



Glencore Coal – Goedgevonden Colliery

# Business-Government Partnership: Progressing South Africa's mining development

**AFRICA DOWN UNDER 2025**  
Australia – WA, Perth

3 September 2025



# The story continues



- **A brief on South Africa's mining industry**
- **Critical latest developments**
- **Alignment of opportunities**

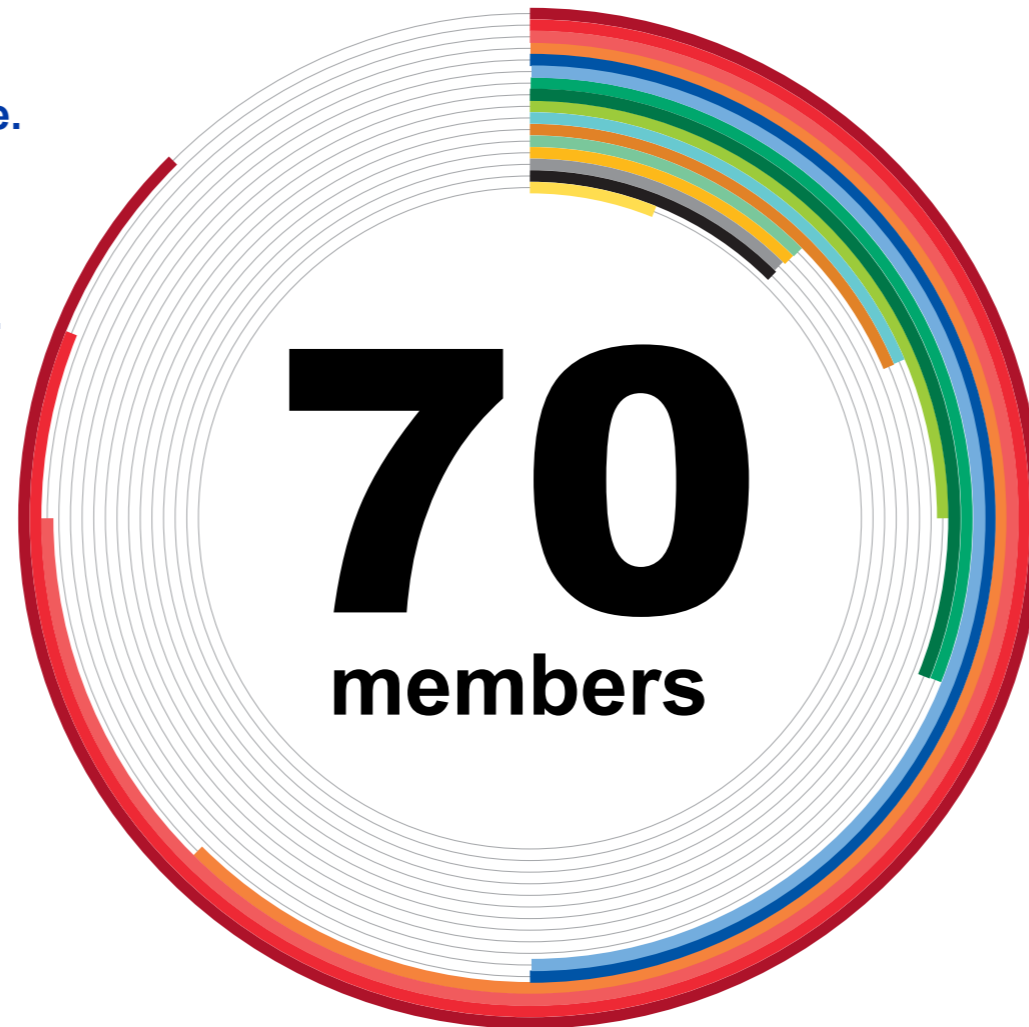
# Mineral Council South Africa

## We do *Advocacy*

Championing South Africa's mining industry for investment, growth and sustainability for the benefit of all stakeholders

- The Minerals Council South Africa represents more than 90% of South African mineral production by value.
- Members have a wide range of minerals interests, from single commodity to diversity of minerals.

