Government - Business
PARTNERSHIP

PHASE 3 Inclusive Growth. Jobs. Confidence

Thursday, 20 August 2026

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REPUBLIC OF SOUTH AFRICA

BSA

BUSINESS FOR SA

We have committed to scaling our model

1 TODAY · 20 AUGUST

Scaling the model

- **New areas: additional CEO sponsors and Ministers** joining the platform
- Each new sector added has an **ambition, milestones, metrics** and a contribution to GDP and jobs
- The architecture takes us from the 1.6% NT baseline to c 3% — **the 3%+ and 1 million jobs**

2 In Q4 2026

Detailed metrics for each sector will be announced in Q4 2026

- A consolidated **list of key interventions and actions** that the Partners agree are needed to reach 3%+
- **Focal-area delivery plans with hard targets**, replacing today's illustrative metrics
- Quantifying **the impact on GDP and jobs**, area by area

3 ONGOING

Quarterly report backs

- The list of interventions will be a **standing agenda for the quarterly Partnership meetings** with the President
- **We will report publicly against the metrics** — both progress and slippages
- We will use our partnership to **unblock key constraints and scale areas that are working**

Together we are building a common 'SA Inc' growth narrative, with a clear roadmap to achieve it

The growth architecture is a shared frame, not a precise model — deliberate overlaps exist (infrastructure sits within energy and freight; crime and corruption underpins confidence across the board). In several focal areas business will advocate for policy reform, not only support its implementation.

Significant progress in operational performance; a few key interventions needed to progress reforms in line with ERA legislation and investment targets

Phase 2: Loadshedding ended, market reform underway

SAWEM internal market launched; system testing underway

Market code submitted
Public consultation underway

Market operator license granted

16
Traders licenced to date

ERRT[1] phase 1 completed

NTCSA Grid Access Unit established

Phase 3 ambition

Fully embed key reforms and deliver the wholesale market

- Wholesale market (SAWEM) launched by early 2027
- TSO/Eskom restructuring roadmap published by Feb 2027
- Implementation of regulatory framework by end 2026

Grid expansion

- 550 km of transmission line built by March 2027

Impact

Embed electricity sector reforms with the aim of reducing the high cost of electricity

Build investor confidence and increased capital inflows into South Africa's energy sector

Unlock 32 GW in South Africa's grid connection pipeline, supporting the country's renewable energy rollout

1 Eskom Restructuring Task Team

Phase 3: interventions needed to stabilize Transnet and accelerate private sector investment in rail and ports

Phase 2: Transnet stabilised, foundations laid for structural reforms

R10.5bn unlocked through Durban Gateway Terminal partnership

National Rail Masterplan published for public comment

11 Private train operating companies contracted

3 ports in top 6 most improved ports[1]

R14.7bn BFI funding approved for maintenance backlog

ERT[2] act promulgated, TER[3] board appointed

~R500bn Investment pipeline for PSP transactions[4]

TNPA[5] unbundling task team appointed, **plan completed**

Phase 3 ambition

Reform certainty to unlock private investment

Private sector participation at scale:

- **6 private train operating companies** operational in 2027
- **Container concession and Manganese transaction** issued to market by Dec 2026
- **Richards Bay DBT[6] RFP** to market by Mar 2027
- **Rolling Stock Leasing Company transactions concluded and operational** by Dec 2027

Regulatory and governance enablers

- **National Rail Bill submitted to Parliament** by Mar 2027
- **Transport Economic Regulator** fully operational by Mar 2027
- **Implementation of the TNPA corporatization to proceed** from Apr 2027
- **TRIM corporatization plan approved** by Mar 2027

Further Transnet improvement

180Mt railed by March 2027

Impact

~R22.8bn GDP and ~28k jobs[7]	*12 months*
~R11bn in rolling stock investment (up from R3.6bn)[8]	*12–18 months*
~R48bn of investment in rail and ports[9]	*18–36 months*

1 World Bank Container Port Performance Index 2025, June 2026; 2 Economic Regulation of Transport; 3 Transport Economic Regulator; 4 Based on RFI process by DoT; 5 Transnet National Ports Authority; 6 Dry Bulk Terminal; 7 Assuming 9.6mt of "new" volumes (~20% substitution from road) using B4SA researched economic multipliers; 8 B4SA assessment of Train Operating Company capital investment at approx. R500m/mt; 9 B4SA assessment of partnership linked investments

