

# HARMONY HEALTH: SUCCESS OF THE TB/HIV MANAGEMENT PROGRAM

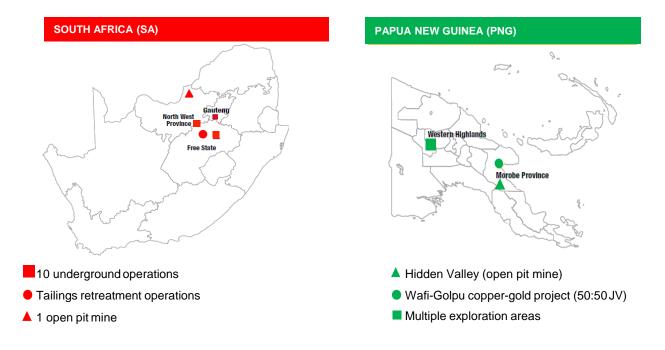
Dr Bosele Ramantsi

13 June 2018



# **OVERVIEW OF HARMONY**

# Where we operate:



# **Corporate profile:**

- Listed on the Johannesburg Stock Exchange (JSE) and New York Stock Exchange (NYSE)
- Operating for over 68 years
- Estimated annual production: FY18 >1.1Moz

# **DISCUSSION POINTS**

- The Harmony health journey
- The Harmony health journey TB and HIV Program
- 3 Outcomes
- 4 Strategy
- 5 Contact tracing
- 6 Challenges
- 7 Conclusion

# **PAST** Reactive



## **Curative**

Wait for someone to get sick

- Centralized team, reactive,
- Not integrated,
- Reactive and disease orientated

# **PRESENT** Fit for work



#### **Proactive**

Early detection and treatment of ailments

- Health education
- Health awareness and promotions
- Disability management (at work)
- Disease management

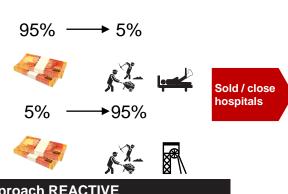
# **FUTURE** Fit for life

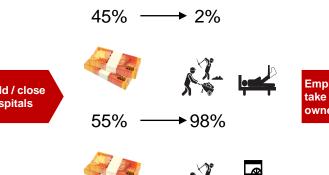


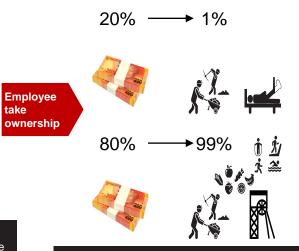
### Resilient

Take responsibility for own health

- Employees initiating medical assessments, health education & testing
- Exercise, health eating, not smoking, no substance abuse (eg alcohol, drugs)







# **Approach REACTIVE**

Curative Hospital driven, centralised occupational health and nurse driven primary health care

## Approach PROACTIVE

Preventative one stop health hub / taking health care close to 98% of employees

Employees back to work as soon as possible

## **Approach RESILIENT EMPLOYEE**

One stop health hub, extensive health education and incentive programs

# Past Curative Pre 2010:

Wait for employees to get sick

## **TB / HIV Program**

- Focused on compliance.
- Dis-integrated programs (Working in Silos)

#### **Health / Wellness Promotion**

- HIV Campaigns and testing done by external service provider
- Only provided statistics.
- No active follow up of identified cases.

**HIV Treatment: 318** 

TB Incidence: 3255

# Past Proactive 2010 to 2015:

From Hospital to HUBS

# **Current Proactive 2016 to current:**

with HATS Manager

# Health delivery model

- De-centralized teams from Hospital to HUBS.
  - Pro-active and preventative approach

# **TB / HIV Program**

- Incentive programs.
- Integrated TB and HIV services

#### **Health / Wellness Promotion**

- Campaigns run by dedicated teams internally.
  - Follow up of all positive employees

## **HATS** manager

- Align the program with Policy
- Training, coaching and mentoring of clinicians.
- Monitoring and evaluation of clinical outcomes and audits.
- Collaborations with internal and external stakeholders.