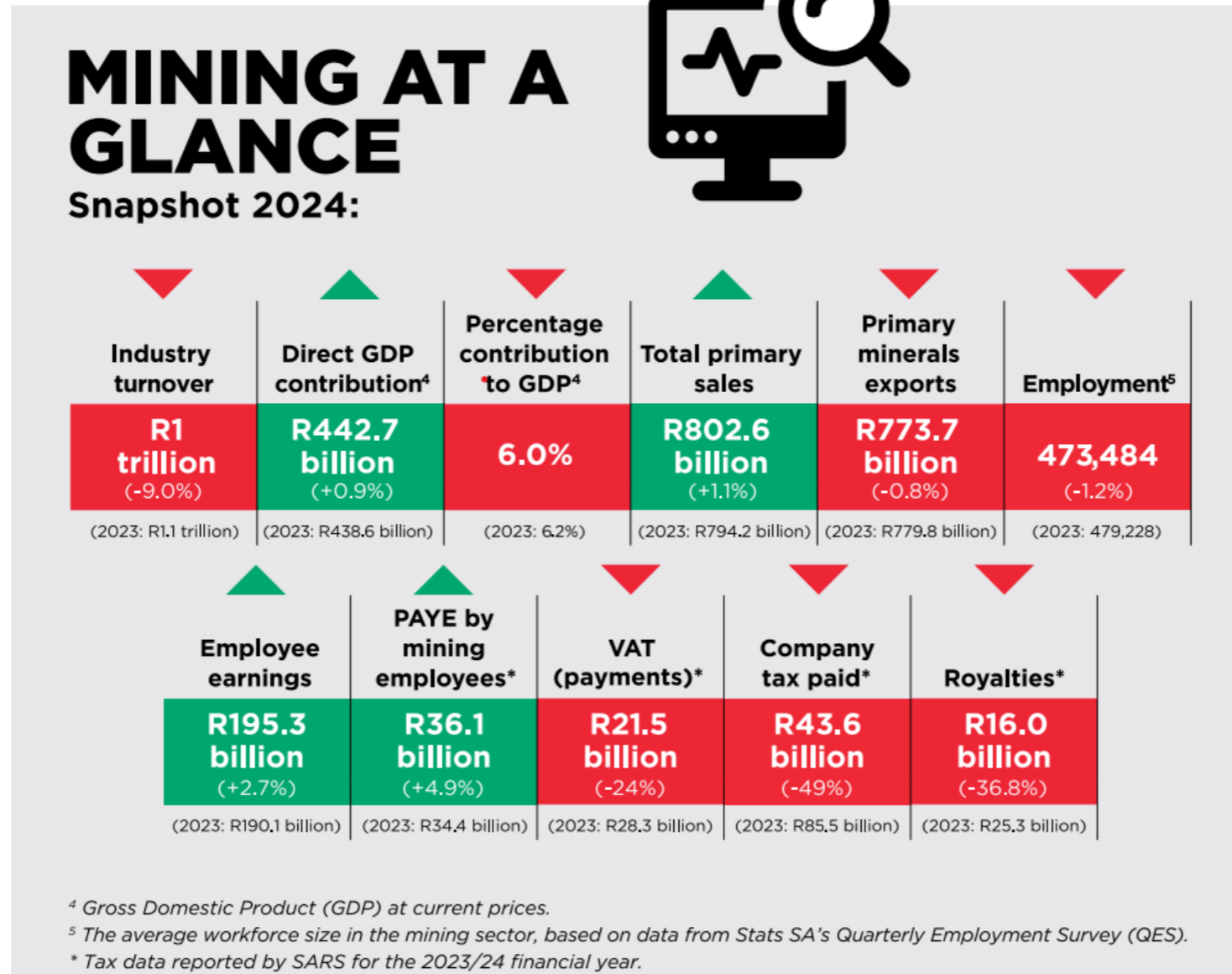
15	Platinum group metal (PGMs)	4	Iron ore
13	Coal	3	Copper
12	Chrome	3	Associations
11	Other commodities	2	Corporate
7	Manganese	2	Phosphate Rock
8	Gold	2	Mineral Sands
5	Mining contractors	2	Zinc
5	Diamond	1	Clay



## The mining sector in 2024



# South African mining industry | #MiningMatters



# Looking back| what I said in 2024

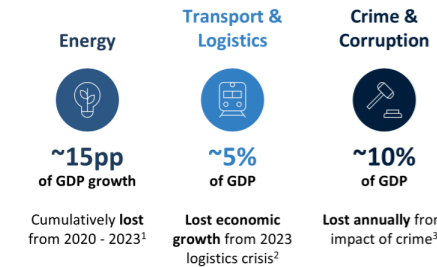
We faced a burning platform to address critical obs economic growth in South Africa

Logic and sequence towards desired outcome

Three focus areas were mobilised to tackle priorities through the Business-Government Partnership

Starting point in 2023

Ambition<sup>4</sup> toward 2030



**Reforms**

Energy  
Logistics  
Crime  
Water  
Municipalities

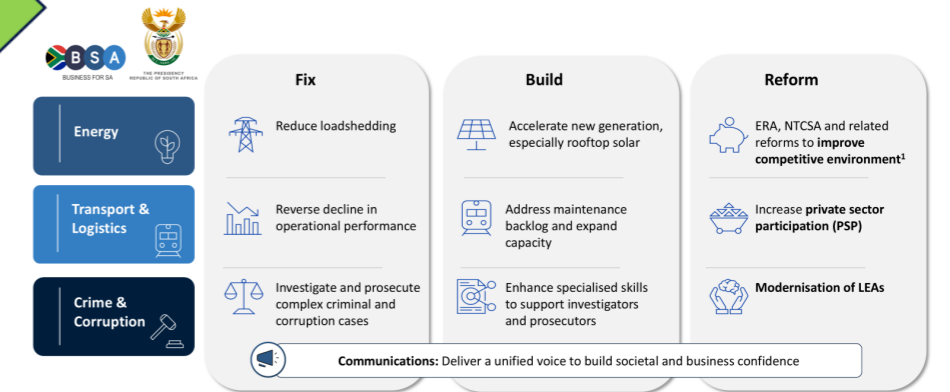
**Confidence**

Business  
Consumers  
Investors

**Growth**

Above population increase  
Primary industry catalyst  
Secondary & Tertiary impact

- ✓ Skills develc
- ✓ Quality emp
- ✓ Sustainable transformati



1. Nova Economics, Nov. 2023 (or R223.94bn in GVA (2022 prices)); 2. GAIN Group, Sept. 2023; 3. World Bank Report, Nov. 2023; 4. PwC scenario assuming 5% GDP growth and employment from 32.5% to 28%