Private sector skills will support Government's efforts to counter organised crime & corruption

Phase 2: Strengthening the Partnership with targeted early successes

R53m
Raised to support CJS[1] for training and digital tools

FATF Grey List Removal

Digital forensics capacity operationalised

NPA Amendment Act promulgated

Phase 3 ambition

High impact prosecutions

- By 1Q 2027, 7 priority cases backed by private sector legal, forensic & analytic capacity

Digital modernization

- Commence modernisation of 6 priority police stations
- Expand existing digital evidence support by end 2026

Illicit markets disruption

- **Smart Borders** Proof of Concept implemented to disrupt importation of illicit goods

Criminal justice system reforms

- President lays out clear, structured process to implement recommendations from the various commissions

Phase 3 will strengthen rule of law, for economic growth and job creation

1 Criminal Justice System

Business and government have agreed on a set of key levers to support young people to find jobs, start their own small businesses, and earn income

Achievements in Phase 2:

Increased
Uptake of SAYouth job-matching platform & YES work experience

Global Business Service incentive secured **26k** new jobs created in 2025

Digital skills **joint funding model** secured

Electronic Travel Authorisation launched to increase tourist arrivals

Phase 3 ambition: Key systemic changes implemented over next 12 months

Increase youth labour absorption

Through employer driven initiatives to increase youth in entry-level jobs, supported by increased employment incentives and work-seeker support

Skills rules and funding to support youth employment

Implement 40% mandatory grant to employers

Skills funding from SETAs, NSF and LAP coherently directed to work experience and work-based learning in priority sectors

Regulatory environment to enable MSMEs

National Credit Act amended to enable more financing for SMEs

Public employment programmes (PEP)

Sustain and expand effective PEP programmes, with improved transitions to earning opportunities

Targeted Impact

Systemic changes implemented and effective from April 2027

1.8m more opportunities to reduce youth unemployment rate by up to 20% by 2030 (assuming minimum 3% growth)

Mining

Unlocking South Africa's mineral endowment for the benefit of all South Africans

~6%	~470k
Direct contribution to GDP (2025)	Direct employees in the industry (2025)
~3x–5x	**~5x–10x**
Economic multiplier effect across economy	Dependents supported by each mining job

Phase 3 ambition

Jointly increase investor confidence and investment by unlocking >R50 billion in capital expenditure by February 2028

Address administrative and approved-project implementation bottlenecks by February 2028

Identify sector competitiveness improvement opportunities and action these by February 2027

Rollout the cadastral system nationally by March 2027

Impact

Increase Mining's **GDP contribution** and create **additional jobs**

Agric & agro processing

Unlocking rural output, processing capacity and export market access

14%
Direct contribution to GDP (2025)

1.5m
Employees in the industry (2025)

4–7
Dependents supported by each agri job

Phase 3 ambition

Immediate opportunities | Longer-term initiatives

Port of Cape Town
Temporary, short-term embedded resource for Agric sector in place by October 2026[1]

Expand access to export markets
Identify measures to support opening up of priority export markets

Land reform
Accelerate title-deed transfer for new entrant farmers >> enable access to commercial lending

Agro Processing
Finalise 2-3 highest impact import-substitution opportunities, ahead of implementation[3]

Impact

+R5bn export value recovered in 2026/07 summer season

+R12.1-18.2bn GDP through increased volumes[2]

Unlock production on 100k ha in near term[4]

Across all interventions

c.100k jobs created (12 months)

1 For 2026 summer season (Nov ’26 – Feb ’27), Seasonal resource to connect port management and agri value chain; 2 If we can raise beef exports from 5% to 20%; 3. Impact to be quantified once specific interventions finalized; 4. Increased to 2.5m ha over time as mentioned by the President (Jun 3, 2026)

Tourism

Greater air access and coordinated destination marketing to grow foreign air arrivals, GDP and jobs

Current contribution of the sector:

4.9% Direct contribution to GDP (2024)	**954k** Direct employees in the industry (2024)