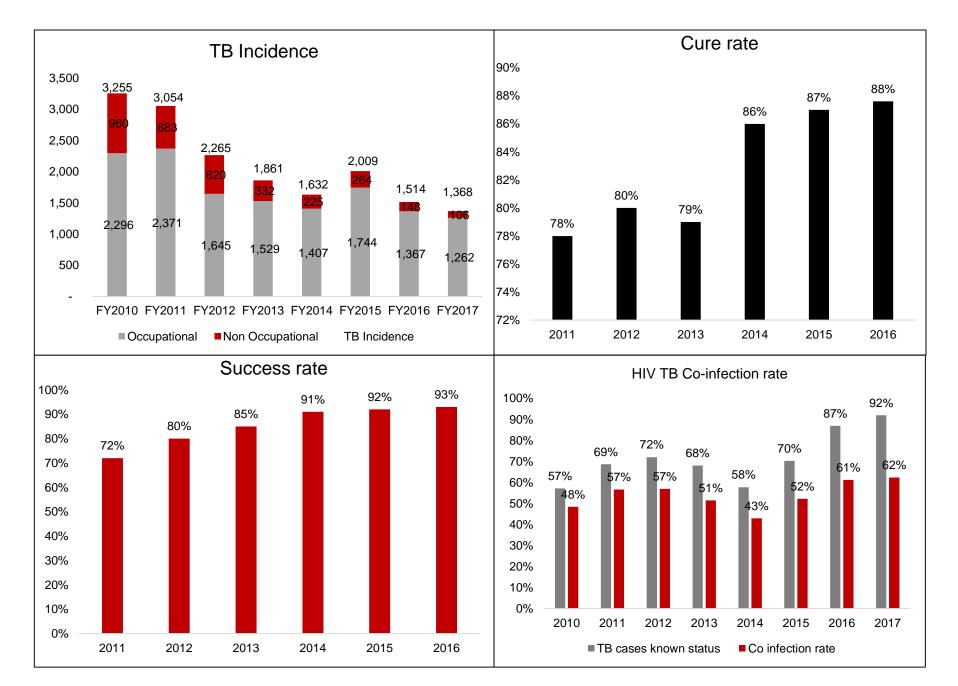
# **Future: Vision 2021**

Occupational and Societal-behaviour driven

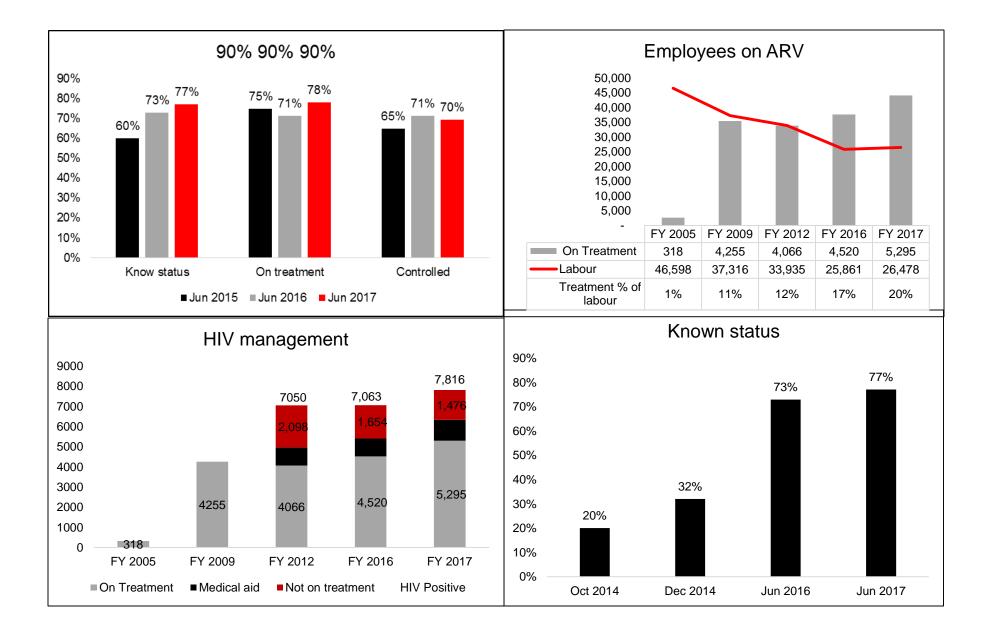
# **TB / HIV Program**

- comprehensive risk management
- Full collaboration with Hygiene, HR, Environmental, Organised labour, community.
- Wellness Promotion
   Employee driven
   (Resilience)