Sources: Minerals Council

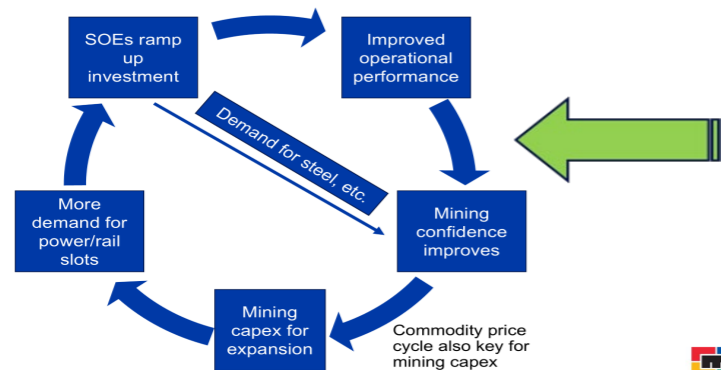
1. Fact sheet on the electricity regulation amendment (era) bill, Nov 2023

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## SA exploration expenditure on a steep decline

### A virtuous mining fixed investment cycle



- In SA, expenditure on mineral exploration was only R781 million in 2024, down from a peak of R6.2 billion in 2006
- Exploration is essential to find critical minerals, launching SA into a mineral prod
- A functional, transparent, modern cadastre is urgently needed.
- Efficient administration, consistent, investment-friendly laws.

### playing a major role in the structural reform process

- Reliable supplier of **coal** to Eskom power stations
- Large **investment** pipeline of **renewable energy**, tracking R275 bn
- Renewables will **reduce electricity cost & aid SA's decarbonisation**
- Mining mobilised most of funding for **national logistics crisis committee** to assist Transnet's turnaround
- Enabled deployment of 500+ **security personnel** on strategic commodity corridors
- Procured **1 800 batteries** for Transnet locomotives
- Involved in key workstreams & working closely to law enforcement agencies
- Working with government to ensure water for mines, farms and communities in **Lebalelo** Water User Association in Limpopo and **Vaal Gamagara** Water Scheme in the Northern Cape

Sources: Refinitiv, Minerals Council

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Sources: Refinitiv, Minerals Council

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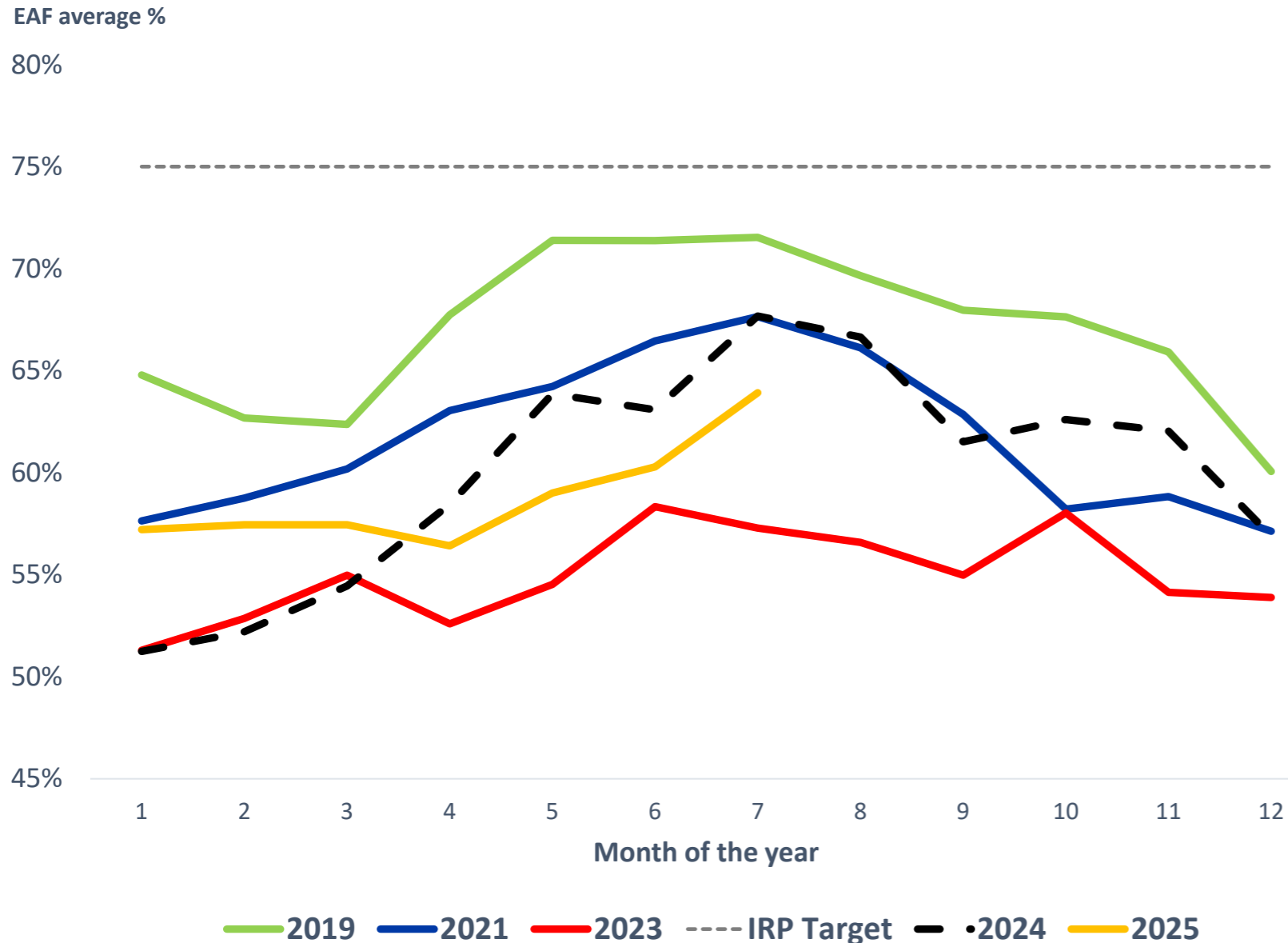


Sources: Refinitiv, Minerals Council

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# Critical development | electricity reforms



- ✓ Electricity supply has stabilized: over **100 consecutive days without loadshedding** — the **second such stretch**, following a similar period in **2024**. This comes after a brief setback earlier in 2025..
- ✓ Encouragingly, the **Energy Availability Factor (EAF)** is trending positively and has now risen **above 60%**, signalling improved generation performance and reliability.

