadi	Kaka	Kalan	Kalosane	Kalvas	Kanedi	Kangala	Kanyane	Karlie	Kedibone	Kekana	Kekana	Kekana	Kekana	Kekana	Kekana	Kekana	Kekana	Kekana	Kełapologile	Kelly	Kepadisa	Kgaka	Kgaladi	Kgame	Kganyago	Kgaphola	Kgaphola	Kgaphola	Kgari	Kgari
HILDA		Samuel		Baloo	Lydia		Nthekeleng	Ndivhuwo	Paulinah	Siddeeq	Walter	Glory	William	Tony	Rose	Samuel	Felix	Johannes	Tshegofatso	Brufus	idah		Keitumetse	Michael	Tryphina		Kenneth	Mollette	Jonty	Maxwell	Thapelo	Thato
263 8506290065083 MICHELLE	264 8307260145082 Fatima	265 8804255504083 Thato	266 9202055022084 Zaeem	267 8802045292084 Mitesh	268 8707310780087 Malehlasela	269 9107116076088 Simphiwe	270 8904110143083 Nyakallo	271 9210100284088 Aluwani	272 8907281057081 Karabo	273 9307295133086 Mogamad	274 8903265264082 Thataetsile	275 9103120563088 Thoriso	276 9207135784082 Malesela	277 9202066120083 Katlego	278 8911160804084 Boitumelo	279 9410315415085 Tshegofatso	280 8711025567086 Rathabeng	281 9306215486087 Walose	282 8811045350081 Glentine	283 8911105821086 Matsobane	284 9009201316082 Keemenao	285 8805260074087 Mariska	286 9302090592081 Boipelo	287 8502015367086 Morwatshoge	288 9303250912085 Gomolemo	289 9206240216089 Gomolemo	290 8903205525089 Kgabo	291 8812256089087 Mabole	292 9005115643082 Setobane	293 8606245753088 Mokgobi	294 8708106262082 Mpetjane	

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01-Sep-16 31-Mar-14	01-Jan-16	01-Sep-14	01-Feb-15	02-Jan-13	31-Mar-15	30-Aug-13	13-Jan-14	01-Mar-17	01-Apr-15	01-Mav-15	09lan-14	31lan-17	01-Mar-13	20-Jan-14	24_Mar_45	01 - May 17	0 - <u>svidi</u> -1 /	01-8u8-10	01-Apr-15	02-Jan-13	29-Sep-11	28-May-09	31-Mar-15	01-Jun-12	01-Aug-15	01-Mar-15	01-Sep-14	01-jan-17	01-14-15	10 00-07	22-Sen-14	01-Nov-15	
Kgasi	Kgobe	Kgoete	Kaokona	Kaomo	Kaomo	Simosi.	Ngood	Kaosona	Kawathisi	Kowete	Ngwen.	Niaba Khoila	Chothan	Khalushi	Nighton	Knambula	Khambule	Khange	Khanye	Khawula	Khavalethu	Khavile	Kheswa	Khodani	Khosa	Khosa	eso(X	Zinosa Zinosa	N102a	MIOZA	Knoza	Khoza	7701N1
Antoinette	Moenvane	Madinore	South	Coping			Malesia	Isnepo	Surprise	refer	Priakaniosau	Patricia	Bridger	Jan	Flone	Leonard			Johannes	Bongani		quempacaneZ	Charity	Dodgera	555		i i	<u>a</u>		Palesa	Marvellous	Welcome	Alcharc
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296	297	298	299	300	301	302	303	304	305	306	307	308	309	310	311	312	313	314	. 7. V	י ה	2T9	317	318	318	320	321	322	323	324	325	326	327	328

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Khoza Khoza Khoza Khumalo Koma Koma Koma Koma Koma Koma Koma Kom
Victor Mafumu Malusi Cyprian Innocent Lungani Prince Mbongiseni Nombuso Princess Roan Isaac Aggrey Brillent Jermaine Perpertua Majakwane Ramunkung Prudance Surprise Surprise Peter Peter Jane
329 9011155023086 Senzo 330 8808275998084 Nicholus 331 8802165802084 Hlulani 332 9301295493087 Vamumusa 333 9405176335083 Sanele 334 8101060412085 Thembisile 335 9006095479083 Sthembisile 335 9006095479083 Sthembisile 336 9208126201086 Moses 337 8412305748088 Bafana 338 8807265687087 Sfiso 339 8812220802086 Langelihle 341 9111220974089 Omphemetse 342 9307250138088 Zinhle 343 8703045786085 Thabang 344 8806136016088 Bandile 345 9201240045083 Megon 346 8802185473080 Mahlogonolo 347 9303145096086 Calvin 348 9202165067086 Thembinkosi 349 9202165067086 Thembinkosi 349 8903160455082 Lettah 350 8912165791086 Leonard 351 8709176000089 Kutullo 352 9106191070081 Neo 353 9104075661083 Sole 354 9106230981082 Dineo 355 8106191070081 Neo 358 8508175395080 Rudi 357 8609275294080 Tshepo 358 8508175395080 Rudi 359 7704205417087 Ledilie

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362	2 9109305651085 Ofentse	Modisaotsile	Копорі	01-Feb-16	01-Feb-18 Male	Black: African
363	3 8708070900089 Doreer	Mamohaesta	Kopano	02-Feb-15	02-Feb-17 Female	Black: African
364	4 8406195754081 SIYABULELA	GOODMAN	KOSI	01-Feb-10	01-Feb-12 Male	Black: African
365	5 9210210561086 Cathrine	Kgomotso	Kowang	08-Jan-15	08-Jan-17 Female	Black: African
366	5 8905215635089 Hlangaletu	Prince	Krewu	01-Apr-15	01-Apr-17 Male	Black: African
367		Hlavutelo	Kubayi	01-Mar-17	01-Mar-19 Male	Black: African
368		Promise	Kubheka	01-Aug-16	01-Aug-18 Female	Black: African
369	9 8807255392086 Matlebyane	Zacharia	Kudumela	19-Dec-11	19-Dec-13 Male	Black: African
370		Sifiso	Kumalo	12-Jan-15	12-Jan-17 Male	Black: African
371			Kunene	01-Apr-15	01-Apr-17 Male	Black: African
372			Kunyane	01-Oct-16	01-Oct-18 Male	Black: African
373		Grafftude	Kupa	31-Mar-16	31-Mar-18 Female	Black: African
374			Kuppusami	01-Aug-16	01-Aug-18 Female	Black: Indian/Asian
375			Kutama	12-Mar-15	12-Mar-17 Female	Black: African
376		berned	kuzwayo	30-May-11	30-May-13 Male	Błack: African
377	-		Kwenane	31-Mar-14	31-Mar-16 Male	Black: African
378			Kwinda	01-Oct-15	01-Oct-17 Female	Black: African
379	_	Claudia	Lamola	01-May-14	01-May-16 Fernale	Black: African
380		Charles	Lamola	01-Jan-17	01-Jan-19 Male	Black: African
381			Langa	01-Jan-17	01-Jan-19 Female	Black: African
382		Joei	Langa	01-Oct-14	01-Oct-16 Male	Black: African
383		ThandazaniNtethel Langa	el Langa	01-Nov-14	01-Nov-16 Male	Błack: African
384		Portia	Langeni	31-Mar-14	31-Mar-16 Female	Black: African
385		Alex	Langton	31-Mar-14	31-Mar-16 Male	Black: Coloured
386			Lebea	02-Feb-15	02-Feb-17 Male	Black: African
387		Sydwell	Lebelo	01-Jan-13	01-Jan-15 Male	Black: African
388			Lebese	01-Sep-15	01-Sep-17 Male	Black: African
389) 9204210994082 Mmakwane	Winnie	Lebeya	06-Nov-14	06-Nov-16 Female	Black: African
390		Sam	Lebona	31-Mar-14	31-Mar-16 Male	Black: African
391		Pearl	Lebopa	01-Sep-16	01-Sep-18 Female	Black: African
7 392 M		Francis	Ledwaba	01-Dec-16	26-Mar-17 Male	Black: African
10 mg		Brilliant	Ledwaba	01-Jan-16	01-Jan-18 Male	Black: African
394	i 8705155496082 Lesiba	Moses	Ledwaba	10-Mar-14	10-Mar-16 Male	Black: African

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396 920713548908 keko Deauty Ledwaba 01-Mar-17 01-Mar-19 male 396 920713548908 Mpho Lenga Ledwaba 01-Mar-17 01-Mar-19 male 397 84102061908 Venorica Neo Ledwaba 05-mar-17 01-Mar-17 01-Mar-19 male 398 84102061008 Venorica Darington Ledwaba 05-mar-17 01-Mar-17 01-Mar-19 male 400 8711300359084 Kgaugelo Darington Lefwaba 05-mar-16 05-mar-17 male 05-mar-17 male 401 8805170641082 Keabelswe Dimmistato Lefpopelo 01-Dec-16 01-Dec-18 0	Black: African	Black: African	Black: African	Black: African	Black: African	Black: African	Black: African	Black: African	Black: African	Black: Coloured	Black: African	Black: African	Black: African	Black: African	Black: African	Black: African	Black: African	Black: African	Black: African	Black: African	Black: African	Black: African	Black: African	Black; African	Błack: African	Black: African	Black: African	Black: African	Black: African	Black: African	Black: African	Black: African	Black: Coloured
800050328086 Kekc Beauth Ledwaba 9207135489088 Mpho Lengah Ledwaba 8410020619088 Mpho Neo Ledwaba 811215071087 Teboho Darlington Lefeurme 9709285748081 Thabang Edmond Lefeurme 8709286748081 Thabang Bontle Legopelo 8902170903084 Kgaugelo Bontle Legopelo 88071066638089 [peleng Nivy Legopelo 8807066638089 [peleng Nivy Legopara 8810170641082 Keabetswe Dimakatso Lehong 88708650984 Mathattogo Samuel Lekale 8807165297083 Mathateleng Rex Lekgaryane 9210155546082 Kabelo Rex Lekgaryane 921065507085 Matseleng Rex Lekgaryane 880715557086 Matseleng Leniohonolo Lekgaryane 8901755578080 Donald Mogase Lekgaryane 840728085080 Bautba Jan Lekgaryane 8901755573084 Matseleng Leniohonolo Lekgaryane 8901768547508 Matseleng Lenon Lekgaryane <th></th> <th></th> <th>Female</th> <th>Male</th> <th>Male</th> <th>Female</th> <th>Female</th> <th>Female</th> <th>- He</th> <th></th> <th></th> <th></th> <th></th> <th></th> <th>02-Feb-17 Male</th> <th></th> <th>01-Feb-15 Male</th> <th>12-Mar-17 Male</th> <th>01-May-15 Maie</th> <th>31-Mar-16 Female</th> <th>01-Aug-17 Female</th> <th>01-Nov-18 Male</th> <th>13-Jan-16 Female</th> <th>19-Apr-15 Male</th> <th>01-Oct-09 Male</th> <th>01-Mar-19 Male</th> <th>01-Apr-17 Female</th> <th>14-Dec-13 Male</th> <th>01-Aug-17 Female</th> <th>03-Sep-14 Female</th> <th>13-Feb-11 Male</th> <th>29-Sep-13 Female</th> <th>01-Aug-15 Male</th>			Female	Male	Male	Female	Female	Female	- He						02-Feb-17 Male		01-Feb-15 Male	12-Mar-17 Male	01-May-15 Maie	31-Mar-16 Female	01-Aug-17 Female	01-Nov-18 Male	13-Jan-16 Female	19-Apr-15 Male	01-Oct-09 Male	01-Mar-19 Male	01-Apr-17 Female	14-Dec-13 Male	01-Aug-17 Female	03-Sep-14 Female	13-Feb-11 Male	29-Sep-13 Female	01-Aug-15 Male
8308050328086 Keko Beauty 9207135489088 Mpho 8410020619089 Veronica 8811215071087 Teboho B709285748081 Thabang B711300359084 Kgaugelo B711300359084 Kgaugelo B711300359084 Kgaugelo B711300359084 Kgaugelo B711300359081 Pricilla B802170903081 Pricilla B802170903081 Pricilla B802170903081 Pricilla B802170903081 Pricilla B801710641082 Keabetswe B8017175770084 Mothhatlogo B70805019081 Marlon B8071085297083 Mokone B8071065546082 Kabelo B80717593085 Bauba B80177593085 Bauba B80177593085 Bauba B901175933085 Bauba B901175933085 Bauba B901175933085 Bauba B901175933085 Bauba B901175933085 Bauba B901175933085 Bauba B90117593080 Donald B9017513084 David B9017513084 David B9017210186082 Thembi B10256098082 Massego B10256098082 Massego B102526098868 Fabiline B1025250988 Fabiline B1025250988 Fabiline B1025250988 Fabiline B112135576085 Seeka B807190850085 Rauline B8071100850088 KokCANE B8067190850088 Susan B8067190850088 Susan B8067190850088 Davaine B807190850088	01-Mar-17	01-Mar-17	05-Jan-15	02-Feb-15	14-Sep-11	13-Mar-15	01-Dec-16	01-Oct-12	01-Jul-15	01-Apr-16	01-Mar-17	26-Aug-13	01-May-12	01-Mar-15	02-Feb-15	01-May-14	01-Feb-13	12-Mar-15	01-May-13	31-Mar-14	01-Aug-15	01-Nov-16	13-Jan-14	19-Apr-13	28-Sep-07	01-Mar-17	01-Apr-15	14-Dec-11	01-Aug-15	03-Sep-12	13-Feb-09	29-Sep-11	01-Aug-13
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\$\tilde{\pi}\$ 0, \$\tilde{\pi}\$ \tilde{\pi}\$	Beauty	Lenga	Neo	Darlington	Edmond	lvy	Bontle	Nkaie	Dimakatso	Clive	Samuel	Nefthani	Meilta	Mabitsela	Rex	Lehlohonolo	Mogase	Jan	Leon	Dorcas	Precious	Janje	Mmaphefo	Lebogang	William	Marco				Magdeline	SYDNEY		Malcolm
98/4				8811215071087											•							9109155713084	9007210186082	9104295261086	7909185194086				9011210402085				8806215161086

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01-Apr-15	02-Feb-15	30-Jun-14	01-Feb-17	07-May-08	05-Jan-15	01-Apr-15	02-Feb-15	01-Jul-16	01-Sep-15	01~Feb-16	01-Aug-15	14-Sep-11	31-Mar-16	03-Mar-14	17-Feb-15	31-Mar-16	01-Apr-16	25-Mar-13	31-Mar-16	01-Mar-16	03-Oct-11	01-Sep-15	19-Dec-11	01-May-14	01-Feb-17	31-Mar-14	01-Mar-13	01-Feb-13	01-May-15	01-Apr-15	29-Sep-11	01-Sep-15
eede	Lepelesana	Lephaila	Lephalala	lepheana	Lepheane	Lephoto	Leretolo	Lesesa	Lesese	Lesetsa	Leshaba	Leshabane	Leshabane	Leshega	Lesinya	Lesufi	Lesufi	Leta	Lethale	Lethokoe	Letlakana	retlape ·	Letsholo	Letshwenyeho	Letsie	Letsoalo	Letswało	Letswalo	Lifuwa	Ligudu	Ligudu	Lindanî
Lazarus	Samuel		Thapelo		Stephanic	Cynthia		Mercy	Adelade		Fiona	Given	Elona	Yvonne	Motshobedi	Sebatane	Mpusheng	Kgaugelo	Innocent		Beauty	Ofentse	Nkokone	Emanuel	Ecstasy	Simon	Junius Sequnga	Junius Sequnga				
7707255478086	429 9102275602089 Tsepo	430 9202225187080 Thabang	431 9212316067083 Gibroltar	432 8212075811086 Moabi	433 9305200314080 Thato	434 8811100591082 Keabetswe	435 9208195304084 Kagiso	436 9104100651083 Ntsoaki	437 9004160801083 Thabana	438 9110055730087 Aubrey	439 9306291152082 Keletso	440 8307025877086 Mpusshenu	441 9003200521081 Kholofelo	442 8805190576086 Sepeke	443 9008245438084 Gina	444 8909285809087 Rodgers	445 8805075809081 Birchleigh	446 8909300324088 Belindah	447 9303196079080 Thoriso	448 9303170600083 Keitumetse	449 8807090673088 Bontle	450 8809235934086 Frederick	451 8903165889087 Johannes	452 7604165431083 Kabelo	453 8504210226083 Boitumelo	3454 9004215794085 Chueu	455 9012235050081 Releabetswe	456 9012235060081 Releabetswe	457 8908300518087 Fulufhelo	458 9001256070086 Thendo	459 8608275576082 Thabelo	460 9010235965084 Xolani

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01-Apr-13 18-Nov-13 01-Jul-15	01-Apr-15 01-Dec-16 01-Mav-12	01-Aug-16	31-Mar-14 01-Apr-15	01-Feb-14	03-Mar-14	31-Mar-15	31-Mar-15	01-Oct-16	15-Jul-13	01-Feb-15	01-Jul-16	16-Nov-11	11-Mar-15	01-Jul-15	01-Aug-15	31-Mar-14	01-Oct-14	01-Feb-15	01-Mar-15	01-Oct-14	01-Oct-14	30-Jan-13	18-Nov-08	24-Apr-08	01-Sep-15	01-Apr-15	28-Mar-13
Lindani Litha Lithole	Litshibane Lobaleng Lodewyk Vosloo	Lombard	Louw	Louw	Lubelo	Lukhele	Lukhele	Lukhwareni	Lumadi	[uphodo	Lusufi	Lusunzi	Luthuli	Luthuli	Luvhengo	Luvhengo	Maake	Maake	Maake	Maaneke	Maaneke	Maano	MAAPE	MABALEKA	Mabannda	Mabapa	Mabasa
Shaun	Lydia Confidence	Joseph	Tesnia Matsilela	Johannes	Sindiswa Janice	Nokubonga		Phillipine	Vhuhwavho	Shihungasi	Letona		Simphiwe	Velemseni			Moloko	France	Selepe	Ntshekeng	Ntshekeng		CONFIDENCE	SALMON	Emmanuel		Alex
461 8810265923080 Thembelani 462 8710160311086 Palesa 463 9210030796086 Mulalo		467 8703015029086 Donovan	468 9001310226088 Loreal			472 9403170429085 Bridgette	473 9003075829080 Sabelo		475 8904045688087 Walter	476 9112080525086 Jessica	477 8707036132084 Ludwick								8311195628089	. 486 8910045902089 Thabiso	487 9810045902089 Thabiso	488 8901280836082 Rachel		8104245433083		8602260471086	493 8805106120086 Ntanganedzeni

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25-Aug-16 Male	09-Jan-16 Male	11-Mar-17 Male	15-Jul-13 Male	01-May-17 Male	12-Feb-17 Male	05-Mar-16 Female	01-May-18 Male	01-Jan-15 Female	23-Sep-13 Female	31-Mar-17 Male	01-May-17 Female	01-Mar-19 Male	01-Nov-17 Female	01-Apr-18 Male	17-Feb-17 Male	01-Oct-18 Female	14-Sep-13 Male	01-Sep-18 Female	01-Sep-18 Male	01-Sep-17 Male	31-Mar-16 Female	06-Sep-13 Male	01-May-17 Female	03-Sep-14 Female	02-Feb-17 Male	26-Mar-11 Male	01-Jul-18 Male	19-Jul-14 Male	31-Mar-16 Female	01-Dec-18 Female	08-Jan-17 Female	02-Jun-13 Female
25-Aug-14	09-Jan-14	11-Mar-15	15-Jul-11	01-May-15	12-Feb-15	05-Mar-14	01-May-16	01-Jan-13	23-Sep-11	31-Mar-15	01-May-15	01-Mar-17	01-Nov-15	01-Apr-16	17-Feb-15	01-Oct-16	14-Sep-11	01-Sep-16	01-Sep-16	01-Sep-15	31-Mar-14	06-Sep-11	01-May-15	03-Sep-12	02-Feb-15	26-Mar-09	01-Jul-16	19-Jul-12	31-Mar-14	01-Dec-16	08-Jan-15	02-Jun-11
Mabasa	Mabasa	Mabasa	Mabasa	Mabaso	Mabaso	Mabaso	Mabaso	Mabaso	Mabaso	Mabatha	Mabe	Mabe	Mabe	Mabeba	Mabege	Elize Mabela	Mabela	Mabelebele	Mabena	Mabena	Mabetwa	Mabilo	Mabirimisa	Mabitje	Mabitsela	MABITSELA	Maboko	Mabote	Mabotja	Maboya	Mabunda	Maɓunda
Shaun		Works	Chris	Hleketani	Bongumusa	Precious	Bhekumuzi	Lunigle	Happiness	Glan	Eleanor	Calvin	Salome	Moraka	Urthur	Matjie Mapula Eliza Mabela	Edwin	Elizabeth	Theophilus	Godfrey	Mogomotsi			Sylvia	Clement		Brain	Alfred	Koena	Adeleen	Vutomi	Glory
8803275595089 Dzunisani	8607285486084 Donald	8804115830082 Ntsako	8508045669086 Bongani	8707015808084 Ernest	8904215801080 Lucas	9011030769085 Mpumelelo	9208215521089 Jason	9009070434081 Reamogetwe	8401020635084 Samekelisiwe	8912206497081 Mbulaheni	8901080903082 Tshepo	9009015279088 Koonethebe	9005310234083 Metja	9203255807084 Evens	9008095691089 Hulisani	9005290429083 Maite	8411185626083 Malesela	9201100858088 ltumeleng	8911145322087 Kgomotso	9006285417083 Khutso	8911252379083 Harry	8510085993087 Nnyeu	8811110897081 Munavho	8901300695088 Mamphedi	9110055736084 Lesego	8111195294084 KEORAPETSE	9206095464081 Tshepiso	8709235335088 Pule	9110280962083 Katlego	9307280849084 Maserole	9003180490083 Jenny	8805110679085 Kulani
494	495	496	497	498	499	500	501	205	503	504	505	206	507	508	509	510	511	512	513	514	515	516	517	518	> 519	520	521	522	. 523	524	525	526

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527	8906045615085 Frans	Mozis	Mabuza	01-Oct-15	01-Oct-17 Male	Błack: African
528	9004255269089 Nqobile	Buti	Mabuza	01-Jun-15	01-Jun-17 Male	Black: African
529	9201031173086 Thandeka	Trinity	Mabuza	01-Apr-13	01-Apr-15 Female	Black: African
530	9304245396087 Thobani		Mabuza	01-Mar-17	01-Mar-19 Male	Black: African
531	9111180201085 Nonthuthuzelo	Gaelebale Sedia	Macala	02-Dec-13	02-Dec-15 Female	Black: African
532	8907135795084 Tshoarelo	Glen	Machabaphala	19-Dec-11	19-Dec-13 Male	Black: African
533	8905165093081 Karabo	Godwin	Machechewana	01-Mar-17	01-Mar-19 Male	Black: African
534	8701240337084 Marry-Jane	Thembalinhle	Macheke	01-Sep-16	01-Sep-18 Female	Black; African
535	9107305378089 Kabedi	Geminder	Macheru	01-Sep-16	01-Sep-18 Male	Black: African
536	9302020270089 Mosa	Georgina	Machesa	01-Jan-16	01-Mar-18 Female	Black: African
537	9002220903089 Maropene	Lovedelia	Machethe	13-Jan-14	13-Jan-16 Female	Black: African
538	8807150505089 Lerato	Thelma	Machinini	01-Mar-17	01-Mar-19 Female	Black: African
539	8609275416089 Antonie		Machoga	17-Sep-13	17-Sep-15 Male	Black: African
540	8707070520087 eulenda		Madalane	27-Feb-13	27-Feb-15 Female	Black: African
541	8607315238083 Bereng	Kenneth	Madede	01-Jan-13	01-Jan-15 Male	Black: African
542	8505055026082 NEELAM		MADHAV	09-Dec-09	09-Dec-11 Male	Black: Indian/Asian
543	9107110921081 Benedictor		Madiba	31-Mar-15	31-Mar-17 Female	Black: African
544	8009305469085 Matsobane	Jonas	Madiba	14-Sep-11	14-Sep-13 Male	Black: African
545	8008230509080 Zanele	Carol	Madide	15-Sep-09	15-Sep-11 Female	Black: African
546	9208120840087 Lebogang		Madidimalo	01-Sep-16	01-Sep-18 Female	Black: African
547	9401035717082 Elvis		Madigage	01-Dec-16	01-Dec-18 Male	Black: African
548	9105175769080 Siphesande		Madikazi	01-Apr-16	01-Apr-18 Male	Black: African
549	9002060369086 Elina	Nyiko	Madilonga	01-Oct-12	01-Oct-14 Female	Black: African
550	8904226055080 Hulisani	Ezrah	Madima	31-Mar-14	31-Mar-16 Male	Black: African
551	9207050493081 Tendani	Theresa	Madima	01-Feb-15	01-Feb-17 Female	Black: African
552	9209010099081 Kgaubelwane	Portia	Madingwaneng	01-Aug-16	01-Aug-18 Female	Black: African
553	8907140524081 Dineo	Sheron	Madire	01-May-15	01-May-17 Female	Błack: African
554	8807050780089 Molatelo	Constance	Madire	01-Apr-16	01-Apr-18 Female	Błack: African
555	8511015606088 Otty		Madire	07-Aug-09	07-Aug-11 Male	Black: African
556	8302280846082 Messiah	Dikeledi	Madire	11-Dec-09	11-Dec-11 Female	Black: African
557	8608275486084 LEBOGANG	KEVIN	MADISHA	01-Sep-08	01-Sep-10 Male	Black: African
558	9003166138086 Sabelo	Terrence	Madondo	01-May-12	01-May-14 Male	Black: African
559	7804135414082 Tefo	Samuel	Maduna	03-Sep-12	03-Sep-14 Male	Black: African

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01-May-15 30-Mar-09 31-Mar-16 17-Jan-08 08-Jan-15 16-Sep-08 01-Sep-14	01-Mar-15 01-Aug-14 31-Mar-14 01-Aug-14 27-Feb-13 02-Jan-17	01-Jan-17 01-Jan-17 01-Sep-15 03-Sep-12 31-Mar-14	02-Jan-13 02-Jan-13 01-Mar-17 31-Mar-14 01-Apr-16 01-Aug-15	01-Jul-15 31-Mar-15 01-Mar-17 01-Apr-15 01-Sep-15
Madzhuta MADZIVHANDILA Maelane MAEMA Maetso MAFA Mafahla	Magana Magana Magadaza Magagula Magana	Magenuka Mageza Magogodi Magoleng Magubane	Magwaza Magwaza Magwaza Mahada Mahamba	Mahape Maheshana Mahiake Mahialela Mahlane Mahlane
PRECIOUS Macia PATIENCE Florence FRANK	Shontelle Mafulako Shontelle Mafulako o Bongolamancube (Mafunda Magabe Johnny Magagula Victor Magana	Kenneth Constatine Olivia i Fortunate	Mbhekeleni Nhlanhla Nelson	George Mathepna Mduduzi Simon
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560 561 562 563 564 565 565 566	568 569 570 571 572 573	575 575 576 577 578 578 579	581 582 583 584 584 585 - 586	587 588 589 590 591 591