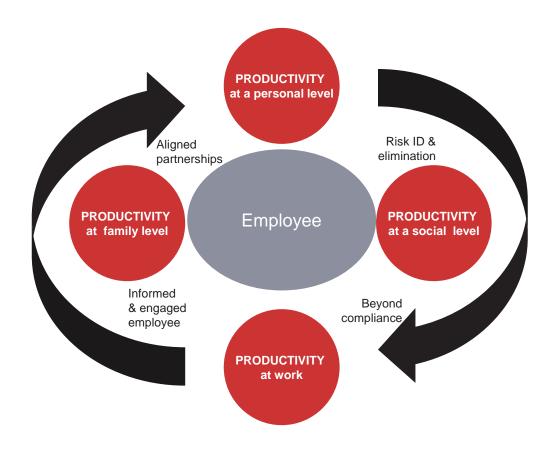
# **OUTCOMES - TB MANAGEMENT**



# **OUTCOMES - HIV MANAGEMENT**



# **STRATEGY - EMPLOYEE IS OUR FOCAL POINT**



# STRATEGY - EMPLOYEE IS OUR FOCAL POINT



# Free of TB/HIV

# Primary Prevention: Remain Free of chronic diseases

# Promote health and wellness (Out reach officers – Shaft, hostel, training centers and community campaigns)

- Ongoing medical surveillance and risk profiling (Annual HIV Testing, Annual TB Screening and CONTACT TRACING).
- Early identification and interventions.
- · Compulsory HIV counselling.
- · Voluntary testing.
- Occupational Risk management

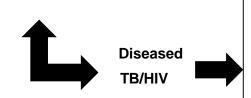
# **Team**

- HATS manager
- Health coordinators
- Peer educator
- Health
   Educators
- OMP
- Nursing









**Employee** 

# Secondary Prevention: Clinical disease management and treatment

- Test and Treat
- Monitoring Compliance on medication
- Monitoring clinical progress and outcomes - HIV controlled and TB cured
- TB CONTACT TRACING
- Prevent complications and disability

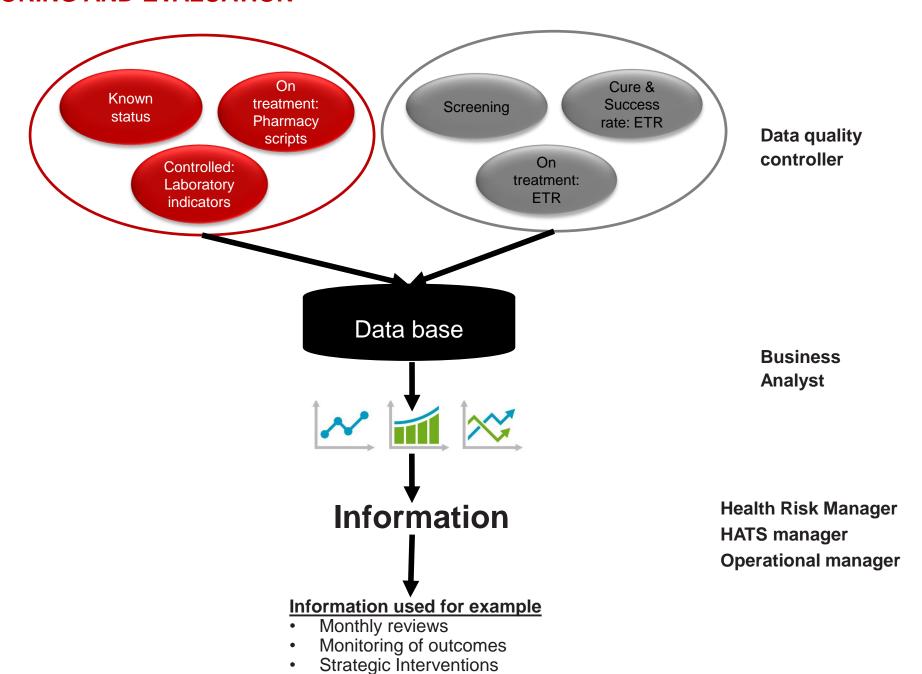
# Team

- HATS manager
- GP
- Nursing

## **Controlled HIV and cured TB**



# **MONITORING AND EVALUATION**



# STIGMA

- Harmony strive to treat TB/HIV LIKE ALL THE OTHER CHRONIC DISEASES
- Integrated chronic disease management teams
- All consulting PHC PNs offer Provider Initiated Counselling and Testing
- Compulsory counselling station in Occupational Medical Surveillance