# Electricity reforms | diversity of generation



SA electricity supply stabilised, **EMF** above 60% in July 2025 compared to low 50% early 2024.

The launch of the **South African Wholesale Market (SAWEM)** underway – radical shift in electricity trading in SA.

The mining industry has 90 energy projects in development, amounting to,

## 15.8GW of electricity



Solar



Wind



Battery storage



Biomass

across energy sources

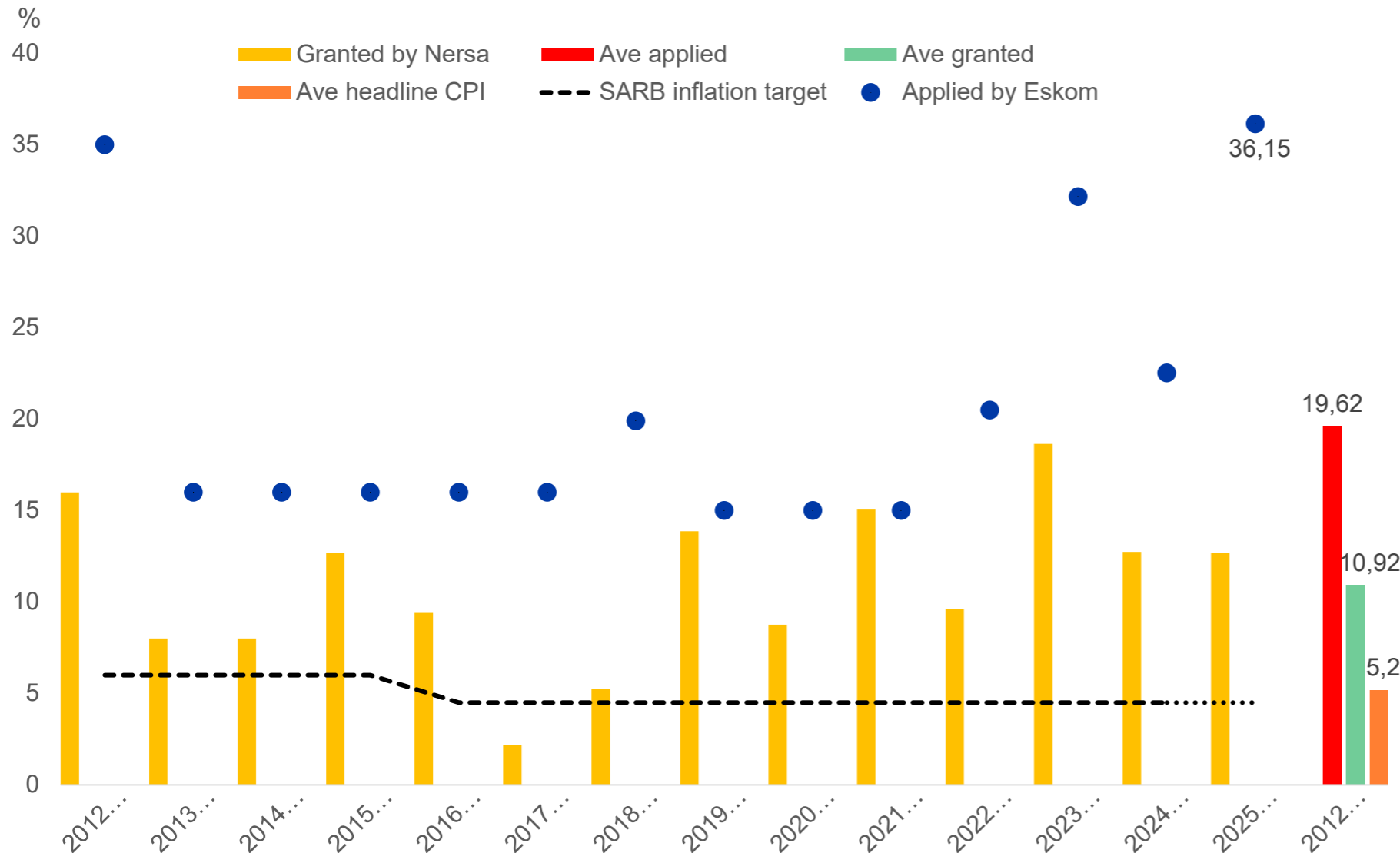
Projects value > R275 billion or US\$15.5 billion

## Major concern:

- Electricity tariffs have consistently outpaced inflation, with annual increases far exceeding CPI benchmarks.
- Mining electricity tariffs have surged by over 800% in the past two decades, placing immense pressure on the sector.
- Urgent focus is needed on reforming the tariff-setting process and accelerating efforts to open up the electricity market.