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594 BOTO-2015 13089 Adelaide Thilisile Mahlangu 01-Jul-15 13-Mar-17 Male 595 8011 165652082 Daniel Emmanuel Mahlangu 13-Mar-16 13-Mar-17 Male 596 811 105652082 Daniel Fiso Mahlangu 10-Jul-17	Black: African	Black: African	Black: African	Black: African	Black: African	Black; African	Black; African	Black: African	Black: African	Black: African	Black: African	Black: African	Black: African	Black: African	Black: African	Black: African	Black: African	Black: African	Black: African	Black: African	Black: African	Black: African	Black: African	Black: African	Black: African	Błack: African	Black: African	Black: African	Black: African	Black: African	Black: African	Black: African	Black: African
9012245610089 Adelaide Emmanuel Mahlangu 1912245610080 Dumisane Emmanuel Mahlangu 19122055108E Elizabeth 1910 Adaliene Mahlangu 19104295461082 Bongani 2104295461082 Bongani Xolani Mahlangu 2104295461082 Bongani Xolani Mahlangu 2104295461082 Bongani Xolani Xolani Mahlangu 2104295461082 Bongani Xolani Xolani Mahlangu 21042954082 Nkosinathi Serucious Mahlangu 210429624082 Nkosinathi Prancis Mahlangu 210429024082 Nkosinathi Francis Mahlangu 21041230924089 Umrishe Boitumelo Mahlase 19011290944089 Umrishe Francis Mahlangu 21041230934080 Ramaredi Ethel Mahlagi 2204166299089 Thuto Thendo Mahlagi 2204166299089 Thuto Thendo Mahlagi 2204166299089 Thuto Mahlagi 2204166299089 Thuto Mahlagi 2204166299089 Thuto Mahlagi 2204166299089 Thuto Mahlagi 2204166299089 Thuto Mahlagi 2204166299089 Thuto Mahlagi 2204166299089 Thuto Mahlagi 2204166299089 Thuto Mahlagi 2204166299089 Thuto Mahlagi 2204166299089 Thuto Mahlagi 2204166299089 Thuto Mahlagi 2204166299089 Thuto Mahlagi 2204166299089 Thuto Mahlagi 2204166299089 Thuto Mahlagi 2204166299089 Thuto Mahlagi 2204166299089 Thuto Mahlagi 220408043608 Tefliwe Comfort Mahlagi 220408043608 Tefliwe Comfort Mahlagi 220408043608 Tefliwe Comfort Mahlagi 220408043608 Tefliwe Comfort Mahlagi 220408043608 Tefliwe Sebotse Maimela 220408043608 Thatoiso Khornotso Maimela 22040880 Sebotse Maimela 22040880 Sebotse Maimela 220408080 Senele Lindokuhle Mahlagi 22040804080 Senele 230372156880 Senele Lindokuhle Mahlagi 23037216768080 Senele 23037216768080 Senele Lindokuhle Mahlagi 23037216768080 Senele 23037216768080 Senele 23037216768080 Senele 23037216768080 Senele	01-Jul-17 Female	13-Mar-17 Male	10-Mar-16 Male	01-May-14 Female	13-Jul-17 Male	25-Aug-16 Male	06-Oct-13 Male	03-Sep-14 Female	29-Sep-13 Female	01-Feb-17 Female	16-Nov-13 Female	01-Apr-15 Female	01-Mar-19 Male	17-Feb-17 Female	12-Feb-17 Male	31-Mar-17 Female	31-Mar-16 Male	01-Mar-17 Male	22-Jun-13 Male	20-Jan-16 Female	01-Apr-15 Female	19-Jul-09 Female	01-Jan-15 Female	31-Mar-16 Female	01-Nov-17 Male	01-Mar-18 Female	19-Dec-13 Male	15-Feb-12 Female	01-Jul-17 Male	01-Nov-18 Male		07-Jui-10 Male	01-Aug-17 Male
9012245610080 Adelaide Emmanuel M 8911165652082 Daniel Fiso M 81012245610080 Dumisane Emmanuel M 8101224561086 Elizabeth Gadifiele M 9104295461082 Bongani Stephen M 8711305720082 Nkosinathi Stephen M 8711305720082 Nkosinathi Stephen M 8711305720082 Nkosinathi Stephen M 8711305720082 Nkosinathi Stephen M 8711305720082 Nkosinathi Stephen M 8711305304086 Mutrishe Precious M 8702255697081 Matsimele Francis M 9011290944089 Unathi Francis M 9109021130934080 Ramaredi Ethel M 9112130934080 Ramaredi Ethel M 9112130934080 Ramaredi Ethel M 9112256132089 Lehlogonolo Bolitumelo M 8901215877086 Teboho Bolitumelo M 8901215877086 Teboho Bolitumelo M 9112256132089 Lehlogonolo Bolitumelo M 9112256132089 Lehlogonolo Bolitumelo M 9112256132089 Lehlogonolo Bolitumelo M 9112256132089 Kefilwe Comfort M 91091705781080 Moahludi Bolitumelo M 910917581080 Moahludi Bolitumelo M 9109115781080 Mahlatse Scoolaso30081 Lehlogonolo Baltasi Josaya Baltasi Delai Bolitumelo M 9109115784081 Lehlogonolo Bolitumelo M 9109115781080 Mahlatse Scoolaso30081 Lehlogonolo Bolitumelo M 9109115781080 Mahlatse Scoolaso30081 Lehlogonolo Bolitumelo M 9109115781080 Mahlatse Scoolaso30081 Lehlogonolo Baltasi Diosaya Baltasi Delai Bolitumelo M 9109115784081 PHATHUSHEDZO Lindokuhle Lindokuhle Bolitumelo Lindoku	01-Jul-15	13-Mar-15	10-Mar-14	01-May-12	13-Jul-15	25-Aug-14	06-Oct-11	03-Sep-12	29-Sep-11	01-Feb-15	16-Nov-11	01-Apr-13	01-Mar-17	17-Feb-15	12-Feb-15	31-Mar-15	31-Mar-14	01-Mar-15	22-Jun-11	20~Jan-14	01-Apr-13	19-Jul-07	01-Jan-13	31-Mar-14	01-Nov-15	01-Jan-16	19-Dec-11	15-Feb-10	01-Jul-15	01-Nov-16	16-Mar-15	01-Apr-08	01-Aug-15
9005030513089 Adelaide 9012245610080 Dumisane 8911165652082 Daniel 8101270551086 Elizabeth 9104295461082 Bongani 8602275502081 Bheki 8611060282080 Nkosinathi 8611060282080 Nkosinathi 8611060282080 Nkosinathi 8611060282080 Nkosinathi 8611060282080 Nkosinathi 8611060282080 Narishe 9011290944089 Unathi 8702255697081 Matsimele 9011290944089 Unathi 870225697081 Matsimele 9112130934080 Ramaredi 9209166299089 Thuto 9209166299089 Thuto 9209166299089 Thuto 9209166299089 Thuto 9209166299089 Thuto 9112256132089 Lehlogonolo 9109170674089 Ntsakiso 9109170674089 Ntsakiso 9109170674088 Rosina Progodoso798088 Rosina	Mahlangu	Mahlangu	Mahlangu	Mahlangu	Mahlangu	Mahlangu	Mahlangu	Mahlangu	Mahlangu	Mahianyane	Mahlase	Mahlati	Mahlatji	Mahlatji	Mahlelebe	Mahlo	Mahlong	Mahlwele	Mahobe	Mahori	Mahubane	Mahuma	Mahusi	Maile	Maile	Mailuía	Maimela	Maimela	Maimela	Maimela	Mainganya	MAINGANYE	Maisela
	Thilisile	Emmannel	Fiso	Gadifele	Xolani	Stephen	-	Nokuthula	Fundisiwe	Precions	Boitumelo	Francis	Francis	Fihel	i i	Thendo	Gilbert				Maria	Boitumelo	i ovedolja	Comfort			Jerry	Khomotso	Sebotse	evesol.	i (ii)		Lindokuhle
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17-May-13 Male 11-Mar-17 Female		01-Mar-19 Male	01-Mar-19 Male	11-Mar-17 Male	19-Feb-16 Male	31-Mar-16 Female	28-May-11 Male	01-Dec-18 Male	10-Mar-17 Female	01-Nov-18 Male	02-Feb-17 Male	17-Feb-17 Male	30-Jul-16 Male	01-Apr-17 Male	15-Aug-14 Male	01-Jun-17 Male	05-May-16 Male	26-Mar-17 Female	01-Sep-16 Female	01-Oct-18 Male	01-Jan-18 Female	01-Mar-19 Female	01-May-16 Female	31-Mar-19 Female	01-Sep-17 Female	19-Dec∹13 Male	01-May-17 Male	01-Jul-18 Female	27-Jun-16 Female	08-Jan-17 Male	01-Aug-17 Female
17-May-11 11-Mar-15	19-Dec-11	01-Mar-17	01-Mar-17	11-Mar-15	19-Feb-14	31-Mar-14	28-May-09	01-Dec-16	10-Mar-15	01-Nov-16	02-Feb-15	17-Feb-15	30-Jul-14	01Apr-15	15-Aug-12	01-Jun-15	05-May-14	26-Mar-15	01-Sep-14	01-Oct-16	01-Jan-16	01-Mar-17	01-May-14	31-Mar-17	01-Sep-15	19-Dec-11	01-May-15	01-Jul-16	27-Jun-14	08-Jan-15	01-Aug-15
Maitisa Maia	Maja	Maja	Maja	Majadibodu	Majane	Majola	MAJOZI	Majozini	MAKAE	Makalela	Makama	Makambeni	Makamu	Makamu	Makgaga	Makgaka	Makgale	Makgale	Makgale	Makgate	Makgatho	Makgatho	Makgati	Makgati	Makgato	Makgeta	Makgoba	Makgoba	Makgoga	Makgolane	Makgolane
Kabelo Raesefija	Charity	Ntlhane	Marvin	Patric	Lawrence				Sonqoba	Lesiba	Vusi	Evicky	Life	Leonard	Paul		Ignatius	Banete	Sarah		Patricia	Mokgadi	Lekgate	Kesentswe	Ngwanathema	Kelly	Sandy	Reneilwe		Mpusheng	
8804175546081 Chuene	8904121172089 Tebogo	9311035925082 Future	9302275541085 Phokgedi	9104106100085 Thabo	9007045427081 Tshegofatso	8911290406081 Zethu	8402285765087 NKOSIPHENDULE	9109165687088 Xola	8612201047085 XOLISIZWE	8512045535081 Glen	9105295829087 Sibonelo	9309285757080 Vutomi	8903156390087 Xivutiso	9101146144081 Rirhandzu	8912055459083 Tebogo		8805145473082 Katlego	8901240343088 Portia	8703310457081 Katlego	8805235551086 Bijh Bethuel	9406080374085 Tshegofatso	9202030150083 Rebecca	8910300758085 Morongwa	9303241216083 Dimakatso	9007290814082 Tryphosa	8904225512081 Phoka	8106106269084 Metji	9205141122081 Maite	9210021024084 Merlin		9302230625080 Katlego Raesetje
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31-Mar-17 Male B		-	01-Apr-17 Male B	02-Feb-17 Mate B	31-Mar-17 Male B	01-Jun-11 Male B	01-Mar-19 Female B	01-Aug-18 Female B	01-Mar-15 Female B	07-Sep-15 Female B	14-Jun-13 Female E	03-Feb-16 Male E	31-Mar-17 Male E		06-Nov-16 Female E	31-Mar-18 Male E	09-Jan-16 Male E	10-Dec-11 Male E		01-Sep-17 Male E	01-Dec-18 Female E	16-Sep-16 Male f			25-May-12 Female		ale -		17-Feb-17 Male	01-May-17 Female	01-Sep-17 Male	01-Feb-15 Female	29-Sep-13 Male
31-Mar-15	04 6407 48	01-Wai-10	01-Apr-15	02-Feb-15	31-Mar-15	01-Jun-09	01-Mar-17	01-Aug-16	01-Mar-13	07-Sep-13	14-Jun-11	03-Feb-14	31-Mar-15	01-Feb-15	06-Nov-14	31-Mar-16	09-Jan-14	10-Dec-09	01-Oct-14	01-Sep-15	01-Dec-16	16-Sep-14	31-Mar-17	01-Aug-15	25-May-10	01-Oct-15	01-Oct-14	01-Mar-17	17-Feb-15	01-May-15	01-Sep-15	01-Feb-13	29-Sep-11
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Δiec		Patrick	Malesela	Revaldo	Good-Present	GRADUATE	Lydia	•	Jane				/enzakwenkosi	Canglish		Gregory	·	MASOJA	Lordwick	Raymond		Clermond	Ondela	Donald		Alexis	Maakome	Ntobeng	Ishmaei			Morwasegole	Owen
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8712260950086 Olma	Tsakani Grace	Makonto	29-Sep-11	29-Sep-13 Female	Black: African
	Grace				
8404170313080 Morongwa		Makotí	01-Oct-12	01-Oct-14 Female	Black: African
9110215726082 Tilsetso		Makua	31-Mar-16	31-Mar-18 Male	Black: African
9107020857086 Sisanda	Sesethu	Makubalo	01-Aug-14	01-Aug-16 Female	Black: African
9110055903080 Khumbelo		Makungo	01-Jan-17	01-Jan-19 Male	Black: African
9108190402083 Rakgosebo	Violet	Makuoa	31-Mar-14	31-Mar-16 Female	Black: African
8603200633082 Inga	Missy Mamoji	Makuwa	03-Sep-12	03-Sep-14 Female	Black: African
9007266147087 Khumoetsile	Arthur	Makuwe	01-Sep-16	01-Sep-18 Male	Black: African
8807216062083 Ndivhuwo		Makuya	20-Dec-11	20-Dec-13 Male	Black: African
8612181185087 Motale	Priscilla	Makwela	01-Oct-15	01-Oct-17 Female	Black: African
9112280808084 Rebecca		Makwela	12-Feb-15	12-Feb-17 Female	Black: African
8903270604082 Phathutshedzo		Malada	01-May-15	01-May-17 Female	Black: African
9106150622088 Lunia		Malaka	02-Feb-15	02-Feb-17 Female	Black: African
9004155719084 Thulani	Mduduzi	Malambule	01-Mar-17	01-Mar-19 Male	Black: African
8910275650085 Makateko		Malapane	01-Mar-17	01-Mar-19 Male	Black: African
8510175363084 Lordwin	Rapholo	Matatji	01-May-15	01-May-17 Male	Black: African
9004020752088 Catherine		Malatji	23-Feb-15	23-Feb-17 Female	Black: African
9005156055089 Mohale	Terence	Malatji	01-Jan-16	01-Jan-18 Male	Black: African
9112275593089 Glamroy		Malatji	12-Feb-15	12-Feb-17 Male	Black: African
9011055458085 Mafeto	Reginal	Malatji	01-Aug-14	01-Aug-16 Male	Black: African
9011055459083 Mafete	Rudolph	Malatji	01-Aug-14	01-Aug-16 Male	Black: African
8706010711087 Raesetse	Valencia	Malatji	01-Jun-12	01-Jun-14 Female	Black: African
9302025917080 Oldrant		Malatji	31-Mar-16	31-Mar-18 Male	Black: African
8605040372086 Pufane	Josephine	Malatji	25-Aug-14	25-Aug-16 Female	Black: African
9206305935086 Carel	Moshe	Malatji	01-Feb-15	01-Feb-17 Male	Black: African
9301080640082 Cynthia Masoko		Malatji	01-Feb-17	01-Feb-19 Female	Black: African
9112130455086 Mavis	Gadifele	Malatji	01-Oct-16	01-Oct-18 Female	Black: African
8906016175085 Vincent	Mmamokidi	Malatji	31-Mar-14	31-Mar-16 Male	Black: African
8702166018088 Phanuel		Malatji	18-Jul-12	18-Jul-14 Male	Black: African
9206066042080 Pontsho	Richard	Malatji	17-Feb-15	17-Feb-17 Male	Black: African
9112105492080 Lebogang	Gerald	Malatjie	01-May-15	01-May-17 Male	Black: African
7501065650087 Sipho		Malatjie	31-Mar-14	31-Mar-16 Male	Black: African

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01-Mar-15 Female 01-Dec-18 Male 01-Aug-18 Female 31-Mar-17 Female 15-Nov-16 Male 04-Mar-17 Female 01-Jul-18 Female 01-Jul-18 Female 01-Jun-18 Female 01-Jun-18 Female 01-Jun-18 Female 01-Sep-17 Female 01-Sep-17 Female 01-Sep-17 Female 01-Jan-17 Female 01-Jan-17 Female 01-Jan-18 Female 01-Jan-17 Female 01-Jan-17 Female 01-Jan-18 Male 01-Jan-15 Male 01-Jan-15 Female 01-Jan-16 Female 01-Jan-17 Female 01-Mar-16 Male 01-Apr-17 Female 01-Apr-17 Female 01-Mar-16 Female 01-Dec-18 Male 01-Dec-18 Male 01-Dec-18 Male 01-Dec-18 Male 01-Dec-18 Male 01-Dec-18 Male
01-Mar-13 01-Dec-16 01-Aug-16 31-Mar-15 15-Nov-14 20-Dec-11 14-Sep-11 01-Jul-16 31-Mar-14 01-Oct-16 02-Jun-07 05-Jan-09 22-Dec-08 01-Oct-16 05-Jan-13 31-Mar-16 01-Jan-17 02-Jan-13 31-Mar-16 01-Apr-15 01-Apr-15 01-Apr-15 01-Apr-15 01-Sep-11 03-Feb-15 31-Mar-14 03-Feb-15 01-Sep-11
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Betticia Malatsi Bunny Malatsi Betticia Malatsi Makoma Elizabeth Malebana George Malebana George Malebana Martin Maleho Maywane Maleka JOHANNES MALEPE Antonette Malesa Tshepo Malima Joshua Malima Joshua Malima Joshua Malima Joshua Malima Malima Joseph Malima Malope Joseph Malulek
725 9102260337089 Lerato 726 9108165845084 Dimo 727 9102260336081 Thato 728 8908221066083 Kholofelo 729 8901065309081 Sakoane 730 8812041034083 Ratanang 731 8512315452082 Ntsholane 732 9005130468085 Masego 733 9311080390083 Pholosho 734 8606295627083 Cedric 735 8802150819085 Kate 736 8601205438085 TSHEPO 737 8405085589086 POPO 738 9208020793089 Thapelo 739 8212255627088 MAAPHOGOLE 740 9205130684083 Siphiwe 741 890504555085 Victor 742 8811265481087 Velly 743 9312101081081 Mpolokeng 744 8610165998087 Mbongiseni 745 8407120399083 NOLUTHANDO 746 8904045706087 Livhuwani 747 9302200592088 Selepe 749 9104051069087 Kgomotso 750 8703285958089 Hatlane 751 8605106246083 Sello 752 8607265648083 Nkateko 753 8110180607086 Mpho 754 8110150658085 Busisiwe 755 9003235772089 Miehleketo 757 9202175840084 Lufuno

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03-Jun-13 03-Jun-15 Male	_		01-Sep-16 01-Sep-18 Male	26-Sep-11 26-Sep-1	14-Nov-11 14-Nov-13 Male	20-Dec-11 20-Dec-13 Male	24-Jun-13 24-Jun-1	01-Jul-15 01-Jul-17 Male	01-Oct-16 01-Oct-18 Male	19-Dec-11 19-Dec-13 Male	07-Jul-08 07-Jul-1	01-Apr-15 01-Apr-1	31-Mar-15 31-Mar-1	01-Jan-17 01-Jan-	17-Sep-13 17-Sep-	01-Nov-16 01-Nov-	11-Nov-14 11-Nov-	01-Sep-16 01-Sep-	01-Mar-17 01-Mar-	03-Feb-14 03-Feb-	01-Nov-12 01-Nov-	18-Nov-13 18-Nov-15	01-Apr-15 01-Apr-	31-Mar-14 31-Mar-		01-Mar-17 01-Mar-	01-May-13 01-May-	03-Mar-14 03-Mar-	01-Aug-16 01-Aug-	01-Sep-16 01-Sep-	03-Mar-14 03-Mar-	
Mamabolo					Mamafha	Mamafha	Mamafha	Mamba	Mambana	Mamburu	Mametja	Mamogale		Mampho	Mamphoke	Mampuru	Mampuru	Mampuru	Manakana	Manala	Manamela	Manana	Manana	Manana	Manana	Manciya	Mancotywa	Mandaha	Mandende	Mandiwana	Manenzhe	
Radifadi	Bound	Jack	Elliot	MosenvaCredia	Godffrey		Gloria	Trevor			Remember	Saphira Prudence	Kenneth	Miemie	Michelle		Ernest	Rueben	Ephinet	Silas	Jones	Dawn	Thandolwethu	Baby	Alinah					Lucivs		
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27-Feb-13 11-Mar-15 03-Sep-12	01-Jun-15 02-Dec-13 01-Sep-16	01-Feb-13 01-Aug-13 01-Sep-08	24-Apr-13 28-May-09	21-Oct-13	01-Oct-16	01-rep-15 01-Aug-15	27-Jun-11	31-war-16 01-Jul-15	08-Jan-15	20-Jan-14 31-Mar-16	01-Sep-15 31-Mar-16	01-Jun-09	03-Mar-14	01-Apr-12 02-Eeh-15	08-Jan-15	01-Sep-15	01-Oct-16	19-Oct-09
Manganye Mangena sr Mangoma	Mangope Mangope Manhiwa	Mankayi Mankge MANNGO	Manotoane	Manthwa	Manyadze	Manyike	Manyisi	Wapane Mapasa	Mapedi	o wapedi Mapeka	Maphanga Manhanga	w Maphanga	Mapheto	Maphisa Mapholi	Mapholi	Maphothoma	Maphoto	Maphutha
Lucas Manganye Ngwoakoana Mangena Khangelani Sedzar Mangoma		Ntabanyane	Anitta PRAISELORD	Brenda		Benedict		Maseya Portia	Johnny	Ubopeng Gaompo Mapeka Mapeka	į	Nqabenhle Musaw Maphanga	Moloto	Maki Xolanda	3	Papa	Mmanape	Managa
791 8904045445082 Olebogeng 792 9002241145082 Kgomotso 793 8807300617081 Movo				802 8101065544050 Inable 803 8810060821083 Ndivhuho	9306170561080	806 9001075/37089 Siriso 807 8905165337082 Mika	8404075951083	809 9304240542081 Rebecca 810 9111260289083 Linda	9305235122086	812 84042/5601082 Desmond 813 9005135591089 Katlego	814 9109086330081 Muziwenkosi 915 0412025400082 Donald	8703265305087	817 8707135868081 Emmanuel	2. 818 8405260931087 Nomasondo		821 9107185254087 Thabiso	822 8708315760082 Edwin	823 8205051022082 Eunice

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Black: African	Black: African	Black: African	Black: African	Black: African	Black: African	Black: African	Black: African	Black: African	Black: African	Black: African	Black: African	Black: African	Black: African	Black: African	Black: African	Black: African	Black: African	Black: African	Black: African	Black: African	Black: African	Black: African	Black: African	Black: African	Black: African	Black: African	Black: African	Black: African	Black: African	Black: African	Black: African	Black: African
01-Sep-18 Female	01-Dec-18 Female	08-Jan-17 Male	01-Sep-18 Male	01-May-14 Male	03-Jun-15 Female	01-May-15 Male	03-Sep-14 Female	01-Apr-18 Male	01-Aug-15 Female	01-Aug-18 Male	31-Mar-18 Male	01-Sep-16 Female	01-Mar-19 Male	07-Aug-11 Male	19-Jul-14 Male	03-Sep-14 Female	01-Aug-16 Female	01-Aug-16 Female	27-Sep-13 Male	01-Aug-17 Female	01-May-16 Male	03-Sep-14 Female	31-Mar-18 Male	01-Oct-18 Female	31-Mar-18 Male	10-May-14 Male	07-May-10 Male	09-Jan-16 Male	01-Sep-17 Female	31-Mar-17 Female	05-Jan-17 Male	01-Aug-17 Female
01-Sep-16	01-Dec-16	08-Jan-15	01-Sep-16	01-May-12	03-Jun-13	01-May-13	03-Sep-12	01-Apr-16	01-Aug-13	01-Aug-16	31-Mar-16	01-Sep-14	01-Mar-17	07-Aug-09	19-Jul-12	03~Sep-12	01-Aug-14	01-Aug-14	27-Sep-11	01-Aug-15	01-May-14	03-Sep-12	31-Mar-16	01-Oct-16	31-Mar-16	10-May-12	07-May-08	09-Jan-14	01-Sep-15	31-Mar-15	05-Jan-15	01-Aug-15
Masemola	Masevhe	Mashaba	Mashaba	Mashabela	Mashalane	Mashamba	Mashamba	Mashamba	Mashamba	Mashane	Mashapa	Mashapha	Mashiane	Mashiane	Mashiane	Mashiane	Mashifane	Mashifane	Mashigo	Mashila	Mashile	Mashife	Mashile	Mashimo	Mashititsho	Mashiya	Mashovha	Masiavhuía	Masilela	Masilela	Masilo	Masimbye
	Olive	Ashley			Betty	Lucas	Mashau Hope			Ben			Johannes	Moses	David	Debra	Maryjane	Bridgette		Lilian	Mongezi	Judith	Malcolm	Bonfle Shana	Francis	Nkuiuleko	Leonardo	Justinus	Mary	Nomfundo	Lazarus	Busisiwe
9211090246087 Matsebe	8911241073089 Rendani	8510236043089 Nicholas	8907185694088 Ezaka	8606175779087 Ignicious	8910260889086 Tlou	8708125960088 Mmbulungeni	8605130815085 Ndivhadzo	9401176175082 Phethani	9004121051083 Rendani	8702276161083 Seale	9311226085084 Thabang	9009241281080 Ompha	9403055230087 Mpho	8605055895088 Mothola	8508105960086 Kgausu	8707190615080 Kgopotso	8309190806080 Matsie	8607040305082 Katlego	8512055922088 Kgotsofatso	9103231032080 Khathutshelo	9005085366086 Leonard	8804270244087 Jabulile	9011185606082 Kanego	8909250739087 Arbetrate	8907285251089 Keketi	7901075529083 Bongani	8402275688083 Phathutshedzo	8905045808088 Fhatuwani	8812250211083 Thandeka	9312300198082 Melody	9207115850085 Gabaitsiwe	8902100945087 Fionah
857	858	859	860	861	862	863	864	865	866	867	898	869	870	871	872	873	874	875	876	877	878	879	880	881	882	883	884	\$85	886	887	888	889

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	890	9012270436088 Nontokaza	Magnificent	Masina	21-Jul-14	21-Jul-16 Female	Black: African
	891	8711145518084 Khuthadzo		Masindi	01-Apr-13	01-Apr-15 Mate	Black: African
	892	8901161124087 Thendo		Masindi	02-Feb-15	02-Feb-17 Female	Błack: African
	893	9001315515089 Samuel	Ofisi	Masinga	20-Dec-11	20-Dec-13 Male	Black: African
	894	9303015697088 Joy		Masingi	01-Aug-16	01-Aug-18 Male	Black: African
	895	8610206130088 Petrus		Masipa	01-Sep-16	01-Sep-18 Male	Black: African
	896	8805250489089 Mokgadi	Agnes	Masipa	01-Mar-15	01-Mar-17 Female	Black: African
	897	9009215669088 Mpho	Simon	Masiu	26-Aug-13	26-Aug-15 Male	Błack: African
	868	8709010863080 Mmakolo	Regina	Masoeu	01-Apr-15	01-Apr-17 Female	Black: African
	899	8909241226087 Thandeka		Masoka	01-Dec-16	01-Dec-18 Female	Black: African
	900	9107055756088 Muzi	Nhlakanipjo	Masombuka	13-Mar-15	13-Mar-17 Male	Black: African
	901	8401100798083 Dumisile	Magugu	Masondo	24-Oct-14	24-Oct-16 Female	Black: African
	902	9108265741084 Magape	Evens	Masonyaneng	13-Mar-15	13-Mar-17 Male	Black: African
	903	8703160603081 Lucy	Thinawanga	Masutha	02-Jan-13	02-Jan-15 Female	Błack: African
	904	9112025378088 Dunisani	Shawn	Maswanganyi	01-Oct-15	01-Oct-17 Male	Black: African
	905	9006135994083 Moses		Matabane	01-Oct-15	01-Oct-17 Male	Black: African
	906	8702105670080 Olebogeng	Frans	Mataboge	01-Feb-13	01-Feb-15 Male	Black: African
	907	8812291118081 Lindelani	Locracia	Matamela	01~Jul-15	01-Jul-17 Female	Black: African
	908	8207010703083 Thando		Matanga	09-Jan-14	09-Jan-16 Female	Black: African
	909	9410085108084 Lehiohonolo	Cornelia	Matasane	01-Sep-15	01-Sep-17 Male	Black: African
	910	7703080483086 AZWIHANGWISI	PORTIA	MATENZE	22-Dec-08	22-Dec-10 Female	Black: African
	911	9207190632085 Siphokuhle		Mateta	01-Feb-17	01-Feb-19 Female	Black: African
	912	8807206089088 Joseph	Warren	Mathaba	01-Apr-15	01-Apr-17 Male	Black: African
	913	9312195295084 Mogalatjane	Dominic	Mathabatha	01-Mar-17	01-Mar-19 Male	Black: African
	914	9106300666084 Mina	Ramasela	Mathabatha	31-Mar-14	31-Mar-16 Female	Błack: African
٨	915	9208085475085 Kgaogelo	Tevin	Mathabathe	01-Nov-16	01-Nov-18 Male	Black: African
1	-916	9108225942087 Katlego	Elvis	Mathabela	01-Jan-17	01-Jan-19 Male	Black: African
Ĵ	917	8704080331084 Linah	Neily	Mathabela	10-May-12	10-May-14 Female	Black: African
	918	8902275833084 Tondani		Mathada	13-Mar-15	13-Mar-17 Male	Black: African
	919	9002270620088 Muofhe		Mathavha	01-Mar-17	01-Mar-19 Female	Black: African
	920	8905150774083 Ramadimetja	Khomotjo	Matheba	01-Mar-17	01-Mar-19 Female	Black: African
	921	9208185862083 Happiness		Mathebula	01-Oct-15	01-Oct-17 Male	Black: African
	922	8607220553089 Ntombifuthi	Mzondwase	Mathebuła	14-Sep-11	14-Sep-13 Female	Black: African

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kkwe Neilie Mathebula 02-Jan-13 02-Jan-15 Female tis Mathebula 01-Feb-13 01-Feb-15 Female pho Mathebula 01-Oct-16 01-Oct-18 Male pho Mathebula 01-Apr-17 Male 01-Feb-19 Female pho Mathebula 01-Apr-17 Male 01-Apr-17 Male phonang Vincent Matheiane 01-Apr-17 Male shinangadzo Hector Matheiane 01-Apr-17 Male skani Lordwish Matheiane 01-Apr-17 Male skani Lordwish Matheiane 05-Jun-09 Male skani Lordwish Matheiane 01-Apr-17 Male pashane Erick Mathebe 01-Oct-14 01-Oct-16 Female pashane Lordwish Mathebe 01-Oct-14 01-Oct-16 Female pashane Mathebe 01-Oct-14 01-Oct-16 Female pashane Mathebe 01-Mar-17 01-Mar-17 Male pashane Affect Mathope 01-Mar-17 01-Mar-17 Male	Mathebula 02-Jan-13 Mathebula 01-Feb-13 Mathebula 01-Feb-13 Mathebula 01-Apr-15 Mathebula 01-Apr-15 Mathebula 01-Apr-15 Mathebula 01-Apr-15 Mathebula 01-Apr-15 Mathebula 01-Jan-16 Mathes 05-Jun-09 Mathebula 01-Jan-16 Mathebula 01-Oct-14 Mathibe 01-Oct-14 Mathibe 01-Nov-16 Mathope 01-Nov-16 Mathope 01-Nov-16 Mathope 01-Nov-16 Mathope 01-Nov-16 Mathala 01-Agr-13 Mathala 01-Agr-16 Mathala 01-Agr-16 Mathare 01-Mar-17 Mathare 01-Mar-17 Mathare 01-Mar-17 Mathare 01-Mar-16 Mathare 01-Mar-17 Mathare 01-Mar-17 Mathare 01-Mar-17 Mathare
Nellie Mathebula Mathebula Mathebula Mathebula Mathebula Vincent Jonas Hector Matheiane Jonas Hector Matheiane Lordwish Matheia Patricia Frans Mathipa Frans Teddy Mathipa Mathope Condrey Mathope Alfred Mathugeni Mathugeni Mathudi Mathala Penelope Matlala Pericia Mathala Mathala Mathala Pericia Mathudi Mathugeni Mathala Mathala Pericia Mathala Mathala Penelope Mathala Penelope Mathare Goodman Mathare Goodman Mathare Goodman Mathare Mat	9002120326084 Nikkwe Nellie Mathebula 8709180724088 Victoria Florence Mathebula 9102105291087 Otis Mathebula Mathebula 99100560291087 Thandeka Florence Mathebula 90100560291087 Thandeka Florence Mathebula 90100560291087 Thandeka Vincent Mathebula 881109561088 Mossri Hector Mathebula 881109561088 Mossri Hector Mathebula 8811208563087 Masiye Erick Mathebula 881004561084 Tekani Lordwish Mathebala 880125681088 Talifhari Patricia Mathivha 88012661088 Thompho Tecky Mathivha 88012661088 Thompho Tecky Mathiva 88012661088 Thompho Tecky Mathode 9208196511084 Themba Condrey Mathode 9208196511084 Themba Condrey Mathode 880127561088 Keletso Alfred Mathode 9208196511084 Thompho Excellent Mathode 9206196615089 Chanche Mathical Mathode
Florence Vincent Jonas Hector Erick Lordwish Patricia Frans Teddy Mac Owen Condrey Affred Affred Affred Affred Affred Affred Affred Goodman Gareth Meshack NIMROD Jonas	9002120326084 Nikiwe B709180724088 Victoria 9102105291087 Otis 8910045814086 Sipho 9010050291087 Thandeka Florence 8611095707085 Lebohang Vincent 9009275882084 Moseri Jonas 8611095707085 Lebohang Vincent 9009275882084 Moseri Hector 8312085583087 Masiye Erick 9104095611084 Tekani Patricia 8510255812083 Kgashane Frans 8804256510085 Thompho Patricia 8510255812083 Kgashane Frans 8804155610085 Thompho Teddy 8609266156082 Talifhani Mac Owen 9208195511084 Themba Condrey 900320397084 Pinky 8801275516089 Keletso Solomuzi Innocent 9112245664085 Nihoso Excellent 9112245664085 Nihoso B71275615089 Chanche 920650833080 Mmakwele Mahlodi 9110010537080 Reshoketswe Paticia 820626042082 SEJA Paticia 820626042082 SEJA Inmeleng Gareth 8804095449085 Itumeleng Gareth 8805255709085 Letthogonolo Meshack 7805055709085 Letthogonolo Meshack 7805055709085 Letthogonolo Meshack 7805055709085 Letthogonolo Meshack
ocent	9002120326084 Nikiwe 8709180724088 Victoria 9102105291087 Otis 8910045814086 Sipho 9010050291087 Thandeka 8611095707085 Lebohang 9009275882084 Moseri 8412246111081 Tshimangadzo 8312085583087 Masiye 9104095611084 Tekani 8804260521080 Katlego 8510256812083 Kgashane 8804155610085 Thompho 8609266156082 Talifhani 9208195511084 Themba 9003020397084 Pinky 8801275516089 Keletso 8708265927087 Joseph 9204305752080 Solomuzi Innocent 9112245664085 Nhloso 8712175615089 Chanche 9110010537080 Reshoketswe 8906240256081 Mphakiseng 8206260492082 SEJA 9303305703083 Botana 8607235076085 Itumeleng 8804095449085 Itumeleng 8804095449085 Itumeleng 8804095449085 Itumeleng 880409549085 Letthogonolo 7805095451089 EDWIN
	9002120326084 8709180724088 9102105291087 8910045814086 9010050291087 8611095707085 9009275882084 8412246111081 8312085583087 9104095611084 8804260521080 8510255812085 8804260521080 8510255812085 880426051084 8801275516089 8708265927087 9208195511084 9208195511084 8801275516089 8708265927087 920830575890 9110010537080 9110010537080 8806240256081 8206260492082 9303305703083 8607235076084 8804095449085 8805255709085

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01-Feb-15 Male 01-Jan-18 Male 06-Jun-13 Male 02-Jan-15 Female 14-Sep-13 Male	13-Jan-16 Female 08-Apr-15 Male 01-Aug-18 Female 11-Mar-17 Male	14-May-11 Female 18-Nov-10 Male 01-Feb-18 Male 03-Oct-13 Male	01-Sep-18 Male 01-Sep-18 Male 03-Sep-14 Male 01-Feb-15 Male 01-Oct-18 Female 13-Mar-17 Female	01-Mar-17 Female 15-Aug-14 Female 01-Oct-17 Male 01-Mar-17 Female 14-Dec-13 Male 27-Sep-13 Female 01-Feb-16 Female 01-Mar-19 Male 64 Mar-19 Male	01-Mar-18 Male 01-Feb-17 Male 09-Jan-16 Male 01-Jan-15 Male 01-Mar-19 Female 31-Mar-16 Female
01-Feb-13 01-Jan-16 06-Jun-11 02-Jan-13 14-Sep-11	13-Jan-14 08-Apr-13 01-Aug-16 11-Mar-15		01-Sep-16 01-Sep-16 03-Sep-12 01-Feb-13 01-Oct-16 13-Mar-15	01-Mar-15 01-Oct-15 01-Mar-15 14-Dec-11 27-Sep-11 01-Feb-14	01-War-16 01-Feb-15 09-Jan-14 01-Jan-13 01-Mar-17 31-Mar-14
Matsapoia Matsebe Matseke Matsheremane	Matshika Matshikiri Matshikiri Matshini	Matshivha MATSHOBONGWA Matshubenì Matshusa	Matsilele Matsoso Matumba Mauku Maunye Mavhalane	Mavhengele Mavhudzida Mavhungu Mavhungu mavhungu Mavimbela Mavimbela	Mavuso Mawasha Mawelele Mawila Maxhayi
Kanyane	Thulisile Martin Kizzy	Reineth Paul Adolf	Sylvester Makonde Ronald Lehlogonolo	Rhoda Vincent Mandy Precious Nurse Tony	Elijah Ishmael Elizabeth Agnes
9106145835084 Mohlapachila 9001105424088 Nkaboganye 8808205848086 Benniekie 9102250465080 Remoakantse 8706095440081 Sunnyboy	8409220422088 Popy 8704265803089 Mulanga 9211050378086 Phophi 9004065335088 Sandla	8304220543084 Mashudu 7412175281088 XHANTI 9010045632080 Brutus 8809135980080 Raelani	9204015477085 Joy 9103095085083 Tshokololo 8306285876085 Nngudiseni 8609285560082 Onismus 9204110821088 Jacqueline 9105301194088 Tshifhiwa	9301250602086 Mpho 8501251024088 Mpho 9101015832089 Mavhungu 9306090678089 Fhulufhelo 8005205417083 Avhafunani 8807070731088 Humbulani 9112180566089 Bongekile 8709065295089 Tutu	8503175477084 Inabahi 8707105473088 Sibusiso 8903315852084 Mapheu 8603286202083 Collen 8802290612085 Edith 8611090392081 Thandeka
956 957 958 959 960	961 962 963 964	965 966 967 968	969 970 971 972 973 974	975 976 977 978 978 980 981 982	985 985 986 986 987 987