# TRUST DEFICIT

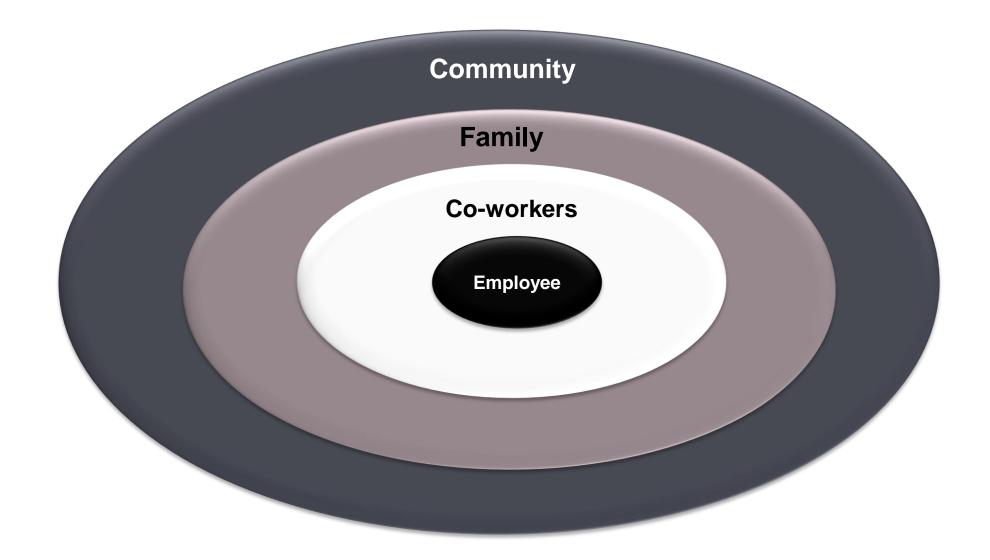
- Non disclosure of medical information (HIV).
- Stigma Fear of losing jobs / Fear of discrimination
- Role of the MHSA Sec 13.3(a) / OMP INDEPENDENT practitioner
- Enhanced Stakeholder engagements

# ACCESS TO DATA (HIV)

- Medical aid: on treatment and controlled
  - Engagements with medical schemes
- Contractors
  - Collaborations with Public Health services

# **MASOYISE ITB PROJECT - CONTACT TRACING**

- The initiative forms part of the national campaign announced in March 2015 under the theme " Ending South Africa's TB epidemic: Accelerating our response in key populations"
- Masoyise iTB Project was approved by the Chamber Council in September 2015
- Complements existing interventions and collaborations
- One of the objectives EXTEND CONTACT TRACING INTO MINING COMMUNITIES into which employees live.



# Reactive

- Contact tracing for working gangs and room mates (hostels)Compliance
- Centralised health teams
- No programmes were in place for the Family contacts in the Perimining community
- Collaboration with TEBA
- Part of post-employment management programme for repatriated employees

# Co-worker

case finding

# Peri-mining

# Cross Border/Inter provincial

# De-centralised dedicated operational teams- Intensified

- Strengthened TB campaigns and continuous screening
- Train Harmony health coordinators and NGO employees on contract tracing (Oct 2016)

#### **EXTENSIVE RISK MANAGEMENT**

- Identified roving underground employees as high risk and screening all the areas where the rover is working
- Extended screening from work gangs to also cover workplaces linked to the index case
- Training is planned for peer educators to increase capacity

- Identify existing community partners (NGOs)
- Collaboration with Mothusi-Mpilo (NGO) in the West Rand Gauteng in Aug 2016
- Collaboration with Aurum (2 sites) in the Free State in Nov 2016
- Upscaling the existing partnership with Lesedi-Lechabile (5 sites) to include contact tracing in Nov 2016
- Offer comprehensive health screening for the identified family contacts (e.g. chronic defaulters, gaps in child immunisation, etc)
- Linkage to local public health programs for further management
- Monthly reports are provided and analysed – M&E

- Upscaling of the TEBA programme to include Contact tracing on all TB cases at the time of diagnosis
- Implemented in Jan 2017
- TEBA covers cross boarder and interprovincial family contacts
- Linkage to local public health programs for further management
- Monthly reports are provided M&E