# Electricity reforms | concerning electricity tariff escalation

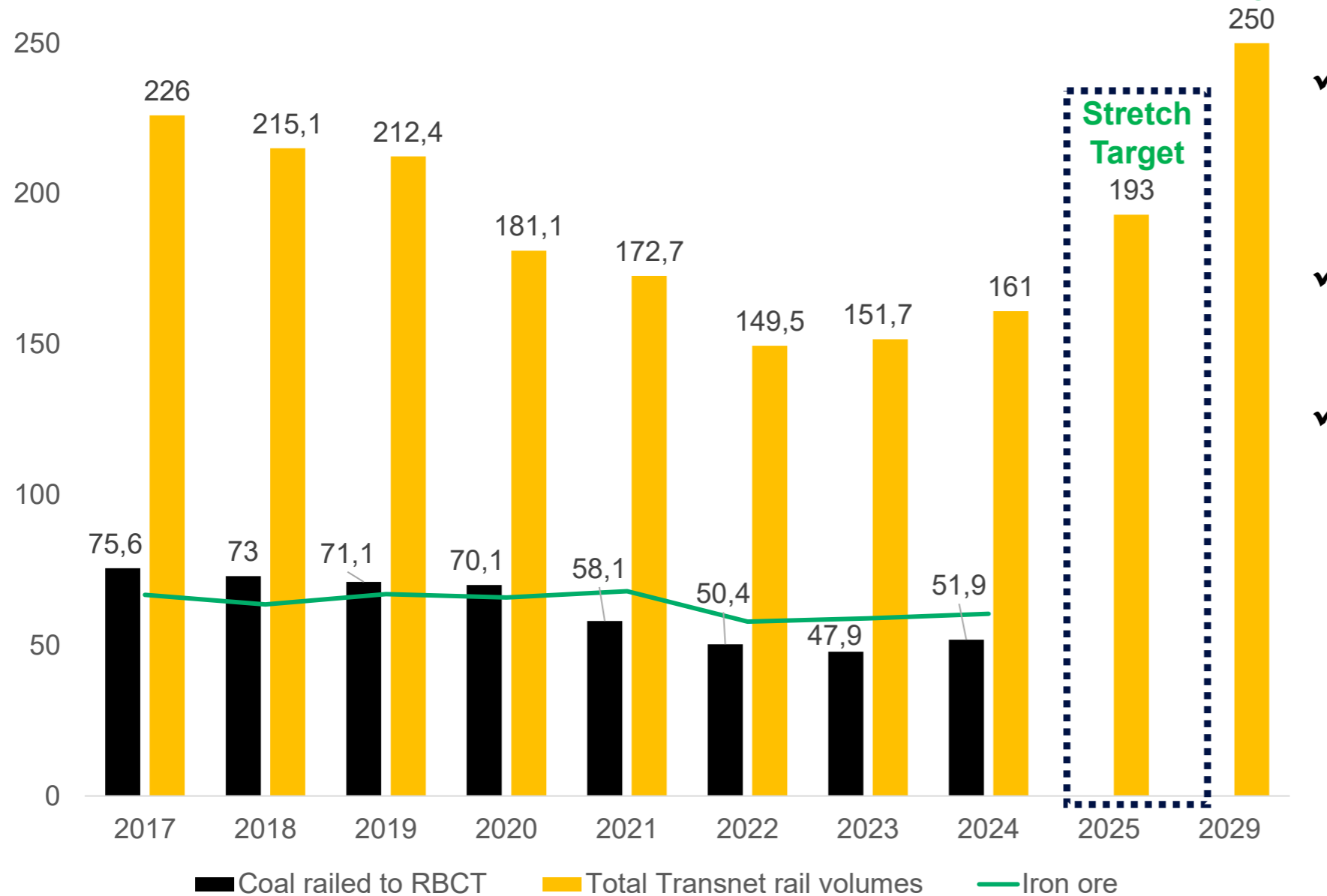


× The **cost of electricity** has escalated to increasingly unaffordable levels — placing significant strain on energy-intensive industries, such as mining and smelting.

× **Strategic constraint** to value-addition and industrialization considerations

# Logistics reforms | logistics trends

Million tonnes



- ✓ Final **network statement** provides better incentive for private sector participation
- ✓ Poor state of **rail network** remains key constraint
- ✓ But we are recovering from record lows – Treasury has also approved around R95 billion in government guarantees to Transnet

# Critical development | logistics reforms



Transport logistics major concern for bulk commodity exporters



Quality of infrastructure remains a concern and will require massive capital expenditure, with Transnet's balance sheet severely constrained



Coal exports hit 73 MT in 2024, with nearly 52 MT via RBCT. The current annualised rate through RBCT has improved to 55.5 MT.

- Transnet infrastructure manager established in October 2024
- World Bank advisory support provided to Transnet
- Mining-friendly final network statement published in December 2024



The transport ministry in August announced 11 successful private operators will operate 41 routes across all six Transnet corridors transporting coal, chrome, iron ore, manganese and magnetite. The next stage is negotiations and contracting.