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31-Mar-17 Female	22-Jun-16 Male	01-Apr-17 Female	01-Sep-18 Male	01-Feb-17 Female	01-Mar-19 Female	28-Feb-16 Female	01-Feb-18 Male	01-Aug-18 Female	09-Jan-16 Female	01-Dec-18 Male	01-Apr-10 Female	31-Mar-17 Male	31-Mar-16 Male	01-Sep-18 Male	20-Aug-10 Male	03-Sep-14 Male	24-Apr-15 Female	01-Apr-17 Female	12-Mar-17 Male	01-Apr-15 Male	01-Feb-15 Female	20-Jan-16 Male	01-Mar-19 Male	28-Nov-13 Male	26-Sep-13 Female	20-Jan-16 Female	01-Feb-15 Female	28-May-11 Female	01-Jan-18 Male	01-Apr-17 Female	03-Sep-14 Female	01-May-17 Female
31-Mar-15	22-Jun-14	01-Apr-15	01-Sep-16	01-Feb-15	01-Mar-17	28~Feb-14	01-Feb-16	01-Aug-16	09-Jan-14	01-Dec-16	80-Jul-08	31-Mar-15	31-Mar-14	01-Sep-16	19-Feb-08	03-Sep-12	24-Apr-13	01-Apr-15	12-Mar-15	01-Apr-13	01-Feb-13	20-Jan-14	01-Mar-17	28-Nov-11	26-Sep-11	20-Jan-14	01-Feb-13	28-May-09	01-Jan-16	01-Apr-15	03-Sep-12	01-May-15
Maya	Mayayise	Mayisela	Mayisela	Mayisela	Mazibuko	Mazibuko	Mazibuko	Mazive	Mazula	Mazule	Mbadlanyana	Mbambo	Mbanjwa	Mbasa	Mbata	Mbatha	Mbatha	Mbatha	Mbatha	Mbatyoti	Mbedu	Mbeje	Mbeje	Mbele	Mbelembushe	Mbelu	Mbewana	Mbhele	Mbhele	Mbhungana	Mbiko	Mbodi
	Lyborn	Prudence		Zanele	Sinothile	Sharon			Dee	Goodman	Nokuthula	Zoliswa	Innocent		Emmanuel	Goodenough	Lungile	Collin			Portia		Andrew	Godfrey		Ayandiswa	Gloria		Russel		Adelqueen	Maureen
8807250493087 Thokozile	8804035672085 Tsunduka	8706080535085 Nokuthula	9301116320089 Siphesihle	9307170480081 Phumia	9204130096083 Nolwazi	8611190773081 Nomonde	-		8705210516080 Onodwa		8004130156080			9303225769081			8307080811087 Patricia		9207085531087 Thobani				9203055293089 Andile	8906295297089 Thabo	8105140868083 Nondumiso	9106010700082 Silindile	8707290753088 Nokhanyo	, 8004020584086 Bongiwe	8710265915088			-
989	066	991	992	993	994	995	966	997	966	666	1000	1001	1002	1003	1004	1005	1006	1007	1008	1009	1010	1011	1012	1013	1014	1015	1016	1017	1018	1019	1020	1021

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01-Mar-19 Female 05-Jan-17 Male	01-May-17 Male	20-Dec-13 Male	03-Sep-14 Male	01-Jun-14 Male	01-Feb-17 Male	01-Nov-18 Male	01-Mar-19 Male	03-Sep-14 Male	30-May-13 Male	01-Mar-19 Female	01-Oct-18 Male	14-Sep-13 Female	09-Jan-16 Female	01-Jan-19 Mate	01-Oct-16 Male	01-Feb-18 Male	27-Feb-15 Male	01-Aug-18 Male	03-Sep-14 Female	31-Mar-16 Female	01-Aug-18 Male	12-Mar-17 Female	01-Apr-17 Female	31-Mar-16 Female	01-Feb-17 Female	02-Feb-17 Male	02-Jan-15 Male	01-Jul-17 Female	01-Jun-17 Male	•	01-Mar-19 Female
01-Mar-17 05-Tan-15	01-May-15	20-Dec-11	03-Sep-12	01~Jun~12	01-Feb-15	01-Nov-16	01-Mar-17	03-Sep-12	30-May-11	01-Mar-17	01-Oct-16	14-Sep-11	09-Jan-14	01-Jan-17	01-Oct-14	01-Feb-16	27-Feb-13	01-Aug-16	03-Sep-12	31-Mar-14	01-Aug-16	12-Mar-15	01-Apr-15	31-Mar-14	01-Feb-15	02-Feb-15	02-Jan-13	01-34-15	01-Jun-15	26-Nov-14	01-Mar-17
Mbombi	Mborani	Mhonani	Mbongonya	Mbulawa	Mbuli	Mbuvazi	Mehinu	Mchunu	Mchunu	Mdanda	Machilli	Maini	Malalani	Malacin	Malogue	Malsai	Maleti	Melteli	Mdimela	Medine	Mehala	Meknwe	Mekawe	Mekawe	Mekawe	Mono	Mens	Merevothle	Meso	Meso	Meso
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1022 9101110568083 Rhulani	1023 9306215648082 Bongani	1024 8908305335081 Nhlanhla	1025 8708275354082 Thamsanga	1026 8507045505084 Mainly	1027 8410295545084 Mvelo	1028 9206016044087 Thumani	1029 9205065813087 Ngcebo	1030 9410285811081 Phumlani	1031 8809205822089 Mzukhona	1032 8405055318086 Miuleki	1033 9310170259083 S'Duduzo	1034 8904125478086 Treasure	1035 8503160774084 Perm Nwabisa Vuyokazi	1036 9001170394083 Buielwa	1037 8409156580081 Fortune	1038 9102275525082 Dumisane	1039 9307085756088 Hlulani	1040 9009196297081 Withobisi	1041 9207235465087 Mduduzi	1042 8306080525085 Mihloti	1043 9204290284081 Franscina	1044 9207175209081 Morgan	1045 8903160613086 Gadifele	1046 9004011200089 Keletso	1047 9107030560084 Melia	1048 9206170590081 Evelyn	9009305575088			8503035962088	1053 911130580808/ lebogo 1054 9007120907080 Mothepana

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01-Oct-16 Female 31-Mar-16 Female 29-Sep-13 Maie 01-Oct-17 Female 01-Oct-17 Female 01-Apr-10 Male 01-Apr-10 Male 01-Apr-10 Male 01-Aug-18 Male 01-Mar-17 Female 01-Mar-16 Male 01-Mar-19 Male 01-Mar-19 Male 01-Jan-15 Female 01-Mar-19 Male 01-Jan-15 Female 01-Mar-19 Male 01-Mar-19 Male 01-Mar-19 Male 01-Mar-18 Male 01-Mar-18 Male 01-May-18 Female 01-May-18 Male 01-Jul-16 Male 01-Jul-16 Male 01-Jul-16 Male 01-Jul-16 Male 01-Jul-16 Male 01-May-18 Female 01-May-18 Male	
01-Oct-14 01-Apr-16 31-Mar-14 29-Sep-11 01-Oct-15 01-Oct-16 01-Oct-16 01-Aug-16 01-Mar-14 01-Mar-14 01-Mar-15 31-Mar-15 31-Mar-16 01-Aug-16 01-Aug-16 01-Aug-16 01-Aug-16 01-Aug-16 01-Aug-16 01-Mar-17 15-Feb-10 12-Feb-10 12-Feb-10 01-May-16 01-May-16 01-May-16	
ia Mfadala Mfaladi Mfaladi Mfaladi Mfolo Mfolo Mgiba Mgiba Mgiba Mgiba Mhangwane Mhlanga Mhlongo Mhlongo Mhlongo Mhlongo Mhlongo Mhlongo Mhlongo Mhlani Mikosi Mikosi Mikosi Mikosi Mikosi Mikosi Mikana Ericson Mkandawire Linamandla Liviwe Mkentane Mkhabela Monde Mkhangeiwa Archibold Mkhangeiwa	
Maria Lawrence Prieska Calphonia Khumbulani Richard Mhlupheki Simphiwe Bethuel Muntu Sufficient Cynthia Theo Cynthia Linamandla Monde Archibold	
	1087 8/0903555 1062 Nyaniene

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Black: African Black: African
01-Oct-18 Female 19-Sep-13 Male 14-Sep-13 Female 07-Jul-10 Male 31-Mar-17 Female 01-Nov-18 Male 01-Oct-17 Female 01-Oct-17 Female 01-May-16 Male 01-May-16 Female 01-Jun-19 Female 01-Jul-18 Female 01-Aug-16 Female 01-Aug-16 Female 01-Aug-16 Female 01-Aug-16 Female 01-Aug-16 Female 01-Aug-16 Female 01-Aug-16 Female 01-May-16 Female 01-May-16 Female 01-Oct-18 Male 01-Nov-17 Male 01-Nar-17 Male 01-Nar-17 Male 01-Nar-17 Male 01-Nar-17 Male 01-Nar-17 Male 01-Nar-16 Male 01-Nar-16 Male 01-Nar-16 Male 01-Nar-16 Male 01-Nar-16 Male 01-Nar-16 Male 01-Nar-16 Male
01-Oct-16 19-Sep-11 14-Sep-11 07-Jul-08 31-Mar-15 01-Feb-16 01-Oct-15 03-Sep-12 10-Feb-10 01-May-14 31-Mar-14 01-Aug-14 01-Aug-14 01-Aug-14 01-Aug-14 01-Aug-14 01-Aug-14 01-Aug-14 01-Aug-14 01-Aug-14 01-Oct-16 01-Oct-16 01-Oct-16 01-Nov-15 31-Mar-16
honia Mkhawana enedict Mkhize umla Mkhize Mkhize Mkhize Sodfrey Mkhombo Sodfrey Mkhosi Sillian Mkhomazi Mkula Emmanuel Mkula Mkula Mkula Mkula Mkula Mkula Mkula Mkula Mkula Mkula Mkula Mkula Mkula Mkula Mkula Mkula Mkula Mkuhanazi Mkuhanazi Mkuhanazi Mkuhanazi Mkuhanazi Mkuhanazi Mkuhanazi Mkuhanazi Mkuhanazi Mkuhanazi Mkuhanazi Mkungwana Milaza Milaza Milaza Milaza Milaza Milata Milaza Mil
Thonia Benedict Pumla Nhlanhia Precious Joseph Godfrey Brendon Gillian Amana Amana Fehria Kelvin Siyabonga Si Rassie Pebetse Jessica Sammy Wendy Wendy Magoro Clarence Luthando
1088 9305090449087 Nhlamulo 1089 8011215442087 Nhlamhla 1090 8712310428083 Nomvelo 1091 8408185744080 Fortune 1092 9010140420084 Sindisiwe 1093 9402045721080 Mahlori 1094 9012146067083 Sipho 1095 9211115821088 Siyabonga 1096 9206060335084 Bonile 1109 8603255740089 Fezile 1100 8911260688080 Thobile 1101 8905120905080 Nonhlamhla 1102 8404075347084 Thembane 1103 8803315647080 Fundokuhle 1104 9409255326088 Kayarantsako 1105 8207140698088 Phooto 1106 9104240659087 Andiswa 1107 9104011218089 Pumelela 1109 9201310232082 Lungile 1110 9110216050086 Sabelo 1111 9312316172089 Katlego 1111 9312316172089 Katlego 1111 9312316172089 Katlego 1111 9312316172089 Katlego 1111 9312316178089 Sipesihle 1111 9306045511088 Koketso 1111 9004225770083 Mxolisi 1111 9004225770083 Kxolisi

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Black: African Black: African	
24-Oct-10 Female 18-Nov-10 Male 01-May-14 Male 01-Mar-18 Female 27-Jun-09 Female 31-Mar-17 Male 01-Apr-18 Male 01-Jan-19 Male 01-Jan-19 Female 01-Jan-19 Female 01-Feb-15 Female 01-Feb-15 Female 01-Feb-15 Female 01-Mar-17 Male 01-Feb-15 Female 01-Feb-15 Female 01-Mar-17 Male 01-Mar-17 Male 01-Feb-15 Female 01-Mar-17 Male 01-Feb-15 Male 01-Mar-17 Male 01-Mar-17 Male 01-Feb-17 Male 01-Mar-17 Male 01-Mar-17 Male 01-Mar-17 Male 01-Mar-17 Male 01-May-10 Male 01-Feb-17 Male 01-Feb-17 Male 01-Feb-17 Male 01-Feb-17 Male 01-Feb-17 Male 01-Feb-17 Male 01-Feb-17 Male 01-Feb-17 Male	Ţ
24-Oct-08 18-Nov-08 01-Mar-16 27-Jun-07 31-Mar-15 01-Apr-16 01-Mar-14 31-Mar-14 02-Jan-17 31-Mar-14 01-Feb-13 01-Rar-15 01-Mar-15 01-Mar-15 01-Mar-15 01-Mar-15 01-Mar-15 01-Mar-15 01-Mar-16 01-Mar-15 02-Jan-17 05-Sep-11 05-Sep-11 05-Sep-11 07-May-08 01-Feb-13 01-Feb-13 01-Feb-13 01-Feb-13	
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1121 8407080730087 LONDIWE 1122 8212135358086 BANDILE 1123 9110035225083 Phumiani 1124 9306230298087 Lindokuhle 1125 8008290505085 LINDIWE 1126 9106285993081 Simphiwe 1127 8711125645089 Siphelele 1128 9009205933080 Lawrence 1129 8612240699086 Nontle 1130 8903200934088 Mahiatse 1131 9509286117081 Siphesihle 1132 8503140949087 Swavi 1133 8604230772080 Elsie 1134 8602220537083 Phumelele 1135 8507155313089 Neo 1136 9006266543089 Makhwele 1137 8810305594081 Oupa 1138 9106045587082 Ofentse 1139 9202055590080 Retshilisitsoe 1140 8508105935088 Refliwe 1141 9005076119080 Morongwa 1142 9105015806084 Moneri 1143 8805050449085 Molebogang 1144 8609275455087 Edward 1148 8907100409083 Portia 1149 8609275455087 Edward 1148 8907100409083 Portia 1149 8609275455087 Edward 1141 8807265873018 Tswaki 1141 807265873018 Tswaki 1142 9105015806084 GREGORY 1150 9105285797088 Olebogeng 1151 8707170604088 MAUGREY	1155 9212210201030 5211
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31-Mar-18 Male	01-Feb-17 Male	03-Mar-16 Male	01-Sep-18 Male	01-Mar-19 Male	07-Jul-10 Female	12-Mar-17 Male	28-May-11 Mafe	01-Sep-17 Male	03-Mar-16 Male	01-Apr-18 Male	30-Jun-16 Female	01-Jan-15 Male	02-Feb-17 Female	31-Mar-16 Male	02-Jan-15 Male	04-Feb-11 Female	01-Sep-18 Female	01-Sep-18 Female	01-Oct-16 Female	01-Oct-17 Female	02-Feb-17 Male	01-Mar-19 Female	01-Sep-17 Male	01-Jul-17 Male	10-Feb-12 Male	03-Sep-14 Female	13-Jul-17 Female	02-Feb-17 Female	01-May-15 Female	31-Mar-16 Male	31-Mar-16 Female	31-Mar-16 Male	
31-Mar-16	01-Feb-15	03-Mar-14	01-Sep-16	01-Mar-17	01-Apr-08	12-Mar-15	28-May-09	01-Sep-15	03-Mar-14	01-Apr-16	30-Jun-14	01~Jan-13	02-Feb-15	31-Mar-14	02-Jan-13	04-Feb-09	01-Sep-16	01-Sep-16	01-Oct-14	01-Oct-15	02-Feb-15	01-Mar-17	01-Sep-15	01-Jul-15	10-Feb-10	03-Sep-12	13-Jul-15	02-Feb-15	01-May-13	31-Mar-14	31-Mar-14	31-Mar-14	
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France	Mohwelenaga	Nelson	Lawrence	Goodman	JEANETTE	Thabo	Simelane	German	Arbbort	Modupi	Sylvia	Kamoho		Trevor	Advice	BRUNHILDE		Moitheri	Annah	Rahab	Wesly		Perceverance	Cedric	Lodwick	Pearl	Florance			Thato	Sentserere	Rhudolf	
1154 9307245232087 Thabo		1156 9002155577080 Lesego	1157 9008285421081 Katlego	1158 8907225587086 Teleki	1159 8510030521082 KEDUMETSE	1160 8705275883086 Maruping	-	1162 8709035239084 Tsibela		1164 9112105484087 Emmanuel	1165 9302190310087 Palesa	1166 8601315701083 Christopher			1169 8902085607082 Kebonang							1176 9409250559089 Tsholofelo					1181 9201030368083 Maropeni			1184 8803166185187 Gerard			
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Black: African Black: African
11-Mar-17 Male 31-Mar-16 Female 01-Sep-18 Female 01-Apr-17 Female 12-Dec-16 Male 12-Dec-16 Male 14-Dec-13 Male 14-Dec-09 Male 10-Jul-15 Male 10-Feb-16 Male 01-Apr-17 Female 01-Aug-17 Male 01-Aug-17 Male 01-Nov-18 Female 01-Nov-18 Female 01-Nar-18 Male 01-Nar-18 Male 01-Nar-18 Male 01-Nar-18 Female 13-Jan-17 Female
31-Mar-15 31-Mar-14 01-Sep-16 01-Apr-15 07-May-08 12-Dec-14 01-Apr-15 14-Dec-11 19-Dec-07 01-Oct-12 09-Jan-14 01-Apr-15 13-Jan-14 01-Apr-15 13-Jan-14 01-Apr-15 01-Nov-15 13-Jan-14 01-Apr-15 01-Apr-15 01-Apr-15 01-Jul-16 01-Nov-16 01-Oct-15 01-Jul-16 14-Dec-11 01-Nov-16 01-Oct-15 01-Aug-16 01-Aug-16 01-Aug-16
amoshweu Mohiala Mohlamka Ina Moholo alter Moholoeng Moixagale Orisang Mojaje Shehla Mojaje Shehla Mojaje Vendy Mojapelo Mojapelo Mojapelo Mojapelo Mojapelo Mojapelo Mojapelo Mojapelo Mojapelo Mojapelo Mojapelo Mojapelo Mojapelo Mojapelo Mojapelo Mojapelo Mokalapa Jersia Mokalapa Mokalapa Althea Mokgatle Cheryl Mokgatle Cheryl Mokgatle Cheryl Mokgatle Cheryl Mokgatle Mokgatle Cheryl Mokgatle Mokgatle Cheryl Mokgatle Mokgatle Modutswane Mokgatle Modutswane Mokhele Letshabo Mokhele Modutswane Mokhele Modutswane Mokhele Modutswane Mokhele Modutswane Mokhele Modutswane Mokhele Mokhoone Mokhoone Benigna Mokoatedi Aaron Mokoatele
Mamoshweu Francina Anna Walter Rorisang John Tshehla LEEBA Linah Ephraime Wendy Tersia Paul Elvis Hlologelo Pre Ishmael Althea Rammusi Cheryl Tshepang Ko Modutswane Letshabo Mpho Mpho Mpho Mpho Mpho Agaugelo Ramina
1187 9106055313080 Koketso 1188 9006190643088 Tiego 1189 9303240614080 Lebogang 1190 9209240751089 Tselane 1191 7809225570081 Tebogo 1193 8804220550088 Milly 1194 8903106061085 Sello 1195 901130601085 Sello 1195 8704265538081 Phuti 1200 8705315740080 Tumisang 1201 9201130991088 Reshoketswe 1202 8909240711089 Tetelo 1203 8509135815084 Sello 1204 9205215443082 Mduduzi 1205 9106080760081 Mamosega 1205 9106080760081 Mamosega 1206 8803265423086 Tshepiso 1207 8809290258082 Seswahla 1208 8105105284086 Daniel 1209 8704430886087 Lerato 1209 8704430886087 Lerato 1210 8102020821084 Semane 1211 911226229084 Phineas 1211 91122529083 Khotatso 1211 91122529083 Chuene 1211 91122529083 Chuene

Black: African Black: African
31-Mar-16 Male 01-Mar-18 Female 01-Mar-15 Female 01-Apr-17 Male 01-Apr-17 Male 01-Apr-18 Male 01-Apr-18 Male 01-Apr-18 Female 01-Apr-18 Female 01-Apr-17 Male e 13-Jul-17 Female 01-Apr-17 Female 01-Apr-17 Female 01-Apr-17 Female 01-Apr-17 Female 01-Apr-17 Female 01-Apr-17 Female
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Mokoena Mokoena Mokoena Mokoena Mokoena Mokoena Mokoena Mokokaa Mokone Mokone Mokone Mokona Mokuaa Mokwala
Eric Patricia Pardin Agose Jane Thapelo Thomson Ernest Rable Mokgadi Johannes Masingoaneng Naomi Lathe Nelson Glacia Evander Lydia-Comfort Lethamaga Petunia Mary Khungwane Thaliso Idah Lebohang Mathilda Mathilda Mathilda
1220 8403285716088 Phutii 1221 8906170168082 Nthepane 1222 9007070441080 Moipone 1223 9204175374080 Thabang 1224 8611185777089 Jacob 1225 9212180355085 Mahlase 1226 9411245226089 Aryton 1227 8405135345083 Thabo 1228 9010235647088 Gaopalelwe 1229 9003036669088 Refilwe Trevor 1230 8907220903080 Keabetswe 1231 9312180762080 Rebone 1233 9010090279084 Neo 1234 8909095505081 Mahlatse 1235 9010090279084 Neo 1235 9010090279084 Neo 1235 9010050279084 Neo 1237 9009245571080 Ronald 1238 8904125926080 Thabang 1239 9110075613081 Maeleletje 1240 8909140756085 Refilwe 1241 9211055429082 Mcedisi 1242 9405040129084 Ntakanyane 1243 9007286101080 Mercea 1244 9109080944085 Resegofetse 1246 8506195850084 Ephraim 1247 9003026142088 Paul 1248 8509010904086 Tsholofelo 1249 9005046107082 James 1259 9403221555083 Kelelo 1251 9403221555083 Kelelo

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Black: African Black: African	
01-Mar-19 Male 31-Mar-16 Female 19-Mar-17 Female 01-Oct-17 Male 01-Feb-18 Male 01-Feb-18 Male 01-Jan-17 Female 01-Jan-17 Female 01-Mar-18 Female 01-Mar-17 Female 01-Mar-17 Male 31-Mar-17 Male 01-Mar-19 Male 01-Mar-19 Female 01-Sep-17 Male 29-Sep-13 Male 01-Feb-16 Female 01-Feb-16 Female 01-Mar-19 Female 01-Mar-19 Female 01-Mar-19 Female	:
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rus Mongaole Mongoe ritha Monoke Mondo rry Michael Montoedi Nonyani nlogonolo Monyela Monyobo ryn Moodley Sees William Mooketsi Moraba ogase Moraba an Kealeboga Morakwi efliwe Moremi usi Ebenezer Moremi totshidisi Moremi Moropa Andrew Moropa Andrew Moropa Andrew Moropa Moropa Andrew Moropa Moropa Andrew Moropa	
Pet H H H H H H H H H H H H H H H H H H H	
1286 9107255887089 Mongaole 1287 9301061138080 Audrey 1288 9105300898085 Kwena 1289 8509096074085 Zolani 1290 9201145772088 Thapelo 1291 9204180838087 Tshilidizi 1292 9010046016085 Caleb 1293 8606140615085 Patricia 1294 8910170187084 Alisha 1295 9012315559084 Gaopallwe 1295 9012315559084 Gaopallwe 1296 8005100974088 Malehlohonolo 1297 8503186261082 Maphenchane 1299 8212075638083 Dennis 1300 9011035246089 Given 1301 8910200275081 Nonkululeko 1302 8611045824089 Shimane 1303 9205085796080 Masilo 1304 9406170384085 Hetty 1305 9308300984083 Oratile 1306 9308300984083 Oratile 1307 9403310241085 Mapaseka 1308 9007121123083 Mmabatho 1310 8607105803088 Tshepo 1310 8607105803088 Tshepo 1311 9109020314084 Emma 1313 8901285615085 Serepong 1314 9205181002086 Khanani 1315 9011260653082 Aobakwe 1317 8706165256086 GIFT 1318 8806145923084 Winas	

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Black: African Black: African
30-Nov-17 Female 01-Sep-16 Female 09-Jan-16 Male 01-Oct-18 Male 12-Feb-17 Male 20-Jan-16 Female 20-Jan-16 Female 20-Jan-17 Female 01-Nov-17 Male 01-Oct-17 Male 01-Oct-17 Male 01-Oct-17 Female 01-Oct-17 Female 01-Oct-17 Female 01-Sep-16 Male 01-Sep-16 Female 01-Sep-16 Female 01-Sep-16 Female 01-Sep-16 Female 01-Mar-17 Female 01-Mar-17 Female 01-Mar-17 Female 01-Mar-19 Female 01-Mar-19 Female 01-Mar-19 Female 01-Mar-19 Female 01-Mar-19 Male 12-Mar-17 Male 12-Mar-17 Male 12-Mar-17 Male 11-Mar-17 Male 11-Mar-17 Male 11-Mar-19 Male 11-Mar-17 Female 31-Mar-16 Female
30-Nov-15 01-Sep-14 09-Jan-14 01-Sep-16 01-Sep-16 12-Feb-15 01-Nov-15 20-Jan-14 26-Mar-15 02-Feb-15 01-Oct-15 31-Mar-15 17-Sep-14 01-Dec-16 01-Apr-15 01-Mar-15 01-Mar-17 01-Mar-17 01-Mar-17 01-Mar-17 01-Mar-17 01-Mar-17 01-Mar-17 01-Mar-17
Mosate Mosavel Moseamod Moseamo Mosebedi Mosebedi Mosebedi Mosebedi Moshodiba Moshodiba Moshokoa Moshokoa Moshokoa Moshokoa Moshokoa Moshokoa Mosokwe Mosowe
Adei Freedom Sydwel Jane Francis Kabelo Edith Repent Lydia Macbeth Rebecca Zinhle Prosperity Witness Billy isaac Faith Ledimo Sylvia MAKETE Joseph
1319 8807080535081 Manta 1320 9006210128086 Haajierah 1321 9003255760089 Tokologo 1322 9202125676083 Sedima 1323 9405016231088 Katlego 1324 9206225396088 Phetolo 1325 9005055528087 Botshelo 1325 9005055528087 Botshelo 1326 9111010838080 Mmakole 1327 9301030363082 Mpho 1328 7902055816086 Thabo 1328 7902055816086 Thabo 1339 9209305220087 Thabo 1334 8905265951081 Orateng 1335 9103110628085 Phemelo 1335 9103110628085 Phemelo 1335 9104165894081 Walter 1336 9205060677083 Thandeka 1337 9104231251080 Palesa 1338 9309240464087 Bongeka 1339 8209130862088 Mpho 1340 8203055852083 Tebogo 1341 9004245432086 Jabulane 1342 9004280756084 Ngoanalepogo 1343 8903150928080 Lerato 1348 8903150928080 Lerato 1348 8903110543084 Makopela 1350 7501115613085 MARVIN

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ij	1352 8311195452084 Theophilas	Mojalefa	Motlogedi	19-Oct-07	19-Oct-09 Male	Black: African
ä	1353 9202226052085 Mphonyana		Motionng	01-Mar-17	01-Mar-19 Male	Black: African
ä	1354 8205075690088 Tibisi	Amos	Motionng	09-Jan-14	09-Jan-16 Male	Black; African
헌	1355 9009161415080 Mfihliseng	Maria	Motloung	01-Apr-15	01-Apr-17 Female	Black: African
1:	1356 9107275211088 Boikanyo		Motsaathebe	31-Mar-16	31-Mar-18 Male	Black: African
Ħ	1357 9011045706080 Thabang		Motsamai	01-Sep-15	01-Sep-17 Male	Black: African
Ĥ	1358 9009020606085 Kagiso	Johanna	Motsepe	01-Jan-17	01-Jan-19 Female	Black: African
Ħ	1359 9101210785082 Matsake	Nelly	Motsetane	01-Jun-16	01-Jun-18 Female	Błack: African
Ä	1360 8202225326085 Isaac	Batsile	Motshwaedi	14-Sep-11	14-Sep-13 Male	Black: African
Ä	1361 8409235208084 Glen	RantimiShimi	Motshwanedi	01-Apr-15	01-Aug-17 Male	Black: African
H	1362 8706280205083 Tshegofatso	lvy	Motsoenyane	03-Jun-13	03-Jun-15 Fernale	Black: African
H	1363 8806100403080 Sarina	Sempotseng	Motsuki	01-Feb-13	01-Feb-15 Female	Black: African
ä	1364 9211230503082 Rebaone	Boingotlo	Motswadi	01-Apr-15	01-Apr-17 Female	Black: African
r-f	1365 9209165718089 Wellem		Motswadire	01-Feb-16	01-Feb-18 Male	Black: African
H	1366 8809070479080 Mashoto	Nthuloane	Motswiane	01-Feb-13	01-Feb-15 Female	Black: African
Ä	1367 9211205431087 Manqoba	Vivian	Moyana	31-Mar-15	31-Mar-17 Male	Black: African
H	1368 8802200708080 Thobite	Rejoice	Moyane	31-Mar-14	31-Mar-16 Female	Black: African
H	1369 9108025952088 Fortunate		Moyo	02-Oct-14	02-Oct-16 Male	Black: African
√i	1370 9208210595088 Rolivhuwa		Mpanamana	01-May-15	01-May-17 Female	Black: African
ਜਂ	1371 9009141317083 Nomcebo	Given	Mpanza	01-Jun-16	01-Jun-18 Female	Black: African
Ħ	1372 9304150786082 Nontobeko	Nokukhanya	Mpanza	01-Jui-15	01-Jul-17 Female	Black: African
⇌	1373 9004260836088 Modjadji	Koketso	Mphago	17-Feb-15	17-Feb-17 Female	Black: African
₩Ĥ	1374 8709195794084 Nkgobe	Hector	Mphahlele	31-Mar-14	31-Mar-16 Male	Black: African
۳Ť	1375 9105180363085 Magauta	Mologadi	Mphahlele	01-Mar-17	01-Mar-19 Female	Black: African
ŧĦ	1376 8808055626087 Mafori	Emmanuel	Mphahlele	31-Mar-14	31-Mar-16 Male	Black: African
$\sqrt{\frac{1}{1}}$	1377 9011205826082 Mabodutwane	Ocean	Mphahlele	31-Mar-14	31-Mar-16 Male	Black: African
Ψ	1378 9004255575089 Llepa	Malebo Jeffrey	Mphahlele	02-Feb-15	02-Feb-17 Male	Black: African
; ;	1379 9111300765084 Mahlatse	Ramaesele	Mphahlele	01-Apr-15	01-Apr-17 Female	Black: African
1/	1380 8906185316080 John	Tshepang	Mphahlele	01-Jul-15	01-Jul-17 Male	Black: African
٠٠٠ ا	1381 9007275303085 Thapelo	Brian	Mphahlele	01~Jul-15	01-Jul-17 Male	Black: African
	1382 8803050766087 Matshelane	Cynthia	Mphahleie	31-Mar-14	31-Mar-16 Female	Black: African
۱۱ ر ء	1383 9203065700081 Rocky	Thabang	Mphahlele	17-Feb-15	17-Feb-17 Male	Black: African
-	1384 8705085847081 Lebogang	Lesetja	Mphahlele	31-Mar-14	31-Mar-16 Male	Black: African