10.5m International tourist arrivals in 2025

7.43m	By land
3.05m	By air
0.02m	By sea

ETA formally launched

Phase 3 ambition

Increase international tourist arrivals:

- **by land & sea from 7.5m >> 8.1m,**
- **by air from 3.05m >> 3.8m**

by December 2027

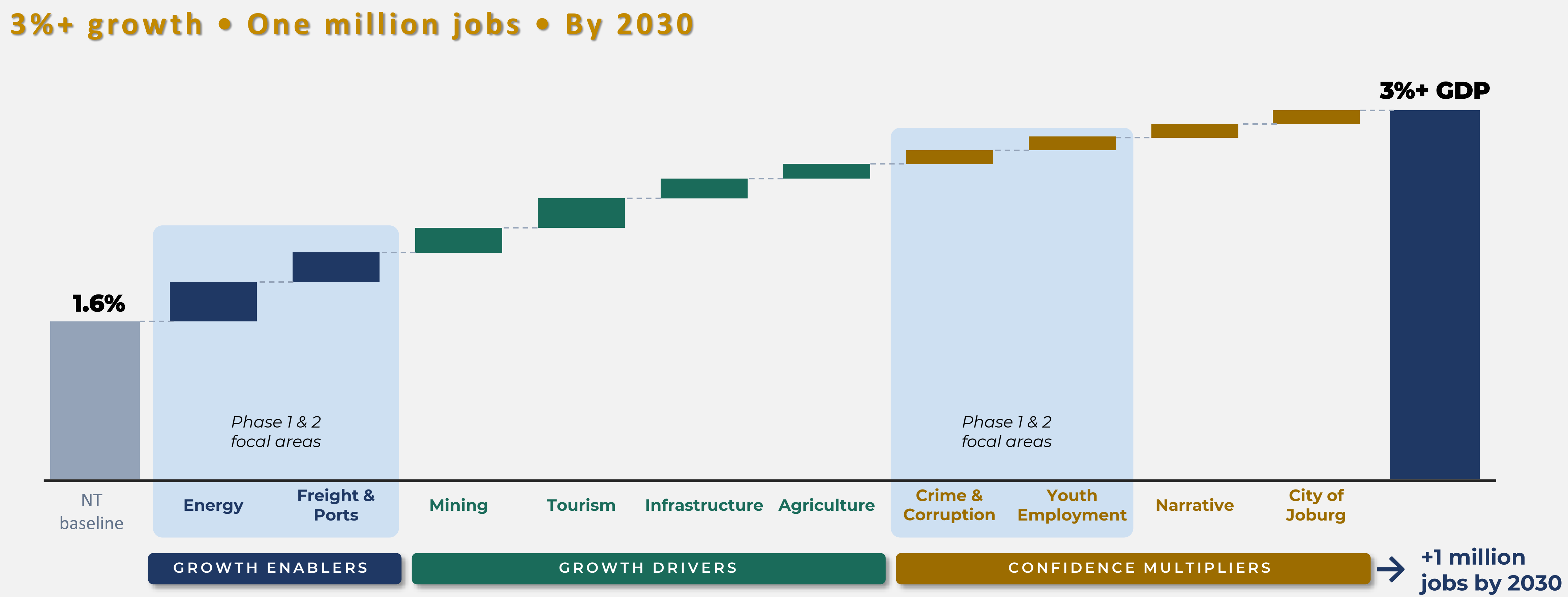
- **Open additional direct routes** with new and existing international carriers
- Grow demand in core and new source markets by **coordinating destination marketing** (SA Tourism, Brand SA, TBCSA, and key provinces)
- **Fully roll out the Electronic Travel Authorisation** system by December 2027

Impact

750k *additional* international tourist arrivals by *air* by December 2027:

- ~23.2k additional direct jobs supported
- ~R9-10bn additional direct GDP contributed

Growth enablers, Growth drivers and Confidence multipliers: detailed plans and metrics for each will be announced in Q4 2026



Sources: IMF SIP/2025/023; IMF Article IV Feb 2026; OECD 2025; NT MTBPS 2025; BER/SU Pick-a-Bird 2025. Baseline 1.6% (NT 2026); SARB 1.4–1.5%. Contributions are layer-level and probability-weighted.

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THE PRESIDENCY
REPUBLIC OF SOUTH AFRICA