**Transnet estimates that it will carry an extra 20 million tonnes (Mt) of freight by next year. Estimated to unlock R100 billion in new investment**

**PRIVATE SECTOR PUSH TO REACH 250 MT BY 2029/30**



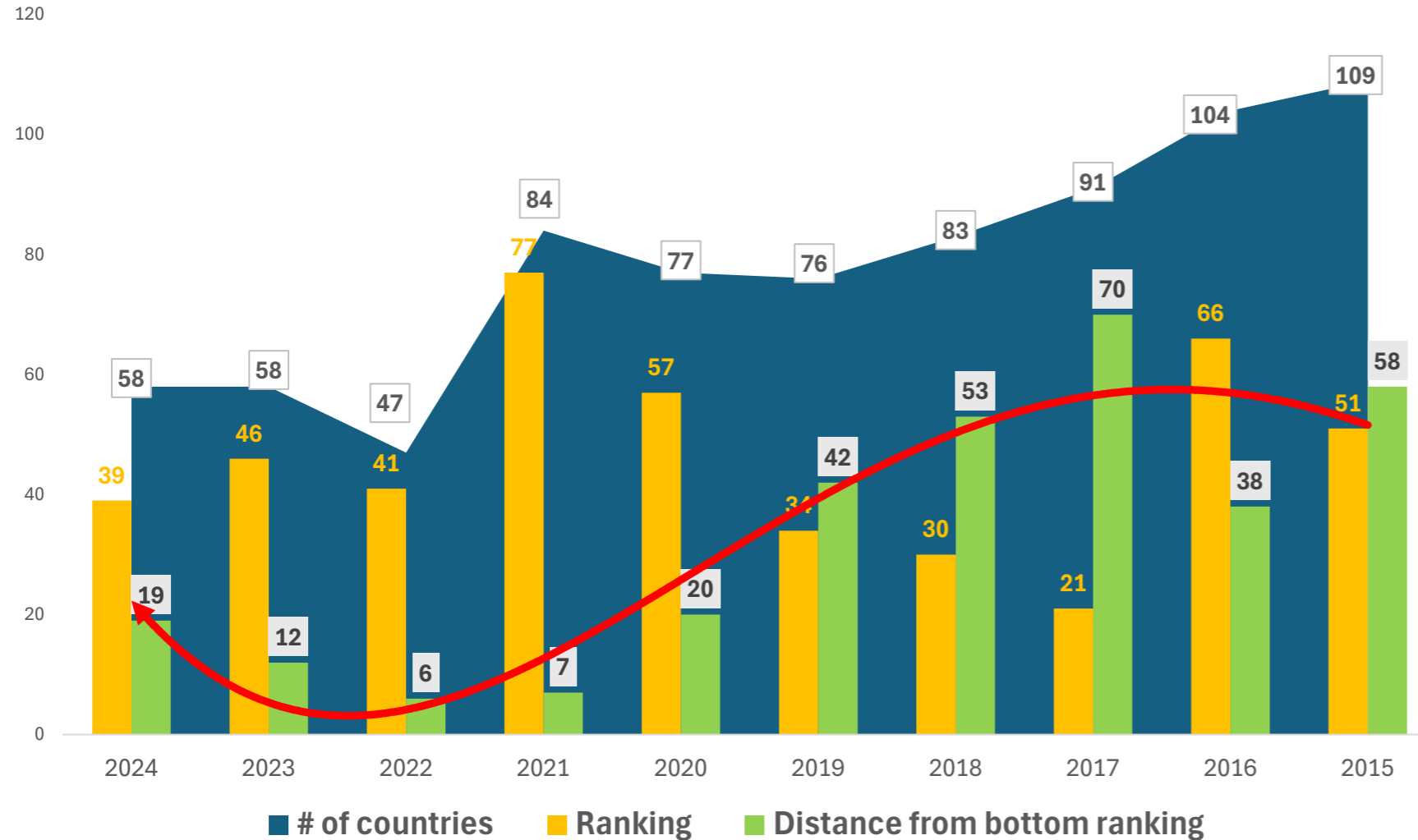
# Critical development | geopolitics and tariffs



Sources: Business Day, Minerals Council

- **31 July 2025**, President Trump issued an Executive Order imposing additional ad valorem tariffs.
- South Africa slapped with a **30% tariff rate**, effective **7 August 2025**.
- ✓ **Excluded:** PGMs, bullion, coal, Niobium, tantalum, vanadium or zirconium ores and concentrates, Chromium ores and concentrates, Manganese ores and concentrates **except** diamonds and iron ore.