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31.Mar.17 Male		01-Mar-17 Female	02-Feb-17 Female	09-Feb-17 Male	01-Sep-16 Male	01-Oct-18 Female	12-Feb-17 Female	01-Aug-18 Female	01-Mar-17 Male	01-Nov-18 Mafe	14-Oct-15 Female	31-Aug-18 Male	31-Mar-16 Female	01-Apr-17 Female	14-Sep-13 Male	03-Jan-15 Male	20-Jan-11 Female	09-Jan-16 Male	01-Apr-18 Female	31-Mar-17 Female	20-Dec-13 Female	01-Apr-18 Male	18-Nov-10 Male	31-Mar-18 Male	01-Apr-16 Female	01-Sep-10 Male	01-Nov-18 Male	01-Oct-18 Male	31-Mar-16 Male	01-Mar-19 Male	01-Mar-19 Female	31-Mar-17 Male	12-Mar-17 Male
31_Nar_15		01-Mar-15	02-Feb-15	09-Feb-15	01-Sep-14	01-Oct-16	12-Feb-15	01-Aug-16	01-Mar-15	01-Nov-16	14-Oct-13	01-Mar-17	31-Mar-14	01-Apr-15	14-Sep-11	03-Jan-13	20-Jan-09	09~Jan-14	01-Apr-16	31-Mar-15	20-Dec-11	01-Apr-16	18-Nov-08	31-Mar-16	01-Apr-14	01-Sep-08	01-Nov-16	01-Oct-16	31-Mar-14	01-Mar-17	01-Mar-17	31-Mar-15	12-Mar-15
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, de C	Claim	Khakhu Princess	Itumeleng		Nkileng	Rache	Lizzy	•		Unako	Aretha	Xavier Dominic		Portia	Cedrick	Khashane	Coshiona	Maxwell	Angie	Nonkonzo	Pearl		EODISON	Sheriff	Maureen	WISEMAN	Thuthukani	Sibonelo	Vusi		Khayelihle		Amos
	SZIZUSSISONSI ISUSSO	9008221018082 Londani	8812070965082 Portia	9209075466084 Lehlohonolo	9001275828084 Samuel	9205030785089 Mabolai	9107090202080 Thato	9003280350088 Cecilia	8608165663081 Calvin	8909186156083 Bongani	9012120833088 Imameleng	9107275685083 Thabiso	9008210884080 Thembisa	9002190309085 Mmadillo	8707045887082 Bongani	8710315577086 Wilson	8109180356082 Asanda	8909245277086 Zwelibanzi	8901230495088 Philisile	8704100779080 Thando							8012065598085 Vusumuzi	8612135326084 Euctas	8107105788082 Msizi	9012245803081 Wilson	9405290357088 Fezile		8801245543080 Sphiwe
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04-Aug-14 01-Feb-13 13-Mar-15 01-Mar-17 01-Nov-16	31-Mar-16 01-Oct-15 01-Feb-15 01-Mar-16	01-Oct-14 08-Jun-15 07-Dec-14 01-Oct-14 13-Jan-14	01-May-13 27-Feb-13 12-Mar-15 01-Jul-15 01-Cct-15 01-Feb-16	29-Jan-08 01-Mar-17 01-Apr-08 01-Oct-12 03-Sep-12 01-Nov-12 26-Mar-15 31-Mar-15 01-Aug-09
Mthimunye Mthiyane Mthombeni Mthombeni Mthombeni	Mthombothi Mthuntutho Mthwthwa	Mtshali Mtshali Mtshali Mtshulana Mtsweni	Mtyelwa Muavhi Mudau Mudau Mudau Mudau	Mudau Mudau Mudimeli Muditambi Mudzielwana Muedi Mufamadi Mugari
Magane Zamokuhle Fanny Patricia	Trevor	Siphephelo Lungelo Marvin	Mamcy Happy Winston	Patrick Johannes Michael Samuel Cathrene Wayans Melba Alfred
18 9201300324089 Nelisiwe 19 8901170722087 Zamani 20 9102015456085 Nkosinathi 21 8703245596086 Thembani 22 9011010430088 Bathabile	-	9001306134080 8707115653083 9210315875084 9102155847085 8508095335083		8410055701083 9203296010086 7912195523088 8804116057081 8807170678080 8212125878085 9103040477088 9002081134089 8402205731086
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01-Feb-15 Male	05-Jan-17 Female	28-Mar-15 Male	01-Aug-18 Female	01-Jul-13 Male	06-Nov-16 Female	01-Mar-17 Male	01-Mar-19 Female	03-May-14 Male	01-Oct-18 Female	05-Jan-17 Male	03-Jun-15 Maie	25-Mar-11 Male	03-Sep-14 Female	31-Mar-18 Female	01-Mar-19 Female	01-Nov-18 Female	03-Sep-14 Female	06-Oct-10 Male	01-Feb-19 Male	13-Mar-17 Male	31-Mar-16 Female	01-Jan-19 Female	01-Feb-15 Female	01-May-17 Male	01-Apr-10 Male	27-Feb-15 Female	28-May-11 Female	02-Feb-17 Female	09-Jan-16 Female	03-Jun-15 Female	01-Mar-17 Female	01-Aug-18 Male
01-Feb-13	05-Jan-15	28-Mar-13	01-Aug-16	01-Jul-11	06-Nov-14	01-Mar-15	01-Mar-17	03-May-12	01-Oct-16	05-Jan-15	03-Jun-13	25-Mar-09	03-Sep-12	31-Mar-16	01-Mar-17	01-Nov-16	03-Sep-12	06-Oct-08	01-Feb-17	13-Mar-15	31-Mar-14	01-Jan-17	01-Feb-13	01-May-15	01-Apr-08	27-Feb-13	28-May-09	02-Feb-15	09-Jan-14	03 -J un-13	01-Mar-15	01-Aug-16
Mugovhani	Mugwena	Mukaswe	Mukhari	Mukhavhuli	Mukhithi	Mukhola	Mukona	Mukondeleli	Mukwevho	Mulabisana	Mulambo	Mulaudzi	Mulaudzi	Mulaudzi	Mulaudzi	Muleiu	Mulibana	MULIMA	Muller	Mululuma	Munlial	Munonaka	Muntswu	Munyai	MUNYAI	Munyai	Munyangane	Muofhe	Muremela	Muremi	Murovhi	Murudu
Isaac	Charlotte	Prince	Pretty	Goodintend		Mbavhalelo	Msindî			Prince	Isaiah	Lufuno	Daphney			Karen	Vaidah	GIFT								Caroline	Portia					
1451 8901036064088 Thabelo	1452 8910220574083 Lutendo	1453 8205085416086 Gumani	1454 9411100892082 Dikeledi	1455 8703285402088 Lusani	1456 9110200830089 Sedzani Jubilliah	1457 9001096153084 Bethuel	1458 9411180498081 Confidence							1465 9212100709080 Mutshidzi	1466 8808170751083 Muneiwa				1470 8306305368089 Ben	1471 8304305680082 Azwidowi	1472 8611040109080 Suneshnee	9204081082082										83 9302155856082 Kgabo
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Black: Indian/Asian Black: African	
14-Feb-16 Male 01-Aug-18 Female 01-Apr-10 Female 01-Mar-16 Male 01-Mar-19 Female 01-Apr-10 Male 01-Apr-15 Male 01-Apr-16 Female 01-Cct-16 Female 01-Cct-16 Female 01-Cct-17 Female 01-Mar-17 Female 01-Mar-19 Female 01-Mar-19 Female 01-Mar-19 Female 01-Mar-19 Female 01-Mar-19 Female 01-Mar-19 Female 01-Mar-19 Female 01-Mar-19 Female 01-Mar-17 Female 01-Mar-19 Male e 05-Jan-17 Female 05-Jan-17 Female 05-Jan-17 Female 01-Mar-19 Female	
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1484 9203115164080 Tyran 1485 8505290629088 Shonisani 1487 8308165941088 Thilivhali 1488 8306185367086 Phatutshedzo 1488 8306185367086 Phatutshedzo 1489 9310130222080 Masana 1490 8912205822081 Omphemetse 1491 8211285709080 Fhatuwani 1492 8609185598083 Lutendo 1493 9208251095089 Phuluso 1494 8610300668082 Mukondeleli 1495 9203010614080 Andani 1496 8405215704084 Collen 1497 8504250899080 FHULUFHELO 1498 9012175678081 Oikantswe 1498 9012175678081 Oikantswe 1499 930625089080 FHULUFHELO 1500 9007026040085 Fuluthelo 1501 8603170934080 Rofhiwa 1502 8409246030089 Ntshengedzeni 1503 9202160957083 Angel 1504 8903190891082 Tshepiso 1506 9408065587087 Sinethemba 1507 9009250404086 Zande 1508 900800480084 Phindile 1510 8210150442082 Onesims 1511 8911230526089 Ayanda 1511 896115055081 LONDEKA	

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06-Jan-16 Female	13-Jan-16 Male	01-Jan-18 Male	01-Jun-17 Male	01-Jul-17 Male	17-May-13 Female	31-Mar-18 Female	09-Jan-16 Male	01-Dec-18 Male	01-Mar-17 Female	31-Mar-17 Female	01-Apr-17 Fernale	31-Mar-17 Female	31-Mar-16 Female	13-Mar-17 Male	01-Oct-17 Female	19-Dec-13 Female	01~Jul-17 Male	13-Mar-17 Female	17-May-13 Female	31-Jan-16 Female	23-Jul-09 Male	17-May-13 Male	01-Oct-17 Female	02-Feb-17 Male	31-Jui-16 Male	01-Apr-16 Female	05-Jan-17 Male	15-Sep-11 Male	07-Mar-14 Male	02-Oct-16 Female	19-Oct-11 Male
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Mzobe	Mzolo	Najdoo	Naidoo	Naidoo	Naidoo	o dia N	Nair	i i	Nano	Nare	Ncamphalala	Neanana	Nebabelend	Neithe	Neube	Nedbo	Noune	Noullie	Ndaba	Noaba	Ndaba	N daba	Nobbaba	Mabana	Ndadza					Ndhlovii	Ndhìovu
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1517 9101280676088 Nonhle		1519 8605115705087 Jongane	1520 9402245228084 Kyle	1521 9204015094088 Jason		1523 8409060178089 Perusna	1524 9010031385081 Bokang	1525 8703245227088 Taurean	1526 8611266056080 Simphiwe	1527 9205080036086 Ishepiso	1528 8808150422085 Manlatse	1529 8909300311085 Princess	1530 8611200542088 Khanyisile	1531 8809041113081 Ntepane	1532 7708245728085 David	1533 8909050968084 Sibonile	1534 8803150620085 Mbavhalelo	1535 9004176027087 Mawande	1536 9202210853084 Richcon	1537 8708230582082 Nokuthula	1538 8304250722087 Ditoro	1539 8103095471086 Thabiso	1540 8704175854801 Mabaleka	7 1541 8811010995084 Lindiwe	751542 8705275467088 Ntate	1543 9008185845082 Gudani	1544 8806040563084 Zamazangwa	1545 8712065560080 Siyabonga	1546 8304275800082 Phathumusa		1548 9009130799085 Sandra 1549 8208115307085 Phumlani

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01-Mar-17 Female	01-Feb-15 Male	31-Mar-16 Male	02-Feb-17 Female	01-Mar-15 Male	02~Jan-15 Female	31-Mar-17 Male	01-Apr-17 Male	01-Apr-17 Male	01-Nov-18 Male	31-Mar-19 Female	01-Apr-18 Female	02-Jan-15 Female	01-Mar-17 Male	01-May-15 Male	01-Apr-17 Male.	01-Aug-18 Male	12-Mar-17 Male	01-May-15 Male	01-Apr-15 Female	01-Feb-17 Female	02-Jan-15 Female	19-Dec-13 Male	01-Aug-17 Female	19-Dec-13 Male	01-Sep-13 Female	31-Mar-16 Female	17-Jan-10 Female	01-Apr-17 Female	01-Apr-15 Female	14-Dec-13 Male	01-Apr-18 Female	19-Dec-13 Male
01-Mar-15	01-Feb-13	31-Mar-14	02-Feb-15	01-Mar-13	02-Jan-13	31-Mar-15	01-Apr-15	01-Apr-15	01-Nov-16	31-Mar-17	01-Apr-16	02-Jan-13	01-Mar-15	01-May-13	01-Apr-15	01-Aug-16	12-Mar-15	01-May-13	01-Apr-13	01-Feb-15	02-Jan-13	19-Dec-11	01-Aug-15	19-Dec-11	01-Sep-11	31-Mar-14	17-Jan-08	01-Apr-15	01-Apr-13	14-Dec-11	01-Apr-16	19-Dec-11
Ndhlovu	Ndhukwani	Ndima	Ndimande	Ndlalose	Ndlangisa	Ndlazi	Ndleve	Ndiovu	Ndlovu	Ndlovu	Ndlovu	Ndongeni	Ndou	Ndou	Ndou	Ndumo	Ndvhuwo	Ndzelu	Ndzovela	Ndzumeni	Nedambale	Neduvhuledza	Nefolovhodwe	Negwangwatini	Nelani	Nelufule	NELWAMONDO	Nemadevhele	Nemadodzi	Nemaheni	Nemakhavhani	Nemakundani
Thembi	Gary	Nkumbulo		Success	Boniswa	Mthokozisi	Ntsemi	David	Thamsanda	Sesi	Faithfull		Vele Patrick	Patrick	Ovril	,		Svdwell	Euginia	i erato	Mercy	6		Shadrack			CONFIDENCE	:				
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	1583	8911156003089 Humbulani		Nemakundani	31-Mar-14	31-Mar-16 Male	Black: African
	7 7 7 7		Bob	Nemakundani	14-Sep-11	14-Sep-13 Male	Black: African
	1585			Nemambavhani	25-Jul-11	25-Jul-13 Female	Black: African
	1586		Confidence	Nemangani	01-Mar-17	01-Mar-19 Female	Black: African
	1587	9207295498085 Tendani	Adrian	Nemavhola	01-Aug-15	01-Aug-17 Male	Black: African
	1588			Nemaxwi	01-May-15	01-May-17 Female	Black: African
	1589	8804215976082 Livhuwani	David	Nembilwi	31-Mar-14	31-Mar-16 Male	Black: African
	1590			Nemshungwa	01-May-12	01-May-14 Female	Black: African
	1591	8911030913081 Tshamaano		Nemurangoni	09-Jan-14	09-Jan-16 Female	Black: African
	1592	8807090505082 Sheron		Nemutudi	01-Nov-13	01-Nov-15 Female	Black: African
	1593	9402135534088	Perfect	Nene	01-Mar-17	01-Mar-19 Male	Black: African
	1594	8911035845080 Lethukuthula	Nhlonipho	Nene	01-Oct-16	01-Oct-18 Male	Black: African
	1595	8708125566083 Maanda	Christopher	Nengome	03-Sep-12	03-Sep-14 Male	Black: African
	1596	9109240941088 Dakalo		Nengovhela	01-Sep-16	01-Sep-18 Female	Black: African
	1597	8312121039086 Rudzani		Nepfumbada	04-Aug-14	04-Aug-16 Female	Black: African
	1598			Nesengani	02-Feb-15	02-Feb-17 Male	Black: African
	1599	9104261080080 Funanani		Nethamba	01-Aug-15	01-Aug-17 Female	Black: African
	1600	9004080580080 Fhumulani	Thelma	Nethathe	01-Sep-16	01-Sep-18 Female	Black: African
	1601	8611075610085 Phumudzo	Murendeni	Nethavhanani	01-Sep-11	01-Sep-13 Male	Black: African
	1602	9202180603089 Rofhiwa	Precosious	Nethavhani	01-May-14	01-May-16 Female	Black: African
	1603	9009146175080 Sedzani	Shane	Nethenzheni	01-Aug-16	01-Aug-18 Male	Black: African
	1604		Cedric	Netili	29-Sep-11	29-Sep-13 Male	Black: African
	1605	8503220413087		Netshandama	30-Mar-09	30-Mar-11 Female	Black: African
11	1606	7704270578081 Avhashoni	Isherene	Netshapasha	18-Dec-07	18-Dec-09 Female	Black: African
ا بر	1607	9010235975083 Faranani	Vincent	Netshidzìvhani	02-Feb-15	02-Feb-17 Male	Black: African
V	1408	8806146070083 Thabelo		Netshifhefhe	01-Apr-15	01-Apr-17 Male	Black: African
1	1609	9305241191083 Murendeni		Netshilaphafa	01-Aug-15	01-Aug-17 Female	Black: African
	1610	8712286049087 Vhahangwele		Netshiombo	01-Jan-17	01-Jan-19 Male	Black: African
	1611	7809215631083 Mpho	Abel	Netshipale	15-Jul-11	15-Jul-13 Male	Black: African
,	1612	8902076009082 Rudzani		Netshirembe	01-Mar-15	01-Mar-17 Male	Black: African
	1613	9405291129080 Thendo	Precious	Netshisaulu	01-Mar-17	01-Mar-19 Female	Black: African
_	1614	9011035732088 Vhahangwele		Netshituka	17-Feb-15	17-Feb-17 Male	Black: African
<	1615	. 9003160800087 Funanani	Glender	Netshitungulu	31-Mar-14	31-Mar-16 Female	Black: African

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	1616	9211065836086 Vhalani	Godknowe	Matchiwhongoni	100 46	04 C C C C C C C C C C C C C C C C C C C	
	1 7			ואפנאוואוופוואסוו	U J&II- 10	UI-Jarr-16 Male	Black: African
	161/		Lorraine	Netshivhazwautu	01-Nov-15	01-Nov-17 Female	Black: African
	1618	8503150916083 MPHO	SYMPATHIAH	NETSHIVHUYU	05-Nov-08	05-Nov-10 Female	Black: African
	1619	9108070564085 Andisani		Netsianda	01-Jul-15	01-Jul-17 Female	Black: African
	1620	8607050378086 Mmathapelo		Netsianda	01-Mar-17	01-Mar-19 Female	Black: African
	1621	8403055790081 NDIVHUDZANNYI	OESLEY	NEVHUTAL!	18-Dec-07	18-Dec-09 Male	Black: African
	1622	9002185706089 Ntshuxeko	Difference	Ngamba	31-Mar-14	31-Mar-16 Male	Black: African
	1623	8912015807082 Andile	Mdeliseni	Ngcongo	31-Mar-15	31-Mar-17 Male	Black: African
	1624	9412310318082 Sibonelesihle	Favorite	Ngema	01-Sep-16	01-Sep-18 Female	Black: African
	1625	9211295969087 Nqaba	Engene	Ngema	01-Sep-16	01-Sep-18 Male	Black: African
	1626	8902250658084 Magoge	Vernolia	Ngoasheng	01-Jan-13	01-Jan-15 Female	Black: African
	1627	9311160538080 Lunghile		Ngobeni	08-Jan-15	08-Jan-17 Female	Black: African
	1628	8407160346085 Nompumelelo	Adelaide	Ngobeni	02-Jan-13	02-Jan-15 Female	Black: African
	1629	8408195550089 Tebogo	Percy	Ngobeni	01-Apr-08	01-Apr-10 Male	Black: African
	1630	9202280869085 Mehloti	Penelope	Ngobeni	11-Nov-14	11-Nov-16 Fernale	Black: African
	1631	9208146126081 Tsietsi	Carlos	Ngobení	31-Mar-16	31-Mar-18 Male	Black: African
	1632	8711025608088 Matimba	Isaac	Ngobeni	31-Mar-14	31Mar-16 Male	Black: African
	1633	9311190843088 Nhluvuko		Ngobeni	01-Oct-16	01-Oct-18 Female	Black: African
	1634	9009295323085 Siphelele		Ngobese	01-May-14	01-May-16 Male	Black: African
	1635	9007171240084 Amanda	Fundiswa	Ngodwana	01-Jul-16	01-Jul-18 Female	Black: African
	1636	9206015940087 Khuthadzo	Reginald	Ngoma	10-Jun-15	10-Jun-17 Male	Black: African
٨.	1637	8404145530081 William	Solomon	Ngomane	06-Sep-11	06-Sep-13 Male	Black: African
ı k	1638	7906050436089 Annah	Tabadiele	Ngope	19-Jul-07	19~Jul-09 Female	Black: African
,	1639	9311190642084 Noxolo	Suzan	Ngozo	17-Feb-15	17-Feb-17 Female	Black: African
įΝ	1640	9107140907084 Athule		Ngqatakwazi	02-Feb-15	02-Feb-17 Female	Black: African
	1641	7009215394085 Desmond	Siyanda	Ngubane	14-Sep-11	14-Sep~13 Male	Black: African
	1642	9109095853081 Velemseni	Njabuło	Ngubane	01-Jan-17	01-Jan-19 Male	Black: African
]/	1643	8809015845080 Meluleki		Ngubane	09-Jan-14	09-Jan-16 Male	Black: African
V	1644	9201315783089 Lwando	Zukisa	Ngubentombi	01-Dec-16	01-Dec-18 Male	Black: African
i	1645	8904165247086 Phangile	Ekibal	Nguxa	03-Mar-15	03-Mar-17 Male	Black: African
_ [-	1646	8604086075083 Mfanafuthi		Ngwane	09-Jan-14	09-Jan-16 Male	Black: African
ر ا	1647	8411085572080 Bongani	Patrick	Ngwane	01-Apr-13	01-Apr-15 Male	Black: African
)	1648	9105065748087 Gerald		Ngwasheng	01-Feb-15	01-Feb-17 Maie	Black: African

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01-Jul-15 02-Feb-15	01-Mar-16	01-Feb-13	24-Oct-14	31-Mar-16	06-Jan-14	01-Sep-16	17-May-11	23-Mar-09	31-Mar-15	03-Sep-12	01-Sep-16	11-Mar-15	01-Oct-16	31-Mar-14	01-Apr-15	01-Oct-16	01-Oct-12	01-Aug-16	13-Feb-09	01-Dec-16	02-Dec-13	28-May-09	01-Mar-17	14-Dec-11	01-Apr-15	01-May-15	01-Nov-15	20-Jan-09	01-Apr-08	01-Mar-17	14-Sep-11
Nkoko Nkomo	Nkonoane	Nkosi	Nkosi	Nkosi	Nkosi	Nkosi	en Nkosi	Nkosi	Nkosi	Nkuna	Nkuna	Nkuna	Nkuna	Nkwe	Nkwinika	Nndwambi	Noah	Nolakana	NOMBEWU	Nomiala	Nomzanga	Nondula	None	Nong	Nonginzi	Nonyana	Nonyana	NONZINYANA	Noor Mahomed	Novela	NSIMBI
Nkhafola Jacob	Gervain	Tolinhlanhla	Pretty	Lumbie	Wendy		BonganiMagnificen Nkosi	Mthonzi	Promise		Hiherile			Eunice	Kulani	Khumbudzo					Hfanganani	Ursula	Moses			Mantjie	Padron			Themba	
32 9210080747088 Conny 33 8402245747084 Mbirtana		35 9009290503087 Nontokozo	36 9112060878083 Ntombikayise	37 9209300738083 Taelo	38 9101210429087 Nompumelelo	39 9107260304088 Zandile	30 8610275719084 Sandile	31 8311295900081 Londa	32 8910070748084 Nokwanda	33 8709225651080 Raymond	34 9112205802089 Enock	35 8906285732087 Tiyani	1696 9201130922086 Pamela	97 9006200817086 Lorato	1698 8709106437088 Discky	1699 9105225901089 Adolf	1700 8809066246089 Phumlani	1701 9107210635086 Pamela	1702 8307060536084 YONELA	1703 9011165548080 Ngcali	1704 8905115790083 Harrison	1705 7604180540082 Unathi	1706 8703095837085 Mandlenkosi	1707 8711135608085 Tshepo	38 9202140911085 Nosicelo	1709 9105185608088 Steven	1710 8904046127085 Charles	1711 8105270652083 NOMTHANDAZO	1712 8603315144082 Nazir	1713 9305115778080 Vutomi	1714 8708165576083 MSiZI
1682	1684	1685	1686	1687	1688	1689	1690	1691	1692	1693	1694	1695	16	1697	16	16	17	17	17	17	17	17	17	17	1708	i I	17	17	17	17	17

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Ntahane NTETA Nthethe	Nthlabane Ntibane Ntintili	Ntlangula Ntloko Ntoane	Ntombela Ntshagovhe NTSHALI	Ntshuntsha Ntsoane	Ntsoane	Ntsoane	Mtsomotho	NTULI	Ntoli	Ntu!i	Ntuli	Nxantsiya	Nxasana	Nxesi	Nxiba	Nxumaio	Nxumalo	Nxumalo
Daphney Vincent		Shadigolo	Nokukhanya	Thokatholoto	Andy	Meta	Ernest	Nadima	Marshaleen	Siljndile Zodwa	Benjamin	<u> </u>	Siphumelele	Faith	Nodoli	Unstice	Xolani	Prectous
1715 9006250348081 Mpho 1716 8310270958080 NOMAPHELO 1717 9209206200089 Sipho	8509201083088 8903211130080 9411065375081	1721 8612281026082 Babalwa 1722 8506016263087 Phumlani 1723 9012040955086 Oregolagantse	8408110619084 8510200515088 8203165625080			1/30 880623989091 Turnero 1731 9007170816082 Mmakwele		1733 900713056408/ Margaret 1734 8012200460084 MBALENHLE	9107200364085	1736 9105250621081 Lisa 1737 9207291263087 Mercy		1739 9300000304060 Hylselatti 1740 9106155899087 Zusakhe	_ 1741 8110065778085 Siyabonga	. 1742 8906181015082 Bulelwa	8709040642082	1744 90090460050064 Zamani 1745 0003205807081 Niahulo		

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1 24-Oct-16 Female	_		5 01-May-17 Female		_		3 18-Nov-10 Male	•		i 17-May-13 Male		3 01-Jan-15 Male	3 02-Jan-15 Female	3 25-Sep-15 Male		1 05-Dec-16 Female		Ŭ	7 01-Mar-19 Male	1 01-May-16 Male	3 02-Jan-15 Male	1 31-Mar-16 Male	01-Apr-18 Male	7 01-Jan-19 Female	7 01-Mar-19 Female	01-Nov-18 Female	7 01-Mar-19 Male	01-Jul-17 Male		01-Apr-17	_	
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zana Nxusa	Nyaba	Nyabela	Nyadzani	Nyaka	Nyalunga	Nyama	NYAMBEN	Nyambose	Nyathi	Nyathi	Nyawo	Nyembe	Nzama	Nzimande	Nzimande	Nzimande	Nzimande	a Nziyana	Nzuza		Obotseng	Olehile	Olyn	Padj	Pakalitha	Pakati	Pakela	Papale	Papo	Patel	patsa	
Makhosazana	Zikhona			Eliphus		Jan	0	Dineo		Victor	Jack	Kevin	Mbalenhle	Nkhweng	Sidwell			Innocentia	Excess	Malibongwe	Dennie	Daniel	Lynn	Faith		Patricia		Lancelot	Maggie		dooel	•
8911260627088 Nqobile	9302200580083 Yolisa	8510240498089 Thato	9101060652085 Pfufho	9104255833080 Thabiso	9204285841085 Jim	8708106165087 Koba	8302035814088 NDIVHUWO	9007230303089 Dithlare	8702205933081 Njabulo	8507065847085 Syabonga		8804175493086 Peter	9111070570086 Ziningi	8308175317089 Thabang	8605235765086 Lunga	9105080748088 Samatha	8911170269088 Vangile	9004240615081 Nokuthula	9105215756089 Wandile		8207095651082 Kelebogile	8810315515084 Obakeng	9002145071087 Theodore	9209190270080 Kefuoe	9302100127084 Tshepang	9307131005084 Ntombifuthi	9209135246088 Sibusiso	9205305810083 Mothelo	9012150860084 Dimakatjo	8612045216086 Suveer	8508105679082 lerata	
1748	1749	1750	1751	1752	1753	1754	1755	1756	1757	1758	1759	1760	1761	1762	1763	1764	1765	1766	1767	1768	1769	1770	1771	1772	J 1773	174	/ \1775	1776	1777	1778	1779	7

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01.11.17 Female		01-Apr-14 Female	20-Jan-16 Male	01-Oct-16 Male	14-Mar-19 Female	01-Apr-15 Male	01-Jul-17 Male	14-Dec-13 Male	05-Jan-17 Maie	01-Oct-16 Male	31-Mar-16 Female	01-Sep-17 Female	31-Mar-16 Male	01-Mar-19 Female	01-Mar-19 Female	31-Mar-16 Male	05-Sep-16 Female	01-Nov-18 Male	01-Feb-17 Female	01-Jun-17 Male	01-Mar-19 Female	17-May-13 Male	01-Jan-15 Małe	30-Mar-11 Female	17-Feb-17 Female	31-Mar-16 Female	27-Mar-11 Female	01-Mar-19 Male	01-May-17 Male	01-Dec-18 Male	17-May-13 Female	03-Aug-17 Female	01-Nov-18 Male
04-111-15		01-Apr-12	20-Jan-14	01-Oct-14	14-Mar-17	01-Apr-13	01-Jul-15	14-Dec-11	05-Jan-15	01-Oct-14	31-Mar-14	01-Sep-15	31-Mar-14	01-Mar-17	01-Mar-17	31-Mar-14	05-Sep-14	01-Nov-16	01-Feb-15	01-Jun-15	01-Mar-17	17-May-11	01-Jan-13	30-Mar-09	17-Feb-15	31-Mar-14	27-Mar-09	01-Mar-17	01-May-15	01-Dec-16	17-May-11	01-Jul-15	01-Nov-16
Dotio	3 5 -	Petronella	Phadi	Phahlamohlaka	Phahlane	k Phahle	Phakoago	Phakoe	Phala	Phaladi	Phalama	Phalani	Phallane	Phasha	Phasha	Phasha	Phasha	Phaswana	Phathela	Phatlane	Pheme	Phetheni	Phetla	Phetla	Phetla	Phiri	PHIRI	Phiti	Phogole	Phokane	Phokojoe	Pholo	Phologane
Smooth	Of learny	Kearabetswe	Ndiala	Thato		Magaboke Themb: Phahle	Thabang	Sidney	Tseke	Jackson	Botlhale	Memory	itumeleng	Glodine	Rhoda	Tswaledi	Maile		Shaunice	Casseus		Petrus	Stephen	Pligrene	Emily		NOMPUMELELO		Rodney			Jeanette	Mothusi
		1782 8808140461086 Moloko	1783 9003115479086 Isaac	1784 9104305389083 Moshige	1785 9304200647086 Mmathoto	1786_8902255353087 Naphtali	1787 9008036088080 Pheganyane	1788 8808295566085 Thabang	1789 9107045551086 Kamogelo	1790 9201215775086 Mantsupe	1791 8801280229082 Nonhlanhla	1792 9001250299087 Tumelo	1793 8901106165088 Thys	1794 8809060783087 Mamagobe	1795 9306280768088 Thabiso	1796 8712176006080 Joel	1797 8709211068083 Tebogo	1798 9109026269084 Maboshe	1799 9005230556086 Mpho	1800 9102105211085 Molefi	1801 8708100912088 Wathabo	1802 8402027276088 Bafana	1803 8810025997085 Mpatametse	1804 8612180467080 Tebogo	1805 9211260991082 Maefo	1806 8712301064087 Doris	1807 8512240373080 BARBARA	71808 9407015620089 Shaun	1809 9006156196089 Tshepho	1810 9301156160080 Freedom	1811 8702270327086 Phumza	1812 9011300711080 Keneilwe	1813 8811245694080 Comfort
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01-Aug-09 Male 01-May-17 Female 03-Sep-14 Male	01-Mar-19 Female	11-Dec-11 Male 01-Mar-19 Male	01-Apr-18 Female	01-Apr-17 Female	14-Jan-16 Male	01-Feb-17 Male	01-Mar-19 Male	05-Jan-17 Maie	19-Feb-16 Female	12-Feb-17 Male	31-Mar-16 Male	01-Aug-18 Male	01-Mar-18 Male	01-Feb-18 Female	03-Feb-16 Female	01-Apr-17 Male	02-Feb-17 Female	02-Jan-15 Male	03-Sep-14 Male	01-Sep-18 Male	13-Feb-11 Male	01-Aug-17 Male	01-Apr-17 Male	07-Aug-11 Female	03-May-14 Male	09-Jan-16 Male	01-May-14 Male	09-Jan-16 Male	03-Sep-14 Male
01-Aug-07 01-May-15 03-Sep-12	01-Mar-17	11-Dec-09 01-Mar-17	01-Apr-16	01-Apr-15	14-Jan-14	01-Feb-15	01-Mar-17	05-Jan-15	19-Feb-14	12-Feb-15	31-Mar-14	01-Aug-16	01-Mar-16	01-Feb-16	03-Feb-14	01-Apr-15	02-Feb-15	02-Jan-13	03-Sep-12	01-Sep-16	13-Feb-09	01-Aug-15	01-Apr-15	07-Aug-09	03-May-12	09-Jan-14	01-May-12	09-Jan-14	03-Sep-12
Phoako Phaphi Phoshoko	Phukubje	PHUNDULU Phunge	Phutiyagae	Pico	Piet	Pika	Pila	Pilane	Pillay	Pillay	Pitt	Poffu	Ponoane	Popane	Premraj	Pretorius	PUDUMO	Pule	Pule	Qawukeni	QIQIMANA	Qwabe	Qwabe	Rabeng	Rabothata	Rachidi	Rachoene	Radali	Radebe
Sello	Gustavia		Mpho	Salvation	John	Sivuyiswe	Mogau	Vincent			Denzil		Daniel	Elizabeth		Hendry George	ELIZABETH	Bradley	lumeleng			Timothy	Freddy	Charlotte	Mashaole	Fine	Phillemon		Daniel
1814 8306035432080 Karabo 1815 8910111012086 Funanani 1816 8610225251089 Lebogang		1818 8207055677085 VULEDZANI 1819 9201245844084 Humbelani	1820 8902090748087 Jeanette	1821 9002050754081 Refliwe	1822 8812105095087 Remano	1823 9007205726082 Lwanele	1824 8906235929080 Mpheelo	1825 9008205623089 Tshepo	1826 8906120169081 Petrusha	1827 9104105088083 Keolin	1828 8508045078080 Xenophin	1829 9204075368083 Tshepo	1830 9103165364087 Thabang	1831 9312220170088 Nthabiseng	1832 9208100081082 Akira	1833 8804215145084 Keith	1834 9108120318086 NONO	1835 8401185344084 Thuto	1836 9006235204086 Patrick	1837 9006105695082 Olwetu	1838 8009035748089 MZWAMADODA	1839 8912025333087 Tamsanga	.> 1840 9207215662083 Mkhuseli	7 1841 8602120810085 ltumeleng	1842 8906306059080 Carl	1843 9105035512084 Katlego	1844 8407065936089 Thopane	1845 8503305702081 Tendani	1846 8710125251088 Mzonkosi

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	184/	69+1225269065 Inamsanga	Mongezi	Radebe	41-JUC-87	Za-Jul-To Maie	Black: African
	1848	9209180747089 Nothando		Radebe	01-Feb-16	01-Feb-18 Female	Black: African
	1849	9103295347085 Philmon	Zwelakhe	Radebe	01-Oct-15	01-Oct-17 Male	Black: African
	1850	8912175708088 Lehiohonolo		Radebe	01-Apr-16	01-Apr-18 Male	Black: African
	1851	8806031120084 Zanele	Gladys	Radebe	14-Sep-11	14-Sep-13 Female	Black: African
	1852	8709250687082 Naledi	Maapetle	Radingoana	01-Jan-17	01-Jan-19 Female	Black: African
	1853	8803041160085 Anna		Radingwane	26-May-11	26-May-13 Female	Black: African
	1854	8710155902089 Phumudzo	Vincent	Radzilaní	01-Mar-15	01-Mar-17 Male	Black: African
	1855	9002215399087 Mashudu	Clifford	Radzilani	01~Jul-15	01-Jul-17 Male	Black: African
	1856	8811090765084 Takalani		Radzuma	05-May-14	05-May-16 Female	Black: African
	1857	9203286082087 Tshilidzi		Radzuma	31-Mar-15	31-Mar-17 Male	Black: African
	1858	9012295829085 Piwokuhle		Rafuza	01-Aug-15	01-Aug-17 Male	Black: African
	1859	9004266173080 Zwokalula		Ragimana	01~Apr-15	01-Apr-17 Male	Black: African
	1860	8105090586081 JUDY	MOTSHABI	RAIKANE	19-Oct-09	19-Oct-11 Female	Black: African
	1861	9311050808080 Devorieni		Rakgalakane	01-Aug-16	01-Aug-18 Female	Black: African
	1862	8909020773085 Agnes		Rakgogo	01-Apr-16	01-Apr-18 Female	Black: African
	1863	8905016069082 Murendeni		Rakhalaru	17-Mar-15	17-Mar-17 Male	Black: African
	1864	8812030429088 Boitumelo	Rosina	Rakobela	01-Feb-13	01-Feb-15 Female	Black: African
	1865	9307250471083 Helen	Ramadimetja	Rakobela	01-Mar-17	01-Mar-19 Female	Black: African
	1866	9108105882080 Thabo	Patrick	Rakoo	01-Mar-17	01-Mar-19 Male	Black: African
	1867	7807195533089 MASILO	WILLIAM	RAKUBO	04-Oct-07	04-Oct-09 Male	Black: African
	1868	9002136008080 Assan	Reneiloe	Rafebona	10-Mar-14	10-Mar-16 Male	Black: African
	1869	9012105709089 Rapoone	Sidwell	Ralefume	14~Jan-14	14-Jan-16 Maie	Black: African
	1870	9311045351089 Thabang	Fortune	Raiehoko	01-Apr-16	01-Apr-18 Male	Black: African
	1871	8703165390080 Moeketsi	Shadrack	Raleting	23-Sep-11	23-Sep-13 Male	Black: African
	1872	8004240500084 MASHUDU		RALUFULUVHI	23-Aug-07	23-Aug-09 Female	Black: African
AC	1873	8502180457084 Vhutshilo		Ralulimi	29-Jun-11	29-Jun-13 Female	Black: African
4	1874	8811260685088 Shudufhadzani		Ralupfumo	01-May-15	01-May-17 Female	Black: African
	1875	8603025619084 Mbavhaleto		Raluswinga	09-Jan-14	09-Jan-16 Male	Black: African
į	1876	8409010819089 Thizwijondi	Doris	Raluswinga	25-Jul-11	25-Jul-13 Female	Black: African
/	1877	9106155318088 James	Kagiso	Ramabu	01-Jan-16	01-Jan-18 Mate	Black: African
	1878	9204155546087 Tshifularo	Lloyd	Ramabulana	02-Jun-14	02-Jun-16 Male	Black: African
_	1879	8711111039081 Mudzuli	Prudence	Ramabulana	01-Mar-15	01-Mar-17 Female	Black: African