# Pro -Active

# Harmony West-Rand Annual Report - 2017

Index cases	84	
Number of contacts identified	927	
Number of contacts traced	915	99% of identified
Number of contacts lost to follow up	11	1% of identified
Presumptive cases	51	6% of traced
Number tested TB positive	15	29% of presumptive
Number put on treatment	15	100% of positive

# **CHALLENGES**

- Wrong addresses given by index cases
- Non availability of household members during the day
- Movement of contacts from one area to another without notification.
- Consent from the Index case
  - Employees were empowered to understand the benefits of giving consent through counselling.
- Informing the family contacts
  - Employees are encouraged to communicate and inform their families about this process otherwise, it led to resistance and lack of cooperation in instances where there was lack of communication.



**QUESTIONS?** 

# HARMONY" ©TB/

# **ACKNOWLEDGEMENTS**

Mr. Bethuel Dhlamini – Group Nursing Services Manager and member of Masoyise Task Team

Zameka Kubeka – HAST Manager member of Masoyise Task Team

Harmony Health Central Team

Operational health teams

# **THANK YOU for your contributions and dedication!**

# PRIVATE SECURITIES LITIGATION REFORM ACT SAFE HARBOUR STATEMENT

#### FORWARD LOOKING STATEMENTS

This presentation contains forward-looking statements within the meaning of the safe harbor provided by Section 21E of the Securities Exchange Act of 1934, as amended, and Section 27A of the Securities Act of 1933, as amended, with respect to our financial condition, results of operations, business strategies, operating efficiencies, competitive positions, growth opportunities for existing services, plans and objectives of management, markets for stock and other matters. These include all statements other than statements of historical fact, including, without limitation, any statements preceded by, followed by, or that include the words "targets", "believes", "expects", "aims", "intends", "will", "may", "anticipates", "would", "should", "could", "estimates", "forecast", "predict", "continue" or similar expressions or the negative thereof.

These forward-looking statements, including, among others, those relating to our future business prospects, revenues and income, wherever they may occur in this report and the exhibits to this report, are essentially estimates reflecting the best judgment of our senior management and involve a number of risks and uncertainties that could cause actual results to differ materially from those suggested by the forward-looking statements. As a consequence, these forward-looking statements should be considered in light of various important factors, including those set forth in this presentation. Important factors that could cause actual results to differ materially from estimates or projections contained in the forward-looking statements include, without limitation: overall economic and business conditions in South Africa, Papua New Guinea, Australia and elsewhere, estimates of future earnings, and the sensitivity of earnings to the gold and other metals prices, estimates of future cash costs, estimates of future cash flows, and the sensitivity of cash flows to the gold and other metals prices, statements regarding future debt repayments, estimates of future capital expenditures, the success of our business strategy, development activities and other initiatives, estimates of reserves statements regarding future exploration results and the replacement of reserves, the ability to achieve anticipated efficiencies and other cost savings in connection with past and future acquisitions, fluctuations in the market price of gold, the occurrence of hazards associated with underground and surface gold mining, the occurrence of labor disruptions, power cost increases as well as power stoppages, fluctuations and usage constraints, supply chain shortages and increases in the prices of production imports, availability, terms and deployment of capital, changes in government regulation, particularly mining rights and environmental regulation, fluctuations in exchange rates, the adequacy of the Group's insurance coverage and socio-ec

For a more detailed discussion of such risks and other factors (such as availability of credit or other sources of financing), see the Company's latest Integrated Annual Report and Form 20-F which is on file with the Securities and Exchange Commission, as well as the Company's other Securities and Exchange Commission filings. The Company undertakes no obligation to update publicly or release any revisions to these forward-looking statements to reflect events or circumstances after the date of this presentation or to reflect the occurrence of unanticipated events, except as required by law.

#### DISCLAIMER

This communication is for informational purposes only and does not constitute or form part of an offer of securities for sale or solicitation of an offer to purchase securities in the United States, Canada, Australia, Japan or in any other jurisdiction in which such offer may be restricted. The securities referred to in this communication have not been registered under the US Securities Act of 1933, as amended (the "Securities Act"), or the securities laws of any state in the United States and absent registration may not be offered or sold in the United States, except in reliance on an applicable exemption from, or in a transaction not subject to, the registration requirements of the Securities Act. Any public offering of securities made in the United States will be made by means of a prospectus that may be obtained from Harmony and that will contain detailed information about Harmony, its management and financial statements.