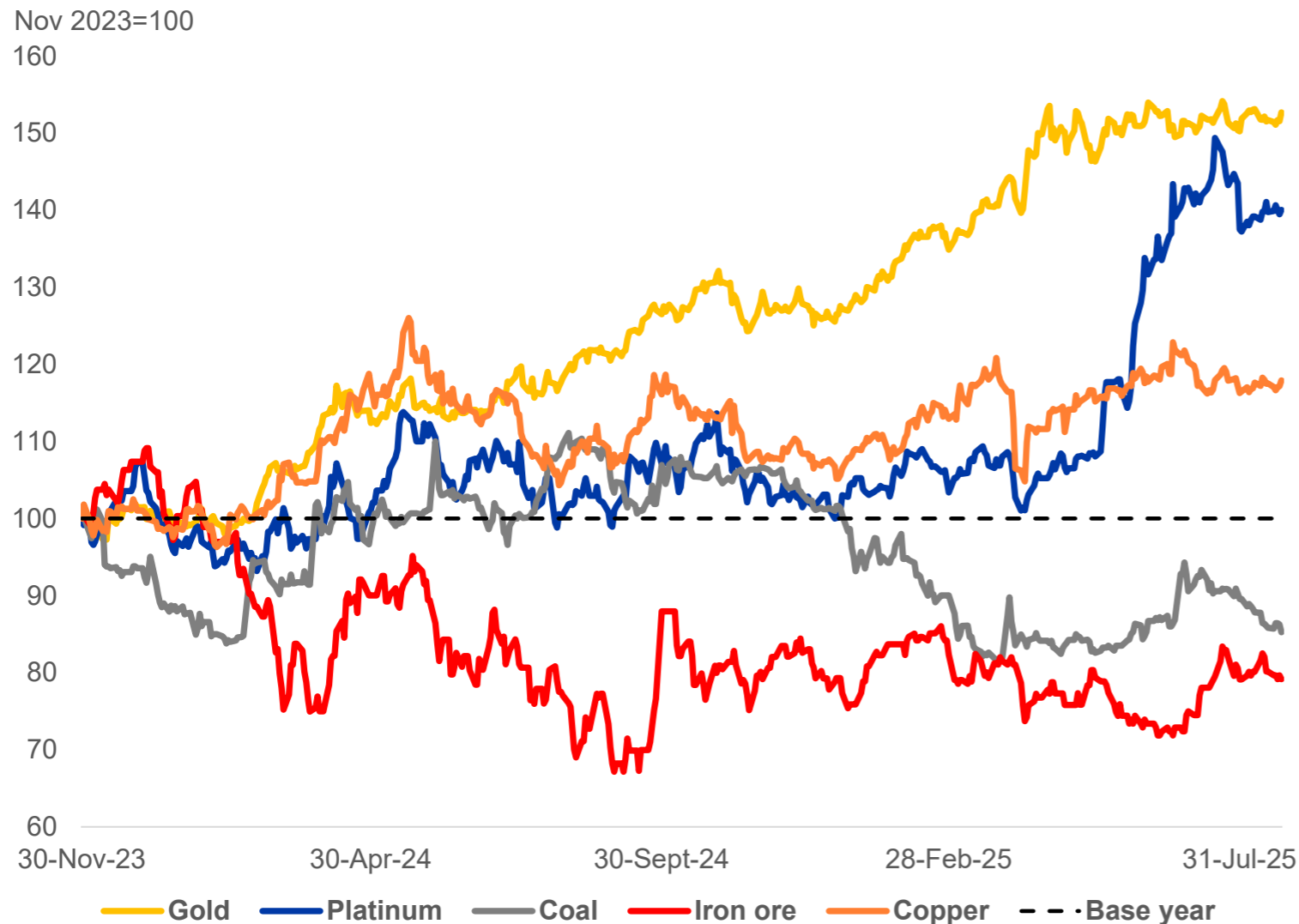
# Critical development | Fraser Institute Survey 2024



## Best Mineral Potential Index

- ✓ Despite excellent mineral endowment
  - × We scored 39<sup>th</sup> out of 58 countries in 2024.
  - × Compared to 46<sup>th</sup> out of 58 countries in 2023.
- × Competing in the bottom half/quartile of rankings
- ✓ But looking up, heading upwards – focus on enabling policy environment

# Critical development | mixed commodity markets



- **Gold** is trading at **record highs**, trending above **\$3,300/oz**.
- **PGM basket prices** have rebounded in 2025, with **platinum** leading the recovery and **rhodium** showing strong gains.
- **Copper** is benefiting from **U.S. tariffs** and rising demand driven by **geopolitical tensions** and the **renewable energy transition**.
- **Coal** and **iron ore** prices remain **under pressure** amid shifting global dynamics.

Sources: Stats SA, Minerals Council

# Critical development | SA G20 presidency in 2025



- ✓ Task Force 1 is focusing on developing a **critical minerals framework**
- ✓ Complementing publication of **South Africa's critical minerals strategy**
- ✓ This work closely aligns with the Minerals Council's efforts on critical minerals

White paper “Securing Minerals for the Energy Transition: Finance for Southern Africa” launched on 29<sup>th</sup> Aug 2025:

- ✓ highlights systemic barriers limiting the region's potential; and
- ✓ presents replicable local case studies aimed at closing gaps, mobilizing regional and international financing, & strengthening global supply resilience.



# G20 | and the B20 activities

## B. B20 South Africa champions 5 strategic themes and 3 enablers

Preliminary - Not exhaustive



### Power infrastructure & industry through capital access

Unlock growth by driving innovative financing, lowering capital costs with data-driven solutions, and advancing a pipeline of transformative, bankable projects for sustainable impact.



### Drive food security through stronger agri. value chains

Strengthen food systems by expanding private-sector roles, investing in sustainable farming innovations, and reducing trade barriers to create resilient and productive agricultural value chains



### Build sustainable and climate-responsive economic systems

Scale adaptation financing for LMICs, expand renewable energy industrialization, and accelerate sustainable technology adoption via innovation, incentives, and global collaboration.



### Empower Africa's digital and skills transformation

Drive Africa's future by expanding inclusive digital infrastructure, aligning digital skills with industry needs through education and innovation, and promoting responsible technology use to combat corruption



### Unlock Africa's industrialisation in the critical minerals value chain

Position the energy transition as a generational opportunity by advancing value-added production, leveraging critical minerals for industrial growth, and tackling power, logistics, and governance challenges.