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16-Sep-10 Female	01-Mar-19 Male	17-Mar-16 Male	30-Jun-18 Male	01-Mar-17 Female	11-Mar-17 Male	31-Mar-16 Female	05-Mar-16 Female	01-Sep-15 Female	01-Aug-15 Female	01-Aug-16 Male	25-Mar-15 Female	01-Sep-18 Male	12-Mar-17 Male	01-Apr-14 Mate	26-Sep-13 Male	01-Sep-18 Male	01-Apr-18 Female	03-Sep-14 Male	17-Feb-17 Male	02-Feb-17 Female	02-Jan-15 Female	05-May-16 Male	07-Aug-11 Male	06-Jun-13 Male	23-Sep-15 Female	01-Aug-17 Male	31-Mar-17 Female	01-Jan-19 Male	01-Nov-17 Male	30-Sep-18 Male	30-Jan-17 Female	02-Jan-15 Female
16-Sep-08	01-Mar-17	17-Mar-14	01-Jan-17	01-Mar-15	11-Mar-15	31-Mar-14	05-Mar-14	01-Sep-13	01-Aug-13	01-Aug-14	25-Mar-13	01-Sep-16	12-Mar-15	01-Apr-12	26-Sep-11	01-Sep-16	01-Apr-16	03~Sep-12	17-Feb-15	02~Feb-15	02-jan-13	05-May-14	07-Aug-09	06-Jun-11	23-Sep-13	01-Aug-15	31-Mar-15	01-Jan-17	01-Nov-15	01-Oct-16	30-Jan-15	02-Jan-13
RAMADOLELA	Ramagapu	Ramagoma	Ramahlo	Ramakadi	Ramakhetha	Ramakuwela	Ramalata	Ramali	Ramarumo	Ramasenya	Ramashala	Ramatiisa	Ramatja	Ramatlotlo	Ramatsa	Ramatsetse	Ramavhoya	Rambau	Rambau	Rambelani	Rambuda	Rammela	Rammutla	Ramoadi	Ramotshela	Ramovha	Ramovha	Rampedi	Ramphele	Катроп	Ramsaroop	Ramudzuli
	Prince	Melton	Madibeng	Kgoetja		Elisabeth	Mavis	Rabelani	Lorraine		Salvator	Daniel	Smiley	Aaron	Isaac			Givem	Justice	Virgina			Fortune	Mreatlala	Unice			Mabitje	Jacklin			
		8211195546085 Khuliso	9311235422088 Sidney	9106010838080 Abrinah	8706235856089 Phumudzo	8903160567084 Lutendo	8807170986087 Livhuwani	8907230578088 Lufuno	8905290514084 Matodzi	8910025877087 Koena	9106100252085 Tebogo	8904125343082 Kenosi	9105045613088 Mogodi	8310315583083 Mosegofatsi	7907095496088 Moeketsi	9011295428088 Thabang	9301041055081 Mashau	9009085762088 Tshimangadzo	8903095516081 Vuledzani	8406190388083 Tshifhiwa	8505170804082 Mpho	8905256130081 Tshifhiwa	8607245433085 Obakeng	8707125839086 Chilliboy	8709170859084 Mathabana	9303135832086 Avhaluvhei	8612050122088 Mulalo	9302075817081 Rathipa	9101175405080 Maphuti	9004155217089 Mohau	9109140037086 Trisha	8609070684089 Mbulungeni
1880	1881	1882	1883	1884	1885	1886	1887	1888	1889	1890	1891	1892	1893	1894	1895	1896	1897	1898	1899	1900	1901	1902	1903	1904	₹ 1905	1906	1907	1908	1909	1910	1911	1912

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29-Sep-11 05-May-14	01-Dec-16	01-Oct-16	01-Mar-17	09-Jan-14	01-Apr-15	01-May-16	01-Nov-16	02-Jan-13	01-Feb-15	31-Mar-16	01-Oct-12	01-Sep-16	14-Dec-11	27-Feb-13	05-Jan-15	09-Jan-14	31-Mar-15	31-Mar-14	01-Feb-17	01-Apr-08	01-Oct-14	02-Feb-15	27-Sep-11	14-Ju∳-11	09-Jan-14	31-Mar-14	01-Aug-14	01-Sep-08	25-Aug-14	13-Mar-15
Ramukumba Ramusi Ramaha	Rankudu	Ranngu	Ranoto	Ranoto	Rantete	Ranthitong	Rapetswa	Raphalalani	Rapula	Rasamane	Raseloma	Rasethe	Rasethe	Ratau	Ratau	Rathogwa	Ratihaa	Ratombo	Ratseke	Ratshibvumo	Ratshivhadelo	Ratuza	Raven	Rawasha	Reddi	Rikhotso	Rikhotso	RIKHOTSO	Rikhotso	Rikhotsso
п У ј	Marvin		Gracious	George	Grace	Elvis		Elizabeth	Kealeboga	Edwin	Kgomotso		Jonas	Manoko	Steve	Thelma	Roberta		Lebogang		Mokhethwa					Masana	Letty			Tlangelani
1913 8711080519089 Tshinanne 1914 8408145812084 Sello		1917 9009095921088 Elelwani	1918 9404190471081 Kgodiso	1919 9203225981084 Thabo	1920 9302280900086 Tshedza	1921 9309145859084 Karabo	1922 9311175890088 Thakisi	1923 8604011129088 Phenyo	1924 8404150339089 Kgomotso	1925 9311305975080 Mohau	1926 8607180518080 Patience	1927 9205121230086 Hannah	1928 8602166106083 Mohlatiego	1929 8904125654082 Louwy	1930 9102185385080 Letsatsi	1931 8807060876083 Rendani	1932 8812240960088 Tshegofatso	1933 9207115707087 Zwanga	1934 9306050584087 Mogoshadi	1935 8409150806086 Thihanedzwi	1936 8905315310088 Lesley	1937 9012295828087 Sipeshile	1938 8912110117080 Muneebah	1939 8511035919081 Sipho	S1940 8812195152087 Julian	1941 8810095569087 Ashley	1942 8910260862083 Jamela	1943 8304225430089 EVAN	1944 8904125738083 Rector	1945 9212130245089 Breda
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02-Feb-17 F	03-Mar-16 Male	31-Mar-16 F	01-Jan-18 N	02-Feb-17 F	01-Mar-18 F	01-Apr-17 Male	28-Mar-15 Male	20-Jan-16 Female	22-Sep-16 Male	01-Apr-14 Male	01-Nov-17 Male	01-Sep-18 Female	02-Jan-15 Male	01-Oct-17 Male	09-Jan-16 Male	01-Dec-18 Female	01-Feb-15 F	31-Mar-16 Male	03-Sep-14 Male	31-Mar-16 Female	01-Aug-17 Female	31-Mar-18 Male	01-May-18 Female	06-Nov-16	10-Nov-11 Male	01-Apr-15 Male	01-Feb-15 Male	31-Mar-16 Female	30-May-13	19-Mar-17 Female	01-Mar-18 Female	27-Sep-13 Female
02-Feb-15	03-Mar-14	31-Mar-14	01-Jan-16	02-Feb-15	01-Mar-16	01-Apr-15	28-Mar-13	20-Jan-14	22-Sep-14	01-Apr-12	01-Nov-15	01-Sep-16	02-Jan-13	01-Oct-15	09-Jan-14	01-Dec-16	01-Feb-13	31-Mar-14	03-Sep-12	31-Mar-14	01-Aug-15	31-Mar-16	01-May-16	06-Nov-14	10-Nov-09	01-Apr-13	01-Feb-13	31-Mar-14	30-May-11	19-Mar-15	01-Mar-16	27-Sep-11
ZINI ZINI	Rissenga	Rodolo	Roliwe	Ronose	Roux	Roux	Rozani	Rudman	Sabela	Sadiki	Sadiki	Sadiki	Sakasa	Sakoane		Sambo	Sambo	Samka	Sandane	Sandani	Sandile	Sape	Sapsford	Sathekge	Scherman	Seadira	. Sebake	Sebake	Sebako	Sebe	Sebei	Sebesho
	Vincent		Offen		Patricia	Daniel	Chuma		Thuthukani	Rangwetsi	Tshepo	Antonette	Koketso		Joaquim Roelvert		Ethe		Godfrey	Caroline		France		Leago		Wordsworth	Kgodisho Advicer	Ramadimetja	•	Lorraine	Nunuza	Lerato
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01-Mar-19 Male	01-Nov-14 Female	13-Jul-17 Female	02-Feb-17 Female	01-Aug-17 Male	03-Mar-16 Female	01-Jul-17 Male	13-Jan-16 Male	01-Dec-18 Female	29-Sep-13 Male	31-Mar-16 Female	27-Jul-09 Female	01-Apr-17 Male	01-Jul-17 Female	31-Mar-17 Male	31-Mar-16 Male	01-Mar-19 Male	31-Mar-16 Male	12-Feb-17 Female	01-Sep-17 Male	03-Sep-14 Male	01-Jul-17 Male	01-Mar-19 Female	30-Sep-16 Female	09-Jan-16 Male	01-Sep-17 Male	01-Mar-18 Female	11-Mar-17 Male	17-Feb-17 Male	01-Feb-17 Male	01-Aug-18 Female	03-Sep-14 Male	02-Jan-15 Male
01-Mar-17	01-Nov-12	13-Jul-15	02-Feb-15	01-Aug-15	03-Mar-14	01-Jul-15	13-Jan-14	01-Dec-16	29-Sep-11	31-Mar-14	27~Jul-07	01-Apr-15	01-Jul-15	31-Mar-15	31-Mar-14	01-Mar-17	31-Mar-14	12-Feb-15	01-Sep-15	03-Sep-12	01-Sep-15	01-Mar-17	30-Sep-14	09-Jan-14	01-Sep-15	01-Mar-16	11-Mar-15	17-Feb-15	01-Feb-15	01-Aug-16	03-Sep-12	02-Jan-13
Sebetoane	Sebevi	Sebola	Sebola	Sebone	Sebone	Sebothoma	Sebothoma	Sediketso	Seepei	Seete	Sefike	Sefojane	Sefolo	Sefora	Segabi	Segale	Segoe	Segopolo	Segoto	Sehloho	Sehioho	Sehole	Sehularo	Sehume	Sejesho	Sekele	Sekgobela	Sekgobela	Sekgobela	Sekgoro	Sekgosapelo	Sekhaolelo
eso)	Moshifanye	Perceverance	Rebecca	Lucky	Pabala		Liba	Bertha	Christian	Prudence	Queen	Motsabî	Ntebeng	Dipuo	Kgomotso	Paul		Realeboga	Thato	Desmond	Eric	Suzan	Keabetswe		Sylvester		Thumishi	Sydney	Benedict	Innocentia	lfumeleng	Sean David
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1070	1090	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	> 2006	2007	2008	2009	2010	2011

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Sekhwela Sekotse Seku	Sekwakwa Sekwati Sefala	SELEME	Selemeia Selepe	Seli Seloana	Seloga	Semenya Semenya	Semono	Sengani	Senyolo	Sepadi	Sepale	Sepheu	Sepuru	Sereme	Serepong	Serine	Seroebele	Seroka	Serwale	Seshibe	Seshoeni	Sesoko	Setati	Setati	Sethojane
	George Linnet	STANLEY	Precia Edith	Mojalefa Sevelina	Tshegofatso	Kuth Martha	Jeanet		Persofinia	Mercy	Stephene	Lilian	Kenny	Viola	Neville	Thomas	Marry-Ann	Moreke	Matsie	Isaac	Maphoko		Anthony	Ngako	Craig
2012 8905100527086 Nthabiseng 2013 8212256025084 Thabang 2014 8707090616089 Vuyolwethu	2015 9202016030085 Chuene 2016 8503190836085 Mosilletsi		9008110332081 9108170787081	2021 8707256032089 Richard 2022 9008190512081 Mokgaetji		2024 8806020899086 Nare	9101091231081				2030 8309025432086 lesetja	2031 9105270615089 Mokodupe	2032 9209185290085 Chuene		2034 9209215443084 Kopyane	2035 8902086308086 Nthethe	2036 9403140222081 Matsholo	2037 8903155937086 Potego	>> 2038 8512130382084 Rinny	72039 9603065706089 Sello	2040 9003041016085 Phillipine	2041 9109115465080 Kamogelo	2042 9009065409080 Phuti		2044 9109035435080 Mohau

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31-Mar-17 09-Feb-09 02-Feb-09	01-Jul-15 01-Sep-16 01-Mar-17	01-Feb-15 12-Mar-15	01-Mar-17 30-Jan-15	11-May-08	31-Mar-15 01-Apr-13	13-Sep-13	01-Apr-13	01-Sep-16	01-rep-13	01-Oct-16	01-Apr-15	31-Mar-14	26-Mar-15	01-Apr-15	19-Dec-07	01-Oct-16	20-Aug-08	01-Oct-14	01-Oct-14	01-Sep-16	31-Mar-15	01-Nov-14	01-Aug-16	01-Mar-17
Setilo SETLABA SETLABA	Setladi Setlolamathe Setoaba	Setshedi Setsiba	Sewneth Sewpershad	SHABALALA	Shai Shangase	Shange	Shapo	Shavhani Shotlele	Shilubana	Shilubana	Shiluvana	Shingange	Shingele	Shirlele	Shivambu	Shoba	Shoba	Shole	Shongwe	Shongwe	Siabukandu	Siavhe	Sibanyoni	Sibeko
Isaac POTSO	Constance Shanell David	Marry	Mohamed	HARMONY	Lesedi	Samkelisiwe	Linah	,		Clothilda	Fana	Permly		Oscar		Mahlako	Presgod		Abigail	Prudence	Martha		Gloria	
	2048 9205290365085 Moshopsadi 2049 9105140236082 Kamogelo 2050 8809296039080 Lerato	2051 8705255657088 Boitumelo 2052 90040878087 Tsheqofatso			2056 9006095488084 Manyaba 2057 9108015151089 Zamokwakhe.	2058 9008130569084 Nikeziwe	_	2060 9011030437089 Tshedza		2063 9102020991084 Joy	2064 9004275914086 Theron	2065 8606070595083 Mhlabasi	2066 9301070966083 Thembi Portia	2067 8907315852085 Londani	- 2068 8310155439081 Wisani	2069 9303250598082 ftumeleng	2070 8512185451081 Nkosonathi	2071 9001195612089 Odirile	2072 8706120824085 Zanele	2073 9206170732089 Nhlelelo	2074 9103201270181 Muleya	2075 8907220551087 Phumudzo	7 3076 8908130466085 Thulisile	2077 9505180368085 Thembakazi

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2078	3 9310230879086 Nkosinajohile	Favourite	Sibisi	01-Mar-17	01-Mar-19 Female	Black: African
2070			Cibina	77 - 40 - 0	04 Oct 47 Mach	
S/07	_		Sibiya	01-00-10	U1-Oct-17 Male	black: African
2080) 7908195254088 Johannes	Jabulane	Sibiya	29-Jul-14	29-Jul-16 Male	Black: African
2081	. 8805285363085 Sandile	Henry	Sibiya	01-Apr-15	01-Apr-17 Male	Black: African
2082	9101270700088 Sthembile	Pelegrina	Sibiya	03-Sep-12	03-Sep-14 Female	Black: African
2083	9105170182081 Sinenhlanhla	Pearl	Sibiya	03-Jun-15	03-Jun-17 Female	Black: African
2084	8907045997085 Bonginkosi	Knowledge	Sibiya	29-Sep-11	29-Sep-13 Male	Black: African
2085	; 9305105519080 Sicelo	Hyacinth	Sibiya	31-Mar-15	31-Mar-17 Male	Black: African
2086	8407075899087 Luyanda		Sibozo	20-Dec-11	20-Dec-13 Male	Black: African
2087	7 8102140623089 Ncumisa	Gloria	Sibulali	07-Jul-08	24-Nov-09 Female	Black: African
2088	8104065723084 Sabelo	Sydney	Sidima	20-Aug-08	24-Apr-10 Male	Black: African
2089	9102056182087 Kgabo	Harry	Sigagamba	19-Jan-15	19-Jan-17 Male	Black: African
2090	9111296000082 Sisonke	Sigqibo	Sigedle	31-Mar-14	31-Mar-16 Male	Black: African
2091	. 8610075533081 Jefrey		Sigida	01-May-15	01-May-17 Male	Black: African
2092	. 7803020354080 Nonsikelelo	Herminah	Sigwebela	31-Mar-15	31-Mar-17 Female	Black: African
2093	9206036157083 Basil		Sihlangu	17-Feb-15	17-Feb-17 Mafe	Black: African
2094		David	Sihlangu	03-Mar-14	03-Mar-16 Male	Black: African
2095	5 9104141012089 Oko		Sihoyiya	01-May-14	01-May-16 Female	Black: African
2096	5 8905106135082 Ndumiso	Gladwin	Sikakane	31-Mar-14	31-Mar-16 Male	Black: African
2097	7 8506105950081 Thembile		Sikhwitshi	31-Mar-14	31-Mar-16 Male	Black: African
2098	8810135802084 Mogomotsi	Lawrens	Siko	01-Oct-14	01-Oct-16 Male	Black: African
2099	9104060274082 Itumeleng	Innocencia	Sikosana	01~Jan-16	01-Jan-18 Female	Black: African
2100) 8803185087086 Matete	Anthonia	Siliane	01-Jan-17	01-Jan-19 Male	Black: African
2101	. 9103111049089 Takalani		Siliga	01-May-15	01-May-17 Female	Black: African
2102	9308140935089 Tshimangadzo		Silika	01-Apr-16	01-Apr-18 Female	Black: African
2103	: 8307310397089 Rabelani	frene	Silima	01-May-12	01-May-14 Female	Black: African
2104	l 7705040693084 Khunjuzwa	Elizabeth	Simayile	23-Sep-11	23-Sep-13 Female	Black: African
2105	9106140333085 Zamaswazi	Thobekile	Simelane	31-Mar-14	31-Mar-16 Female	Black: African
2106	s 8807115655086 Sizwayinkosi	Vuyani	Simelane	24-Oct-14	24-Oct-16 Male	Black: African
2107	7 8901120816088 Phumzile	Maureen	Simelane	25-May-12	25-May-14 Female	Black: African
108	3 9105240248086 Silindokuhle	Vernetia	Sindane	01-Jul-15	01-Jul-17 Female	Black: African
2109	9003236252081 Takalani		Siobo	31-Mar-15	31-Mar-17 Male	Black: African
2110) 8805011021080 Koleka	Andiswa	Siqiti	01-Jan-13	01-Jan-15 Female	Black: African

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03-Sep-14 Male			31-Mar-17 Female	29-Jun-13 Male	19-Dec-13 Male	03-Sep-14 Male	31-Mar-17 Female	31-Mar-17 Female		23-Sep-15 Male	18-Nov-15 Female	01-Aug-18 Female	18-Aug-16 Female	01-Mar-19 Male	27-Sep-13 Male	15-Jan-17 Male	05-Sep-13 Female	01-Aug-18 Female	03-Oct-15 Female	01-Sep-18 Female	01-Apr-17 Mate	01-Jun-17 Male	31-Mar-16 Male	01-Jul-17 Female	20-Nov-09 Male	02-Jul-16 Female	01-Aug-15 Male	31-Mar-16 Maie	01-Oct-17 Female	31-Mar-16 Male	05-Jan-17 Female	09-Dec-11 Female	31-Mar-16 Male
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Michael Joed-in	י ומפו	Shadrack	Nompilo	Lindelani		Cvrii	Nompumelelo	-	Vusumuzi	Sibusiso		Betty	Geneve	Zamile	Luvuyo	Patrick		Shamene	Lucia		Albe		Bernet		Honest	Boitumelo	Livhuwanî	Jack		Bongani	Lebohang	SIPHOKAZI	Sello
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01-16	03 Con 13	03-Sep-12	01-Sep-15	02-Jan-13	01-Mar-15	01-Sep-16	31-Mar-14	31-Mar-14	08-Jan-15	01-Sep-16	01-Apr-15	01-Mar-12	01-Sep-16	01-Apr-08	01-Oct-16	01-Mar-17	01-Aug-12	01-Aug-16	01-Oct-16	22-Dec-08	24-Jun-14	13-Mar-15	04-Feb-09	09-Jan-14	27-Jun-07	01-Aug-15	20-Dec-11	01-Feb-13	15-Jan-15	01-May-12	30-Mar-09	31-Mar-15	01-Oct-15
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01-Nov-16 01-Jun-12 01-Mar-13 01-Mar-16 03-Sep-12 01-Apr-15	01-Mar-15 03-Mar-14 01-Mar-13 01-Mar-15	01-Nov-16 01-Sep-16 01-Jan-13 07-Aug-09 17-Feb-15	01-Mar-17 01-Apr-15 01-Mar-17 03-Aug-11 01-Apr-16 03-Mar-14 31-Mar-14 01-Oct-14	01-Apr-15 01-Apr-16 05-Jan-15 01-May-15 01-Mar-13 20-Nov-08 01-Apr-15
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9210120326083 Mbali 9006230930081 Ayanda 8312095702081 Ngcali 8706285206086 Mahlomola 8904241175087 Sehlorana 8901075434085 Mashapa	9007015842087 Manafake 8505020389086 Cythia 8806105839080 Isaac 9011175523081 Tshireletso 9308071149080 Lerato	9110170456089 Rachel 9211115542080 Tiotlo 8805270840089 Raisebe 8105305303082 Lebowa 8807280501081 Mashamaite	9302065301088 Itumeleng 8909025987086 Thabo 9203065088081 Remarco 7705035964086 Azwhiangwisi 9108085813089 Phenyo 8603280289086 Mokgadi 8812190863084 Dipuo 8706100891088 Phindile	8907106096082 Ndivhuho 8907106096082 Ndivhuho 9105196018087 Wanga 8504120854081 Fhatuwani 9007125468088 Olebogeng 8601295694084 Avhasei
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02-Jan-13 01-Apr-13	07-Aug-09	13-Mar-15	13-Nov-07	03-Sep-12	03-Mar-14	31-Mar-14	12-Sep-11	31-Mar-14	27-Sep-11	02-Mar-09	03-Mar-14	01-Mar-13	01-May-15	03-Mar-14	15-Jul-11	01-Oct-15	31-Mar-14	02-Feb-15	01-May-12	12-Mar-15	09-Jan-14	11-Mar-15	25-Jul-11	01-Jul-15	01-Mar-17	29-Jun-15	01-May-14	01-Mar-16	01-Mar-16	01-Sep-15	03-Sep-12
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2210 9001191155083 Rilwele		-		2214 8405180080004 LONDAIN							8208180083082	•									9106105981084							8910050496064		9109035062062	2242 8912085282083 Johannes

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Tswaane Twala Twala	Tyira Tyolo Ukena	Uoane Valashiya Valiee	Valoyi Van Averbeke VAN DER WESTHI	Van Wyk Vanstreyier	Vena Vezi	Vhangani Vhukhudo	Vilakazi Vilakazi	Vilakazi Vilane	Vries Vuyiseka	Wela Wessie Williams	Witbooi Wopula	Xaba	Xanga Xanga Xhwantini
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2243 9012165381084 Modishe 2244 8910171056080 Carol 2245 9205230406080 Thando	2246 9004260753085 Akona 2247 8301225716087 Ntuthuko 2248 9405310238086 Courtney	2249 9304060322085 Mammutle 2250 9307060272085 Vuyisile 2251 9109265172080 Leren		2255 9106220208082 Eden 2256 7812035253088 Tsekiso	2257 9106225236088 Luyanda 2258 8506256612084 Siphamandla	2259 9206025816087 Mulisa 2260 9305086033085 Mashau	2261 8910036127084 Mfanafuthi 2262 9105140896083 Zanele	2263 8903225411088 Sphiwe 2264 9107125407084 Mlungisi	2265 9111010763080 Chrystal 2266 9211290629082 Luke	2267 8601110559082 S'Lindile 2268 8109110781086 Kelebogile 2269 8403225191087 Roderick		2272 9003096134080 Vusi	

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2276 8011145531082 Skhona 2277 8508020425082 SIVUYILE	2 Skhona 2 SIVUYILE	Goodwill	Xulu YALELA	19-Feb-08 24-Apr-08	20-Aug-10 Male 24-Apr-10 Female	Black: African
-		Noluthando	Yedwa	23-Sep-11	23-Sep-13 Female	Black: African
2279 9101015639088 Nhiakanipo	٧,	Sphesihle	Yeni	05~Jan-15	05-Jan-17 Male	Black: African
2280 8908080302082 Nandi	- 5	Jabulile	Yika	01-Oct-12	01-Oct-14 Female	Black: African
BHEKISISA	Ů	GOODMAN	ZACA	01-Jun-09	01-Jun-11 Ma l e	Black: African
2282 9403240370087 Sinenhlanhla			Zama	01-Jan-16	01-Jan-18 Female	Black: African
2283 8803301088083 Nondzuzo			Zathelela	01-Oct-14	01-Oct-16 Female	Black: African
8605295640088 Lubabalo	ĭ	Lucas	ZENZILE	31-Mar-14	31-Mar-16 Male	Black: African
			Zikalala	01-Apr-15	01-Apr-17 Male	Black: African
8605050634086 Nosibulelo	J.	Julie	Zilibokwe	01-Mar-14	01-Mar-16 Female	Black: African
	Ξ̈́	Mpho	Zim	01-Mar-17	01-Mar-19 Male	Błack: African
; - -	⋛	Vincent	Zimu	01-Mar-16	01-Mar-18 Male	Black: African
9108030340089 Fundiswa	ς,	Yolanda	Zitha	05-Jan-15	05-Jan-17 Female	Black: African
2290 9312220535082 Anda			Zodala	31-Mar-16	31-Mar-18 Female	Black: African
2291 8401195563087 Lucky			Zombene	01-Oct-14	01-Oct-16 Male	Black: African
Siphiwe	E	Emest	Zondi	17-May-11	17-May-13 Maie	Black: African
8504196174083 Simphiwe			Zondo	28-Mar-13	28-Mar-15 Male	Black: African
9309020335085 Lindiwe	Prec	Precious	Zondo	01-Apr-16	01-Apr-18 Female	Black: African
7910225496085 Mzomuhle	Tha	Thandisizwe	Zondo	02-Feb-15	02-Feb-17 Mate	Black: African
9203101300086 Sinegugu	Balu	Balungile	Zondo	31-Mar-15	31-Mar-17 Female	Black: African
Mduduzi	Jose	Joseph	Zulu	27-Sep-07	27-Sep-10 Male	Black: African
8907160484083 Noluthando	Ph	Phumelele	Zulu	19-Dec-11	19-Dec-13 Female	Black: African
lihle	Per	δ	Zulu	01-Sep-16	01-Sep-18 Male	Black: African
	Bria	u	Zulu	01-Sep-16	01-Sep-18 Male	Black: African
9003036028087 Nhlakanipho	lan		Zalu	31-Mar-15	31-Mar-17 Male	Black: African
2302 8904185480089 Simangaliso Pat	Pat	Patrick	Zulu	01-Mar-17	01-Mar-19 Male	Black: African
9007180906089 Nokukhanya	Pris	Priscilla	Zuma	05-Jan-15	05-Jan-17 Female	Błack: African
र्न्टे304 8704065533084 Thamsanga Ndt	ĎΝ	Ndumiso	Znma	13-Jul-15	13-Jul-17 Male	Black: African
8701165633087 Khumbulani	Ma	Maxwell	Zuma	27-Sep-11	27-Sep-13 Mate	Black: African
Nkosizanokusa	ž	Ngobile	Zungu	03-Jun-13	03-Jun-15 Female	Black: African
9101040979087 Thandelwethu	ΑĖ	Abigail	Zungu	24-Oct-14	24-Oct-16 Female	Black: African
2308 9306151255082 Nobuhie Pn	P	Precious	Zungu	01-Mar-17	01-Mar-19 Female	Black: African

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2309	2309 9105150774089 Ngobile	Siphokazi Revival Zungu	Zungu	31-Mar-15	31-Mar-17 Female	Black: African
2310	8510135534089 Silumko	Leslie	Zwana	01-Apr-09	01-Apr-11 Male	Black: African
2311	2311 9203285182086 Nkosinathi	Jean-Cloude	Zwane	01-Dec-16	01-Dec-18 Male	Black: African
2312	9312011095080 Nokubongwa	Nomzamo	Zwane	01-Jan-17	01-Jan-19 Female	Black: African
2313	. 9507175312086 Thalente	Simphiwe	Zwane	01-Mar-17	01-Mar-19 Male	Black: African
2314	2314 9203215509085 Siyabonga		Zwane	01-Dec-16	30-Nov-17 Male	Black: African
2315	2315 9309015157080 Sipho	Hendry	Zwane	01-Mar-16	01-Mar-18 Male	Black: African

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Solution Brognamme Describitors	L400713105 Geology	L770732933 Geology	L650706247 Environmental Management	L720763848 Jewellery Design and Manufacturing	L400713105 Geology	L590723237 Metallurgy (mineral processing)	L410786166 Environmental Management	L310720638 Geology	L210715738 Chemical Engineering (mineral processing)	L250744739 Jewellery Design and Manufacturing		L260763356 Electrical Engineering (heavy current)	L180788004 Geology	L600739082 Mining Engineering	L520713662 Mining Engineering	L440731711 Jewellery Design and Manufacturing		L180720718 Chemical Engineering (mineral processing)	L430771826 Mechanical Engineering	1,430771826 Mining Engineering			L890769179 Mining Engineering	L660788227 Mining Engineering	
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Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Electrical Engineering (heavy current) Mining Engineering Geology L18072071B 1770732933 L520713662 L890769179 L610768303

L280772676 Chemical Engineering (mineral processing)

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TMPALA PLATINUM SERVICES LTD

THARISA MINERALS

SOUTH DEEP GOLD MINE Sephaku Cement MINTEK

Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Jewellery Design and Manufacturing Electrical Engineering (heavy current) Jewellery Design and Manufacturing Electrical Engineering (heavy current) Jewellery Design and Manufacturing Environmental Management Mechanical Engineering Mechanical Engineering Safety Management Mining Engineering Mining Engineering Mining Engineering Mining Engineering Mining Engineering Geology Geology Geology Geology Geology Geology 400713105 460735717 860758509 .090758485 740703766 460735717 .700788245 580786855 400713105 .870767110 280772676 760789000 260763356 690713724 _310734977 .560761159 870767110 260763356 .460735717 260763356 460735717 .650706247 310734977 THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING TUL! RECRUITMENT AGENCY AND PROJECTS (PTY)LTD SIBANYE GOLD ACADEMY PROPRIETARY LIMITED AFRIMAT AGGREGATES (OPERATIONS) (PTY) LTD SIBANYE GOLD ACADEMY PROPRIETARY LIMITED SIBANYE GOLD ACADEMY PROPRIETARY LIMITED RE TSHEPENG GENERAL CONSTRUCTION 59 THALIWE'S TRADING ENTERPRISE CC RUSTENBURG PLATINUM MINES LTD ANGLOGOLD ASHANTI LTD (V/R) ANGLOGOLD ASHANTI LTD (V/R) ANGLOGOLD ASHANTI LTD (V/R) ANGLOGOLD ASHANTI LTD (V/R) COUNCIL FOR GEOSCIENCE EZULWINI MINING COMPANY COUNCIL FOR GEOSCIENCE LEBOWA PLATINUM MINES EBOWA PLATINUM MINES PETROLEUM AGENCY SA PETROLEUM AGENCY SA Shadow Jewelers PRINS & PRINS ASSMANG LTD

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Metallurgy (mineral processing)

Mining Engineering

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SOMKHELE MINE

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Industrial Engineering

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TSHEPO RECRUITMENT MINNING(PTY)LTD AFRIMAT AGGREGATES (KZN) (PTY) LTD SOFFIA FINE JEWELLERY CC HARMONY GOLD MINING CO Richards Bay Mining Pty Ltd

Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Electrical Engineering (heavy current) Jewellery Design and Manufacturing Electrical Engineering (heavy current) Electrical Engineering (heavy current) Jewellery Design and Manufacturing Jewellery Design and Manufacturing Jewellery Design and Manufacturing Metallurgy (mineral processing) Environmental Management Environmental Management Mechanical Engineering Mechanical Engineering Industrial Engineering Industrial Engineering Industrial Engineering Analytical Chemistry Mining Engineering Mining Engineering Mine Survey Geology Geology Geology 180788004 770769893 180720718 .180720718 430771826 770732933 .140787989 180720718 .660788227 540755511 450788684 .770769893 .010770677 660788227 540755511 770732933 400713105 890720396 280772676 .310720638 _770769893 460735717 .960706747 .610768303 .660788227 THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING TSHEPO RECRUITMENT MINNING(PTY)LTD SHEPO RECRUITMENT MINNING(PTY)LTD MIZANE MANUFACTURING JEWELLERS CC ISHEPO RECRUITMENT MINNING(PTY)LTD KAI BATLA MINERALS INDUSTRY KAI BATLA MINERALS INDUSTRY **FISHENTU SERVICES (PTY) LTD** ANGLOGOLD ASHANTI LTD (V/R) ANGLOVAAL MINING LIMITED COUNCIL FOR GEOSCIENCE SOUTH DEEP GOLD MINE PNEUMA JEWELLERS CC AI TECHNICAL SERVICES SOUTH DEEP GOLD MINE PNEUMA JEWELLERS CC Palabora Copper Pty Ltd Keaton Mining Pty Ltd ASHOK JEWELLERS Sephaku Cement KOTI COAL MINTEK MINTEK MINTEK