**Foster business resilience and market stability**, promoting integrity, anti-corruption, and rules-based trade, supported by a reset of key multilateral institutions to address evolving trade dynamics



**Unlock investment and growth through well-designed public-private partnerships**



**Build competitive markets** by empowering Women, upgrading SMEs, and championing safe, healthy workforces

# Critical development | positioning for global critical mineral supply

Criticality	Minerals and Metals
<b>High-Criticality Minerals</b>	Platinum
	Manganese
	Iron Ore
	Coal
	Chrome Ore

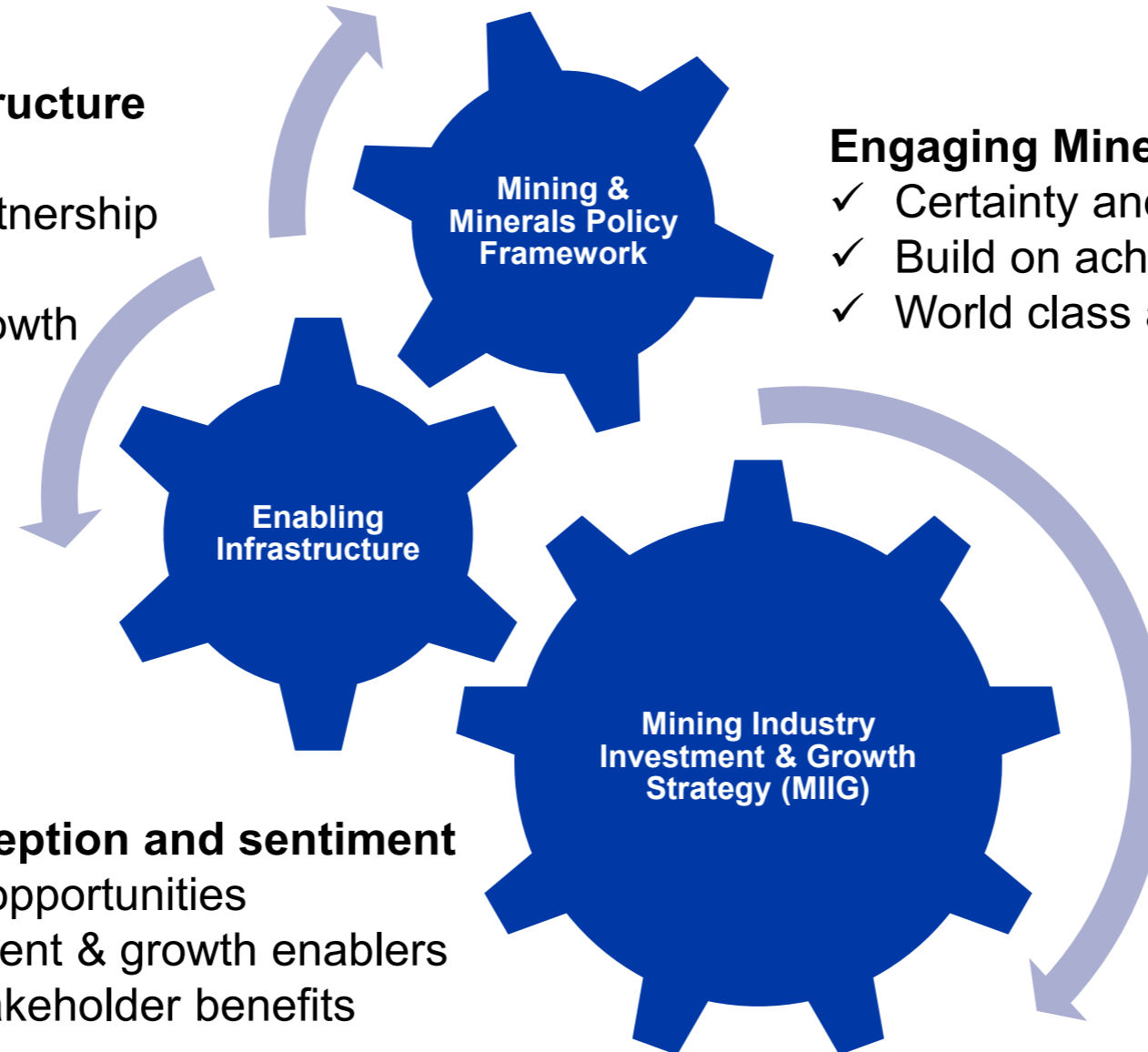
<b>Minerals with Moderate to High Criticality</b>	Gold
	Vanadium
	Palladium
	Rhodium
	Rare Earth Elements

<b>Minerals with Moderate Criticality</b>	Copper
	Cobalt
	Lithium
	Graphite
	Nickel
	Titanium
	Phosphate
	Fluorspar
	Zirconium
	Uranium
Aluminium	

# Converge & alignment | mining industry positioned for growth

## Progressing enabling infrastructure reforms

- ✓ Business & government partnership
- ✓ Steady, resolute progress
- ✓ Align for 3-5% economic growth



## Engaging Mineral Resources Development Bill

- ✓ Certainty and predictability
- ✓ Build on achievements and successes
- ✓ World class administration

## Shifting investor perception and sentiment

- ✓ Identify key market opportunities
- ✓ Consolidate investment & growth enablers
- ✓ Outline expected stakeholder benefits

# Outlook | further upside than downside

## *Global outlook*

- ✓ **Despite geopolitical trade tensions, persistent lower global inflation & interest rates** bode well for precious metals/diamonds
- ✓ **Strong growth in emerging markets, particularly China and India, is providing critical stability for South Africa's mineral export sector (despite trade pressures).**
- ✓ **Co-ordinated African critical minerals supply & development with global demand**
- ✓ **Uncertainty on EV vs ICE vehicle demand (PGMs opportunity)**

## *South Africa outlook*

- ✓ Continued Government/Business partnerships aimed at **accelerating reform momentum**
  - **Reduced load-shedding, improved EAF - transmission and distribution, the next critical challenge**
  - **Private sector rail access (PSP) underway – private participation on rail network expected next year**
- ✓ Investment conducive **mining legislation and cadastre system in progress**
- ✓ **Mining & minerals** core to economic development, Just Energy Transition & **societal progress**
- ✓ **Strengthening trade relations**



Gold Fields – South Deep

# Thank you

# #MiningMatters

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