L960706747 Jewellery Design and Manufacturing L430771826 Metallurgy (mineral processing) L430771826 Electrical Engineering (heavy current) L770732933 Industrial Engineering L400713105 Geology L610768303 Analytical Chemistry

Chemical Engineering (mineral processing)

Jewellery Design and Manufacturing

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术 KAI BATLA MINERALS INDUSTRY anglogold ASHANTI LTD (V/R)

COUNCIL FOR GEOSCIENCE

Sephaku Cement

SOUTH DEEP GOLD MINE

Palabora Copper Pty Ltd Palabora Copper Pty Ltd

ASHOK JEWELLERS

ZPRINS & PRINS

Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Electrical Engineering (heavy current) Electrical Engineering (heavy current) Electrical Engineering (heavy current) Electrical Engineering (heavy current) Jewellery Design and Manufacturing Jewellery Design and Manufacturing Jewellery Design and Manufacturing Jewellery Design and Manufacturing Metaflurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Metalfurgy (mineral processing) **Environmental Management** Environmental Management Safety Management Safety Management Mining Engineering Mining Engineering Mining Engineering Mining Engineering Geology Geology Geology Geology Geology Geology Geology Geology Geology L260763356 580786855 280772676 090782154 180788004 280772676 870767110 460735717 460735717 .650710538 460735717 .350761161 180788004 890769179 740703766 280772676 260763356 .650710538 540781806 400713105 .650710538 440731711 080771183 260763356 .580786855 260763356 440731711 600739082 100724873 400713105 730782291 460735717 620768327 THÙSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING TULI RECRUITMENT AGENCY AND PROJECTS (PTY)LTD TULI RECRUITMENT AGENCY AND PROJECTS (PTY)LTD SIBANYE GOLD ACADEMY PROPRIETARY LIMITED SIBANYE GOLD ACADEMY PROPRIETARY LIMITED SIBANYE GOLD ACADEMY PROPRIETARY LIMITED SIBANYE GOLD ACADEMY PROPRIETARY LIMITED WORLD OF PLATINUM MARKETING PTY LTD EXXARO COAL CENTRAL (PTY) LTD ANGLOGOLD ASHANTI LTD (V/R) A ANGLOGOLD ASHANTI LTD (V/R) ANGLOGOLD ASHANTI LTD (V/R) ANGLOGOLD ASHANTI LTD (V/R) EXXARO RESOURCES LIMITED EXEMONY GOLD MINING CO COUNCIL FOR GEOSCIENCE HARMONY GOLD MINING CO HARMONY GOLD MINING CO COUNCIL FOR GEOSCIENCE **VUNENE MINING (PTY) LTD** LEBOWA PLATINUM MINES KEITH WHITE DESIGN LTD KEITH WHITE DESIGN LTD KHUMANI IRON ORE MINE AI TECHNICAL SERVICES AI TECHNICAL SERVICES Zerbatone Mining Pty Ltd Firefly Investments 251 THARISA MINERALS NICOLOR (PTY) LTD

PRINS & PRINS

Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Electrical Engineering (heavy current) Electrical Engineering (heavy current) Electrical Engineering (heavy current) Electrical Engineering (heavy current) Jewellery Design and Manufacturing Jewellery Design and Manufacturing Jewellery Design and Manufacturing Jewellery Design and Manufacturing Jewellery Design and Manufacturing Jewellery Design and Manufacturing Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Mechanical Engineering Mechanical Engineering Mechanical Engineering Mechanical Engineering Mechanical Engineering Mechanical Engineering Industrial Engineering Analytical Chemistry Safety Management Mining Engineering Mining Engineering Mining Engineering Geology Geology Geology Geology Geology .610768303 260763356 720763848 280772676 460735717 .810755514 ..720763848 .060767706 _400713105 430771826 1850763220 890720396 260763356 350761161 460735717 _400713105 1730773472 440731711 260763356 .080771183 080771183 260763356 .650706247 L400713105 .740735537 460735717 _460735717 1740735537 -460735717 460735717 740735537 -660788227 _010770677 THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING SIBANYE GOLD ACADEMY PROPRIETARY LIMITED SIBANYE GOLD ACADEMY PROPRIETARY LIMITED SIBANYE GOLD ACADEMY PROPRIETARY LIMITED SIBANYE GOLD ACADEMY PROPRIETARY LIMITED AFRIMAT AGGREGATES (OPERATIONS) (PTY) LTD

VUNENE MINING (PTY) LTD VUNENE MINING (PTY) LTD

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ANGLOGOLD ASHANTI LTD (V/R)

COUNCIL FOR GEOSCIENCE

ANGLOGOLD ASHANTI LTD (V/R)

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NKOMATI MINE

ZULULAND ANTHRACITE COLLIERY PTY LTD

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Atteridgeville Jewellery Project

Akapo Jewels

ANGLOGOLD ASHANT! LTD (V/R)

Sephaku Cement

ANGLOGOLD ASHANT! LTD (V/R)

Akapo Jeweis

WORLD OF PLATINUM MARKETING PTY LTD

MIZANE MANUFACTURING JEWELLERS CC

| LAFARGE SOUTH AFRICA

Keaton Mining Pty Ltd

Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Electrical Engineering (heavy current) Jewellery Design and Manufacturing Jewellery Design and Manufacturing Jewellery Design and Manufacturing Metallurgy (mineral processing) Environmental Management Environmental Management Mechanical Engineering Mechanical Engineering Mechanical Engineering Analytical Chemistry Mining Engineering Mining Engineering Geology Geology Geology Geology Geology Geology Geology Geology .180720718 .400713105 .740703766 .020710689 .720763848 L020710689 920711290 140787989 430771826 400713105 790759056 L400713105 870767110 ,740735537 -010770677 490776426 740735537 L740735537 L770732933 400713105 770732933 600739082 .660788227 .090782154 FRASER ALEXANDER PTY LTD - TAILINGS WAGES ISHEPO RECRUITMENT MINNING(PTY)LTD Art in Jewellery Manufacture And Training BUFFELSFONTEIN GOLD MINE SHENTU SERVICES (PTY) LTD EXXARO RESOURCES LIMITED BUFFELSFONTEIN GOLD MINE COUNCIL FOR GEOSCIENCE COUNCIL FOR GEOSCIENCE COUNCIL FOR GEOSCIENCE COUNCIL FOR GEOSCIENCE EBOWA PLATINUM MINES SOUTH DEEP GOLD MINE LAFARGE SOUTH AFRICA SOUTH DEEP GOLD MINE AFARGE SOUTH AFRICA LAFARGE SOUTH AFRICA Palabora Copper Pty Ltd Firefly Investments 251 Keaton Mining Pty Ltd FOSKOR (PTY) LTD PRINS & PRINS Akapo Jewels MINTEK

Jewellery Design and Manufacturing Jewellery Design and Manufacturing Metallurgy (mineral processing) Environmental Management Mechanical Engineering Mining Engineering Geology 440731711 400713105 260763356 280772676 .680717230 540755511 460735717 THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING SIBANYE GOLD ACADEMY PROPRIETARY LIMITED ANGLOGOLD ASHANTI LTD (V/R) REDPATH MINING (SA) PTY LTD COUNCIL FOR GEOSCIENCE 1 HARMONY GOLD MINING CO KEITH WHITE DESIGN LTD PNEUMA JEWELLERS CC

Mining Engineering Geology 650710538 450788684

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TAU LEKOA GOLD MINING COMPANYLIMITED PNEUMA JEWELLERS CC

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ANGLOGOLD ASHANTI LTD (V/R)

SIBANYE GOLD ACADEMY PROPRIETARY LIMITED

TSHENTU SERVICES (PTY) LTD

AFRIMAT AGGREGATES (KZN) (PTY) LTD PNEUMA JEWELLERS CC

COUNCIL FOR GEOSCIENCE

EBOWA PLATINUM MINES

TSHEPO RECRUITMENT MINNING(PTY)LTD Richards Bay Mining Pty Ltd

NORLD OF PLATINUM MARKETING PTY LTD

TSHENTU SERVICES (PTY) LTD

MINTEK

TVIRGINIA JEWELLERY SCHOOL

SIBANYE GOLD ACADEMY PROPRIETARY LIMITED KEITH WHITE DESIGN LTD

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L540755511 Jewellery Design and Manufacturing

Mechanical Engineering 530782301

Geology 400713105

Mine Survey 450788684

Geology 870767110

Mechanical Engineering 870729615

Geology 920711290

260763356

Mining Engineering

Environmental Management Geology 300723196 420747976

Mechanical Engineering Mine Survey .660788227 280772676

Environmental Management 460735717

Geology 260763356

Analytical Chemistry 140787989

Jewellery Design and Manufacturing 540755511

Electrical Engineering (heavy current) 870729615

Chemical Engineering (mineral processing) 400713105

Geology .870767110

Geology .080780564

Mechanical Engineering 660788227

Jewellery Design and Manufacturing 350761161

Industrial Engineering 140787989

Chemical Engineering (mineral processing) 180720718

Jewellery Design and Manufacturing 590739233

Jewellery Design and Manufacturing 440731711

Mining Engineering 260763356

Jewellery Design and Manufacturing 960706747

Electrical Engineering (heavy current) Electrical Engineering (heavy current) 570719619 740735537

Mining Engineering 760789000

Geology 770732933

Jewellery Design and Manufacturing 540755511

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Chemical Engineering (mineral processing)

Jewellery Design and Manufacturing

.510702592 .260763356

Environmental Management

Mining Engineering

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Chemical Engineering (mineral processing)

Metallurgy (mineral processing)

210715738 .840730834

Jewellery Design and Manufacturing Jewellery Design and Manufacturing

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Environmental Management

Wining Engineering

.870767110 .280772676

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Chemical Engineering (mineral processing) Chemical Engineering (mineral processing)

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Jewellery Design and Manufacturing Jewellery Design and Manufacturing

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Metallurgy (mineral processing)

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Mechanical Engineering

Jewellery Design and Manufacturing Jewellery Design and Manufacturing Metallurgy (mineral processing) Metallurgy (mineral processing) Mechanical Engineering Mechanical Engineering Mechanical Engineering Mechanical Engineering Analytical Chemistry Mining Engineering Geology Geology Geology .690713724 260763356 660725435 .890720396 460735717 .610768303 .650710538 170747788 650710538 .770769893 .650710538 .620768327

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ANGLOVAAL MINING LIMITED

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SIBANYE GOLD ACADEMY PROPRIETARY LIMITED

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Palabora Copper Pty Ltd palabora Copper Pty Ltd

MPALA PLATINUM SERVICES LTD

ANGLOGOLD ASHANT! LTD (V/R)

KOTI COAL

PNEUMA JEWELLERS CC

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ISHEPO RECRUITMENT MINNING(PTY)LTD

Sephaku Cement

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THALIWE'S TRADING ENTERPRISE CC

MIZANE MANUFACTURING JEWELLERS CC

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TSHEPO RECRUITMENT MINNING(PTY)LTD

Glen Douglas Dolomite Pty Ltd

KOTI COAL

LEBOWA PLATINUM MINES

MARULA PLATINUM (PTY) LTD

ANGLOGOLD ASHANTI LTD (V/R) Bomanxele Trading and Projects

IL., IDE BEERS CONSOLIDATED MINES PROPRIETARY LIMITED

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Geology L080757893

Electrical Engineering (heavy current) 260763356

Geology 460735717 Metallurgy (mineral processing) .070732831

Geology 120771763

Analytical Chemistry 280772676

Mechanical Engineering 580786855

Electrical Engineering (heavy current) 460735717 Jewellery Design and Manufacturing .560761159

Mining Engineering 690713724

Metallurgy (mineral processing) 280772676

Metallurgy (mineral processing) 180788004 Electrical Engineering (heavy current) 260763356

Analytical Chemistry 290724444

Jewellery Design and Manufacturing 590739233

Mining Engineering .460735717

Mechanical Engineering 660788227

Analytical Chemistry .610768303 Metallurgy (mineral processing) 280772676

Chemical Engineering (mineral processing) 700788245

Jewellery Design and Manufacturing 890720396

Geology 400713105

Geology 400713105

Mechanical Engineering .660788227

Chemical Engineering (mineral processing) .870747542

Geology 450788684

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Mining Engineering .070732831 Chemical Engineering (mineral processing) 460735717

Geology .060788603

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Chemical Engineering (mineral processing) Electrical Engineering (heavy current) Jewellery Design and Manufacturing Jewellery Design and Manufacturing Jewellery Design and Manufacturing Jewellery Design and Manufacturing Jewellery Design and Manufacturing Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Mechanical Engineering Mechanical Engineering ndustrial Engineering Mining Engineering Mining Engineering Mining Engineering Geology Geology Seology Geology Geology Geology .350761161 .250764414 .440731711 400713105 .620714073 .180720718 180720718 .730782291 260763356 260763356 260763356 .660788227 460735717 440731711 .300723196 .250744739 770732933 .770732933 520713662 870767110 870767110 450788684 350761161 460735717 SIBANYE GOLD ACADEMY PROPRIETARY LIMITED SIBANYE GOLD ACADEMY PROPRIETARY LIMITED SIBANYE GOLD ACADEMY PROPRIETARY LIMITED WORLD OF PLATINUM MARKETING PTY LTD WORLD OF PLATINUM MARKETING PTY LTD ISHEPO RECRUITMENT MINNING(PTY)LTD BENICON OPENCAST MINING (PTY) LTD GERHARD MOOLMAN FINE JEWELLERY MATLA COAL NO 2 PAYROLL_T2S7 MPALA PLATINUM SERVICES LTD ANGLOGOLD ASHANTI LTD (V/R) ANGLOGOLD ASHANTI LTD (V/R) BLYVOORUITZICHT GM CO LTD COUNCIL FOR GEOSCIENCE **-EBOWA PLATINUM MINES** LEBOWA PLATINUM MINES LEBOWA PLATINUM MINES KEITH WHITE DESIGN LTD KEITH WHITE DESIGN LTD SOUTH DEEP GOLD MINE SOUTH DEEP GOLD MINE NICOLOR (PTY) LTD KOTI COAL MINTEK MINTEK d

Chemical Engineering (mineral processing) Metallurgy (mineral processing) industrial Engineering Safety Management Analytical Chemistry Safety Management Mining Engineering Mine Survey Mine Survey Geology 870767110 280772676 .180788004 920711290 260763356 690713724 .260763356 .610713770 870767110 THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING

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SIBANYE GOLD ACADEMY PROPRIETARY LIMITED

WESTERN PLATINUM LTD

Metallurgy (mineral processing)

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Environmental Management

Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Jewellery Design and Manufacturing Jewellery Design and Manufacturing Jewellery Design and Manufacturing Jewellery Design and Manufacturing Jewellery Design and Manufacturing Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Environmental Management Mechanical Engineering Wining Engineering Mining Engineering Wining Engineering Mining Engineering Mining Engineering Mining Engineering Mining Engineering Mining Engineering Geology Geology Geology Geology Seology Geology Seology Seology Geology **Beology** 460735717 770732933 .650710538 280772676 490776426 430771826 260763356 .850763220 770732933 .870767110 180788004 540755511 760789000 870767110 650710538 .790759056 260763356 .540755511 430771826 260763356 .790791778 460735717 .760770661 440731711 070732831 180720718 460735717 520713662 .010770677 660788227 460735717 THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING SIBANYE GOLD ACADEMY PROPRIETARY LIMITED FRASER ALEXANDER PTY LTD - TAILINGS WAGES SIBANYE GOLD ACADEMY PROPRIETARY LIMITED SIBANYE GOLD ACADEMY PROPRIETARY LIMITED RE TSHEPENG GENERAL CONSTRUCTION 59 SHEPO RECRUITMENT MINNING(PTY)LTD DWARSRIVER CHROME MINE (PTY) LTD Art In Jewellery Manufacture And Training JNIVERSAL COAL DEVELOPMENT MPALA PLATINUM SERVICES LTD ANGLOGOLD ASHANTI LTD (V/R) ANGLOGOLD ASHANTI LTD (V/R) ANGLOGOLD ASHANTI LTD (V/R) ANGLOGOLD ASHANTI LTD (V/R) MARULA PLATINUM (PTY) LTD HARMONY GOLD MINING CO HARMONY GOLD MINING CO **EBOWA PLATINUM MINES -EBOWA PLATINUM MINES** KEITH WHITE DESIGN LTD SOUTH DEEP GOLD MINE SOUTH DEEP GOLD MINE AI TECHNICAL SERVICES PNEUMA JEWELLERS CC PNEUMA JEWELLERS CC Palabora Copper Pty Ltd Palabora Copper Pty Ltd Keaton Mining Pty Ltd **NKOMATI MINE**

EXXARO RESOURCES LIMITED HARMONY GOLD MINING CO MINTEK

_690713724 Analytical Chemistry L200713735 180720718 580786855 770732933 L890769179 460735717 L180720718 L690713724 L180788004 400713105 1280772676 _620768327 1770732933 L100724873 THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING IMERYS REFRACTORY MINERALS SOUTH AFRICA (PTY) LTD TULI RECRUITMENT AGENCY AND PROJECTS (PTY)LTD MODIKWA MINING PERSONNEL SERVICES (PTY) LTD RUSTENBURG PLATINUM MINES LTD RUSTENBURG PLATINUM MINES LTD EXXARO COAL CENTRAL (PTY) LTD ANGLOGOLD ASHANT! LTD (V/R) ANGLOGOLD ASHANTI LTD (V/R) ANGLOVAAL MINING LIMITED COUNCIL FOR GEOSCIENCE COUNCIL FOR GEOSCIENCE SOUTH DEEP GOLD MINE KHUMANI IRON ORE MINE SOUTH DEEP GOLD MINE AI TECHNICAL SERVICES THARISA MINERALS MINTEK MINTEK

Chemical Engineering (mineral processing)

Industrial Engineering

Electrical Engineering (heavy current)

Geology

Metallurgy (mineral processing)

Analytical Chemistry

Metallurgy (mineral processing)

Mining Engineering

Chemical Engineering (mineral processing)

Metallurgy (mineral processing)

Analytical Chemistry

Industrial Engineering

Geology

Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Jewellery Design and Manufacturing Metallurgy (mineral processing) Metallurgy (mineral processing) Mechanical Engineering Analytical Chemistry Mining Engineering Mining Engineering Mining Engineering Geology Geology Geology Geology Geology 450788684 _650710538 ,180724868 260763356 .910731530 ,650710538 1820734343 440731711 580786855 .080771183 280772676 .400713105 310720638 450788684 1770741231 460735717

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HARMONY GOLD MINING CO

SIBANYE GOLD ACADEMY PROPRIETARY LIMITED

IKOTI COAL

SOUTH AFRICAN FERROCHROME AND MINING PTY LTD TULI RECRUITMENT AGENCY AND PROJECTS (PTY)LTD

VUNENE MINING (PTY) LTD

IKOTI COAL

KEITH WHITE DESIGN LTD

Mechanical Engineering

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Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Electrical Engineering (heavy current) Electrical Engineering (heavy current) Electrical Engineering (heavy current) Jewellery Design and Manufacturing Jewellery Design and Manufacturing Jewellery Design and Manufacturing Jewellery Design and Manufacturing Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Environmental Management Environmental Management Environmental Management Environmental Managemeni Mechanical Engineering Industrial Engineering Analytical Chemistry Mining Engineering Mining Engineering Mining Engineering Mining Engineering Mining Engineering Mining Engineering Mining Engineering Geology Geology Geology Geology Geology 820734343 .590739233 L180720718 770732933 -460735717 700788245 770732933 460735717 280772676 .890720396 280772676 870767110 .960706747 450788684 .830772200 870767110 .660788227 280772676 .540755511 .760789000 400713105 250764414 .090782154 .810755514 .650710538 260763356 570719619 180788004 .600739082 L770732933 .060788603 460735717 .010774471 THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING BAFOKENG RASIMONE MANAGEMENT SERVICES PTY LTD

EXXARO RESOURCES LIMITED Bomanxele Trading and Projects SOUTH DEEP GOLD MINE

SIBANYE GOLD ACADEMY PROPRIETARY LIMITED

HERNIC FERROCHROME PTY LTD HERNIC FERROCHROME PTY LTD

AI TECHNICAL SERVICES

RE TSHEPENG GENERAL CONSTRUCTION 59

COUNCIL FOR GEOSCIENCE

PNEUMA JEWELLERS CC

BENICON OPENCAST MINING (PTY) LTD

MIZANE MANUFACTURING JEWELLERS CC

Kimberley Underground Mine Jv

KOTI COAL

EBOWA PLATINUM MINES

THALIWE'S TRADING ENTERPRISE CC

ASHOK JEWELLERS

MINIEK

ANGLOGOLD ASHANTI LTD (V/R)

SOUTH DEEP GOLD MINE

ANGLOGOLD ASHANTI LTD (V/R)

VIRGINIA JEWELLERY SCHOOL

SOUTH DEEP GOLD MINE

'SHEPO RECRUITMENT MINNING(PTY)LTD

EBOWA PLATINUM MINES

Firefly Investments 251

ZULULAND ANTHRACITE COLLIERY PTY LTD

Firefly Investments 251

ANGLOGOLD ASHANTI LTD (V/R)

HARMONY GOLD MINING CO

Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Electrical Engineering (heavy current) Jewellery Design and Manufacturing Jewellery Design and Manufacturing Jewellery Design and Manufacturing Jewellery Design and Manufacturing Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Metailurgy (mineral processing) Environmental Management Environmental Management Environmental Management Mechanical Engineering Mechanical Engineering Mechanical Engineering Industrial Engineering Analytical Chemistry Mining Engineering Mining Engineering Mining Engineering Mining Engineering Geology Geology Geology Geology Geology Geology Geology L720763848 280772676 400713105 430771826 280772676 490768985 280772676 .600739082 L180788004 .540755511 -460735717 540755511 590739233 280772676 530769159 400713105 180788004 450788684 280772676 520713662 .870767110 .180720718 180724868 .650710538 100724873 400713105 .120771763 770769893 870767110 460735717 460735717 660788227 660788227 TRAINING AND CONSULTING THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING

THUSANG METALLURGICAL ENGINEERING ISHEPO RECRUITMENT MINNING(PTY)LTD ISHEPO RECRUITMENT MINNING(PTY)LTD

VIRGINIA JEWELLERY SCHOOL

PNEUMA JEWELLERS CC

ANGLOGOLD ASHANTI LTD (V/R) ANGLOGOLD ASHANTI LTD (V/R)

COUNCIL FOR GEOSCIENCE

AI TECHNICAL SERVICES PNEUMA JEWELLERS CC

Akapo Jewels

ANGLOGOLD ASHANT! LTD (V/R)

COUNCIL FOR GEOSCIENCE

CULLINAN DIAMOND MINE (PTY) LTD

Palabora Copper Pty Ltd

COUNCIL FOR GEOSCIENCE

AI TECHNICAL SERVICES

SOMKHELE MINE

KOTI COAL

Cronimet Chrome Mining Sa Pty Ltd

THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING EXXARO COAL CENTRAL (PTY) LTD EXXARO RESOURCES LIMITED

MINERALS OPERATIONS EXECUTIVE PTY LTD

MINTEK

HARMONY GOLD MINING CO

IMPALA PLATINUM SERVICES LTD

KAI BATLA MINERALS INDUSTRY

LEBOWA PLATINUM MINES LEBOWA PLATINUM MINES L430771826 SIBANYE GOLD ACADEMY PROPRIETARY LIMITED AI TECHNICAL SERVICES Palabora Copper Pty Ltd

HARMONY GOLD MINING CO

AI TECHNICAL SERVICES

ANGLOGOLD ASHANTI LTD (V/R)

COUNCIL FOR GEOSCIENCE

ANGLOGOLD ASHANTI LTD (V/R) Richards Bay Mining Pty Ltd

ASHOK JEWELLERS

TULI RECRUITMENT AGENCY AND PROJECTS (PTY)LTD

AI TECHNICAL SERVICES

KEITH WHITE DESIGN LTD

RE TSHEPENG GENERAL CONSTRUCTION 59

THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING

TSHEPO RECRUITMENT MINNING(PTY)LTD

LEBOWA PLATINUM MINES

SOUTH DEEP GOLD MINE

RUSTENBURG PLATINUM MINES LTD

THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING RUSTENBURG PLATINUM MINES LTD

ANGLOGOLD ASHANTI LTD (V/R)

THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING

LAFARGE SOUTH AFRICA A TAI TECHNICAL SERVICES

MINTEK

KLOOF G M CO LTD

TWO RIVERS PLATINUM (PTY) LTD

SIBANYE GOLD ACADEMY PROPRIETARY LIMITED 'DWARSRIVER CHROME MINE (PTY) LTD Shadow Jewelers

EXXARO COAL CENTRAL (PTY) LTD

Electrical Engineering (heavy current) Metallurgy (mineral processing) 1260763356

Metallurgy (mineral processing) L180788004

Environmental Management L650710538

Safety Management 180788004 Mechanical Engineering 460735717

Geology

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Mining Engineering 080780564

Geology 460735717 Jewellery Design and Manufacturing 1960706747

Geology .580786855

Metallurgy (mineral processing)

Jewellery Design and Manufacturing 180788004

Metallurgy (mineral processing) 440731711 760789000

Metallurgy (mineral processing) 280772676

Mining Engineering 660788227

Geology 870767110 Mining Engineering 770732933

Geology 690713724

Mine Survey 690713724

Metallurgy (mineral processing) 280772676

Environmental Management 460735717 Metallurgy (mineral processing) Environmental Management 280772676 180788004

Geology 740735537

Chemical Engineering (mineral processing) 180720718

Geology 200723254

Mechanical Engineering 580760645

Jewellery Design and Manufacturing .560761159

Mining Engineering Mine Survey 260763356

Geology 460735717

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Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Jewellery Design and Manufacturing Jewellery Design and Manufacturing Jewellery Design and Manufacturing Jewellery Design and Manufacturing Jewellery Design and Manufacturing Jewellery Design and Manufacturing Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Environmental Management Mechanical Engineering Industrial Engineering Mining Engineering Mining Engineering Mining Engineering Mining Engineering Geology Geology Geology 690713724 .770732933 760789000 280772676 280772676 600738118 790791778 430771826 560761159 280772676 .690713724 440731711 460735717 210757557 460735717 _770769893 740735537 260763356 .960706747 540755511 740735537 460735717 THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING SIBANYE GOLD ACADEMY PROPRIETARY LIMITED RE TSHEPENG GENERAL CONSTRUCTION 59 INTSIKA SKILLS BENEFICIATION PROJECTS DWARSRIVER CHROME MINE (PTY) LTD RUSTENBURG PLATINUM MINES LTD RUSTENBURG PLATINUM MINES LTD B HABERL JEWELLERY DESIGNERS ANGLOGOLD ASHANTI LTD (V/R) KAI BATLA MINERALS INDUSTRY ANGLOGOLD ASHANTI LTD (V/R) ANGLOGOLD ASHANTI LTD (V/R) KEITH WHITE DESIGN LTD SOUTH DEEP GOLD MINE LAFARGE SOUTH AFRICA AFARGE SOUTH AFRICA PINEUMA JEWELLERS CC Palabora Copper Pty Ltd ASHOK JEWELLERS Shadow Jewelers

Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Jewellery Design and Manufacturing Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Environmental Management Safety Management Mining Engineering 280772676 650710538 .180788004 150713636 .540755511 .120771763 .310720638 690713724 .180720718 280772676 760770661

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XSTRATA SOUTH AFRICA (PTY)LTD MINING DIVISION

HARMONY GOLD MINING CO

PNEUMA JEWELLERS CC

RUSTENBURG PLATINUM MINES LTD

ANGLOVAAL MINING LIMITED

AI TECHNICAL SERVICES

Cronimet Chrome Mining Sa Pty Ltd UNIVERSAL COAL DEVELOPMENT

Sephaku Cement KOTI COAL

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Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Electrical Engineering (heavy current) Electrical Engineering (heavy current) Jewellery Design and Manufacturing Jewellery Design and Manufacturing Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Environmental Management Environmental Management Environmental Management Environmental Management Mechanical Engineering Mechanical Engineering Mechanical Engineering Analytical Chemistry Mining Engineering Mining Engineering Mining Engineering Mining Engineering Mining Engineering Mining Engineering Mining Engineering Mining Engineering Mine Survey Mine Survey Geology Seology 280772676 L180788004 .310720638 520713662 350773471 280772676 .180724868 280772676 060767706 260763356 740735537 540755511 260763356 260763356 350773471 .610768303 460735717 .590723237 070732831 450788684 590723237 870767110 280772676 580786855 .400713105 400713105 740735537 .070732831 660788227 460735717 260739364 .070732831 740735537 1 THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING TULI RECRUITMENT AGENCY AND PROJECTS (PTY)LTD SIBANYE GOLD ACADEMY PROPRIETARY LIMITED SIBANYE GOLD ACADEMY PROPRIETARY LIMITED SIBANYE GOLD ACADEMY PROPRIETARY LIMITED MINERALS OPERATIONS EXECUTIVE PTY LTD TSHEPO RECRUITMENT MINNING(PTY)LTD MIMPALA PLATINUM SERVICES LTD ANGLOGOLD ASHANTI LTD (V/R) ANGLOGOLD ASHANTI LTD (V/R) MARULA PLATINUM (PTY) LTD GOLD FIELDS TRUST PTY LTD MARULA PLATINUM (PTY) LTD GOLD FIELDS TRUST PTY LTD MARULA PLATINUM (PTY) LTD ANGLOVAAL MINING LIMITED COUNCIL FOR GEOSCIENCE COUNCIL FOR GEOSCIENCE Atteridgeville Jewellery Project MASEVE INVESTMENTS 11 **VESTERN CHROME MINES** MASEVE INVESTMENTS 11 LEBOWA PLATINUM MINES LAFARGE SOUTH AFRICA LAFARGE SOUTH AFRICA PNEUMA JEWELLERS CC LAFARGE SOUTH AFRICA AI TECHNICAL SERVICES

Chemical Engineering (mineral processing) Chemical Engineering (mineral processing)

Environmental Management

Analytical Chemistry

Geology

Electrical Engineering (heavy current)

Mining Engineering

Mining Engineering

Mining Engineering Mining Engineering

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Chemical Engineering (mineral processing)

Geology

Geology

Chemical Engineering (mineral processing)

Metallurgy (mineral processing)

Mechanical Engineering Mechanical Engineering

Mining Engineering

Environmental Management

Mining Engineering

Mine Survey

Seology

Metallurgy (mineral processing) Analytical Chemistry Mining Engineering Geology .180724868 580760645 870767110

Jewellery Design and Manufacturing

Environmental Management

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RE TSHEPENG GENERAL CONSTRUCTION 59 RE TSHEPENG GENERAL CONSTRUCTION 59

Metallurgy (mineral processing) Metallurgy (mineral processing)

Analytical Chemistry

Mining Engineering

Metallurgy (mineral processing)

280772676

THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING

MIZANE MANUFACTURING JEWELLERS CC

EBOWA PLATINUM MINES

LEBOWA PLATINUM MINES

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() ANGLOGOLD ASHANTI LTD (V/R)

TWO RIVERS PLATINUM (PTY) LTD

Metallurgy (mineral processing)

450788684

Mining Engineering

Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Electrical Engineering (heavy current) Electrical Engineering (heavy current) Jewellery Design and Manufacturing Jewellery Design and Manufacturing Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Industrial Engineering Analytical Chemistry Mining Engineering Mining Engineering Mine Survey Mine Survey Geology Geology Geology 860758509 120771763 .650706247 280772676 280772676 430771826 140787989 180720718 .950701203 260763356 L180788004 540755511 L460735717 660788227 770769893 740735537 400713105 870767110 890769179 180788004 460735717 THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING AFRIMAT AGGREGATES (OPERATIONS) (PTY) LTD SIBANYE GOLD ACADEMY PROPRIETARY LIMITED ISHEPO RECRUITMENT MINNING(PTY)LTD AFRIMAT AGGREGATES TRADING Cronimet Chrome Mining Sa Pty Ltd ANGLOGOLD ASHANTI LTD (V/R) **CAI BATLA MINERALS INDUSTRY** ANGLOGOLD ASHANT! LTD (V/R) **ISHENTU SERVICES (PTY) LTD** EZULWINI MINING COMPANY COUNCIL FOR GEOSCIENCE EBOWA PLATINUM MINES LAFARGE SOUTH AFRICA PNEUMA JEWELLERS CC AI TECHNICAL SERVICES AL TECHNICAL SERVICES PNEUMA JEWELLERS CC Palabora Copper Pty Ltd **IHARISA MINERALS** MINTEK

Jewellery Design and Manufacturing Metallurgy (mineral processing) Metalturgy (mineral processing) Metallurgy (mineral processing) Environmental Management Environmental Management Mechanical Engineering Mechanical Engineering Mining Engineering .620774341 460735717 440731711 690713724 .870767110 200713735 210715738 870767110 ,180788004 770741231

IKOTI COAL

SIMERYS REFRACTORY MINERALS SOUTH AFRICA (PTY) LTD

Stefanutti Stocks Mining Services Salaries

GOLDPLAT RECOVERY PTY LTD

EBOWA PLATINUM MINES

AI TECHNICAL SERVICES

RUSTENBURG PLATINUM MINES LTD

KEITH WHITE DESIGN LTD

EBOWA PLATINUM MINES

MODIKWA MINING PERSONNEL SERVICES (PTY) LTD

ANGLOGOLD ASHANTI LTD (V/R)

Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Electrical Engineering (heavy current) Electrical Engineering (heavy current) Electrical Engineering (heavy current) Jewellery Design and Manufacturing Jewellery Design and Manufacturing Jewellery Design and Manufacturing Jewellery Design and Manufacturing Jewellery Design and Manufacturing Jewellery Design and Manufacturing Metallurgy (mineral processing) Metallurgy (mineral processing) Environmental Management Environmental Management Mechanical Engineering Mining Engineering Mining Engineering Geology Geology Geology -660788227 .540755511 .180720718 230738892 270717418 570719619 280714058 .830772200 .280772676 280772676 .650710538 .660788227 540755511 540755511 .660788227 .430771826 .440731711 260763356 910749409 540755511 .010770677 890759907 THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING SIBANYE GOLD ACADEMY PROPRIETARY LIMITED **EVANDER GOLD MINES LTD - KINROSS DIVISION** MFUNDISO SKILLS DEVELOPMENT (PTY) LTD ISHEPO RECRUITMENT MINNING(PTY)LTD SHEPO RECRUITMENT MINNING(PTY)LTD SHEPO RECRUITMENT MINNING(PTY)LTD **VERGENOEG MINING COMPANY PTY LTD** Stefanutti Stocks Mining Services Salaries HERNIC FERROCHROME PTY LTD Kimberley Underground Mine Jv HARMONY GOLD MINING CO KEITH WHITE DESIGN LTD PNEUMA JEWELLERS CC PNEUMA JEWELLERS CC PNEUMA JEWELLERS CC PNEUMA JEWELLERS CC Klipfontein Sands Pty Ltd Palabora Copper Pty Ltd VANPLATS (PTY) LTD Keaton Mining Pty Ltd

Electrical Engineering (heavy current) Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Analytical Chemistry Safety Management Mining Engineering Mining Engineering Mining Engineering Geology Geology .180724868 760789000 180720718 .310720638 620774341 530782301 460735717 180788004 600739082

> MINERALS OPERATIONS EXECUTIVE PTY LTD RE TSHEPENG GENERAL CONSTRUCTION 59

ANGLOVAAL MINING LIMITED

TAU LEKOA GOLD MINING COMPANYLIMITED

Metallurgy (mineral processing) 280772676 .770741231

HUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING MODIKWA MINING PERSONNEL SERVICES (PTY) LTD ANGLOGOLD ASHANTI LTD (V/R) EXXARO RESOURCES LIMITED AI TECHNICAL SERVICES

Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Electrical Engineering (heavy current) Environmental Management Environmental Management Mechanical Engineering Mechanical Engineering Safety Management Mining Engineering Mining Engineering Mining Engineering **Vlining Engineering** Mining Engineering Mining Engineering Mining Engineering Geology Geology Geology Geology Geology Geology Seology Seology .540781806 400713105 400713105 680717230 .180720718 .650710538 870767110 260763356 280772676 690713724 .180788004 260763356 430771826 180788004 400713105 .400713105 870767110 .460735717 460735717 460735717 740735537 460735717 460735717 THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING SIBANYE GOLD ACADEMY PROPRIETARY LIMITED SIBANYE GOLD ACADEMY PROPRIETARY LIMITED RUSTENBURG PLATINUM MINES LTD ANGLOGOLD ASHANTI LTD (V/R) ANGLOGOLD ASHANTI LTD (V/R) ANGLOGOLD ASHANTI LTD (V/R) ANGLOGOLD ASHANT! LTD (V/R) REDPATH MINING (SA) PTY LTD ANGLOGOLD ASHANT! LTD (V/R) COUNCIL FOR GEOSCIENCE COUNCIL FOR GEOSCIENCE HARMONY GOLD MINING CO COUNCIL FOR GEOSCIENCE COUNCIL FOR GEOSCIENCE **EBOWA PLATINUM MINES EBOWA PLATINUM MINES** AFARGE SOUTH AFRICA AI TECHNICAL SERVICES A! TECHNICAL SERVICES Zerbatone Mining Pty Ltd Palabora Copper Pty Ltd MINTEK

Electrical Engineering (heavy current) Safety Management Mining Engineering Mining Engineering Mining Engineering Mining Engineering Geology Seology Seology 870767110 .430771826 430771826 430771826 430771826 770732933 260763356 .180788004 660788227

SIBANYE GOLD ACADEMY PROPRIETARY LIMITED

..EBOWA PLATINUM MINES

Palabora Copper Pty Ltd

Palabora Copper Pty Ltd

Palabora Copper Pty Ltd

Palabora Copper Pty Ltd

→ FRASER ALEXANDER PTY LTD - TAILINGS WAGES

TSHEPO RECRUITMENT MINNING(PTY)LTD

AI TECHNICAL SERVICES

SOUTH DEEP GOLD MINE

Environmental Management

790759056

Geology

ANGLOGOLD ASHANTI LTD (V/R)

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Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Electrical Engineering (heavy current) Jewellery Design and Manufacturing Jewellery Design and Manufacturing Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Environmental Management Environmental Management Environmental Management Mechanical Engineering Mechanical Engineering Industrial Engineering Industrial Engineering Analytical Chemistry Analytical Chemistry Mining Engineering Mining Engineering Mining Engineering Mining Engineering Geology Geology Geology Geology Geology Geology L570719619 L870767110 430771826 L760770661 _770732933 140787989 280772676 440731711 770732933 260763356 430771826 280772676 180720718 140787989 740735537 -460735717 460735717 .610713770 770732933 .650710538 100724873 460735717 -540755511 910742990 .120771763 210715738 460735717 280772676 260763356 660788227 .120776457 460735717 THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING TECHNICAL DEMONSTRATION CENTRE (SEC TION 21) COMPANY SIBANYE GOLD ACADEMY PROPRIETARY LIMITED SIBANYE GOLD ACADEMY PROPRIETARY LIMITED TSHEPO RECRUITMENT MINNING(PTY)LTD EXXARO COAL CENTRAL (PTY) LTD JNIVERSAL COAL DEVELOPMENT HERNIC FERROCHROME PTY LTD Gronimet Chrome Mining Sa Pty Ltd ANGLOGOLD ASHANTI LTD (V/R) ANGLOGOLD ASHANTI LTD (V/R) ANGLOGOLD ASHANTI LTD (V/R) ANGLOGOLD ASHANTI LTD (V/R) ANGLOGOLD ASHANT! LTD (V/R) GOLDPLAT RECOVERY PTY LTD ISHENTU SERVICES (PTY) LTD TSHENTU SERVICES (PTY) LTD HARMONY GOLD MINING CO **-EBOWA PLATINUM MINES KEITH WHITE DESIGN LTD** SOUTH DEEP GOLD MINE WESTERN PLATINUM LTD SOUTH DEEP GOLD MINE LAFARGE SOUTH AFRICA SOUTH DEEP GOLD MINE PNEUMA JEWELLERS CC Palabora Copper Pty Ltd Palabora Copper Pty Ltd

MINTEK

COUNCIL FOR GEOSCIENCE

大村TH WHITE DESIGN LTD

PNEUMA JEWELLERS CC

ALTECHNICAL SERVICES

SOUTH DEEP GOLD MINE PNEUMA JEWELLERS CC

EXXARO COAL (PTY) LTD

Akapo Jewels

Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Electrical Engineering (heavy current) Electrical Engineering (heavy current) Electrical Engineering (heavy current) Jewellery Design and Manufacturing Jewellery Design and Manufacturing Jewellery Design and Manufacturing Jewellery Design and Manufacturing Jewellery Design and Manufacturing Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Environmental Management Environmental Management Mechanical Engineering Mechanical Engineering Mining Engineering Mining Engineering Mining Engineering Mining Engineering Mining Engineering Geology Geology Geology Geology 920711290 L740735537 720763848 .280772676 280772676 870767110 .690713724 460735717 280772676 430771826 .180724868 .140787989 280772676 460735717 460735717 460735717 280772676 540719392 430771826 430771826 890769179 540755511 .770732933 .720763848 260763356 .180788004 440731711 400713105 760770661 070732831 .740738762 .650706247 540755511 THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING SIBANYE GOLD ACADEMY PROPRIETARY LIMITED S-AFRIMAT AGGREGATES (OPERATIONS) (PTY) LTD MURRAY AND ROBERTS CEMENTATION PTY LTD MINERALS OPERATIONS EXECUTIVE PTY LTD RUSTENBURG PLATINUM MINES LTD UNIVERSAL COAL DEVELOPMENT I

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LEBOWA PLATINUM MINES

Akapo Jewels

LAFARGE SOUTH AFRICA

FOSKOR (PTY) LTD

ANGLOGOLD ASHANTI LTD (V/R)

ANGLOGOLD ASHANTI LTD (V/R)

Palabora Copper Pty Ltd

"SHENTU SERVICES (PTY) LTD

MARULA PLATINUM (PTY) LTD

Palabora Copper Pty Ltd Palabora Copper Pty Ltd THARISA MINERALS

Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Electrical Engineering (heavy current) Electrical Engineering (heavy current) Electrical Engineering (heavy current) Jewellery Design and Manufacturing Jewellery Design and Manufacturing Jewellery Design and Manufacturing Jewellery Design and Manufacturing Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Environmental Management Environmental Management Environmental Management Wine Survey Geology Geology Geology Geology 280772676 180788004 650710538 540755511 890720396 280772676 120771763 770769893 440731711 .140787989 650710538 280772676 .180720718 870767110 540755511 450788684 710711468 870767110 .650710538 .460735717 870767110 840730834 400713105 690713724 THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING TRAINING AND CONSULTING THUSANG METALLURGICAL ENGINEERING MIZANE MANUFACTURING JEWELLERS CC DWALA INDUSTRIAL HOLDINGS PTY LTD RUSTENBURG PLATINUM MINES LTD Cronimet Chrome Mining Sa Pty Ltd ANGLOGOLD ASHANTI LTD (V/R) KAI BATLA MINERALS INDUSTRY "SHENTU SERVICES (PTY) LTD HARMONY GOLD MINING CO COUNCIL FOR GEOSCIENCE HARMONY GOLD MINING CO HARMONY GOLD MINING CO PALABORA MINING CO LTD EBOWA PLATINUM MINES LEBOWA PLATINUM MINES **EBOWA PLATINUM MINES CEITH WHITE DESIGN LTD** PNEUMA JEWELLERS CC AI TECHNICAL SERVICES PNEUMA JEWELLERS CC IKOTI COAL MINTEK

L660788227 Environmental Management
L460735717 Geology
L140787989 Chemical Engineering (mineral processing)
L870767110 Mine Survey

Jewellery Design and Manufacturing

910749409

MAFUNDISO SKILLS DEVELOPMENT (PTY) LTD

Electrical Engineering (heavy current)

Jewellery Design and Manufacturing

.890720396 .870767110

MIZANE MANUFACTURING JEWELLERS CC

TEBOWA PLATINUM MINES

KEITH WHITE DESIGN LTD

EBOWA PLATINUM MINES

ISHEPO RECRUITMENT MINNING(PTY)LTD

ANGLOGOLD ASHANTI LTD (V/R)

ISHENTU SERVICES (PTY) LTD

(LEBOWA PLATINUM MINES

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Mining Engineering

Jewellery Design and Manufacturing

-440731711

WORLD OF PLATINUM MARKETING PTY LTD

UNIVERSAL COAL DEVELOPMENT

Keaton Mining Pty Ltd

RUSTENBURG PLATINUM MINES LTD

AI TECHNICAL SERVICES

TSHEPO RECRUITMENT MINNING(PTY)LTD

ZANGLOGOLD ASHANT! LTD (V/R)

TROTI COAL KOTI COAL

Chemical Engineering (mineral processing) Electrical Engineering (heavy current) L280772676 Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Environmental Management Environmental Management Analytical Chemistry Mining Engineering Mining Engineering Mine Survey Geology Geology Geology Geology 430771826 460735717 .460735717 280772676 .650710538 870767110 .960706747 870767110 690713724 890769179 300723196 870767110 .870767110 460735717 1280772676 480717596 L870767110 .770788851 460735717 600739082 L460735717 460735717 TRAINING AND CONSULTING TRAINING AND CONSULTING THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING THUSANG METALLURGICAL ENGINEERING THUSANG METALLURGICAL ENGINEERING RUSTENBURG PLATINUM MINES LTD HOLCIM (SOUTH AFRICA) PTY LTD ANGLOGOLD ASHANTI LTD (V/R) ANGLOGOLD ASHANTI LTD (V/R) ANGLOGOLD ASHANTI LTD (V/R) ANGLOGOLD ASHANTI LTD (V/R) ANGLOGOLD ASHANT! LTD (V/R) ANGLOGOLD ASHANTI LTD (V/R) BLYVOORUITZICHT GM CO LTD EXXARO RESOURCES LIMITED TALA PROCESSING (PTY) LTD HARMONY GOLD MINING CO LEBOWA PLATINUM MINES EBOWA PLATINUM MINES **LEBOWA PLATINUM MINES** EBOWA PLATINUM MINES EBOWA PLATINUM MINES Palabora Copper Pty Ltd ASHOK JEWELLERS **THARISA MINERALS**

Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Electrical Engineering (heavy current) Jewellery Design and Manufacturing Jewellery Design and Manufacturing Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Environmental Management Mining Engineering Mining Engineering Mining Engineering Mining Engineering Mining Engineering Geology Geology Seology 180788004 690713724 280772676 660788227 460735717 450788684 450788684 350761161 760770661 .010770677

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THARISA MINERALS Shadow Jewelers MINTEK

Chemical Engineering (mineral processing) Electrical Engineering (heavy current) Electrical Engineering (heavy current) Jewellery Design and Manufacturing Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Analytical Chemistry Analytical Chemistry Wining Engineering Mining Engineering Geology 280772676 180788004 280772676 280772676 .180720718 260763356 430771826 890769179 870767110 460735717

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SIBANYE GOLD ACADEMY PROPRIETARY LIMITED

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Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Electrical Engineering (heavy current) Electrical Engineering (heavy current) Electrical Engineering (heavy current) Electrical Engineering (heavy current) Electrical Engineering (heavy current) Jewellery Design and Manufacturing Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Environmental Management Industrial Engineering Safety Management Analytical Chemistry Safety Management Mining Engineering Mining Engineering Mining Engineering Mining Engineering Wining Engineering Mining Engineering Mining Engineering Mine Survey Geology Geology Geology Geology Geology 450788684 400713105 .770732933 .650710538 .580759050 580786855 700788245 L180788004 180788004 280772676 -460735717 260763356 770732933 .650710538 .600739082 260763356 .280772676 920711290 690713724 460735717 460735717 020710689 540755511 .870767110 .180788004 540781806 .540781806 460735717 460735717 180788004 .540719392 -070732831 .010770677 THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING

SIBANYE GOLD ACADEMY PROPRIETARY LIMITED

ANGLOGOLD ASHANTI LTD (V/R)

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AI TECHNICAL SERVICES

ANGLOGOLD ASHANTI LTD (V/R)

T SIBANYE GOLD ACADEMY PROPRIETARY LIMITED MURRAY AND ROBERTS CEMENTATION PTY LTD

MARULA PLATINUM (PTY) LTD

A! TECHNICAL SERVICES Zerbatone Mining Pty Ltd Zerbatone Mining Pty Ltd

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EXXARO RESOURCES LIMITED

LEBOWA PLATINUM MINES

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HARMONY GOLD MINING CO

SOUTH DEEP GOLD MINE

PNEUMA JEWELLERS CC

ANGLOGOLD ASHANTI LTD (V/R)

FOSKOR (PTY) LTD

IULI RECRUITMENT AGENCY AND PROJECTS (PTY)LTD

RUSTENBURG PLATINUM MINES LTD

FRASER ALEXANDER PTY LTD

HARMONY GOLD MINING CO

SOUTH DEEP GOLD MINE

COUNCIL FOR GEOSCIENCE

KOTI COAL

THALIWE'S TRADING ENTERPRISE CC

ANGLOGOLD ASHANTI L'TD (V/R)

AI TECHNICAL SERVICES

AI TECHNICAL SERVICES

Keaton Mining Pty Ltd

ANGLOGOLD ASHANTI LTD (V/R)

Jewellery Design and Manufacturing 1440731711 Jewellery Design and Manufacturing Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Environmental Management Mechanical Engineering Mechanical Engineering Mechanical Engineering ndustrial Engineering Mining Engineering Mining Engineering Mining Engineering Mining Engineering Mining Engineering Mining Engineering Wining Engineering Mining Engineering Mine Survey Geology 180720718 540781806 100724873 430771826 740735537 280772676 260763356 540719392 280772676 690713724 260763356 540719392 770741231 660788227 430771826 180724868 910731530 520713662 430771826 140787989 .680717230 .540755511 600739082 THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING SOUTH AFRICAN FERROCHROME AND MINING PTY LTD MODIKWA MINING PERSONNEL SERVICES (PTY) LTD SIBANYE GOLD ACADEMY PROPRIETARY LIMITED SIBANYE GOLD ACADEMY PROPRIETARY LIMITED MURRAY AND ROBERTS CEMENTATION PTY LTD MURRAY AND ROBERTS CEMENTATION PTY LTD MINERALS OPERATIONS EXECUTIVE PTY LTD SHEPO RECRUITMENT MINNING(PTY)LTD RUSTENBURG PLATINUM MINES LTD EXXARO COAL CENTRAL (PTY) LTD IMPALA PLATINUM SERVICES LTD REDPATH MINING (SA) PTY LTD TSHENTU SERVICES (PTY) LTD EXXARO RESOURCES LIMITED KEITH WHITE DESIGN LTD AFARGE SOUTH AFRICA PNEUMA JEWELLERS CC Zerbatone Mining Pty Ltd Palabora Copper Pty Ltd Palabora Copper Pty Ltd Palabora Copper Pty Ltd MINTER

Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Electrical Engineering (heavy current) Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Environmental Management Mechanical Engineering Industrial Engineering Geology Geology .650710538 650710538 _180788004 ,580759050 260763356 180788004 L870747542 .180724868 .620768327

HARMONY GOLD MINING CO
AI TECHNICAL SERVICES
AI TECHNICAL SERVICES
Glen Douglas Dolomite Pty Ltd

SIBANYE GOLD ACADEMY PROPRIETARY LIMITED

WINERALS OPERATIONS EXECUTIVE PTY LTD

FRASER ALEXANDER PTY LTD

SHARMONY GOLD MINING CO

AHUMANI IRON ORE MINE

ANGLOGOLD ASHANTI LTD (V/R) ANGLOGOLD ASHANT! LTD (V/R) alabora Copper Pty Ltd

PNEUMA JEWELLERS CC

HERNIC FERROCHROME PTY LTD

ANGLOGOLD ASHANTI LTD (V/R) FRASER ALEXANDER PTY LTD Shadow Jewelers

COUNCIL FOR GEOSCIENCE AI TECHNICAL SERVICES

GOLD FIELDS TRUST PTY LTD

TROLLOPE MINING SERVICES (2000) PTY LTD Palabora Copper Pty Ltd

WORLD OF PLATINUM MARKETING PTY LTD Palabora Copper Pty Ltd

AFRIMAT AGGREGATES (OPERATIONS) (PTY) LTD

Palabora Copper Pty Ltd

LEBOWA PLATINUM MINES

AI TECHNICAL SERVICES

LEBOWA PLATINUM MINES

HARMONY GOLD MINING CO

ANGLOGOLD ASHANT! LTD (V/R) LEBOWA PLATINUM MINES

SIBANYE GOLD ACADEMY PROPRIETARY LIMITED

ANGLOGOLD ASHANTI LTD (V/R)

SBIBANYE GOLD ACADEMY PROPRIETARY LIMITED

Glen Douglas Dolomite Pty Ltd

MINTEK

SIBANYE GOLD ACADEMY PROPRIETARY LIMITED

놎 LAFARGE SOUTH AFRICA

I SIBANYE GOLD ACADEMY PROPRIETARY LIMITED Palabora Copper Pty Ltd

Mining Engineering Mining Engineering 430771826 L460735717 Mining Engineering 460735717

Jewellery Design and Manufacturing .540755511

Mining Engineering 570719619

Jewellery Design and Manufacturing

Chemical Engineering (mineral processing) 560761159 460735717

Industrial Engineering 580759050 Chemical Engineering (mineral processing) 180788004

Geology 400713105

Metallurgy (mineral processing) 590723237

Electrical Engineering (heavy current) 430771826

Mine Survey 840713756 Metallurgy (mineral processing) 430771826 Jewellery Design and Manufacturing .350761161

Mining Engineering 650706247

Metallurgy (mineral processing) 430771826 Electrical Engineering (heavy current) 870767110

Environmental Management 180788004

Geology 870767110

Geology 650710538 Mine Survey 460735717

Geology _870767110 Chemical Engineering (mineral processing) 260763356

Geology 400713105 Environmental Management 460735717

Mining Engineering 260763356 Mechanical Engineering 870747542

Chemical Engineering (mineral processing) .180720718

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Chemical Engineering (mineral processing) 740735537

Geology 430771826

Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Electrical Engineering (heavy current) Jewellery Design and Manufacturing Jewellery Design and Manufacturing Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Environmental Management Environmental Management Mechanical Engineering Mechanical Engineering Mechanical Engineering .060788603 Industrial Engineering Mining Engineering Mine Survey Geology Geology 280772676 730773472 740738762 .010770677 650710538 .310720638 .020710689 .080771183 .760770661 260763356 .180724868 260763356 .180720718 740735537 -600738118 850763220 -180788004 400713105 490776426 .890720396 .540755511 .720763848 .890720396 540755511 -660788227 440731711 THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING SIBANYE GOLD ACADEMY PROPRIETARY LIMITED SIBANYE GOLD ACADEMY PROPRIETARY LIMITED MINERALS OPERATIONS EXECUTIVE PTY LTD ISHEPO RECRUITMENT MINNING(PTY)LTD MIZANE MANUFACTURING JEWELLERS CC MIZANE MANUFACTURING JEWELLERS CC Art In Jewellery Manufacture And Training B HABERL JEWELLERY DESIGNERS JNIVERSAL COAL DEVELOPMENT BUFFELSFONTEIN GOLD MINE Bomanxele Trading and Projects ANGLOVAAL MINING LIMITED HARMONY GOLD MINING CO COUNCIL FOR GEOSCIENCE **JUNENE MINING (PTY) LTD** KEITH WHITE DESIGN LTD LAFARGE SOUTH AFRICA AFARGE SOUTH AFRICA PNEUMA JEWELLERS CC AI TECHNICAL SERVICES EXXARO COAL (PTY) LTD lindal Mining Sa Pty Ltd Keaton Mining Pty Ltd **NKOMATI MINE**

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Electrical Engineering (heavy current) Jewellery Design and Manufacturing Jewellery Design and Manufacturing Jewellery Design and Manufacturing Jewellery Design and Manufacturing Jewellery Design and Manufacturing Jewellery Design and Manufacturing Jewellery Design and Manufacturing Environmental Management Analytical Chemistry Analytical Chemistry Geology L650710538 .600738118 .760789000 .180788004 -600739082 740735537

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SEXXARO RESOURCES LIMITED

HARMONY GOLD MINING CO

AN TECHNICAL SERVICES

B HABERL JEWELLERY DESIGNERS

Akapo Jewels

Chemical Engineering (mineral processing) L580759050 Chemical Engineering (mineral processing) Electrical Engineering (heavy current) Jewellery Design and Manufacturing Jewellery Design and Manufacturing Jewellery Design and Manufacturing Metallurgy (mineral processing) Metallurgy (mineral processing) Environmental Management Environmental Management Environmental Management Mechanical Engineering Mechanical Engineering Mechanical Engineering Analytical Chemistry Mining Engineering Mining Engineering Mining Engineering Mining Engineering Mining Engineering Mining Engineering Geology Geology **Geology** Geology **Beology** Seology Geology Geology .770732933 180788004 600739082 260763356 540755511 280772676 260763356 620714073 120771763 870729615 870729615 890769179 420737282 430771826 400713105 L960706747 770732933 .180720718 .540755511 770732933 260763356 520713662 760770661 180788004 400713105 870747542 540719392 650710538 THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING SIBANYE GOLD ACADEMY PROPRIETARY LIMITED SIBANYE GOLD ACADEMY PROPRIETARY LIMITED SIBANYE GOLD ACADEMY PROPRIETARY LIMITED MURRAY AND ROBERTS CEMENTATION PTY LTD AFRIMAT AGGREGATES (KZN) (PTY) LTD AFRIMAT AGGREGATES (KZN) (PTY) LTD UNIVERSAL COAL DEVELOPMENT! MATLA COAL NO 2 PAYROLL_T2S7 IMPALA PLATINUM SERVICES LTD Cronimet Chrome Mining Sa Pty Ltd CONCOR PROJECTS (PTY) LTD EXXARO RESOURCES LIMITED FRASER ALEXANDER PTY LTD COUNCIL FOR GEOSCIENCE HARMONY GOLD MINING CO COUNCIL FOR GEOSCIENCE Glen Douglas Dolomite Pty Ltd SOUTH DEEP GOLD MINE SOUTH DEEP GOLD MINE A AI TECHNICAL SERVICES PNEUMA JEWELLERS CC SOUTH DEEP GOLD MINE PNEUMA JEWELLERS CC AI TECHNICAL SERVICES Palabora Copper Pty Ltd THARISA MINERALS ASHOK JEWELLERS

MINTEK

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Chemical Engineering (mineral processing) Jeweliery Design and Manufacturing Mine Survey 560761159 .890769179 460735717

Safety Management

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ANGLOGOLD ASHANTI LTD (V/R)

∑Sephaku Cement

THARISA MINERALS

Shadow Jewelers

Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Electrical Engineering (heavy current) Jewellery Design and Manufacturing Jewellery Design and Manufacturing Metalfurgy (mineral processing) Metallurgy (mineral processing) Environmental Management Environmental Management Environmentai Management Mechanical Engineering Industrial Engineering Mining Engineering _520713662 Mining Engineering Mining Engineering Mining Engineering Geology Geology Geology Geology Geology 280772676 580759050 890720396 460735717 260763356 540781806 260763356 .350773471 280772676 460735717 .870767110 .070781135 180724868 280772676 180720718 710777022 260763356 180788004 460735717 770769893 440731711 .650710538 740735537 740735537 .460735717 460735717 .760770661 460735717 THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING BANYE GOLD ACADEMY PROPRIETARY LIMITED SIBANYE GOLD ACADEMY PROPRIETARY LIMITED SIBANYE GOLD ACADEMY PROPRIETARY LIMITED MINERALS OPERATIONS EXECUTIVE PTY LTD MIZANE MANUFACTURING JEWELLERS CC UNIVERSAL COAL DEVELOPMENT MPALA PLATINUM SERVICES LTD ANGLOGOLD ASHANTI LTD (V/R) KAI BATLA MINERALS INDUSTRY ANGLOGOLD ASHANTI LTD (V/R) ANGLOGOLD ASHANTI LTD (V/R) ANGLOGOLD ASHANTI LTD (V/R) ANGLOGOLD ASHANTI LTD (V/R) ANGLOGOLD ASHANTI LTD (V/R) FRASER ALEXANDER PTY LTD SOFFIA FINE JEWELLERY CC HARMONY GOLD MINING CO EBOWA PLATINUM MINES MASEVE INVESTMENTS 11 KEITH WHITE DESIGN LTD ALAFARGE SOUTH AFRICA LAFARGE SOUTH AFRICA AI TECHNICAL SERVICES Zerbatone Mining Pty Ltd Cons Murch Mine MINTEK

Chemical Engineering (mineral processing) Electrical Engineering (heavy current) Electrical Engineering (heavy current) Jewellery Design and Manufacturing Mechanical Engineering Mechanical Engineering Mechanical Engineering Industrial Engineering Analytical Chemistry Mining Engineering Mining Engineering 580759050 280772676 460735717 080780564 THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING

ANGLOGOLD ASHANTI LTD (V/R)

FRASER ALEXANDER PTY LTD

Richards Bay Mining Pty Ltd

Chemical Engineering (mineral processing) Electrical Engineering (heavy current) Electrical Engineering (heavy current) Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Environmental Management Environmental Management Environmental Management Mechanical Engineering Mechanical Engineering Mechanical Engineering Analytical Chemistry Mining Engineering Mining Engineering Geology Geology Geology Geology Geology Geology Geology Geology Geology L520713662 770769893 .660725435 180788004 870747542 L400713105 430771826 680717230 280772676 .460735717 400713105 430771826 870767110 480717596 400713105 400713105 610713770 870767110 450788684 460735717 L430771826 750715668 460735717 740735537 .660788227 THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING AFRIMAT AGGREGATES (EASTERN CAPE) (PTY) LTD SHEPO RECRUITMENT MINNING(PTY)LTD IMPALA PLATINUM SERVICES LTD HOLCIM (SOUTH AFRICA) PTY LTD KAI BATLA MINERALS INDUSTRY ANGLOGOLD ASHANTI LTD (V/R) ANGLOGOLD ASHANT! LTD (V/R) ANGLOGOLD ASHANTI LTD (V/R) DWALA INDUSTRIAL MINERALS REDPATH MINING (SA) PTY LTD COUNCIL FOR GEOSCIENCE COUNCIL FOR GEOSCIENCE SGlen Douglas Dolomite Pty Ltd COUNCIL FOR GEOSCIENCE COUNCIL FOR GEOSCIENCE **EBOWA PLATINUM MINES** EBOWA PLATINUM MINES WESTERN PLATINUM LTD S AI TECHNICAL SERVICES LAFARGE SOUTH AFRICA Palabora Copper Pty Ltd Palabora Copper Pty Ltd Palabora Copper Pty Ltd KOTI COAL

Chemical Engineering (mineral processing) Electrical Engineering (heavy current) Metallurgy (mineral processing) Mechanical Engineering Mining Engineering Mining Engineering Mine Survey Geology 860758509 .610768303 760789000 .870767110 460735717 .760770661 .460735717 740735537

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#ZULWINI MINING COMPANY

Sephaku Cement

UNIVERSAL COAL DEVELOPMENT I

N) LAFARGE SOUTH AFRICA

ANGLOGOLD ASHANTI LTD (V/R)

LEBOWA PLATINUM MINES

TECHNICAL DEMONSTRATION CENTRE (SEC TION 21) COMPANY MINERALS OPERATIONS EXECUTIVE PTY LTD

PNEUMA JEWELLERS CC

ANGLOGOLD ASHANTI LTD (V/R) HARMONY GOLD MINING CO

SHEPO RECRUITMENT MINNING(PTY)LTD

EXXARO COAL (PTY) LTD

Keaton Mining Pty Ltd

COUNCIL FOR GEOSCIENCE

EBOWA PLATINUM MINES

NICOLOR (PTY) LTD

THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING

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LAFARGE SOUTH AFRICA

COUNCIL FOR GEOSCIENCE

LEBOWA PLATINUM MINES Palabora Copper Pty Ltd

XSTRATA COAL - TWEEFONTEIN

PNEUMA JEWELLERS CC

Klipfontein Sands Pty Ltd

THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING

MARULA PLATINUM (PTY) LTD

COUNCIL FOR GEOSCIENCE

THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING

Cronimet Chrome Mining Sa Pty Ltd

MINTEK

THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING

COUNCIL FOR GEOSCIENCE

GOLD FIELDS TRUST PTY LTD
THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING

METSKILL (PTY) LTD COUNCIL FOR GEOSCIENCE SIBANYE GOLD ACADEMY PROPRIETARY LIMITED

L910742990 Geology

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L180724868 Analytical Chemistry

.540755511 Jewellery Design and Manufacturing

-460735717 Environmental Management

.650710538 Geology

.660788227 Mechanical Engineering

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.400713105 Chemical Engineering (mineral processing)

.870767110 Safety Management

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.870767110 Chemical Engineering (mineral processing)

L430771826 Electrical Engineering (heavy current)

L460714654 Mining Engineering

L540755511 Jewellery Design and Manufacturing

L890759907 Electrical Engineering (heavy current)

L280772676 Metallurgy (mineral processing)

-070732831 Mining Engineering

.400713105 Geology

L280772676 Chemical Engineering (mineral processing)

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Chemical Engineering (mineral processing) Metallurgy (mineral processing)

Metallurgy (mineral processing) .890769179

Jewellery Design and Manufacturing 540755511

Electrical Engineering (heavy current) 180720718

Geology .650710538

Chemical Engineering (mineral processing) 740735537

Electrical Engineering (heavy current) 460735717

Mechanical Engineering 280772676

Metallurgy (mineral processing) 260763356

Geology 910750852

Geology .300723196

Mining Engineering 260763356

Analytical Chemistry .650710538

Metallurgy (mineral processing) .140787989

Mining Engineering 580786855

Chemical Engineering (mineral processing) .760789000

Jewellery Design and Manufacturing 560761159

Industrial Engineering 600739082 Chemical Engineering (mineral processing) 280772676

Environmental Management 230738892

Mining Engineering 590723237

Chemical Engineering (mineral processing) 740735537

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Mining Engineering .540719392

Jewellery Design and Manufacturing .540755511

Geology .770769893

Metallurgy (mineral processing) 730782291

Jewellery Design and Manufacturing .560761159

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Chemical Engineering (mineral processing)

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Chemical Engineering (mineral processing) Jewellery Design and Manufacturing Metallurgy (mineral processing) Metallurgy (mineral processing) Mechanical Engineering Safety Management Analytical Chemistry _310720638 Mining Engineering Mining Engineering Geology 290779588 .840713756 140787989 140787989 560761159 140787989 180720718 .850763220 280772676 430771826 770732933 230738892 860758509 .910731530 .540755511 260763356 770732933 840730834 .730782291 740735537 350773471 THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING SOUTH AFRICAN FERROCHROME AND MINING PTY LTD SIBANYE GOLD ACADEMY PROPRIETARY LIMITED **TROLLOPE MINING SERVICES (2000) PTY LTD** AFRIMAT CONTRACTING INTERNATIONAL DWALA INDUSTRIAL HOLDINGS PTY LTD ISHENTU SERVICES (PTY) LTD ISHENTU SERVICES (PTY) LTD **ISHENTU SERVICES (PTY) LTD** ANGLOVAAL MINING LIMITED EZULWINI MINING COMPANY KEITH WHITE DESIGN LTD MASEVE INVESTMENTS 11 SOUTH DEEP GOLD MINE SOUTH DEEP GOLD MINE AFARGE SOUTH AFRICA PNEUMA JEWELLERS CC Palabora Copper Pty Ltd VANPLATS (PTY) LTD NICOLOR (PTY) LTD Shadow Jewelers NKOMATI MINE

Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Electrical Engineering (heavy current) Jewellery Design and Manufacturing Metallurgy (mineral processing) Environmental Management Mechanical Engineering Industrial Engineering **Beology** Geology Geology 570719619 260763356 090758485 460735717 .690713724 620714073 .650710538 460735717 440731711 460735717

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Chemical Engineering (mineral processing) Jewellery Design and Manufacturing Metallurgy (mineral processing) Analytical Chemistry Mining Engineering L770769893 Geology Geology L170747788 760789000 .770732933 280772676 280772676 .650710538 280772676 760789000 770732933 580786855 280772676 .140787989 1280772676 L280772676 .960706747 -610768303 280772676 260763356 .610713770 460735717 L180788004 260763356 .870767110 L460735717 .600739082 660788227 440731711 THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING TULI RECRUITMENT AGENCY AND PROJECTS (PTY)LTD SIBANYE GOLD ACADEMY PROPRIETARY LIMITED SIBANYE GOLD ACADEMY PROPRIETARY LIMITED RE TSHEPENG GENERAL CONSTRUCTION 59 RE TSHEPENG GENERAL CONSTRUCTION 59 TSHEPO RECRUITMENT MINNING(PTY)LTD RARE EARTH CREATIONS (PTY) LTD **CALBATLA MINERALS INDUSTRY** ANGLOGOLD ASHANTI LTD (V/R) ANGLOGOLD ASHANTI LTD (V/R) 'SHENTU SERVICES (PTY) LTD **EXXARO RESOURCES LIMITED** HARMONY GOLD MINING CO **LEBOWA PLATINUM MINES** KEITH WHITE DESIGN LTD WESTERN PLATINUM LTD SOUTH DEEP GOLD MINE SOUTH DEEP GOLD MINE A) TECHNICAL SERVICES ASHOK JEWELLERS Sephaku Cement

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Chemical Engineering (mineral processing) Jewellery Design and Manufacturing Metallurgy (mineral processing) Metallurgy (mineral processing) Mechanical Engineering Mining Engineering Mining Engineering Mining Engineering Mining Engineering Geology 610713770 280772676 280772676 660788227 260763356 260763356 770732933 700788245 280772676 540755511

Metallurgy (mineral processing)

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Electrical Engineering (heavy current)

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Metallurgy (mineral processing)

Geology

Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Electrical Engineering (heavy current) Electrical Engineering (heavy current) Metallurgy (mineral processing) Metallurgy (mineral processing) Environmental Management Environmental Management Environmental Management Environmental Management Industrial Engineering Safety Management Analytical Chemistry Mining Engineering Mining Engineering **Wining Engineering** Mining Engineering Wining Engineering Mining Engineering Mine Survey Seology Geology Geology Geology Geology Seology Geology **Beology** Seology .020710689 280772676 .180720718 020710689 .180724868 400713105 770732933 260763356 280772676 .920711290 .870767110 260763356 680717230 400713105 .180788004 260763356 180788004 910742990 .870767110 400713105 620768327 460735717 100724873 .620714073 870767110 460735717 460735717 590723237 430771826 .660788227 THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING TECHNICAL DEMONSTRATION CENTRE (SEC TION 21) COMPANY SIBANYE GOLD ACADEMY PROPRIETARY LIMITED SIBANYE GOLD ACADEMY PROPRIETARY LIMITED SIBANYE GOLD ACADEMY PROPRIETARY LIMITED MINERALS OPERATIONS EXECUTIVE PTY LTD SHEPO RECRUITMENT MINNING(PTY)LTD EXXARO COAL CENTRAL (PTY) LTD WATLA COAL NO 2 PAYROLL_T2S7 ANGLOGOLD ASHANTI LTD (V/R) ANGLOGOLD ASHANTI LTD (V/R) ANGLOGOLD ASHANTI LTD (V/R) REDPATH MINING (SA) PTY LTD BUFFELSFONTEIN GOLD MINE

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UNIVERSAL COAL DEVELOPMENT

Mechanical Engineering

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Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Jewellery Design and Manufacturing Jewellery Design and Manufacturing Jewellery Design and Manufacturing Jewellery Design and Manufacturing Metallurgy (mineral processing) Metallurgy (mineral processing) Metailurgy (mineral processing) Metalfurgy (mineral processing) Metallurgy (mineral processing) Environmental Management Environmental Management Mechanical Engineering Analytical Chemistry Mining Engineering Mining Engineering Mining Engineering Mining Engineering Mining Engineering Mine Survey Geology Geology Geology Geology L770769893 Geology Geology Geology Geology Geology Geology 580759050 650710538 280772676 .690713724 280772676 760770661 180720718 400713105 .650710538 870767110 180788004 650710538 260763356 260763356 .260763356 L620774341 .310720638 180720718 580786855 .650710538 -440731711 870729615 -910750852 -460735717 760789000 400713105 890720396 540755511 580759050 L460735717 .960706747 THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING DE BEERS CONSOLIDATED MINES PROPRIETARY LIMITED TULI RECRUITMENT AGENCY AND PROJECTS (PTY)LTD SIBANYE GOLD ACADEMY PROPRIETARY LIMITED SIBANYE GOLD ACADEMY PROPRIETARY LIMITED SIBANYE GOLD ACADEMY PROPRIETARY LIMITED RE TSHEPENG GENERAL CONSTRUCTION 59 MIZANE MANUFACTURING JEWELLERS CC A AFRIMAT AGGREGATES (KZN) (PTY) LTD Stefanutti Stocks Mining Services Salaries RUSTENBURG PLATINUM MINES LTD JNIVERSAL COAL DEVELOPMENT I KAI BATLA MINERALS INDUSTRY ANGLOGOLD ASHANTI LTD (V/R) ANGLOGOLD ASHANT! LTD (V/R)

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HARMONY GOLD MINING CO

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ANGLOVAAL MINING LIMITED

KEITH WHITE DESIGN LTD

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LEBOWA PLATINUM MINES

COUNCIL FOR GEOSCIENCE

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IDWALA INDUSTRIAL MINERALS

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KEITH WHITE DESIGN LTD

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Jewellery Design and Manufacturing Geology L070781135 .650706247

Jewellery Design and Manufacturing 440731711

Chemical Engineering (mineral processing) 600739082

Environmental Management .770769893

Geology 280772676

Jewellery Design and Manufacturing 600738118

Jewellery Design and Manufacturing 540755511

Mechanical Engineering 260763356

Mining Engineering 460735717

Chemical Engineering (mineral processing) 260763356

Geology 580786855

Geology 850763220 Electrical Engineering (heavy current) 660788227

Analytical Chemistry 740735537

Chemical Engineering (mineral processing) 180788004

Mining Engineering 460735717

Geology 870767110

Geology 400713105

Metallurgy (mineral processing) .180788004

Jewellery Design and Manufacturing .720763848

Environmental Management 460735717

Electrical Engineering (heavy current) 590723237

Jewellery Design and Manufacturing Environmental Management 460735717

540755511

Industrial Engineering 770732933

Mining Engineering .750715668

Geology 310734977

Jewellery Design and Manufacturing 960706747

Jewellery Design and Manufacturing .600738118

Geology 260763356

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Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Electrical Engineering (heavy current) Jewellery Design and Manufacturing Jewellery Design and Manufacturing Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Industrial Engineering Analytical Chemistry Analytical Chemistry Mining Engineering Mining Engineering Mining Engineering Geology Geology Geology Geology Geology Geology Geology Geology Geology L580786855 L400713105 280772676 140787989 .860758509 180720718 400713105 140787989 .860773573 890720396 400713105 400713105 .180720718 .430771826 280772676 .180788004 870767110 280772676 .700788245 .180720718 260763356 .870767110 L740735537 L620774341 280772676 400713105 460735717 -180788004 740735537 120776457 180788004 660788227 540755511 TRAINING AND CONSULTING THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING

THUSANG METALLURGICAL ENGINEERING

Stefanutti Stocks Mining Services Salaries

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Blurock Quarries Pty Ltd

MIZANE MANUFACTURING JEWELLERS CC

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Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Electrical Engineering (heavy current) Electrical Engineering (heavy current) Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) 280772676 Metallurgy (mineral processing) Metallurgy (mineral processing) Environmental Management Environmental Management Environmental Management Environmental Management Environmental Management Environmental Management Mechanical Engineering Mechanical Engineering Industrial Engineering Analytical Chemistry Analytical Chemistry Analytical Chemistry Mining Engineering Mining Engineering Mining Engineering Mining Engineering Geology Geology Geology Geology Geology Geology Geology Geology .260763356 450788684 430771826 _660788227 280772676 400713105 ,400713105 140787989 450788684 650710538 .920711290 .420747976 430771826 280772676 590723237 .910750852 .070732831 260763356 .180788004 460735717 660788227 .770732933 260763356 770788851 260763356 .310720638 450788684 ,400713105 740735537 ,740735537 .660788227 ,180788004

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ANGLOGOLD ASHANTI LTD (V/R) ANGLOGOLD ASHANTI LTD (V/R) ANGLOGOLD ASHANTI LTD (V/R) KAI BATLA MINERALS INDUSTRY ANGLOGOLD ASHANTI LTD (V/R) ANGLOGOLD ASHANT! LTD (V/R) EXXARO RESOURCES LIMITED Atteridgeville Jewellery Project COUNCIL FOR GEOSCIENCE KEITH WHITE DESIGN LTD Palabora Copper Pty Ltd Palabora Copper Pty Ltd Palabora Copper Pty Ltd Jindal Mining Sa Pty Ltd Jindal Mining Sa Pty Ltd NICOLOR (PTY) LTD KLOOF G M CO LTD

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Chemical Engineering (mineral processing) Electrical Engineering (heavy current) Mining Engineering 430771826 260763356

Chemical Engineering (mineral processing)

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Chemical Engineering (mineral processing) Electrical Engineering (heavy current) Electrical Engineering (heavy current) Electrical Engineering (heavy current) Electrical Engineering (heavy current) Electrical Engineering (heavy current) Electrical Engineering (heavy current) Jewellery Design and Manufacturing Jewellery Design and Manufacturing Jewellery Design and Manufacturing Jewellery Design and Manufacturing Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Environmental Management Environmental Management Mechanical Engineering Mechanical Engineering Analytical Chemistry Analytical Chemistry Mining Engineering Mining Engineering Mining Engineering Mining Engineering Mining Engineering Mining Engineering L400713105 Geology Geology Geology Geology L440731711 L760789000 870767110 280772676 .650710538 180720718 .540719392 280772676 180720718 890720396 .620714073 .350761161 280772676 .650710538 .140787989 L920711290 280772676 .700788245 520713662 540719392 .770732933 .660788227 .010770677 .410786166 .660788227 960706747 760770661 .660788227 .010770677 L460735717 460735717 120776457 HUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING MURRAY AND ROBERTS CEMENTATION PTY LTD MURRAY AND ROBERTS CEMENTATION PTY LTD RE TSHEPENG GENERAL CONSTRUCTION 59 WORLD OF PLATINUM MARKETING PTY LTD SHEPO RECRUITMENT MINNING(PTY)LTD SHEPO RECRUITMENT MINNING(PTY)LTD ISHEPO RECRUITMENT MINNING(PTY)LTD MIZANE MANUFACTURING JEWELLERS CC

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Chemical Engineering (mineral processing) Jewellery Design and Manufacturing Jewellery Design and Manufacturing Jewellery Design and Manufacturing Jewellery Design and Manufacturing Jewellery Design and Manufacturing Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) **Environmental Management** Environmental Management Environmental Management Environmental Management Mechanical Engineering Mechanical Engineering Safety Management Mine Survey Geology Geology Geology Geology Geology Geology Geology Geology 260763356 540755511 L410786166 L180720718 700788245 180720718 .870767110 280772676 400713105 350761161 .180788004 540755511 .370706808 .430771826 .180788004 430771826 .430771826 400713105 300723196 L710777022 870767110 .070781135 770732933 -400713105 660788227 .740735537 460735717 .010770677 THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING SIBANYE GOLD ACADEMY PROPRIETARY LIMITED WORLD OF PLATINUM MARKETING PTY LTD **ISHEPO RECRUITMENT MINNING(PTY)LTD** CONVENTION BUSINESS ASSOCIATES THALIWE'S TRADING ENTERPRISE CC ANGLOGOLD ASHANTI LTD (V/R) DAVID BATCHELOR JEWELLERY BLYVOORUITZICHT GM CO LTD SOFFIA FINE JEWELLERY CC COUNCIL FOR GEOSCIENCE COUNCIL FOR GEOSCIENCE COUNCIL FOR GEOSCIENCE EBOWA PLATINUM MINES **EBOWA PLATINUM MINES** SOUTH DEEP GOLD MINE AI TECHNICAL SERVICES LAFARGE SOUTH AFRICA AI TECHNICAL SERVICES PNEUMA JEWELLERS CC PNEUMA JEWELLERS CC Palabora Copper Pty Ltd Palabora Copper Pty Ltd Palabora Copper Pty Ltd Keaton Mining Pty Ltd Cons Murch Mine

L760789000 Metallurgy (mineral processing)
L180724868 Analytical Chemistry
L180724868 Mechanical Engineering
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.400713105 740735537 840730834

460735717

Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Electrical Engineering (heavy current) Electrical Engineering (heavy current) Electrical Engineering (heavy current) Jewellery Design and Manufacturing Jewellery Design and Manufacturing Jewellery Design and Manufacturing Jewellery Design and Manufacturing Jewellery Design and Manufacturing Metallurgy (mineral processing) Metallurgy (mineral processing) Metaliurgy (mineral processing) Metallurgy (mineral processing) Environmental Management Environmental Management Mechanical Engineering Analytical Chemistry Mine Survey Geology Geology Geology Geology Seology Geology Geology _350761161 280772676 .260763356 140787989 .430771826 .650710538 210715738 .180720718 910749409 740735537 280772676 .600738118 .910750852 440731711 460735717 460735717 .650710538 240739369 460735717 870767110 .540755511 .300723196 .300723196 740735537 760789000 400713105 .310720638 260763356 .650706247 RE TSHEPENG GENERAL CONSTITUTION TRAINING AND CONSULTING THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING DE BEERS CONSOLIDATED MINES PROPRIETARY LIMITED SIBANYE GOLD ACADEMY PROPRIETARY LIMITED SIBANYE GOLD ACADEMY PROPRIETARY LIMITED AFRIMAT AGGREGATES (OPERATIONS) (PTY) LTD MFUNDISO SKILLS DEVELOPMENT (PTY) LTD RE TSHEPENG GENERAL CONSTRUCTION 59 WORLD OF PLATINUM MARKETING PTY LTD B HABERL JEWELLERY DESIGNERS ANGLOGOLD ASHANT! LTD (V/R) ANGLOGOLD ASHANTI LTD (V/R) ANGLOGOLD ASHANTI LTD (V/R) GOLDPLAT RECOVERY PTY LTD BLYVOORUITZICHT GM CO LTD BLYVOORUITZICHT GM CO LTD ISHENTU SERVICES (PTY) LTD ANGLOVAAL MINING LIMITED COUNCIL FOR GEOSCIENCE HARMONY GOLD MINING CO HARMONY GOLD MINING CO LEBOWA PLATINUM MINES KEITH WHITE DESIGN LTD EASTERN CHROME MINES LAFARGE SOUTH AFRICA PNEUMA JEWELLERS CC LAFARGE SOUTH AFRICA

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SIBANYE GOLD ACADEMY PROPRIETARY LIMITED Keaton Mining Pty Ltd

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DELMAS COAL PTY LTD

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Keaton Mining Pty Ltd

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GOLDPLAT RECOVERY PTY LTD

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TAU LEKOA GOLD MINING COMPANYLIMITED

PNEUMA JEWELLERS CC

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Geology L010770677

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Mining Engineering 260763356

Metallurgy (mineral processing) 570719619

Safety Management 180788004

Metallurgy (mineral processing) 280772676

Electrical Engineering (heavy current) 530782301

Mining Engineering L160745826

Metallurgy (mineral processing) L590723237

Geology .910742990

Mining Engineering 1010770677

Geology 400713105

Mine Survey L460735717

L460735717

Geology

Jewellery Design and Manufacturing _070781135 Electrical Engineering (heavy current) 460735717

Mining Engineering .310720638

Metallurgy (mineral processing) L210715738

Geology 180788004

Mining Engineering 260763356

Mining Engineering 870729615

Industrial Engineering 460735717 Metallurgy (mineral processing) 280772676

Chemical Engineering (mineral processing) 280772676

Mining Engineering .620768327 Safety Management 740735537

Chemical Engineering (mineral processing) .180720718

Safety Management .080771183 Jewellery Design and Manufacturing 170747788

Mining Engineering 530782301

Environmental Management 410786166

Electrical Engineering (heavy current) Jewellery Design and Manufacturing 540755511 460735717

Jewellery Design and Manufacturing

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Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Jewellery Design and Manufacturing Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Environmental Management Environmental Management Environmental Management Environmental Management Mechanical Engineering Mechanical Engineering Analytical Chemistry Mining Engineering Mining Engineering Mining Engineering Mine Survey Mine Survey Geology Geology Geology 180788004 L570719619 870729615 280772676 180720718 260763356 260763356 870767110 260763356 280772676 .660725435 540755511 460735717 180720718 770769893 280772676 870767110 120771763 460735717 460735717 -010770677 .650706247 THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING AFRIMAT AGGREGATES (EASTERN CAPE) (PTY) LTD SIBANYE GOLD ACADEMY PROPRIETARY LIMITED AFRIMAT AGGREGATES (OPERATIONS) (PTY) LTD SIBANYE GOLD ACADEMY PROPRIETARY LIMITED SIBANYE GOLD ACADEMY PROPRIETARY LIMITED AFRIMAT AGGREGATES (KZN) (PTY) LTD HERNIC FERROCHROME PTY LTD Cronimet Chrome Mining Sa Pty Ltd ANGLOGOLD ASHANTI LTD (V/R) KAI BATLA MINERALS INDUSTRY ANGLOGOLD ASHANTI LTD (V/R) ANGLOGOLD ASHANTI LTD (V/R) EBOWA PLATINUM MINES **EBOWA PLATINUM MINES** PNEUMA JEWELLERS CC AI TECHNICAL SERVICES Keaton Mining Pty Ltd MINTER

Chemical Engineering (mineral processing) Jewellery Design and Manufacturing Jewellery Design and Manufacturing Jewellery Design and Manufacturing Metallurgy (mineral processing) Metallurgy (mineral processing) Metaliurgy (mineral processing) Safety Management Mining Engineering Mine Survey Geology .680717230 260763356 350749265 180788004 790791778 .060788603 540755511 460735717 590723237 .660788227 .540755511

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L240739369 Mechanical Engineering .540781806 .690713724 .180788004 540755511 .650710538 150713636 .310720638 280772676 770769893 .760770661 .650710538 760789000 490776426 .770732933 350773471 520713662 740735537 .010770677 460735717 .460735717 THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING XSTRATA SOUTH AFRICA (PTY)LTD MINING DIVISION RE TSHEPENG GENERAL CONSTRUCTION 59 Art In Jewellery Manufacture And Training RUSTENBURG PLATINUM MINES LTD UNIVERSAL COAL DEVELOPMENT MPALA PLATINUM SERVICES LTD KAI BATLA MINERALS INDUSTRY ANGLOGOLD ASHANT! LTD (V/R) ANGLOGOLD ASHANTI LTD (V/R) ANGLOVAAL MINING LIMITED HARMONY GOLD MINING CO HARMONY GOLD MINING CC EASTERN CHROME MINES MASEVE INVESTMENTS 11 SOUTH DEEP GOLD MINE LAFARGE SOUTH AFRICA PNEUMA JEWELLERS CC AI TECHNICAL SERVICES Zerbatone Mining Pty Ltd Keaton Mining Pty Ltd

Chemical Engineering (mineral processing)

Mechanical Engineering Mechanical Engineering

Electrical Engineering (heavy current)

Geology

Environmental Management

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Geology

Chemical Engineering (mineral processing)

Environmental Management

Chemical Engineering (mineral processing)

Metallurgy (mineral processing)

Mining Engineering Mining Engineering Jeweltery Design and Manufacturing

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Chemical Engineering (mineral processing) Electrical Engineering (heavy current) Jewellery Design and Manufacturing Jewellery Design and Manufacturing Jewellery Design and Manufacturing Metallurgy (mineral processing) Environmental Management Industrial Engineering Mining Engineering Mining Engineering Mining Engineering Geology Geology -440731711 .060788603 260763356 350761161 .690713724 300723196 520713662 .690713724 460735717 .180720718 260763356

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WORLD OF PLATINUM MARKETING PTY LTD

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BLYVOORUITZICHT GM CO LTD Bomanxele Trading and Projects MPALA PLATINUM SERVICES LTD

Mining Engineering Geology .890720396 760789000 .280772676 .120771763 .100724873 .280772676 -120776457 THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING RE TSHEPENG GENERAL CONSTRUCTION 59 MIZANE MANUFACTURING JEWELLERS CC EXXARO COAL CENTRAL (PTY) LTD Cronimet Chrome Mining Sa Pty Ltd COUNCIL FOR GEOSCIENCE DELMAS COAL PTY LTD

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KAI BATLA MINERALS INDUSTRY

SIBANYE GOLD ACADEMY PROPRIETARY LIMITED

L160745826 Metallurgy (mineral processing)

Jewellery Design and Manufacturing

Mining Engineering

Analytical Chemistry

Metallurgy (mineral processing)

Electrical Engineering (heavy current)

Geology 400713105

Mining Engineering .650706247

Geology .400713105

530782301

Geology

Metallurgy (mineral processing) .140787989

Jewellery Design and Manufacturing 910749409 .760770661

Metallurgy (mineral processing) Analytical Chemistry 280772676

Geology 580786855

Chemical Engineering (mineral processing) 740735537

Analytical Chemistry .690713724

Mechanical Engineering 890769179

Electrical Engineering (heavy current) .180724868

Environmental Managemen 650710538

Chemical Engineering (mineral processing) Analytical Chemistry 280772676 740735537

Jewellery Design and Manufacturing Metallurgy (mineral processing) .720763848 .650710538 .610713770

Environmental Management Geology -180788004

Mining Engineering 260763356

Metallurgy (mineral processing) 260763356

Mining Engineering .760789000

Geology -770769893

Mining Engineering 260763356

Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Chemical Engineering (mineral processing) Jewellery Design and Manufacturing Jewellery Design and Manufacturing Jewellery Design and Manufacturing Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Metallurgy (mineral processing) Environmental Management Environmental Management Industrial Engineering Mining Engineering Mining Engineering Mining Engineering Mine Survey Mine Survey Geology Geology Geology Geology Geology Geology Geology Geology Geology Geology L150713636 260763356 -070732831 280772676 .020710689 400713105 580786855 180788004 400713105 740735537 400713105 .350761161 .180788004 350749265 280772676 770732933 280772676 690713724 400713105 .770732933 280772676 .450788684 .760789000 890769179 960706747 460735717 L770769893 660788227 .650706247 460735717 .770788851 660788227 IHUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING

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NORLD OF PLATINUM MARKETING PTY LTD

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COUNCIL FOR GEOSCIENCE COUNCIL FOR GEOSCIENCE

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COUNCIL FOR GEOSCIENCE

VAB DER BANK JEWELLERS CC

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TALA PROCESSING (PTY) LTD

ASHOK JEWELLERS

SOUTH DEEP GOLD MINE

XSTRATA SOUTH AFRICA (PTY)LTD MINING DIVISION

SIBANYE GOLD ACADEMY PROPRIETARY LIMITED

RE TSHEPENG GENERAL CONSTRUCTION 59 ISHEPO RECRUITMENT MINNING(PTY)LTD ANGLOGOLD ASHANTI LTD (V/R) KAI BATLA MINERALS INDUSTRY KAI BATLA MINERALS INDUSTRY THARISA MINERALS KOTI COAL

AFRIMAT AGGREGATES (OPERATIONS) (PTY) LTD

RUSTENBURG PLATINUM MINES LTD ANGLOGOLD ASHANTI LTD (V/R)

ISHEPO RECRUITMENT MINNING(PTY)LTD

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AFRIMAT AGGREGATES (OPERATIONS) (PTY) LTD COUNCIL FOR GEOSCIENCE HARMONY GOLD MINING CO

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Palabora Copper Pty Ltd

-EBOWA PLATINUM MINES

SIBANYE GOLD ACADEMY PROPRIETARY LIMITED

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THARISA MINERALS

THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING

Cronimet Chrome Mining Sa Pty Ltd

PNEUMA JEWELLERS CC

RUSTENBURG PLATINUM MINES LTD

SIBANYE GOLD ACADEMY PROPRIETARY LIMITED

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HARMONY GOLD MINING CO

MPALA PLATINUM SERVICES LTD

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GERHARD MOOLMAN FINE JEWELLERY

SIBANYE GOLD ACADEMY PROPRIETARY LIMITED TWO RIVERS PLATINUM (PTY) LTD

COUNCIL FOR GEOSCIENCE

COUNCIL FOR GEOSCIENCE HARMONY GOLD MINING CO

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Geology 870767110

Mining Engineering L260763356

Metallurgy (mineral processing) -180788004

Mechanical Engineering 290779588

Analytical Chemistry 890769179

Chemical Engineering (mineral processing) 280772676

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Jewellery Design and Manufacturing 180720718

Metallurgy (mineral processing)

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Environmental Management -650710538

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Somanxele Trading and Projects ANGLOGOLD ASHANTI LTD (V/R) ANGLOGOLD ASHANTI LTD (V/R) COUNCIL FOR GEOSCIENCE HARMONY GOLD MINING CO SOUTH DEEP GOLD MINE KEITH WHITE DESIGN LTD SOUTH DEEP GOLD MINE LAFARGE SOUTH AFRICA PNEUMA JEWELLERS CC PNEUMA JEWELLERS CC Palabora Copper Pty Ltd

Electrical Engineering (heavy current)

Metallurgy (mineral processing)

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Metallurgy (mineral processing)

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EBOWA PLATINUM MINES

Richards Bay Mining Pty Ltd

Palabora Copper Pty Ltd

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Environmental Management 620714073

Chemical Engineering (mineral processing) 180720718

Mining Engineering 540719392

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Metallurgy (mineral processing) 280772676

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Mining Engineering 260763356

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Environmental Management .080704960

Mining Engineering 860758509

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Environmental Management .650710538

Metallurgy (mineral processing) 280772676

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FULI RECRUITMENT AGENCY AND PROJECTS (PTY)LTD RE TSHEPENG GENERAL CONSTRUCTION 59

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GOLD FIELDS TRUST PTY LTD

VANPLATS (PTY) LTD

CONVENTION BUSINESS ASSOCIATES

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LEBOWA PLATINUM MINES

AI TECHNICAL SERVICES

THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING

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SOUTH DEEP GOLD MINE

THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING

CONVENTION BUSINESS ASSOCIATES

NICOLOR (PTY) LTD

Firefly Investments 251

ANGLOGOLD ASHANTI LTD (V/R)

TSHEPO RECRUITMENT MINNING(PTY)LTD TSHEPO RECRUITMENT MINNING(PTY)LTD

HARMONY GOLD MINING CO

EVANDER GOLD MINES LTD - KINROSS DIVISION

HERNIC FERROCHROME PTY LTD

RARE EARTH CREATIONS (PTY) LTD

AI TECHNICAL SERVICES

SIBANYE GOLD ACADEMY PROPRIETARY LIMITED Bomanxele Trading and Projects

XSTRATA SOUTH AFRICA (PTY)LTD MINING DIVISION VIRGINIA JEWELLERY SCHOOL

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Electrical Engineering (heavy current) 180720718

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KAI BATLA MINERALS INDUSTRY

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TSHENTU SERVICES (PTY) LTD

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TALA PROCESSING (PTY) LTD

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KEITH WHITE DESIGN LTD

Environmental Management

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ANGLOGOLD ASHANTI LTD (V/R)
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ANGLOGOLD ASHANT! LTD (V/R)

MORLD OF PLATINUM MARKETING PTY LTD

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Jewellery Design and Manufacturing

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Mining Engineering

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EASTERN CHROME MINES

KOTI COAL

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BUFFELSFONTEIN GOLD MINE
DANOHER CONTRACTING (PTY) LTD
SOUTH DEEP GOLD MINE
GOLD FIELDS TRUST PTY LTD
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Chemical Engineering (mineral processing) Electrical Engineering (heavy current) Electrical Engineering (heavy current) Jewellery Design and Manufacturing Jewellery Design and Manufacturing Metallurgy (mineral processing) L080771183 Mechanical Engineering Analytical Chemistry Mining Engineering Geology Geology 400713105 .690713724 600739082 890720396 .650710538 540755511 .870767110 590739233 560761159 690713724 950701203 400713105 700788245 580786855 280772676 .610768303 580786855 540719392 890769179 660788227 HARMONY GOLD MINING CO
THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING TULI RECRUITMENT AGENCY AND PROJECTS (PTY)LTD TULI RECRUITMENT AGENCY AND PROJECTS (PTY)LTD MURRAY AND ROBERTS CEMENTATION PTY LTD TSHEPO RECRUITMENT MINNING(PTY)LTD MIZANE MANUFACTURING JEWELLERS CC THALIWE'S TRADING ENTERPRISE CC RUSTENBURG PLATINUM MINES LTD RUSTENBURG PLATINUM MINES LTD AFRIMAT AGGREGATES TRADING VIRGINIA JEWELLERY SCHOOL EXXARO RESOURCES LIMITED HARMONY GOLD MINING CO COUNCIL FOR GEOSCIENCE COUNCIL FOR GEOSCIENCE LEBOWA PLATINUM MINES VUNENE MINING (PTY) LTD PNEUMA JEWELLERS CC THARISA MINERALS Sephaku Cement Shadow Jewelers

Electrical Engineering (heavy current)

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THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING

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THUSANG METALLURGICAL ENGINEERING TRAINING AND CONSULTING

MIRGINIA JEWELLERY SCHOOL

ANGLOGOLD ASHANTI LTD (V/R)

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KEITH WHITE DESIGN LTD
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L460735717 Mining Engineering
L650710538 Mining Engineering
L440731711 Jewellery Design and Manufacturing
L870767110 Geology

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MA.J. > MK

GOITSEONA PILANE ATTORNEYS INC. + 27 83 445 3437

AA60 1635

Our ref: Mr G Pilane / MMR0001

Your ref: CM1260/Mr A Vos/Ms K Kalan/ Ms.

J Pinto

Date: 31 July 2017

NORTON ROSE FULBRIGHT SOUTH AFRICA Inc.

By email: andre.vos@nortonrosefulbright.com

Dear Andre

Re: URGENT INTERDICT APPLICATION: CHAMBER OF MINES OF SOUTH AFRICA // THE MINISTER OF MINERAL RESOURCES — CASE NO. 43621/17

- 1. Matter above has reference.
- 2. In terms of Rule 12(a) of the Rules Regulating the Conduct of the Proceedings of the several Proceedings of the Provincial and Local Divisions of the High Court of South Africa ("the Rules") the parties requested the Deputy Judge President to dispense with the forms and service provided for in these Rules and agreed that the papers may be served between the parties as set out in the attached schedule marked Annexure "A". In this regard, the Respondent's Answering Affidavit is due not later than close of business today 31 July 2017.
- 3. Our client is unfortunately outside the country in the Central African Republic on official engagement and we have been advised that our client will only return to South Africa on Friday 4 August 2017. Given the nature of the application, the legal issues challenged and its impact on the mining industry in settling we are of the view that we will require a meeting with our client to consider each aspect of our client's answering affidavit in detail. This we can only do when our client is back and we will practically require at least 48 hours for this purpose.
- 4. In regard, our client will realistically only file its answering affidavit on 7 August 2017 and we will request the DJP to condone the filing of the papers as set out on the revised dates in terms of Annexure "A".
- 5. Our client's rights remain strictly reserved.

Kind regards

G D Pilane

72, 6th Avenue, Florida, Johannesburg, South Africa

Director: Goitse Pilane

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The Chamber of Mines of South Africa v The Minister of Mineral Resources Urgent Interdict Application to be heard 14 and 15 September 2017 Case No. 43621/17 The High Court of South Africa, Gauteng Division, Pretoria

Service / Filling// Activity	Anderinoate	
Respondent's Answering Affidavit	31 July 2017	7 August 2017
Applicant's Replying Affidavit	14 August 2017	18 August 2017
Applicant's Heads of Argument	25 August 2017	1 September 2017 (simultaneously with the Respondent)
Respondent's Heads of Argument	1 September 2017	1 September 2017 (simultaneously with the Applicant)
Hearing of the Application	14 & 15 September 2017	14 & 15 September 2017

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Goitse Pilane

From:

Goitse Pilane

Sent:

31 July 2017 09:22 AM

To:

'Vos, André'

Subject:

URGENT INTERDICT APPLICATION: CHAMBER OF MINES OF SA v THE MINISTER

OF MINERAL RESOURCES - CASE NO. 43621/17

Attachments:

Letter to NRF 31072017.pdf; Revised Timelines 31072017.pdf

Dear Andre

Hope the email finds you well.

lattach letter dated 31 July 2017nfor your urgent consideration and reply.

Kind regards

Goitse Pilane | Director Boitseona Pilane Attorneys Inc. No. 72, 6th Avenue, Florida, Johannesburg, South Africa Mob +27 83 445 3437 goitse@pilaneinc.co.za

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